



**ORIGINAL**

**FRANKLIN COUNTY CLERK OF COURT  
ATTN: MICHELE MAXWELL  
33 MARKET STREET, SUITE 203  
APALACHICOLA, FL 32320**

**RFP # RFP-EM2024-002 REQUEST FOR  
PROPOSALS FOR DISASTER DEBRIS REMOVAL  
AND DISPOSAL SERVICES  
AUGUST 5, 2024 AT 3:00 PM  
DRC EMERGENCY SERVICES, LLC**



**Florida Contractor's  
License no. CRC1331307**



**Proposal By  
DRC Emergency Services**

**DRC Emergency Services, LLC  
3618 Earlston Road  
Graceville, FL 32440**



Clint Pate  
Business Development Coordinator  
Cpate@drcusa.com  
p: (850) 527-3900  
o: (888) 721-4372  
f: (504) 482-2852



Kristy Fuentes  
Vice President of Compliance  
and Administration  
Kfuentes@drcusa.com



P.O. Box 17017  
Galveston, TX 77552  
TTY: 888-721-4DRC  
Phone: 504-482-2852  
Fax: 504-482-2852  
www.drcusa.com

**DRC CONTACT ADDRESSES**  
111 Veterans Blvd., Suite 401  
Metairie, LA 70005

## DRC CONTACTS



**KRISTY FUENTES**  
Vice President of Compliance  
and Administration  
Email: [kfuentes@drcusa.com](mailto:kfuentes@drcusa.com)  
Office: 504.482.2848  
Cell: 504.220.7682



**STEVE CRAWFORD**  
Regional Manager  
Email: [scrawford@drcusa.com](mailto:scrawford@drcusa.com)  
Cell: 904.831.2656



**Clint Pate**  
Business Development  
Coordinator  
Email: [cpate@drcusa.com](mailto:cpate@drcusa.com)  
Cell: 850.527.3900



**JOE NEWMAN**  
Vice President of Operations  
Email: [jnewman@drcusa.com](mailto:jnewman@drcusa.com)  
Cell: 214.930.9300



**WES HOLDEN**  
Director of Government  
Relations  
Email: [wholden@drcusa.com](mailto:wholden@drcusa.com)  
Cell: 813.352.9942



**LISA GARCIA WALSH**  
Contract Manager  
Email: [lwalsh@drcusa.com](mailto:lwalsh@drcusa.com)  
Office: 504.482.2848  
Cell: 504.715.9052

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Please see Statement of Interest and Introduction attached.



August 5, 2024

Franklin County Clerk of Courts  
Attn: Michele Maxwell  
33 Market Street, Suite 203  
Apalachicola, FL 32320

Re: Request for Proposals for Disaster Debris Removal and Disposal Services  
RFP # RFP-EM2024-002

Dear Michele Maxwell,

DRC Emergency Services, LLC (DRC) is grateful for the opportunity to present our proposal to provide Disaster Debris Removal and Disposal Services for Franklin County, as outlined in the referenced RFP.

In the event of an incident in the Franklin County, DRC pledges to deploy all necessary manpower and equipment to ensure project requirements are met. We have local Florida subcontractors and are committed to engaging local subcontractors. Upon award, DRC will conduct a subcontractor outreach program in Franklin County to identify local subcontractors.

DRC has seen firsthand how natural disasters have impacted communities such as Franklin County in the past; most recently during Hurricane Michael. This experience has significantly improved our ability to accurately predict debris volumes, determine the necessary storage acreage, and allocate the appropriate equipment and manpower for future projects in the face of impending disasters.

During this time, working relationships and partnerships have been established with local business owners, such as subcontractors and DMS landowners. Additionally, DRC has worked closely with the Florida Department of Emergency Management and the State of Florida Department of Environmental Protection. These proven relationships have grown over the past 15 years, giving DRC the unique ability to respond immediately and efficiently to disaster events affecting Franklin County.

DRC Emergency Services boasts unparalleled experience in responding to both natural and man-made disasters, solidified by extensive partnerships with state agencies. Our expertise is demonstrated through our comprehensive and effective disaster recovery efforts, ensuring that affected communities receive prompt and proficient assistance. We pride ourselves on our long-standing relationships with local, state, and federal agencies, which enhance our ability to mobilize swiftly and efficiently in the wake of any disaster. In the event of an incident in Franklin County, DRC pledges to deploy all necessary manpower and equipment to ensure project requirements are met. We have local Florida subcontractors and are committed to engaging additional local Franklin County businesses. Upon award, DRC will conduct a subcontractor outreach program in Franklin County to identify additional local subcontractors.

With DRC's team having over 50 years of experience, DRC has a proven track record in disaster recovery and emergency management services for federal, state, and local governments. Acquired by the Sullivan brothers from Galveston, Texas, in 2016, DRC joined the Sullivan Family of Companies, which includes Sullivan Land Services, SLSCO, Forgen, and Callan Marine Services. Our comprehensive services encompass emergency debris removal, disaster management (including temporary housing and workforce support), FEMA documentation, debris management, right-of-way maintenance, marine debris salvage, vehicle and vessel removal, technical assistance, project management, construction, demolition, and final disposal management. Employing

over 40 full-time staff, DRC has access to over 1,000 employees through our family of companies, making us a trusted partner for towns, cities, and jurisdictions nationwide in disaster recovery services.

#### Florida Experience

##### 2023 HURRICANE IDALIA

- 🌐 DRC was activated in 10 jurisdictions, managed 4 DMS sites, and removed and disposed of over 37,000 cubic yards of debris.

##### 2022 HURRICANE IAN

- 🌐 DRC was activated in 16 jurisdictions, managed 24 DMS sites, and removed and disposed of over 4,900,000 cubic yards of debris.

##### 2018 HURRICANE MICHAEL

- 🌐 DRC was active in 9 jurisdictions, managed 27 debris management sites and removed approximately 5,702,004 cubic yards of debris.

##### 2017 HURRICANE IRMA

- 🌐 DRC was activated in 26 jurisdictions simultaneously while managing 30 temporary staging and reduction sites. DRC removed and disposed of over 2,000,000 cubic yards of debris.

Corporate officers with legal signing authority to bind DRC to the terms and conditions of this proposal include John Sullivan, President, and Kristy Fuentes, Vice President/Secretary-Treasurer. Evidence of their authority is attached.

The Business Development Coordinator for Florida is Clint Pate who can be reached at (888) 721-4372, by cell (850) 527-3900 or by email: [cpate@drcusa.com](mailto:cpate@drcusa.com).

This proposal is in all respects fair and in good faith, without collusion or fraud and conforms to the specifications of your RFP. If we may offer any additional information or clarifications, please let us know. Thank you for the opportunity to offer our services and we look forward to working with Franklin County in the future.

Sincerely,



Kristy Fuentes  
Vice President, Secretary, Treasurer

**ACTION IN LIEU OF  
A MEETING OF THE  
MEMBERS OF  
DRC EMERGENCY SERVICES, LLC**

This action is taken in accordance with the Alabama Limited Liability Company Act, as amended (the “Act”), in lieu of a meeting of the Members of DRC EMERGENCY SERVICES, LLC, an Alabama limited liability company (the “Company”), and is made effective as of January 1, 2018.

**WHEREAS**, Section 9.01 of the Company’s Third Amended and Restated Operating Agreement dated January 1, 2018 (as amended, the “LLC Agreement”) and the Act permit the Members of the Company to take the following actions; and

**WHEREAS**, the undersigned, constitutes the Members of the Company (the “Members”).

**NOW, THEREFORE**, the undersigned hereby make the following resolutions and consents to the following actions in lieu of a meeting of the Members of the Company:

1. The following persons, in their respective capacities indicated below, are hereby authorized and empowered for the express purpose of signing all contracts, agreements, bid documents, filings and other documents necessary for execution between Company and any third-party in the ordinary course of the Company’s business, subject to any restrictions or limitations on authority as set forth in the Company’s governing documents:

<u>Name</u>	<u>Office/Capacity</u>
John R. Sullivan	President
Todd P. Sullivan	Vice President
William W. Sullivan	Vice President and Secretary
Kristy Fuentes	Vice President of Administration and Compliance, Secretary and Treasurer

2. The officers listed above after giving effect to this written consent are hereby authorized and directed on behalf of the Company to execute and deliver such agreements and instruments, make such filings and give such notices, and take any and all such other actions, and to do or cause to be done, such acts as such officers may deem necessary or advisable to accomplish or otherwise implement the purposes of the foregoing resolutions or to cause the Company to perform its obligations under any of the foregoing, until his or her successor is duly elected and qualified, his or her resignation, his or her removal from office by the Members of his or her death.

3. All actions taken by any officer of the Company in connection with any of the transactions contemplated by these resolutions are hereby authorized, approved, ratified and confirmed in all respects.

4. This written consent may be executed in counterparts, and all so executed shall constitute one action notwithstanding that all of the undersigned are not signatories to the original or to the same

*Signature Page to Action in Lieu of Meeting*

counterpart. This written consent shall be filed with the minutes of the proceedings of the Members of the Company.

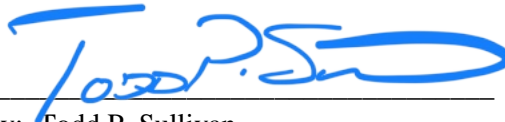
Dated effective as of the date first written above.

**DRC EMERGENCY SERVICES, LLC**



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By: John R. Sullivan  
Its: Member



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By: Todd P. Sullivan  
Its: Member



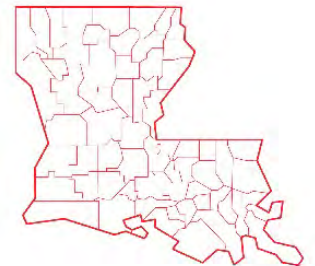
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By: William W. Sullivan  
Its: Member



## DISCOVER DRC: A CLOSER LOOK

- Founded in 1995, DRC and its affiliates are **100% family-owned**, comprising the largest debris removal and management company in the industry, with **over 100** full-time employees dedicated to disaster recovery.
- With a bonding capacity exceeding **\$1 billion** and working capital more than **\$500 million**, DRC ensures uninterrupted execution of its projects. DRC excels in concurrent project management, maintaining uninterrupted progress across multiple jurisdictions.
- Subcontractor Payment Process: For a typical event, **subcontractors are paid every Friday**, with payments covering work completed two weeks prior, ensuring consistent and timely compensation throughout the project duration.
- DRC holds the U.S. Army Corps of Engineers (**USACE**) **ACI Debris Removal** contract for Region 3 (MI, IN, TN, KY, OH, WV) and collaborates with USACE on training and preparations. DRC has been tasked three times under this contract, most recently in response to the **Kentucky Tornadoes** in Graves County and Mayfield, Kentucky, in December 2021.
- DRC operated in **every FEMA-declared parish in the State of Louisiana** in 2021. DRC managed **89 debris management sites** and removed over **18,000,000 cubic yards** of debris solely in response to Hurricane Ida.
- DRC conceived, executed, supervised, and funded a **150-mile Gulf of Mexico shoreline protection system** in response to the BP oil spill.
- In response to Hurricanes Laura, Sally, Delta, and Zeta during the 2020 hurricane season, DRC was deployed across **four states** and **52 jurisdictions**. DRC managed 81 debris management sites and effectively removed and disposed of over 6,400,000 cubic yards of debris.
- Following Hurricane Ian in 2022, DRC **recycled 100%** of the 3.3 million cubic yards of vegetative debris collected in Sarasota County, FL, and surrounding municipalities.
- **Certified Arborist** on staff full time, Taylor Jumonville.



## CAPACITY

When disasters hit communities, DRC Emergency Services is there. We stand by ready to help you **prepare, respond, and recover** in the face of disaster.



### BY THE NUMBERS

 <p><b>650+</b> PROJECTS MANAGED</p>	 <p><b>180,200,000</b> CUBIC YARDS OF DEBRIS REMOVED</p>
<p><b>\$3B+</b> IN CONTRACTS MANAGED</p>	<p><b>\$1B</b> BONDING CAPACITY</p>
 <p><b>69 FEMA</b> DECLARED DISASTERS <small>29 STATES 1 TERRITORY</small></p>	<p><b>440,000</b> CUBIC YRDS COLLECTED IN ONE DAY</p>
 <p><b>5.6M</b> CUBIC YARDS 100% RECYCLED FOR SINGLE EVENT RECORD</p>	 <p><b>6.4M</b> HAZARDOUS TREES &amp; LIMBS REMOVED</p>



*“DRC first showed up a few weeks after our fire, which devastated 85% of our town. We weren’t really sure what was going to happen in a lot of aspects, but what we became quickly sure of is that the leadership in debris removal was handled effectively, efficiently, and professionally, at every single level.”*

— Scott Hokonson, Executive Director, Pine Creek Community Long-Term Recovery Group



## *Sullivan Brothers Family of Companies*

Together with our commonly owned affiliates SLS, Forgen, and Callan Marine, DRC can respond immediately to disaster events and provide almost every service required to move through the complete disaster recovery timeline. We are one of the only companies in the United States that can perform these services in a streamlined manner from both the contracting and management sides. This portfolio of companies is under the same ownership and shares all resources and assets, including financial, personnel, equipment and facilities. **DRC has access to over 1,000 employees through our family of companies, making us a trusted partner for towns, cities, and jurisdictions nationwide in disaster recovery services.**



DRC specializes in providing extensive disaster recovery services throughout the country. We are recognized for providing government and private entities with rapid response solutions and facilitating the most effective immediate recovery efforts tailored to each specific disaster. We also facilitate contingency planning through our disaster readiness workshops and training. Throughout our history, DRC has successfully completed over \$3 billion in response contracts and has handled over 180,200,000 yards of debris. We have the capacity to mobilize over 4,000 pieces of equipment to any location in the United States and maintain a strong cadre of disaster and debris management and operational personnel, who are augmented by hundreds of regional and local construction partners and personnel.



SLS provides the full spectrum of general contracting, construction management, infrastructure, disaster response, health and humanitarian services throughout North America and beyond. From emergency sheltering, facilities operation, mass population care, and catering to field hospitals and rapid repairs, we mobilize within hours to provide relief and stability when disaster strikes. With an aggregate bonding capacity of \$4 billion, SLS performs a multitude of large-scale assignments for federal, state, regional, county and municipal entities—with a keen focus on the comprehensive rehabilitation, reconstruction and recovery of communities impacted by emergencies and disasters. Additionally, our team provides infrastructure, facility construction and rehabilitation services; remote workforce compounds and basecamp facilities; turnkey health solutions; and intermodal, industrial and marine facility construction.



Forgen is one of the largest environmental construction companies in the United States, offering remediation and infrastructure solutions across the country. Our integrated geotechnical and civil construction and environmental remediation services restore and strengthen our natural surroundings to protect people, communities, and the environment for generations to come. We have successfully delivered large, multi-disciplinary projects for public and private sector clients across North America for more than a decade, safely tackling complex challenges across a variety of industries.



Callan Marine is a highly specialized marine construction firm capable of providing design, engineering, management, and construction services. We provide every type of marine construction activity including debris management and removal, dredging, shoreline protection, beach renourishment, port/dock facility construction, and wetland construction. Our work restores berthing depths for ship docks and navigation channels and facilitates transportation in our nation's waterways. We are recognized as the leading marine construction service provider on the Gulf Coast, with a long list of government and private clients who continually utilize Callan Marine for comprehensive marine construction services.

## LEADERSHIP AT A GLANCE

Since 1995, DRC Emergency Services, LLC and its affiliated companies (DRC) has been the leader in disaster recovery. We are the largest provider of disaster recovery and emergency management services in the United States, with a bonding capacity of over \$1 billion and more than 100 full-time staff dedicated to disaster recovery. Every year, DRC responds quickly and effectively to multiple disasters across the US, helping communities recover and return to normalcy following all types of disastrous events. Whether we are called upon to clean up after a flood, fire, ice storm, hurricane, or tornado; to protect wildlife in ecologically sensitive areas; or to restore beaches using our industry-leading sand screening and beach restoration techniques, DRC's experienced leadership has what it takes to get the job done.

*Whenever disaster strikes a community, DRC is ready to strike back.*



Clint Pate is the Business Development Director for Franklin County and will serve as a direct government liaison between the County and the DRC operations team. Joe Newman, Vice President of Operations, will direct and manage the project, leveraging DRC's experienced operations team. Mr. Newman and his team have over 30 years of experience in disaster recovery management, including but not limited to the following:

- **Hurricane Ian 2022** - State of Florida: Managed multiple activations across the state, including three Florida Department of Transportation Regional contracts.
- **Hurricane Ida 2021** - State of Louisiana: Managed multiple Louisiana Department of Transportation district contracts, removing debris in all FEMA-declared parishes across the state, while managing 36 additional local activations.
- **2014 Ice Storm Pax** - South Carolina: Managed the South Carolina Department of Transportation contract, trimming, removing, and transporting debris resulting from the ice storm across eight counties, totaling over 12,000 miles of roadway clearing and trimming of 225,000 trees.

Since its inception, the DRC team has responded to major natural and man-made disasters occurring within the continental United States and its territories. DRC's personnel are trained, motivated, and available for immediate deployment in an emergency response. All assigned personnel will be available to the County as needed. Personnel are NIMS-certified and/or have specialized training in safety and asbestos management. They are equipped with utility vehicles; digital, handheld, multi-state, two-way radios; cellular communications; and handheld computers; as well as a DRC supervisor handbook including required reports and forms for successful disaster response and management. DRC personnel have the experience and/or training to respond **immediately** to disasters.

DRC employs more than 30 Regional and Project Managers. Regional Managers are assigned to specific geographic locations throughout the United States to assist, monitor and lead the project teams in response to emergency situations. In the event of a large-scale disaster, Regional Managers may be mobilized to support recovery efforts in any area of the country. Clint Pate is capable of responding to the needs of the County 24 hours a day, 7 days a week.

## Ability to Manage Multiple Contracts

DRC has extensive experience staffing, managing, and executing multiple debris management and emergency response projects nationwide. Our approach is grounded in using highly qualified operational management teams to ensure a coordinated, expeditious and effective response to disasters. DRC's management staff is provided with state-of-the-art resource planning and forecasting systems and empowered to reassign resources as needed. DRC's experience managing multiple contracts includes the following:

### 2024 HURRICANE BERYL

- DRC is currently assisting 16 jurisdictions in response to Hurricane Beryl that affected many areas throughout Texas.

### 2024 DERECHO AND SEVERE WEATHER EVENTS

- DRC assisted 10 jurisdictions in response to the severe weather events that affected many areas throughout Texas and Louisiana.

### 2023 TORNADOS, WINTER STORMS AND HURRICANE IDALIA

- DRC was activated in 22 jurisdictions, managed 13 DMS sites, and removed and disposed of over 2,100,000 cubic yards of debris.

### 2022 HURRICANE IAN

- DRC was activated in 19 jurisdictions, managed 21 DMS sites, and removed and disposed of over 4,900,000 cubic yards of debris.

### 2021 HURRICANE IDA

- DRC was activated in 41 jurisdictions, managed 89 DMS sites, and removed and disposed of over 18,000,000 cubic yards of debris.

### 2020 HURRICANE SEASON

- DRC was activated in 52 jurisdictions, managed 81 temporary staging and reduction sites, and removed and disposed of over 5,900,000 cubic yards of debris.

### 2019 HURRICANE SEASON

- DRC was activated in 14 jurisdictions in the Gulf Coast region as Hurricanes Barry and Dorian and Tropical Storm Imelda hit the coast back-to-back over two months. DRC operated and managed five temporary staging and reduction sites in total and removed approximately 210,000 cubic yards of debris.

### 2018 HURRICANE MICHAEL

- DRC was active in nine jurisdictions, managed 27 debris management sites and removed approximately 5,800,000 cubic yards of debris.

#### 2018 HURRICANE FLORENCE

- DRC was concurrently activated in 14 jurisdictions, managed 18 temporary staging and reduction sites and picked up approximately 2,500,000 cubic yards of debris.

#### 2017 HURRICANE MARIA

- DRC was activated by the Department of Transportation and Public Works in Puerto Rico. During this contract, DRC managed eight temporary staging and reduction sites and removed over 1,100,000 cubic yards of debris.

#### 2017 HURRICANE IRMA

- DRC was activated in 26 jurisdictions simultaneously while managing 30 temporary staging and reduction sites. DRC removed and disposed of over 3,600,000 cubic yards of debris.

#### 2017 HURRICANE HARVEY

- DRC was activated in 17 jurisdictions following Hurricane Harvey and simultaneously ran 16 temporary staging and reduction sites during this activation.
- DRC recovered and reduced over 3,500,000 cubic yards of debris during this activation.

#### 2016 HURRICANE HERMINE

- In Citrus County, Florida, DRC successfully removed and disposed of more than a thousand tons of residential flood debris and tens of thousands of cubic yards of vegetation in less than 30 days.

#### 2016 LOUISIANA SEVERE FLOODING DR4277

- DRC picked up 1,000,000 cubic yards of debris over the course of 30 days in East Baton Rouge Parish, Louisiana.
- DRC opened and operated two temporary staging and reduction sites – including the **largest debris management site on record** – to compact and recycle C&D debris prior to haul out for final disposal. **These sites operated with such efficiency that FEMA and the USACE filmed the operation to use in training sessions.**



#### 2016 WINTER STORM JONAS

- The snow from Winter Storm Jonas started the morning of January 22nd, and by that evening, DRC had started mobilizing in five different jurisdictions. Operations continued 24 hours a day and required two operators per piece of equipment, around-the-clock management and support personnel. The project was completed in 10 days.

#### 2014 ICE STORM PAX

- DRC was simultaneously activated in New Hanover County, Pender County, and the City of Wilmington, North Carolina for debris removal and reduction of approximately 400,000 cubic yards of debris.
- The South Carolina Department of Transportation contracted DRC to cut, remove and transport vegetative debris in eight counties, totaling over 12,000 miles of roadway clearing and the trimming of over 225,000 trees.
- DRC managed and operated 16 temporary staging and reduction sites in North and South Carolina, reducing and recycling over 1.7 million cubic yards of debris.

2012 HURRICANE SEASON

- DRC simultaneously operated 14 contracts throughout the Southeast in response to Hurricane Isaac. DRC concurrently operated six temporary staging and reduction sites in Louisiana alone.

2009 HURRICANE SEASON

- The Texas GLO requested assistance for the removal of marine debris that had been generated as a result of Hurricane Ike in 2008. These services were performed in Trinity, Galveston, East and West Bay and have an approximate contractual value of \$22,703,700.
- DRC also provided services for areas such as Kentucky and Arkansas that were ravaged by severe ice storms. These services are valued at \$11,157,132.



### 2021: Hurricane Ida

*In 2021, DRC was activated in 41 jurisdictions, managed 89 DMS sites, and removed and disposed of 18,000,000 cubic yards of debris in response to Hurricane Ida. Our combined contract total for 2021 was valued at over \$330,000,000.*

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### 2020: Six Hurricanes

*The 2020 season brought Hurricanes Hanna, Laura, Isaias, Sally, Delta, and Zeta. DRC was mobilized in 52 jurisdictions in 7 states, managed 81 DMS sites, and removed and disposed of over 5,900,000 cubic yards of debris for contracts surpassing \$95 million.*

## PROJECT HISTORY

# 5 Year Project History

**2023**

Hurricanes  
Red Tide-Fish Kill  
Severe Weather  
Tornadoes  
Wildfire  
Winter Storm

\$61,826,396  
in contracts

2,503,331  
Cubic Yards

**2022**

Flood  
Hurricanes  
Red Tide-Fish Kill  
Severe Weather  
Tornadoes  
Wildfire  
Winter Storm

\$90,162,249  
in contracts

5,441,767  
Cubic Yards

**2021**

COVID-19  
Hurricanes  
Red Tide-Fish Kill  
Severe Weather  
Tornadoes  
Wildfire  
Winter Storm

\$414,603,699  
in contracts

19,648,107  
Cubic Yards

**2020**

COVID-19  
Flood  
Hurricanes  
Severe  
Weather  
Tornadoes  
Wildfire

\$140,967,959  
in contracts

5,957,101  
Cubic Yards

**2019**

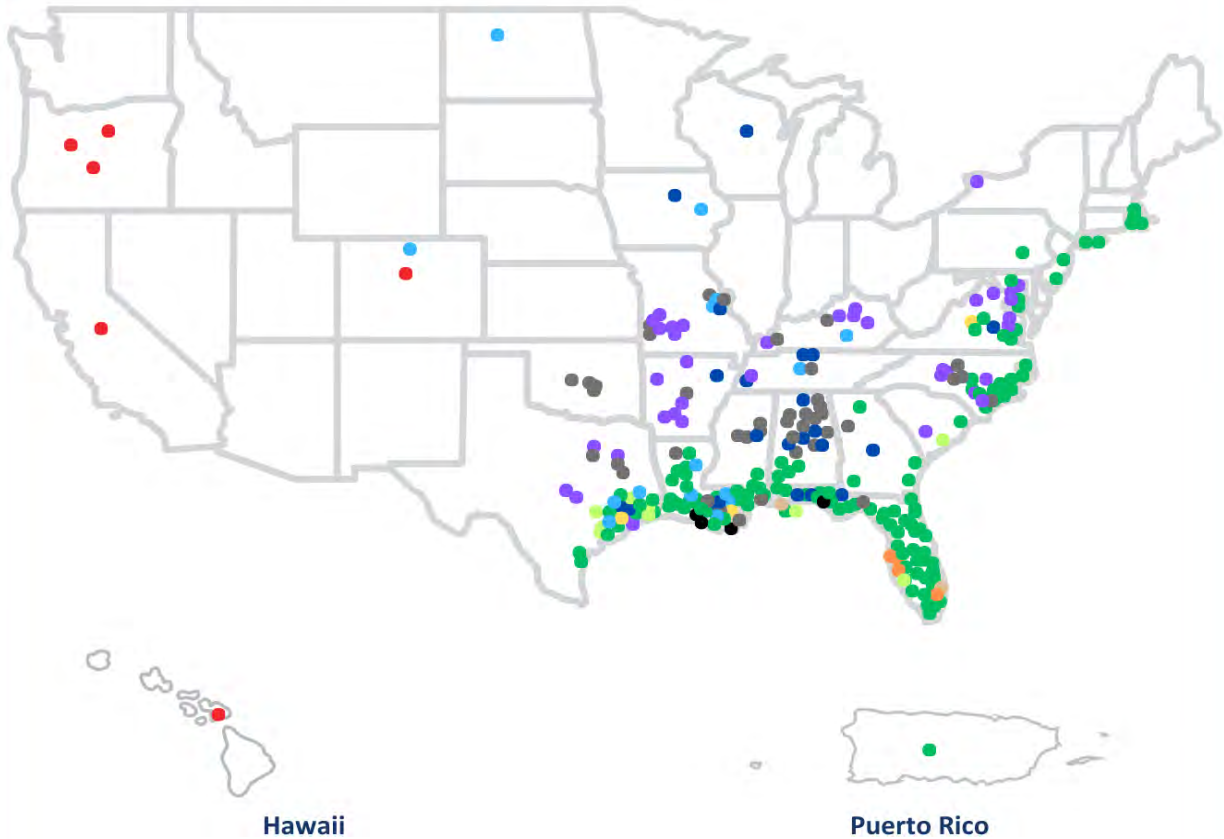
Flood  
Hurricanes  
Severe  
Weather  
Tornadoes

\$18,847,994  
in contracts

424,690  
Cubic Yards



# Project History Map



**Key:**

- |             |              |                      |                    |
|-------------|--------------|----------------------|--------------------|
| ● Oil Spill | ● Earthquake | ● Hurricane          | ● Ice/Winter Storm |
| ● COVID-19  | ● Flood      | ● Tropical Storm     | ● Severe Weather   |
| ● Tornado   | ● Wildfire   | ● Red Tide-Fish Kill | ● Sand Restoration |

### Relevant Work Experience

2024	Activations	Temporary Sites	Cubic Yardage	Contract Value
<b>Hurricane Beryl</b>	<b>Texas:</b> Counties of Brazoria, Harris, Matagorda, and Wharton; Cities of Bay City, Bellaire, Clute, Conroe, Dayton, East Bernard Humble, Jamaica Beach, Liberty, and Houston Memorial Park	21	TBD	TBD
<b>Severe Weather Events</b>	<b>Alabama:</b> Dauphin Island (Town of) <b>Florida:</b> Jackson County, Florida A&M University <b>Louisiana:</b> Louisiana Department of Transportation- District 07, Lafourche Parish, Tangipahoa Parish, East Baton Rouge Parish, Iberville Parish, Lafayette Parish, Pointe Coupee Parish, Baker (City of) <b>Texas:</b> City of Houston and Harris County	7	TBD	Projects are ongoing \$2,000,000
2023	Activations	Temporary Sites	Cubic Yardage	Contract Value
<b>Severe Weather Events &amp; Maintenance Contracts</b>	<b>Alabama:</b> Dauphin Island (Town of), City of Enterprise <b>Florida:</b> City of Hollywood, Manatee County, City of Pembroke Park, Sarasota County <b>Louisiana:</b> East Baton Rouge Parish/City of Baton Rouge, Cameron Parish Police Jury, City of Lake Charles <b>Tennessee:</b> City of Lakeland <b>Texas:</b> City of Austin, City of Houston, City of Lakeway, City of Tyler, Republic Services, Harris County, TX Flood Control District	1	1,048,139	\$25,071,085
<b>Oregon &amp; Gray Fires</b>	<b>Washington:</b> State of Washington	N/A	N/A	\$1,590,213
<b>Hawaii Fires</b>	<b>Hawaii:</b> Maui	N/A	N/A	\$21,238,681
<b>Tornadoes</b>	<b>Alabama:</b> City of Selma, AL Department of Transportation – Dallas County <b>Arkansas:</b> City of Little Rock <b>Mississippi:</b> City of Moss Point, Monroe County <b>Oklahoma:</b> City of Shawnee, Pottawatomie County	7	1,391,475	\$19,941,646
<b>Hurricane Idalia</b>	<b>Georgia:</b> Georgia Department of Transportation – Chatham County <b>Florida:</b> Citrus County, City of Crystal River, City of New Port Richey, Florida A&M University, FDOT District 2 (Chiefland, Gainesville, Lake City, Perry, St. Augustine)	5	37,748	\$1,194,096
2022	Activations	Temporary Sites	Cubic Yardage	Contract Value
<b>Severe Weather Events &amp; Maintenance Contracts</b>	<b>Florida:</b> Manatee County <b>Louisiana:</b> Pointe Coupee Parish, City of Monroe, East Baton Rouge Parish/City of Baton Rouge <b>North Carolina:</b> City of Greenville <b>South Carolina:</b> South Carolina Department of Transportation – Jasper <b>Tennessee:</b> City of Lakeland <b>Texas:</b> City of Houston, Atascocita Community Improvement Association (Houston, TX), City of Austin	N/A	238,595	\$22,959,139

	<b>Virginia:</b> City of Richmond			
<b>Flooding</b>	<b>Colorado:</b> Larimer County <b>Missouri:</b> City of St. Charles, County of St. Charles	N/A	17,606	\$1,862,050
<b>Tornadoes</b>	<b>Louisiana:</b> St. Charles Parish, St. Bernard Parish	1	78,428	\$864,621
<b>Hurricanes Ian &amp; Nicole</b>	<b>Florida:</b> City of Bradenton, City of Debarry, City of Deland, City of Daytona Beach, Florida Department of Emergency Management, Florida Department of Environmental Protection, FL Department of Transportation Districts 1, 2, & 5, City of Lakeland, School District of Lee County, Town of Longboat Key, City of Maitland, Manatee County, Sarasota County, The School Board of Sarasota County, City of St. Augustine, Moffitt Services, City of St. Augustine, City of Hollywood	21	4,998,953	\$351,628,392
<b>2021</b>	<b>Activations</b>	<b>Temporary Sites</b>	<b>Cubic Yardage</b>	<b>Contract Value</b>
<b>Severe Weather Events &amp; Maintenance</b>	<b>Alabama:</b> State of Alabama Department of Conservation and Natural Resources, City of Mobile <b>Florida:</b> Pinellas County <b>Louisiana:</b> Ascension Parish, East Baton Rouge Parish/City of Baton Rouge, City of Central <b>Texas:</b> TxDOT Brazoria County, City of Houston, City of Austin, City of Dallas, Harris County, Texas Republic Services, Galveston County, City of Galveston	3	442,111	\$18,180,716
<b>Hurricane Ida</b>	<b>Alabama:</b> Town of Dauphin Island <b>Louisiana:</b> Abita Springs, Ascension Parish, Assumption Parish, Baker, Bayou Lafourche Freshwater District, Central, Donaldsonville, East Baton Rouge Parish/City of Baton Rouge, Town of Gramercy, Iberville Parish, Jefferson Parish, LADOTD 61, LADOTD 62, LADOTD 02, Lafourche Parish, Lafourche School District, Town of Lutcher, Village of Napoleonville, Pointe Coupee Parish, Port Fourchon, Sorrento, Southeast Flood Protection Authority, St. Charles Parish, St. Bernard Parish, St. James Parish, St. Tammany Parish, Tangipahoa Parish, Terrebonne Parish, Governor's Office of Homeland Security, City of Kenner, Jefferson Parish Sheriff's Office <b>Florida:</b> FDOT District 2 <b>Pennsylvania:</b> Montgomery County	89	17,994,482	\$333,400,891
<b>Tornadoes</b>	<b>Alabama:</b> Calhoun County, Shelby County, Randolph County – ACCA <b>Georgia:</b> Coweta County <b>Kentucky:</b> City of Mayfield, USACE – Graves County	4	827,146	\$21,477,531
<b>Tropical Storm Nicholas</b>	<b>Texas:</b> City of Bay City, TX Department of Transportation, Matagorda County	2	30,236	\$587,231
<b>Marshall Fires</b>	<b>Colorado:</b> Boulder County	N/A	N/A	\$27,116,548
<b>2020</b>	<b>Activations</b>	<b>Temporary Sites</b>	<b>Cubic Yardage</b>	<b>Contract Value</b>
<b>Hurricane Zeta</b>	<b>Alabama:</b> Alabama DOT, Clarke County, Dauphin Island, Mobile, Mobile County, Selma, Washington County	34	1,802,022	\$32,680,711

	<b>Georgia:</b> Forsyth County <b>Louisiana:</b> New Orleans, Slidell, St. Charles Parish, St. Bernard Parish, Terrebonne Parish, Jefferson Parish, Plaquemines Parish <b>Mississippi:</b> Lucedale, Moss Point, Stone County			
<b>Hurricane Delta</b>	<b>Louisiana:</b> Acadia Parish, Baker, Central, East Baton Rouge Parish, Lafayette Parish, Pointe Coupee Parish, St. Landry Parish, West Feliciana Parish	6	560,939	\$7,034,400
<b>Hurricane Sally</b>	<b>Alabama:</b> Dauphin Island, Mobile, Mobile County, Pritchard, Semmes <b>Florida:</b> Gulf Breeze, Mary Esther, Niceville	10	840,327	\$15,097,451
<b>Hurricane Laura</b>	<b>Louisiana:</b> Acadia Parish, Crowley, Grant Parish, Jefferson County Drainage District, Jefferson Davis Parish, Lafayette Parish, Natchitoches, Natchitoches Parish, Ouachita Parish, Vernon Parish, Winn Parish <b>Texas:</b> Matagorda County	24	2,530,839	\$36,477,281
<b>Hurricane Isaias</b>	<b>Florida:</b> Deland, <b>North Carolina:</b> City of Wilmington	2	237,497	\$2,744,713
<b>2019</b>	<b>Activations</b>	<b>Temporary Sites</b>	<b>Cubic Yardage</b>	<b>Contract Value</b>
<b>2019 Hurricane Season</b>	<b>Louisiana:</b> Assumption Parish, Pointe Coupee Parish, Terrebonne Parish, Lafayette Parish, Central, East Baton Rouge Parish/City of Baton Rouge <b>Florida:</b> City of Miami Beach <b>North Carolina:</b> Town of Pine Knoll Shores, Wilmington, Pender County <b>Texas:</b> Jefferson County, City of Liberty, Nederland, and Houston	7	390,713	\$5,880,537
<b>2018</b>	<b>Activations</b>	<b>Temporary Sites</b>	<b>Cubic Yardage</b>	<b>Contract Value</b>
<b>Hurricane Michael</b>	<b>Florida:</b> Holmes County, Jackson County, Florida Department of Transportation, Tyndall Air Force Base, NSA Panama City <b>Georgia:</b> Colquitt	33	5,845,393	\$99,240,250
<b>Hurricane Florence</b>	<b>North Carolina:</b> Pender County, Wilmington, Havelock, Burgaw, Pine Knoll Shores, Surf City, Topsail Beach, Pamlico County, New Hanover County, Greene County, Southport, Jones County, and Sampson County, Camp Lejune	31	2,450,485	\$66,173,873
<b>Alabama Tornado Outbreaks</b>	<b>Alabama:</b> Calhoun County, St. Clair County, and the City of Jacksonville	2	350,881	\$ 5,009,976.14
<b>2017</b>	<b>Activations</b>	<b>Temporary Sites</b>	<b>Cubic Yardage</b>	<b>Contract Value</b>
<b>Hurricane Harvey</b>	<b>Texas:</b> Texas GLO, Waller County, Harris County, Jefferson County, Port of Corpus Christi, Cities of Aransas Pass, Groves, Cleveland, Bellaire, Humble, Nederland, Port Aransas, Houston, Jacinto, Port Arthur, Piney Point Village, Port Neches, and Texas City	16	4,283,624	\$124,470,804
<b>Hurricane Irma</b>	<b>Florida:</b> Florida Department of Transportation, Florida Department of Environmental Protection, Monroe County, Citrus County, Miami-Dade County, Coconut Creek, Cutler Bay,	30	3,692,035	\$45,093,237

	Daytona Beach, Debarry, Deland, Fernandina, Ft. Lauderdale, Indian Creek Village, Inverness, Largo, Miami, North Miami, North Miami Beach, Surfside, Orange City, Orlando, Palm Beach Gardens, Pembroke Pines, Redington Beach, and St. Augustine <b>Georgia:</b> Brunswick			
<b>Hurricane Maria</b>	<b>Puerto Rico:</b> Department of Transportation and Public Works, Puerto Rico's Department of Parks and Recreation	13	1,139,212	\$82,088,685
<b>2016</b>	<b>Activations</b>	<b>Temporary Sites</b>	<b>Cubic Yardage</b>	<b>Contract Value</b>
<b>Winter Storm Jonas</b>	<b>Maryland:</b> Maryland Department of General Services, State of Maryland, Prince Georges County and City of Baltimore <b>Virginia:</b> Loudoun County	N/A	N/A	\$ 1,002,792
<b>Multiple Severe weather events and flooding</b>	<b>Texas:</b> Harris County, Houston, Texas DOT <b>Louisiana:</b> East Baton Rouge parish, Ascension Parish, Tangipahoa Parish, Lafayette Parish, St. Martin Parish, City of Baker, Assumption Parish, Iberville Parish, City of St. Gabriel,	5	2,800,000.00	\$ 50,000,000
<b>Hurricane Hermine</b>	<b>Florida:</b> Citrus County, Leon County	N/A	209,941	\$1,792,096
<b>Hurricane Matthew</b>	<b>Florida:</b> Daytona Beach, Ormond Beach, Deland, Orange City, St. Augustine, Sebastian <b>North Carolina:</b> New Hanover County, Pender County, Hyde County, Greene County, City of Wilmington, City of North Topsail Beach <b>Georgia:</b> Georgia Department of Transportation	14	878,856	\$13,749,773
<b>2015</b>	<b>Activations</b>	<b>Temporary Sites</b>	<b>Cubic Yardage</b>	<b>Contract Value</b>
<b>2015 Severe Weather Events &amp; Maintenance Contracts</b>	<b>Alabama:</b> AL Department of Transportation – District 2 <b>Louisiana:</b> East Baton Rouge Housing Authority, Ascension Parish <b>Mississippi:</b> Jackson County <b>Missouri:</b> St. Louis County <b>Texas:</b> Ethyl Road Industrial Park, Castlerock Communities, City of Corpus Christi, New Caney Defined Benefits Area MUD within the City of Houston ETJ in Montgomery County, Harris County	N/A	165,977	\$4,182,498
<b>Texas Flood Event</b>	<b>Texas:</b> Texas Department of Transportation, City of Houston, and City of Bellaire	N/A	238,463	\$2,039,329
<b>Louisiana Storm Event</b>	<b>Louisiana:</b> East Baton Rouge Parish and Ascension Parish	N/A	135,977	\$815,867
<b>2014</b>	<b>Activations</b>	<b>Temporary Sites</b>	<b>Cubic Yardage</b>	<b>Contract Value</b>
<b>Winter Ice Storms</b>	<b>South Carolina:</b> South Carolina Department of Transportation <b>North Carolina:</b> New Hanover County, Pender County, City of Wilmington, City of Thomasville and City of Archdale	15	1,839,119.82	\$ 54,449,473

## 5 Year Past Performance

Please see below for projects performed by DRC over the last five (5) years. Project values below with asterisks (\*) are in progress and amounts are subject to change.

2024	Contracting Agency	Description of Work	Contract Amount
May	Houston (City of), Texas Mark C. Wilfalk Phone: 832.393.9454 Mark.Wilfalk@Houstontx.gov	May Derecho	TBD
May	Harris County, Texas Austin Appleton, P.E., ENV SP, CFM O (713) 274-3611 austin.appleton@harriscountytexas.gov	May Derecho	TBD
May	Florida A&M University Harold Parker Director, Campus Services Email: Harold.Parker@famuc.edu Office: (850) 599-8069	Debris Removal in Response to May Tornado	\$99,800.00
June	Iberville Parish, LA Randall Dunn 225-687-5190 rdunn@ibervilleparish.com	May weather event	TBD
May	Pointe Coupee Parish, LA Nathan Cobb, P.E. Director of Public Works and Utilities 160 East Main Street New Roads, LA 70760 Phone: 225-638-9556 Ncobb@pcparish.org	Bulk Waste Removal	\$19,725.00
May	Lafourche Parish, LA Sam Shanklin shanklinsd@lafourchegov.org	Specialty Demolition Project in Response to Hurricane Ida	TBD
March	Louisiana Department of Transportation- District 07 Vicki L. Ponthieux, P.E. 337-527-3030	Contingency Contract for Disaster Debris Removal - Hurricane Laura	*\$181,056.53
January	East Baton Rouge Parish/City of Baton Rouge  Adam Smith, P.E. (225) 389-5623 <a href="mailto:AMSmith@brgov.com">AMSmith@brgov.com</a>	Blight Reduction Services	*\$33,750.00
January	Jackson County, FL Judy Austin (850) 718-0005 <a href="mailto:jaustin@jacksoncountyfl.com">jaustin@jacksoncountyfl.com</a>	Debris Removal and Disposal Services	*\$680,807.70
January	Town of Dauphin Island, AL Mayor Jeff Collier (251) 209-9980 <a href="mailto:jcolier@townofdauphinisland.org">jcolier@townofdauphinisland.org</a>	Sand Removal	\$44,450.00

2023	Contracting Agency	Description of Work	Contract Amount
April	Shawnee (City of), OK - State Contract Rachelle Erickson 405-878-1652 <a href="mailto:rachelle.erickson@shawneeok.org">rachelle.erickson@shawneeok.org</a>	Debris Removal Services - April 2023 Tornado - DR-4706-OK	\$3,520,080.99
April	Little Rock, AR Jon Honeywell 501-371-4510 <a href="mailto:jhoneywell@littlerock.gov">jhoneywell@littlerock.gov</a>	2023 Tornado Removal and Disposal of Storm Debris	\$6,854,029.47
February	City of Austin, TX Richard McHale 512-974-4301 <a href="mailto:richard.mchale@austintexas.gov">richard.mchale@austintexas.gov</a>	Disaster Debris Removal- <b>Winter Storm Mara</b>	\$8,587,852.75
January	Alabama Department of Transportation - Dallas County Tracy Fletcher (334) 544-9016 <a href="mailto:fletcher@dot.state.al.us">fletcher@dot.state.al.us</a>	Dallas County Tornado	\$3,874,233.70
January	City of Lake Charles, LA - Batch 3 Caitlin Smith (337) 491-1490 <a href="mailto:caitlin.smith@cityoflc.us">caitlin.smith@cityoflc.us</a>	Private Property Debris Removal Program - <b>Hurricane Laura</b>	\$193,450.00
January	City of Lake Charles, LA – Batch 7 Caitlin Smith (337) 491-1490 <a href="mailto:caitlin.smith@cityoflc.us">caitlin.smith@cityoflc.us</a>	Private Property Debris Removal Program - <b>Hurricane Laura</b>	\$180,000.00
2022	Contracting Agency	Description of Work	Contract Amount
December	Manatee, FL Jeanne Detweiler 941-812-4301 <a href="mailto:jeanne.detweiler@mymanatee.org">jeanne.detweiler@mymanatee.org</a>	Red Tide-Fish Kill	\$13,495.00
December	St. Charles Parish, LA Chandra Sampey (985) 783-5000 <a href="mailto:csampey@stcharlesgov.net">csampey@stcharlesgov.net</a>	Winter Tornado Debris Removal	\$97,343.44
December	St. Bernard Parish, LA John Lane (504) 278-4200 <a href="mailto:jlane@sbsp.net">jlane@sbsp.net</a>	Winter Tornado Debris Removal	\$181,447.84
November	<a href="#">Florida Department of Emergency Management - JV</a>	Debris Removal- Hurricane Ian DR-4673	*\$68,159,524.14
November	<a href="#">Florida Department of Environmental Protection - JV (sub)</a>	Waterway Debris Removal – Hurricane Ian DR-4673	*\$244,384,648.42
November	St. Augustine, FL Rick Stevens (904) 825-1049 <a href="mailto:Rstevens@citystaug.com">Rstevens@citystaug.com</a>	Tropical Storm Nicole	\$24,196.37

November	Hollywood, FL Joshua Collazo 954-967-4526 <a href="mailto:icollazo@hollywoodfl.org">icollazo@hollywoodfl.org</a>	Hurricane Nicole - Hourly work	\$14,953.75
October	Houston, TX Carolyn Wright <a href="mailto:swdworks@houstontx.gov">swdworks@houstontx.gov</a> (832) 393-0454	Mechanical & Hydraulic Dredging	\$1,936,596.32
October	Sarasota Schools, FL Don Hampton (941) 927-9000 ext. 68835 <a href="mailto:don.hampton@sarasotacountyschools.net">don.hampton@sarasotacountyschools.net</a>	Debris Removal	\$85,088.88
October	FDOT District 1 Charles Parish (239) 985-7829 <a href="mailto:Charles.Parish@dot.state.fl.us">Charles.Parish@dot.state.fl.us</a>	Emergency Debris Removal and Hazardous Tree Limb & Stump Removal	\$595,178.64
October	Lee County Schools Kimberly Allen (239) 479-4203 <a href="mailto:kimberlyall@leeschools.net">kimberlyall@leeschools.net</a>	Disaster Recovery Services	\$315,845.98
October	City of Debarry, FL	Debris Removal Services - Hurricane Ian DR-4673	\$943,747.84
October	City of St. Augustine, FL	Debris Removal Services - Hurricane Ian DR-4673	\$59,775.35
October	Bradenton, FL Craig Keys 941-708-6300 Ext. 237 <a href="mailto:craig.keys@bradentonfl.gov">craig.keys@bradentonfl.gov</a>	Debris Clearance and Removal Services	\$302,085.74
October	Lakeland, FL Gene Ginn Phone: (727)692-9797 <a href="mailto:Gene.Ginn@lakelandgov.net">Gene.Ginn@lakelandgov.net</a>	Annual Disaster and Debris Management Services	\$1,654,141.04
October	Daytona Beach, FL David Waller (321) 246-2331 <a href="mailto:wallerdavid@codb.us">wallerdavid@codb.us</a>	Debris Removal and Services Contract	\$3,103,999.90
October	City of Deland, FL Ray Underwood (386) 804-5410 <a href="mailto:underwoodr@deland.org">underwoodr@deland.org</a>	Debris Removal	\$961,843.88
October	Longboat Key, FL Mark Richardson 941-361-6411 Ext. 2212 <a href="mailto:mrichardson@longboatkey.org">mrichardson@longboatkey.org</a>	Debris Removal Services	\$334,105.91
October	FDOT District 5 Jennifer L. Smith (386) 943-5367 <a href="mailto:Jennifer.smith2@dot.state.fl.us">Jennifer.smith2@dot.state.fl.us</a>	Emergency Debris and Hazardous Tree, Limb, and Stump Removal Operations	\$158,673.58



September	Sarasota County, FL	Meal Services- Hurricane Ian DR-4673	\$1,270,800.00
September	FDOT Perry Cynthia Nelson (385) 838-5802 <a href="mailto:cynthia.nelson@dot.state.fl.us">cynthia.nelson@dot.state.fl.us</a>	Hurricane Ian Cut and Toss	\$15,000.00
September	FDOT Chiefland Mark Hanna (352) 493-6870 <a href="mailto:Mark.Hanna@dot.state.fl.us">Mark.Hanna@dot.state.fl.us</a>	Hurricane Ian Cut and Toss	\$25,281.50
September	Sarasota County, FL Lois Rose 941-544-2817 <a href="mailto:lerose@scgov.net">lerose@scgov.net</a>	Disaster Debris Collection, Reduction and Disposal	\$20,975,013.19
September	Manatee, FL Jeanne Detweiler 941-812-4301 <a href="mailto:jeanne.detweiler@mymanatee.org">jeanne.detweiler@mymanatee.org</a>	Debris Management Services	\$7,945,240.76
September	Maitland, FL Kim Tracy, Public Works Director (407) 539-6216 <a href="mailto:ktracy@itsmymaitland.com">ktracy@itsmymaitland.com</a>	Emergency Debris Hauling and Disposal	\$141,151.33
September	Richmond, VA VedaSuggs-Essilfie (804) 646-1572 <a href="mailto:veda.essilifie@rva.gov">veda.essilifie@rva.gov</a>	Reduction and Haul Out	\$315,000.00
September	Atascocita Community Improvement Association (Houston, TX)	Canal Rip Rap Installation & Debris Removal	\$59,352.00
August	City/County of St. Charles Nicholas Galla (636) 255-6135 <a href="mailto:Nicholas.Galla@st.Charlescitymo.gov">Nicholas.Galla@st.Charlescitymo.gov</a>	2022 Flooding	\$11,979.84
August	Larimer County, CO Lori Hodges (970) 498-5763 <a href="mailto:hodgeslr@co.larimer.co.us">hodgeslr@co.larimer.co.us</a>	Sediment Removal - Buckhorn Creek	\$1,850,071.00
July	East Baton Rouge Parish/City of Baton Rouge Richard Speer 225-389-4865 <a href="mailto:rspeer@brgov.com">rspeer@brgov.com</a>	Annual Channel Clearing Project – Elbow Bayou and Claycut Bayou	*\$3,996,313.00
July	City of Mayfield, KY Kathy O'Nan (270) 251-6251 <a href="mailto:konan@mayfieldky.gov">konan@mayfieldky.gov</a>	Private property debris removal in response to tornado	\$5,266,377.68

July	Lake Charles, LA Caitlin Smith (337) 491-1490 <a href="mailto:caitlin.smith@cityoflc.us">caitlin.smith@cityoflc.us</a>	Private property debris removal and demolitions - <b>Hurricane Laura DR-4559</b>	\$218,136.00
May	City of Austin, TX Amy Slagle <a href="mailto:amy.slagle@austintexas.gov">amy.slagle@austintexas.gov</a> 512-974-4302	Bulk Waste Debris Removal	\$1,019,362.50
April	Boulder County, CO Cody Lillstrom 720-245-0032 <a href="mailto:jlillstrom@bouldercounty.org">jlillstrom@bouldercounty.org</a>	Marshall Fires Phase 2	\$27,085,908.23
March	South Carolina Department of Transportation - Jasper	Maintenance On Call Tree Trimming and Removal	\$89,072.00
March	St. Bernard, LA John Lane <a href="mailto:ilane@sbgp.net">ilane@sbgp.net</a> 504-278-4200	2022 Tornado	\$594,135.08
February	City of Houston, TX – Roger’s Gull Carolyn Wright <a href="mailto:swdworks@houstontx.gov">swdworks@houstontx.gov</a> (832) 393-0454	Mechanical Sand and Waterway Debris Removal, Lake Houston	\$7,007,416.52
February	Lakeland, TN Daniel Lovett <a href="mailto:dlovett@lakelandtn.org">dlovett@lakelandtn.org</a>	2022 Ice Storm Debris Cleanup	\$103,766.00
February	LADOTD Jefferson Ditches Seth Matherne 225-379-1164 <a href="mailto:seth.matherne@la.gov">seth.matherne@la.gov</a>	Emergency Ditch, Culvert, and Catch Basin Cleaning – <b>Hurricane Ida DR-4611</b>	\$3,818,278.00
January	Pointe Coupee Parish, LA Nathan Cobb, P.E. Director of Public Works and Utilities 160 East Main Street New Roads, LA 70760 Phone: 225-638-9556 Ncobb@pcparish.org	Bulky Waste	\$6,487.50
January	City of Greenville, NC	Bulk Delivery of Road Salt	\$20,000.00
January	SCDOT David Cook <a href="mailto:cookd@scdot.org">cookd@scdot.org</a> 803-737-1290	Winter Storm Izzy	\$40,135.00
January	Boulder County, CO Alli Kelly 720-564-2651	Marshall Fires Phase 1	\$266,716.84
January	City of Monroe, LA Taronda Goodin <a href="mailto:taronda.goodin@ci.monroe.la.us">taronda.goodin@ci.monroe.la.us</a>	Bulk Waste Debris Removal	\$271,600.00

2021	Contracting Agency	Description of Work	Contract Amount
December	TXDOT Brazoria County Lupe Nieto, Jr. 979-864-8554 <a href="mailto:Lupe.nieto@txdot.gov">Lupe.nieto@txdot.gov</a>	Debris Removal – <b>Tropical Storm Nicholas</b>	*\$615,045.70
December	LADOTD 02 St. Bernard John Lane <a href="mailto:jlane@sbgp.net">jlane@sbgp.net</a> 504-278-4200	Emergency Drainage Cleaning for Florissant Hwy (LA46)	\$192,815.28
December	TXDOT Lupe Nieto, Jr. 979-864-8554 <a href="mailto:Lupe.nieto@txdot.gov">Lupe.nieto@txdot.gov</a>	Disaster Debris Removal Services – Tropical Storm Nicholas	\$53,407.50
December	USACE - Graves County, KY Jason Phillips, P.E. <a href="mailto:Jason.b.phillips@usace.army.mil">Jason.b.phillips@usace.army.mil</a> 931-263-2326	2021 Tornadoes	\$12,640,181.52
December	Greater Lafourche Port Commission- Port Fourchon, LA Serena Bruce <a href="mailto:serenab@portfourchon.com">serenab@portfourchon.com</a> 985-632-1108	Disaster Debris Removal Services— <b>Hurricane Ida DR-4611</b>	\$631,513.60
December	Ascension Parish, LA Rachael Wilkinson 225-450-1208 <a href="mailto:rwilkinson@apgov.us">rwilkinson@apgov.us</a>	Disaster Debris Re Canal Disaster Debris Removal Services — <b>Hurricane Ida DR-4611</b>	\$11,287,635.40
October	Village of Napoleonville, LA Meshaun Arcenaux 985-369-6365 <a href="mailto:Meshaun.arcenaux@gmail.com">Meshaun.arcenaux@gmail.com</a>	Disaster Debris Removal Services— <b>Hurricane Ida DR-4611</b>	\$38,941.40
October	Southeast Flood Protection Authority Ryan Foster 504-286-3100 Ext. 3157 <a href="mailto:rfoster@floodauthority.org">rfoster@floodauthority.org</a>	Disaster Debris Removal Services— <b>Hurricane Ida DR-4611</b>	\$2,690,963.63
October	Dauphin Island, AL Jeff Collier (251) 209-9980 <a href="mailto:jcolier@townofdauphinisland.org">jcolier@townofdauphinisland.org</a>	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$3,140,135.00
October	Bay City, TX Scottie Jones 979-479-0344 <a href="mailto:siones@cityofbaycity.org">siones@cityofbaycity.org</a>	Disaster Debris Removal Services – <b>Tropical Storm Nicholas</b>	*\$236,335.95
October	Matagorda County, TX Amanda Campos (979) 323-0707 <a href="mailto:acampos@co.matagorda.tx.us">acampos@co.matagorda.tx.us</a>	Disaster Debris Removal Services – <b>Tropical Storm Nicholas</b>	*\$298,988.17
October	Lafourche School District, LA Jared Breaux (985) 435-4617 <a href="mailto:jabreaux@mylpsd.com">jabreaux@mylpsd.com</a>	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$429,298.01

September	Bayou Lafourche Water District, LA Ben Malbrough 985-447-7155 <a href="mailto:ben.malbrough@blfwd.org">ben.malbrough@blfwd.org</a>	Disaster Debris Removal Services— <b>Hurricane Ida DR-4611</b>	\$5,890,173.13
September	St. Charles Parish, LA Chandra Sampey 985-783-5000 <a href="mailto:csampey@stcharlesgov.net">csampey@stcharlesgov.net</a>	Canal Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$2,339,823.10
September	Sorrento, LA Chris Guidry 225-675-5337 <a href="mailto:cguidry@sorrentola.gov">cguidry@sorrentola.gov</a>	Disaster Debris Removal Services— <b>Hurricane Ida DR-4611</b>	\$115,857.17
September	Town of Gramercy, LA Mayor Steven Nosacka 225-978-0556 <a href="mailto:mayor@townofgramercy.com">mayor@townofgramercy.com</a>	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$305,274.00
September	<a href="#">Pointe Coupee Parish, LA</a>	Disaster Debris Removal Services – Hurricane Ida DR-4611	*\$13,537.50
September	Iberville Parish, LA Randall Dunn 225-687-5190 <a href="mailto:rdunn@ibervilleparish.com">rdunn@ibervilleparish.com</a>	Disaster Debris Removal Services— <b>Hurricane Ida DR-4611</b>	\$140,329.15
September	Assumption Parish, LA John Boudreaux 985-369-7386 <a href="mailto:johnboudreaux@assumptionoeop.com">johnboudreaux@assumptionoeop.com</a>	Disaster Debris Removal Services— <b>Hurricane Ida DR-4611</b>	*\$215,899.11
September	City of Baker, LA Darnell "Da-1" Waites 225-778-0300 <a href="mailto:dwaites@cityofbakerla.com">dwaites@cityofbakerla.com</a>	Disaster Debris Removal Services— <b>Hurricane Ida DR-4611</b>	\$135,403.20
September	St. Tammany Parish, LA Jay Watson 985-898-2557 <a href="mailto:jwatson@stpgov.org">jwatson@stpgov.org</a>	Disaster Debris Removal Services— <b>Hurricane Ida DR-4611</b>	*\$43,757,042.06
September	Town of Lutcher, LA Patrick St. Pierre 225-869-5823 <a href="mailto:patrick@townoflutcher.com">patrick@townoflutcher.com</a>	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$424,647.81
September	Montgomery County, PA Jason Wilson 215-260-5827 <a href="mailto:jwilson@montcopa.org">jwilson@montcopa.org</a>	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$11,944,812.49
September	Donaldsonville, LA Mayor Leroy J. Sullivan, Sr (225) 806-8207	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$282,656.27
September	Central, LA Mayor David Barrow 225-246-2306 <a href="mailto:david.barrow@central-la.gov">david.barrow@central-la.gov</a>	Disaster Debris Removal Services— <b>Hurricane Ida DR-4611</b>	\$441,364.66
September	St. James Parish, LA Eric Deroche 225-562-2265 <a href="mailto:eric.deroche@stjamesparishla.gov">eric.deroche@stjamesparishla.gov</a>	Disaster Debris Removal Services— <b>Hurricane Ida DR-4611</b>	\$1,381,257.45
September	Ascension Parish, LA Rachael Wilkinson 225-450-1208 <a href="mailto:rwilkinson@apgov.us">rwilkinson@apgov.us</a>	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$5,289,860.19

September	Jefferson Parish, LA Katherine Costanza 504-736-6440 <a href="mailto:KCostanza@jeffparish.net">KCostanza@jeffparish.net</a>	Disaster Debris Removal Services— <b>Hurricane Ida DR-4611</b>	*\$36,692,909.98
September	LADOTD 61 Seth Matherne 225-379-1164 <a href="mailto:seth.matherne@la.gov">seth.matherne@la.gov</a>	Disaster Debris Removal Services— <b>Hurricane Ida DR-4611</b>	\$5,913,629.58
September	LADOTD 62 Seth Matherne 225-379-1164 <a href="mailto:seth.matherne@la.gov">seth.matherne@la.gov</a>	Disaster Debris Removal Services— <b>Hurricane Ida DR-4611</b>	\$30,900,053.55
August	Terrebonne Parish, LA Clay Naquin 985-873-6739 <a href="mailto:cnaquin@tpcg.org">cnaquin@tpcg.org</a>	Disaster Debris Removal Services— <b>Hurricane Ida DR-4611</b>	*\$46,194,992.24
August	Tangipahoa Parish, LA Missy Cowart 985-748-3211 <a href="mailto:mcowart@tangipahoa.org">mcowart@tangipahoa.org</a>	Disaster Debris Removal Services— <b>Hurricane Ida DR-4611</b>	*\$42,542,418.87
August	Abita Springs, LA Leanne Schaefer (985)892-0711 Ext 3951 <a href="mailto:lschaefer@abitaspringsla.gov">lschaefer@abitaspringsla.gov</a>	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	*\$26,868
August	St. Charles Parish, LA Chandra Sampey 985-783-5000 <a href="mailto:csampey@stcharlesgov.net">csampey@stcharlesgov.net</a>	Disaster Debris Removal Services— <b>Hurricane Ida DR-4611</b>	*\$18,672,467.27
August	Lafourche Parish, LA Jerome P. Danos 985-637-5199 <a href="mailto:DanosJP@lafourchegov.org">DanosJP@lafourchegov.org</a>	Disaster Debris Removal Services— <b>Hurricane Ida DR-4611</b>	*\$17,253,946.46
August	East Baton Rouge/City of Baton Rouge, LA Richard Speer 225-389-4865 <a href="mailto:rspeer@brgov.com">rspeer@brgov.com</a>	Disaster Debris Removal Services— <b>Hurricane Ida DR-4611</b>	*\$10,938,467.34
August	St. Bernard Parish, LA John Rahaim, Jr., 504-278-4267 <a href="mailto:jrahaim@sbgp.net">jrahaim@sbgp.net</a>	Disaster Debris Removal Services – <b>Hurricane Ida DR-4611</b>	\$2,253,489.28
July	<a href="#">Randolph County – ACCA</a>	Alabama Tornadoes	\$83,352.47
July	FDOT District 2 – Perry Renae Sanders (850) 330-1658 <a href="mailto:Renae.Sanders@dot.state.fl.us">Renae.Sanders@dot.state.fl.us</a>	Pre-staging	\$15,000.00
July	FDOT District 2 – Chiefland Renae Sanders (850) 330-1658 <a href="mailto:Renae.Sanders@dot.state.fl.us">Renae.Sanders@dot.state.fl.us</a>	Pre-staging	\$18,326.25
July	<a href="#">Foley, AL</a>	Hurricane Debris Stream Cleanout - Hurricane Sally DR-4563	\$15,000.00
July	City of Houston, TX Stephen Costello (832) 393-0811 <a href="mailto:stephen.costello@houston.tx.gov">stephen.costello@houston.tx.gov</a>	Mechanical Sand and Waterway Debris Removal, Lake Houston	\$10,483,667.44
June	Pinellas County, FL Sean Tipton (727) 222-0441 <a href="mailto:stipton@pinellascounty.org">stipton@pinellascounty.org</a>	Red Tide-Fish Kill	\$2,070,438.47

June	Ascension Parish, LA Rachael Wilkinson 225-450-1208 <a href="mailto:rwilkinson@apgov.us">rwilkinson@apgov.us</a>	May weather event	\$2,631.14
June	State of Washington Hank Cramer (509)429-2848 <a href="mailto:hankcramer@hotmail.com">hankcramer@hotmail.com</a>	Town of Malden Fire Cleanup	\$4,600,000.00
May	East Baton Rouge, LA Adam Smith (225) 389-5623 <a href="mailto:Amsmith@brgov.com">Amsmith@brgov.com</a>	May Flood Event	\$505,060.62
April	City of Mobile, AL James A. DeLapp (251) 208-7886 <a href="mailto:jadelapp@cityofmobile.org">jadelapp@cityofmobile.org</a>	Bulky Waste	\$38,637.50
April	Coweta, GA Tod Handley (770) 683-7623 <a href="mailto:thandley@coweta.ga.us">thandley@coweta.ga.us</a>	Disaster Debris Clearance and Removal Services	\$35,089.08
April	City of Austin, TX	Winter Storm Debris Removal	\$382,005.00
April	Shelby County, AL	Alabama Tornadoes	\$511,206.78
April	Calhoun County, AL Brian Rosenbalm (256) 237-4657 <a href="mailto:brianr@calhouncounty.org">brianr@calhouncounty.org</a>	Emergency Debris Removal in response to tornados	\$2,942,622.86
April	Westwego (City of), LA	<b>Hurricane Zeta DR-4573</b>	\$22,440.00
March	Central, LA Mayor David Barrow 225-246-2306 <a href="mailto:david.barrow@central-la.gov">david.barrow@central-la.gov</a>	Winter Storm Debris	\$51,300.00
February	East Baton Rouge Adam Smith (225) 389-5623 <a href="mailto:Amsmith@brgov.com">Amsmith@brgov.com</a>	Winter Storm Debris Removal	*\$1,130,963.16
February	Texas Department of Transportation	Waterway Debris Removal	\$316,915.00
January	CalRecycle Luke Wainscott (916) 341-6527 <a href="mailto:contracts@calrecycle.ca.gov">contracts@calrecycle.ca.gov</a>	2020 Fires, Debris Removal & Hazard Tree Removal Services	*\$81,651,575.10
January	Washington County, AL Daniel Overton (251) 581-0215 <a href="mailto:Wcdgo55@yahoo.com">Wcdgo55@yahoo.com</a>	Disaster Debris Removal Services – <b>Hurricane Zeta DR-4573</b>	\$2,806,056.32
January	Clarke County, AL Jake Bailey (251) 769-8550 <a href="mailto:jbailey@clarkecountyal.com">jbailey@clarkecountyal.com</a>	Disaster Debris Removal Services – <b>Hurricane Zeta DR-4573</b>	\$4,299,718.14

2020	Contracting Agency	Description of Work	Contract Amount
November	State of Washington Hank Cramer (509) 429-2848 <a href="mailto:hankcramer@hotmail.com">hankcramer@hotmail.com</a>	Town of Malden Fire Clean up	\$4,567,224.89
November	City of Selma, AL Meredith Stone (334) 412-2246 <a href="mailto:Meredith.hsaeng@gmail.com">Meredith.hsaeng@gmail.com</a>	Disaster Debris Removal Services – Hurricane <b>Zeta DR-4577</b>	*\$200,000
November	Mobile County, AL Eddie Kerr (251) 406-2733 <a href="mailto:Eddie.Kerr@mobilecountyal.gov">Eddie.Kerr@mobilecountyal.gov</a>	Disaster Debris Removal Services – Hurricane <b>Zeta DR-4577</b>	* \$2,000,000
November	City of Prichard, AL Fernando Billups (251) 331-4565 <a href="mailto:f.billups@thecityofprichard.org">f.billups@thecityofprichard.org</a>	Disaster Debris Removal Services – Hurricane <b>Sally DR-4563</b>	\$682,861.00
November	Stone County, MS Lance Pearson (601) 762-5235 <a href="mailto:Lancepearson15@gamil.com">Lancepearson15@gamil.com</a>	Disaster Debris Removal Services – Hurricane <b>Zeta DR-4576</b>	* \$1,500,000
November	City of Lucedale, MS	Disaster Debris Removal Services – Hurricane <b>Zeta DR-4576</b>	\$513,307.96
November	City of Moss Point, MS Roy Hutchinson (228)475-0300 <a href="mailto:Roy.hutchinson@clearwatersol.com">Roy.hutchinson@clearwatersol.com</a>	Disaster Debris Removal Services – Hurricane <b>Zeta DR-4576</b>	\$128,758.93
November	City of Alexander City, AL	Weather Event of April 2020	\$281,101.19
November	Forsyth County, GA Donna Kukarola (770) 888-8872 <a href="mailto:kukarola@forsyth.cc">kukarola@forsyth.cc</a>	Disaster Debris Removal Services – Hurricane <b>Zeta DR-4579</b>	\$49,837.85
October	Plaquemines Parish, LA Nicole Carnes (504) 934-6326 <a href="mailto:ncarnes@ppgov.net">ncarnes@ppgov.net</a>	Disaster Debris Removal Services – Hurricane <b>Zeta DR-4577</b>	\$370,612.80
October	City of Niceville, FL Amy Ruth Hanson (850) 279-6436 <a href="mailto:ahanson@niceville.org">ahanson@niceville.org</a>	Disaster Debris Removal Services – Hurricane <b>Sally DR-4564</b>	\$31,410.39
October	ALDOT- Grove Hill District Daniel Ganus (251) 231-0572 <a href="mailto:ganusd@dot.state.us">ganusd@dot.state.us</a>	Disaster Debris Removal Services – Hurricane <b>Zeta DR-4573</b>	* \$6,000,000
October	City of Slidell, LA Blaine Clancy (985) 646-4270 <a href="mailto:bclancy@cityofslidell.org">bclancy@cityofslidell.org</a>	Disaster Debris Removal Services – Hurricane <b>Zeta DR-4577</b>	* \$350,000
October	Jefferson Parish, LA Katherine Costanza (504) 736-6440 <a href="mailto:JPEnvironmental@jeffparish.net">JPEnvironmental@jeffparish.net</a>	Disaster Debris Removal Services – Hurricane <b>Zeta DR-4577</b>	\$2,937,024.93
October	City of New Orleans, LA Matt Torri (504) 658-4000 <a href="mailto:matt@nola.gov">matt@nola.gov</a>	Disaster Debris Removal Services – Hurricane <b>Zeta DR-4577</b>	\$391,359.16
October	Terrebonne Parish, LA Clay Naquin (985) 873-6739 <a href="mailto:cnaquin@tpcg.org">cnaquin@tpcg.org</a>	Disaster Debris Removal Services – Hurricane <b>Zeta DR-4577</b>	\$89,187.06

October	St. Charles Parish, LA Chandra Sampey (985) 331-8604 <a href="mailto:csampey@stcharlesgov.net">csampey@stcharlesgov.net</a>	Disaster Debris Removal Services – <b>Hurricane Zeta DR-4577</b>	\$97,940.95
October	St. Bernard Parish, LA Ronnie Alonzo (504) 278-4227 <a href="mailto:ralonzo@sbsp.net">ralonzo@sbsp.net</a>	Disaster Debris Removal Services – <b>Hurricane Zeta DR-4577</b>	\$591,978.10
October	City of Kenner, LA Heather Hilliard (504) 468-6148	Food Services – <b>Hurricane Zeta DR-4577</b>	\$23,685
October	Jefferson County, TX Michael White (409) 835-8757 <a href="mailto:mwhite@co.jefferson.tx.us">mwhite@co.jefferson.tx.us</a>	Logistic Services – <b>Hurricane Delta</b>	\$13,530
October	City of Baker, LA Mayor Darnell Waites (225) 778-0300 <a href="mailto:dwaites@cityofbakerla.com">dwaites@cityofbakerla.com</a>	Disaster Debris Removal Services – <b>Hurricane Delta DR-4570</b>	\$121,977.20
October	East Baton Rouge, LA Richard Speer (225) 389-4865 <a href="mailto:RSPEER@brgov.com">RSPEER@brgov.com</a>	Disaster Debris Removal Services – <b>Hurricane Delta DR-4570</b>	\$684,139.37
October	City of Central, LA Mayor David Barrow (225) 246-2306 <a href="mailto:David.barrow@central-la.gov">David.barrow@central-la.gov</a>	Disaster Debris Removal Services – <b>Hurricane Delta DR-4570</b>	\$106,353
October	Pointe Coupee Parish, LA Nathan Cobb (225) 226-5972 <a href="mailto:ncobb@pcparish.org">ncobb@pcparish.org</a>	Disaster Debris Removal Services – <b>Hurricane Delta DR-4570</b>	\$27,000
October	West Feliciana Parish, LA Emily Cobb (225) 635-3864 <a href="mailto:ecobb@wfparish.org">ecobb@wfparish.org</a>	Disaster Debris Removal Services – <b>Hurricane Delta DR-4570</b>	\$94,143.05
October	Lafayette Parish, LA Carrie Sattler (337) 291-8564 <a href="mailto:carriesattler@gmail.com">carriesattler@gmail.com</a>	Disaster Debris Removal Services – <b>Hurricane Delta DR-4570</b>	* \$4,500,000
October	Acadia Parish, LA Ashley LeBlanc (337)783-4357 <a href="mailto:acadiahsepp@appj.org">acadiahsepp@appj.org</a>	Disaster Debris Removal Services – <b>Hurricane Delta DR-4570</b>	* \$1,500,000
October	City of Semmes, AL Jason Franklin (251) 442-4334 <a href="mailto:jasonfranklin@cityofsemmesal.gov">jasonfranklin@cityofsemmesal.gov</a>	Disaster Debris Removal Services – <b>Hurricane Sally DR-4563</b>	\$77,396
October	Vernon Parish, LA Belinda Diehl (337)238-0324 <a href="mailto:belinda@vppjla.com">belinda@vppjla.com</a>	Disaster Debris Removal – <b>Hurricane Laura DR-4559</b>	* \$12,000,000
September	City of Mary Esther, FL Heather Day (850)243-3566 <a href="mailto:findir@cityofmaryesther.com">findir@cityofmaryesther.com</a>	Disaster Debris Removal Services – <b>Hurricane Sally DR-4564</b>	\$14,832.68
September	Jackson County, FL Judy Austin (850) 718-0005 <a href="mailto:jaustin@jacksoncountyfl.com">jaustin@jacksoncountyfl.com</a>	Private Property Debris Removal— <b>Hurricane Michael (DR-4399)</b>	\$459,716.62
September	City of Gulf Breeze, FL Samantha Abell (850) 203-6033 <a href="mailto:sabell@gulfbreezefl.gov">sabell@gulfbreezefl.gov</a>	Disaster Debris Removal Services – <b>Hurricane Sally DR-4564</b>	\$1,023,202.02



September	Town of Dauphin Island, AL Mayor Jeff Collier (251) 209-9980 <a href="mailto:jcollier@townofdauphinisland.org">jcollier@townofdauphinisland.org</a>	Disaster Debris Removal Services – <b>Hurricane Sally DR-4563</b>	* \$1,200,000
September	Mobile County, AL Eddie Kerr (251) 406-2733 <a href="mailto:Eddie.Kerr@mobilecountyal.gov">Eddie.Kerr@mobilecountyal.gov</a>	Disaster Debris Removal Services – <b>Hurricane Sally DR-4563</b>	* \$5,000,000
September	City of Mobile, AL John Peavy (251) 656-6892 <a href="mailto:John.peavy@cityofmobile.org">John.peavy@cityofmobile.org</a>	Disaster Debris Removal Services – <b>Hurricane Sally DR-4563</b>	* \$15,000,000
September	Winn Parish, LA Karen Tyler (318) 628-5824 <a href="mailto:Pj1admin@wppj.net">Pj1admin@wppj.net</a>	Disaster Debris Removal – <b>Hurricane Laura DR-4559</b>	\$2,184,514.30
September	Natchitoches Parish, LA Cathy Creamer (318) 357-1339 <a href="mailto:ccream@npgov.org">ccream@npgov.org</a>	Disaster Debris Removal – <b>Hurricane Laura DR-4559</b>	\$793,043.66
September	City of Natchitoches, LA Ed Lee (318) 357-3870 <a href="mailto:elee@natchitochesla.gov">elee@natchitochesla.gov</a>	Disaster Debris Removal – <b>Hurricane Laura DR-4559</b>	\$446,697.22
September	City of Cedar Rapids, IA Rebecca Johnson (319) 286-5062 <a href="mailto:r.johnson2@cedar-rapids.org">r.johnson2@cedar-rapids.org</a>	Collection of C&D Storm Damaged Household Items – <b>Derecho Severe Storms DR-4557</b>	* \$200,000
September	Grant Parish, LA Sissy Pace (318) 627-3157 <a href="mailto:sissy.pace@gppj.org">sissy.pace@gppj.org</a>	Disaster Debris Removal – <b>Hurricane Laura DR-4559</b>	\$11,817,169.83
August	Ouachita Parish, LA Jay Mitchell (318) 323-5700 <a href="mailto:mayoroffice@westmonroe.la.gov">mayoroffice@westmonroe.la.gov</a>	Disaster Debris Removal – <b>Hurricane Laura DR-4559</b>	\$2,239,882.51
August	Jefferson Davis Parish, LA	Disaster Debris Removal – <b>Hurricane Laura DR-4559</b>	\$2,290,672.78
August	Lafayette Parish, LA Carrie Sattler (337) 291-8564 <a href="mailto:carriesattler@gmail.com">carriesattler@gmail.com</a>	Disaster Debris Removal – <b>Hurricane Laura DR-4559</b>	\$397,790.77
August	City of Crowley, LA Sarah Fontenot (337) 783-0824 <a href="mailto:Sarah.fontenot@crowley-la.com">Sarah.fontenot@crowley-la.com</a>	Disaster Debris Removal – <b>Hurricane Laura DR-4559</b>	\$282,736.22
August	State of Louisiana Jeremy Meiske (225) 342-8022 <a href="mailto:Jeremy.meiske@la.gov">Jeremy.meiske@la.gov</a>	Emergency Support Trailers – <b>Hurricane Laura DR-4559</b>	\$202,000
August	Jefferson County Drainage District, TX Phil Kelley (409) 985-4369 <a href="mailto:pkelley@dd7.otg">pkelley@dd7.otg</a>	Emergency Disaster Assistance Recovery- <b>Hurricane Laura DR-4559</b>	\$12,886.39
August	City of Deland, FL Demetris Pressley (386) 626-7194 <a href="mailto:Pressleyd@deland.org">Pressleyd@deland.org</a>	Disaster Debris Removal – <b>Hurricane Isaias</b>	\$45,606.46
August	City of Wilmington, NC Dave Mayes (910) 341.5880 <a href="mailto:Dave.Mayes@wilmingtonnc.gov">Dave.Mayes@wilmingtonnc.gov</a>	Debris Management Recovery & Removal Services- <b>Hurricane Isaias</b>	\$2,692,553.05

July	Matagorda County, TX Amanda Campos (979) 323-0707 <a href="mailto:acampos@co.matagorda.tx.us">acampos@co.matagorda.tx.us</a>	Debris Clearance & Removal – <b>Hurricane Hanna</b>	\$411,067
July	City of Central, LA Mayor David Barrow (225) 261-5988 <a href="mailto:david.barrow@central-la.gov">david.barrow@central-la.gov</a>	Debris Removal in response to Weather Event	\$3,400
May	Virginia Department of Emergency Management	COVID-19 Support	\$506,232.04
May	Lafourche Parish, LA Jerome Danos (985) 493-6928 <a href="mailto:danosjp@lafourchegov.org">danosjp@lafourchegov.org</a>	Debris Removal and Recovery Services	\$143,375
May	St. Charles Parish, LA Chandra Sampey (985) 331-8604 <a href="mailto:csampey@stcharlesgov.net">csampey@stcharlesgov.net</a>	May 15 Flood Event	\$62,372.41
April	City of Mount Juliet, TN Andy Barlow (615) 773-7957 <a href="mailto:abarlow@mtjuliet-tn.gov">abarlow@mtjuliet-tn.gov</a>	Tornado Debris Removal (DR-4476)	\$1,258,201.54
April	Puerto Rico Power Authority Mireya Rodriguez (787)521-1358 <a href="mailto:Mireya.rodriguez@prepa.com">Mireya.rodriguez@prepa.com</a>	Vegetation Management	* \$11,000,000
January	City of Houston, TX Carolyn Wright (832) 393-0454 <a href="mailto:swdworks@houstontx.gov">swdworks@houstontx.gov</a>	Mechanical Sand and Waterway Debris Removal, Lake Houston	* 15,792,662.59
<b>2019</b>	<b>Contracting Agency</b>	<b>Description of Work</b>	<b>Contract Amount</b>
November	City of Port Aransas, TX Rick Adams (361) 749-7111 <a href="mailto:radams@cityofportaransas.org">radams@cityofportaransas.org</a>	Municipal Boat Harbor Debris Removal Disposal Services – <b>Hurricane Harvey (DR-4332)</b>	\$273,428.60
September	Jefferson County, TX Michael White (409) 835-8757 <a href="mailto:mwhite@co.jefferson.tx.us">mwhite@co.jefferson.tx.us</a>	Disaster Debris Management— <b>Tropical Storm Imelda (DR-4466)</b>	\$1,132,923.58
September	City of Liberty, TX Tom Warner (936) 336-3684 <a href="mailto:twarner@cityofliberty.org">twarner@cityofliberty.org</a>	Disaster Debris Management— <b>Tropical Storm Imelda (DR-4466)</b>	\$87,791.50
September	City of Nederland, TX Chris Duque 409-723-1503 <a href="mailto:cduque@nhcgov.com">cduque@nhcgov.com</a>	Disaster Debris Management— <b>Tropical Storm Imelda (DR-4466)</b>	\$12,142.40
September	New Hanover County, NC Kim Rhoane (910) 798-4402 <a href="mailto:KRhoane@nhcgov.com">KRhoane@nhcgov.com</a>	Disaster Debris Removal— <b>Hurricane Dorian (DR-4465)</b>	\$151,527.30
September	Town of Pine Knoll Shores, NC Jason Baker 252-247-2268 <a href="mailto:jbaker@townofpks.com">jbaker@townofpks.com</a>	Disaster Debris Removal— <b>Hurricane Dorian (DR-4465)</b>	\$126,898.25

September	City of Wilmington, NC Dave Mayes (910) 341.5880 <a href="mailto:Dave.Mayes@wilmingtonnc.gov">Dave.Mayes@wilmingtonnc.gov</a>	Pre-Staging Equipment— <b>Hurricane Dorian (DR-4465)</b>	\$26,106.20
August	City of Miami Beach, FL Lourdes Porras 305-673-7490 <a href="mailto:lourdesporras@miamibeachfl.gov">lourdesporras@miamibeachfl.gov</a>	Logistical Services— <b>Hurricane Dorian (DR-4465)</b>	\$38,400
August	City of Central, LA Mayor David Barrow (225) 261-5988 <a href="mailto:david.barrow@central-la.gov">david.barrow@central-la.gov</a>	Disaster Debris Removal— <b>Hurricane Barry (DR-4462)</b>	\$7,800
August	St. Charles County, MO Kurt Mandernach 636-949-7465 <a href="mailto:kmandernach@sccmo.org">kmandernach@sccmo.org</a>	Emergency Flood Debris Removal and Disposal	\$650,075.00
August	Village of Plover, WI Bill Konkol 715-345-5257 <a href="mailto:bkonkol@ploverwi.gov">bkonkol@ploverwi.gov</a>	<b>Straight-Line Wind</b> – Debris Removal	\$119,427.50
July	Assumption Parish, LA John Boudreaux (985) 369-7386 <a href="mailto:Johnboudreaux@assumptioneop.com">Johnboudreaux@assumptioneop.com</a>	Disaster Debris Removal— <b>Hurricane Barry (DR-4462)</b>	\$63,886.74
July	Pointe Coupee Parish, LA Nathan Cobb (225) 226-5972 <a href="mailto:ncobb@pcparish.org">ncobb@pcparish.org</a>	Disaster Debris Removal— <b>Hurricane Barry (DR-4462)</b>	\$21,600
July	Terrebonne Parish, LA Clay Naquin 985-873-6739 <a href="mailto:cnaquin@tpcg.org">cnaquin@tpcg.org</a>	Disaster Debris Removal— <b>Hurricane Barry (DR-4462)</b>	\$404,858.94
July	Lafayette Parish, LA Carrie Sattler (337) 291-8564 <a href="mailto:carriesattler@gmail.com">carriesattler@gmail.com</a>	Disaster Debris Removal— <b>Hurricane Barry (DR-4462)</b>	\$225,250.75
July	East Baton Rouge Parish/City Of Baton Rouge, LA Adam Smith, P.E., (225) 389-5623 <a href="mailto:AMSmith@brgov.com">AMSmith@brgov.com</a>	Disaster Debris Removal— <b>Hurricane Barry (DR-4462)</b>	\$398,040.07
June	State of New York Division Of Military & Naval Affairs (518) 786-4500	Provide MRE's	\$306,060.00
June	State of Louisiana- Sand Activation Governor's Office of Homeland Security and Emergency Preparedness (225) 358-5667	Provide Sand per Region	\$2,537.00

## Letters of Recommendation



### *St. Bernard Parish Government*

8201 West Judge Perez Drive Chalmette, Louisiana, 70043  
(504) 278-4227 Fax (504) 278-4330  
[www.sbpj.net](http://www.sbpj.net)

**Guy McInnis**  
*Parish President*

DRC Emergency Services, LLC  
111 Veterans Memorial Boulevard  
Suite 401  
Metairie, LA 70005  
March 24, 2023

Re: Letter of Recommendation

To Whom It May Concern,

Please let this serve as a letter of recommendation for DRC Emergency Services, LLC. For the past eight years, St. Bernard Parish Government (SBPG) has worked hand in hand with the DRC team through various challenges - including hurricanes and tornadoes. We have continuously received excellent service throughout these events, as well as normal operations. DRC has proven to be a reliable partner with an inherent understanding of our mission "to protect and enhance the quality of life by providing a high level of service in an efficient and responsive manner for all citizens." Many of DRC's personnel grew up in St. Bernard Parish and still reside in our community. For them, our mission isn't just close to home – it is home.

Over the past four years, we have activated our contract with DRC four times in the wake of Hurricane Zeta, Hurricane Ida, and two tornadoes. Each time, DRC was highly responsive and mobilized equipment and personnel immediately following these disaster events. DRC's ability to efficiently and effectively problem solve under pressure is unparalleled. Additionally, DRC's management personnel were in constant contact, keeping SBPG officials informed and up to date on the project underway. No matter the day or time, when we called, DRC answered.

Not only did DRC Emergency Services deliver on all of their contractual agreements, they also honored verbal commitments that were made to assist SBPG in delivering the highest quality service to our residents.

I would strongly consider choosing DRC Emergency Services as your disaster response contractor. Their professionalism, integrity, accountability, work ethic, and responsiveness are second to none. We've experienced excellence from DRC for the services rendered to St. Bernard. If you have any questions, please feel free to reach out.

Sincerely,

  
Ronald J. Alonzo, Jr.



MATTHEW JEWELL  
PARISH PRESIDENT

JENNIFER CRISP  
EXECUTIVE ASSISTANT

## ST. CHARLES PARISH

OFFICE OF THE PARISH PRESIDENT

DRC Emergency Services, LLC  
111 Veterans Memorial Boulevard  
Suite 401  
Metairie, LA 70005

March 23, 2023

Dear Sir/Madam,


It is my pleasure to recommend DRC Emergency Services, LLC as a disaster response contractor. As the Parish President, I had the privilege of working with DRC on multiple occasions. When Hurricane Ida, a Category 4 storm, made landfall in Southeast Louisiana, DRC was already in the process of procuring and staging assets to aid in our recovery efforts.

DRC worked closely with Parish personnel to assess damage, establish collection grids, permit emergency debris management sites, and determine the scope of work based on disaster impact. They provided ROW debris removal, waterway debris removal, and logistics services simultaneously, which helped immensely during this difficult time. Moreover, DRC provided essential items such as pallets of water, toiletries, restroom/showers, fuel, and a 100-person emergency shelter which housed National Guard and St. Charles Parish employees. Through their logistic services, DRC gave hope to the community during a time of great need.

Over the past decade, St. Charles Parish has had the opportunity to work with DRC Emergency Services on multiple emergencies, including major hurricanes, a tornado, and a devastating flood from torrential rainfall. DRC has removed and disposed of over 1,443,000 cubic yards of debris in St. Charles Parish, demonstrating their commitment to serving the community. Through all of this, DRC has demonstrated their integrity and resilience in the face of disaster.

Based on my experience, I wholeheartedly endorse DRC Emergency Services, LLC as a disaster response contractor. Their dedication and expertise are unparalleled, and I am confident that they will provide exceptional service to any organization that requires their assistance.

Sincerely,



Matthew L. Jewell  
Parish President  
St. Charles Parish



GORDON E. DOVE  
PARISH PRESIDENT

OFFICE OF THE PARISH PRESIDENT  
TERREBONNE PARISH CONSOLIDATED GOVERNMENT  
P.O. Box 6097  
HOUMA, LOUISIANA 70361-6097



(985) 873-6401  
FAX: (985) 873-6409  
E-MAIL: gdove@tpcg.org

March 27, 2023

DRC Emergency Services, LLC  
111 Veterans Memorial Boulevard  
Suite 401  
Metairie, LA 70005

To Whom It May Concern:

On behalf of Terrebonne Parish Consolidated Government, it is our pleasure to take this opportunity to commend DRC Emergency Services, LLC for their outstanding performance in response to Hurricane Ida.

On August 29, 2021, the destructive Category 4 Hurricane Ida made landfall in Southeast Louisiana devastating the community of Terrebonne Parish. Despite that many of DRC's personnel are Louisiana natives who were also affected by the storm, DRC sprang into action and began working immediately. DRC's team assessed the damage and made a plan that proved to be both safe and efficient. Having worked with DRC for over a decade, they utilized push routes, collection grids, and debris reduction/disposal sites that were previously established and successfully used in response to prior disaster events. To date, DRC has removed and disposed of over 3,500,000 cubic yards of debris in response to Hurricane Ida.

Having DRC on standby, we have come to expect the best. DRC's services are comprehensive. DRC has provided land-based debris removal, waterway debris removal, demolition, and logistic services to Terrebonne Parish. Additionally, DRC's attention to detail in the wake of tragedy is unmatched. Terrebonne Parish has called on DRC 6 times over the past 13 years and every time we are reminded why we choose them as our disaster response contractor.

We highly recommend DRC Emergency Services as a debris removal contractor. I am confident they provide the same level of excellence we have experienced to all the communities they serve.

Respectfully submitted,

Gordon E. Dove  
Parish President

Cc: Earl Eues, Office of Emergency Preparedness

HORSHAM TOWNSHIP

WWW.HORSHAM.ORG  
COUNCIL  
MARK McCOUCH, PRESIDENT  
W. WILLIAM WHITESIDE, III,  
VICE PRESIDENT  
THERESA HARMON  
GREGORY S. NESBITT, Esq  
SEAN WADE



1025 HORSHAM ROAD

HORSHAM, PA 19044  
215-843-3131 PHONE  
215-843-0448 FAX  
WILLIAM T. GILDEA-WALKER  
TOWNSHIP MANAGER  
DENNIS P. HAGGERTY JR  
DIRECTOR OF ADMINISTRATION

March 8, 2022

DRC  
110 Veterans Memorial Boulevard  
Suite 515  
Metairie, LA 70005

Dear Mr. Mehl,

On behalf of Horsham Township and Township Council, I would like to take this opportunity to thank you and your staff for the great work that DRC performed in Horsham Township after Hurricane IDA's destructive path made its way through our community. In Horsham's history, never has a tornado touched down in our area, we were extremely appreciative of your prior experiences and the direction you provided to help organize such an enormous recovery.

Your dedication to our community was demonstrated when you listened to our recommendation to allow for local resources to be used. By establishing such procedures our efforts were more efficient and persistent during initial clean up. As quickly as the months have passed, we still see evidence of Hurricane IDA's devastation and hear from people still affected by its destruction, however we know that we are much better off having had your assistance during this life changing event. You executed a safe and effective debris removal program and responded to many different situations throughout the emergency.

I would like to give credit toward your preparedness, your personnel, and the equipment that delivered without incident. I hope that you know how much we appreciated what you did during such a chaotic time. Please accept our gratitude on behalf of myself, Horsham Township and Township Council. Again, thank you very much for the time, energy and resources that DRC contributed to our community.

Sincerely,

A handwritten signature in cursive script that reads "Dennis P. Haggerty Jr.".

Dennis P. Haggerty Jr.  
Horsham Township  
Director of Administration



## **WINN PARISH POLICE JURY**

P.O. Drawer 951, WINNFIELD, LOUISIANA 71483-0951

Phone (318) 628-5824 Fax (318) 628-7336

E-Mail: [pj1admin@wppj.net](mailto:pj1admin@wppj.net)

[www.winnparishpolicejury.com](http://www.winnparishpolicejury.com)

**Joshua McAllister**  
President

**Karen Tyler**  
Secretary-Treasurer

**Kirk Miles**  
Vice-President

**District One**  
Phillip Evans

**District Two**  
Deionne Carpenter

**District Three**  
Joshua McAllister

**District Four**  
Tammy Griffin

**District Five**  
Kirk Miles

**District Six**  
Author Robinson

**District Seven**  
Frank McLaren

May 11, 2021

Re: Letter of Reference-DRC Emergency Services

To Whom It May Concern;

On behalf of the Winn Parish Police Jury, it is my pleasure to submit this letter of recommendation for DRC Emergency Services.

On August 27, 2020, Hurricane Laura stormed through our rural community leaving a path of destruction and debris unlike any other disaster we have encountered. After careful consideration of several debris removal companies, Winn Parish contracted with DRC for debris removal services. Little did we know, but 6 weeks later Hurricane Delta hit Winn Parish on the heels of Hurricane Laura. What seemed like insurmountable odds, DRC came in and got us moving in the right direction with their knowledge and expertise during these times of disasters.

DRC was quick to respond and react and began work immediately. DRC's team worked with our administrative and road staff to begin identifying the known extent of damage inflicted by this disaster, learning our streets and roads so they could mobilize their significant fleet of trucks to begin staging for debris removal operations. DRC provided a Program Manager to oversee all operations along with other staff members to assist us in all aspects of the cleanup process.

The same level of responsiveness, coordination and resourcing on the part of DRC was present throughout the entirety of our debris removal and recovery effort. DRC assisted Winn Parish in keeping the citizens and other agencies informed of the debris process. DRC helped the Parish in applying for all necessary permits at debris sites. DRC was present throughout the entire debris removal and recovery effort, resulting in all submittals and invoicing being completed and submitted in a timely manner with has allowed the Parish to quickly process and submit records to FEMA for reimbursement.

The Winn Parish Police Jury contracted with DRC in the amount of \$2,222,126 for debris removal services. These services consisted of the removal of vegetative debris, leaning trees, hazardous hanging limbs and stumps from over 700 miles of roads. DRC followed all guidelines and specifications in the contract and completed all work in a timely manner. If any problems or

HOME OF THE LOUISIANA FOREST FESTIVAL



concerns arose, DRC was only a phone call away and would immediately solve the issue. Winn Parish had a great working relationship with DRC during this contract and would contract with them again in the future without hesitation.

If you have any questions or need additional information, please do not hesitate to contact me or my office.

Sincerely,



Joshua McAllister  
President  
Winn Parish Police Jury

JM/kt



Olen Bean  
Emergency Management Coordinator

Clif Kennedy

DRC Emergency Services

P: [504.482.2848](tel:504.482.2848) M: [713-715-8772](tel:713-715-8772)

E: [ckennedy@drcusa.com](mailto:ckennedy@drcusa.com) W: [www.drcusa.com](http://www.drcusa.com)

DRC Emergency Services had contracted with Newton County for pre-disaster debris pickup before Hurricane Laura made landfall in Louisiana. Clif Kennedy and DRC representatives were on scene quickly to assess the damage and estimate how many yards of debris would need to be picked up. Newton County began the process of identifying TDMS locations throughout the County with DRC help. Newton County also discussed using local subcontractors, if possible, which DRC agreed to. Newton County debris was picked up by TXDOT contractor saving the county the 25% match for FEMA reimbursement. Even though Newton County did not activate their contract with DRC, communications between DRC and Newton County continued as debris was picked up. There was no disagreement with the contract, logic was to save Newton County millions of dollars for debris pickup. Newton County fully recommends DRC for disaster services.



Olen Bean  
Newton County EMC



## BOARD of COUNTY COMMISSIONERS

Phone (850) 482-9633  
Fax (850) 482-9643  
www.jacksoncountyfl.net

Administration Building  
2864 Madison Street  
Marianna, Florida 32448-4021

October 8, 2020

SLSCO/DRC Emergency Services  
6702 Broadway St.  
Galveston, TX 77554

RE: Letter of Reference

It is with great pleasure that I write this letter of reference for SLSCO/DRC Emergency Services. I had the opportunity to work with them on the Hurricane Michael disaster in Jackson County, Florida.

When Hurricane Michael hit the Florida Panhandle on Oct. 10, 2018, SLSCO/DRC had employees in our county ready to help. They have proven to be very knowledgeable about the process of debris removal, the regulations and requirements of the state and FEMA.

I would gladly recommend SLSCO/DRC for all your emergency service needs. After the massive cleanup that occurred in our county, our existing contracts were up. We went back out for bid and SLSCO/DRC was selected again because of their excellent performance.

Sincerely,

Clint Pate  
Chairman, Jackson County Board  
Of County Commissioners

Commissioners

Dr. Willie E. Spires  
District 1

Clint Pate  
District 2

Chuck Lockey  
District 3

Eric Hill  
District 4

Jim Peacock  
District 5



July 25, 2018

To Whom It May Concern,

On behalf of the City of Baton Rouge/Parish of East Baton Rouge's Department of Environmental Services, it is my pleasure to submit this letter of recommendation for DRC Emergency Services.

DRC has been a trusted partner of our City-Parish for years, including and especially during one of the most catastrophic and costly events in the history of our state and country. In August 2016, when the floodwaters of the Great Flood of 2016 (DR-4277) began rising and threatening to inflict damage on tens of thousands of homes in East Baton Rouge Parish, DRC was quick to respond and react to our activation of the company's debris removal contract. In the days that immediately followed, DRC's team worked side-by-side with our senior leadership team at our emergency operations center to begin identifying the known extent of damage inflicted by this disaster, preparing routes and maps for rapid deployment across our parish once it was safe to do so, and immediately mobilizing their significant fleet of trucks to begin staging for debris removal operations. Less than a week after floodwaters began to recede from our area, DRC's fleet began to conduct our first debris removal pass, targeting seven initial ZIP codes that were impacted by the flooding event. DRC subsequently expanded operations to include all impacted ZIP codes and remained active through their final pass conducted in August 2017.

Throughout this timeframe, DRC's team was responsive, proactive, and communicative regarding any needs our City-Parish agencies, elected officials, or residents had related to our debris removal program, going above and beyond to ensure the public was informed about program activities at all times. For example, beginning in mid-September 2016, DRC staff along with our debris monitoring firm team joined City-Parish leaders in providing televised updates on debris removal activities each morning – both for the day ahead as well as upcoming deadlines or issues related to the program. These segments were broadcast live by local news media, on our government access channel Metro 21, and through our City-Parish Facebook page via Facebook Live. These daily updates continued for nearly a month and a half, and DRC's team was integral in developing and sharing updates to be shared with our residents that kept them informed and aware of program activities.

This same level of responsiveness, coordination, and resourcing on the part of DRC was present throughout the entirety of our debris removal program and recovery effort, ultimately resulting in nearly 2 million cubic yards of debris collected and representing one of the largest and most complex flood debris removal efforts in the history of the U.S. DRC's ability to mobilize their fleet and respond to needs, or proactively anticipate them, was critical to our program's success – including rapid scaling of their fleet to nearly 200 trucks on the streets each day at the height of the program's activity and daily debris collection totals approaching 50,000 cubic yards. Our Mayor's Office, Councilmembers, my office, and other coordinating agencies took great comfort in the "on the ground" presence and access they had to DRC's team throughout this effort, and their commitment to the job until we fully addressed all the recovery needs of our residents was greatly appreciated.

I strongly recommend DRC as a qualified and capable debris removal contractor that I feel confident will provide the same level of service, dedication, and passion for your recovery and/or clean-up effort as they did here in East Baton Rouge Parish. Please don't hesitate to contact me if you have any questions.

Sincerely,



Adam M. Smith, PE  
Chief of Wastewater Operations & Maintenance

337 North Louis Street, Baton Rouge, LA 70802



Russell R. McMurry, P.E., Commissioner  
One Georgia Center  
600 West Peachtree NW  
Atlanta, GA 30308  
(404) 631-1990 Main Office

September 28, 2018

RE: Letter of Reference - DRC

To Whom It May Concern:

After Hurricane Matthew, the Georgia Department of Transportation contracted with DRC Emergency Services in the amount of \$1,445,700 for debris removal services. These services consisted of the removal of vegetative debris, leaning trees, hazardous hanging limbs, and stumps from approximately 162 miles of the State Routes in Chatham County. DRC followed all guidelines and specifications in the contract and completed the contract in the specified timeframe given. DRC provided a project manager to manage all subcontractors and ensure traffic control items were correct and work was completed in a safe manner. All submittals and invoicing was completed and submitted in a timely manner which allowed the Department to quickly process and submit records to FEMA for reimbursement. The Department had a great working relationship with DRC during this contract and would contract with them again in the future.

If you have any questions or need additional information then please feel free to contact this office at (912) 530-4434 or at P.O. Box 610, Jesup, Georgia 31598.

Sincerely,



Brian H. Scarbrough  
Assistant District Maintenance Engineer

cc: File

Office of the Lieutenant Governor  
State of Louisiana

**BILLY NUNGESSER**  
LIEUTENANT GOVERNOR



P.O. Box 44243  
BATON ROUGE, LOUISIANA 70804-4243  
(225) 342-7009

July 31, 2018

To All Interested Parties:

It has been my unique pleasure to work with DRC Emergency Services, LLC on multiple occasions throughout my political career. Currently, DRC supports the Lieutenant Governors Association through active participation and an important sponsorship of the organization. It is through involvement like DRC's that we can both perpetuate the existence of our organization and gain unique perspective from a private sector partner.

During my tenure as Parish President of Plaquemines Parish, DRC was instrumental in our expedited recovery following Hurricane Katrina due to their exemplary work in the areas of debris collection, processing and disposal, canal de-siltation services, and waterway debris removal. Following the BP Oil Deepwater Horizon catastrophe, DRC designed and implemented oil collection and mitigation programs that covered over 100 miles of gulf coastline. Their innovated leadership in these areas were applauded by both BP Oil and top-ranking government officials, alike.

It is without reservation that I wholeheartedly endorse and recommend DRC Emergency Services, LLC to provide vital pre-disaster and post-disaster services to your government. DRC's management and field personnel have proven time and again to be the most informed and responsive in the area of disaster management services.

Please contact my office with any further questions relating to my experiences with this organization.

Sincerely,



Billy Nungesser  
Lieutenant Governor

WHN/ls



Solid Waste Management  
235 Operations Center Drive  
PO Box 1810  
Wilmington, NC 28402-1810

910 341-7875  
910 790-2391 fax  
wilmingtonnc.gov  
Dial 711TTY/Voice



August 15, 2017

DRC Emergency Services, L.L.C, Mobile, Alabama has been the contractor for the City of Wilmington, NC since 2013 to provide Phase II C&D Debris removal & Vegetative Debris Removal & Disposal.

Wilmington needed to active DRC's contract on two occasions. The first was the ice storm in February 2014 that produced 174,352 cubic yards of vegetative debris. DRC completed the cleanup in 40 days. The second activation came in October 2016 for Hurricane Matthew. Matthew produce 98,658 cubic yards of vegetative debris. Cleanup started on 10/18/16 and was completed on 11/25/2018.

On both occasions Tony Swain DRC's Project Manager arrived in Wilmington the day before the event so he was in place to immediately assess damage and start the process to order the manpower and equipment needed to start the cleanup effort. He was here before a notice to proceed was sent.

The professional, organization, quality of work and willingness to meet and work with City staff exceeded expectations and fulfilled all objectives of scope of services spelled out in their contract.

Tony was in constant contact reporting progress each day. He was responsive to the City's needs and was very willing to adjust schedules as needed. I had a number of conversation with DRC's home office and they acted equally professional, all members of the DRC staff were very responsive and approachable. The City of Wilmington has a very good working relationship with DRC and are very pleased with the service they provide. Judging from DRC's past performance I would have no issue to recommend them to other municipalities.

Please do not hesitate to call me with any questions or if you need further information.

Sincerely,

*Dave Bundick*

Superintendent of Solid Waste  
City of Wilmington  
235 Operations Center Drive  
P.O. Box 1810  
Wilmington, NC 28402-1810  
Ph: 910.341.0081 | Fax: 910.790.2391





JOE SULEYMAN  
Director of Environmental Management

**NEW HANOVER COUNTY**  
DEPARTMENT OF ENVIRONMENTAL MANAGEMENT  
3002 US HIGHWAY 421 NORTH  
Wilmington, NC 28401-9008  
Telephone: (910) 798-4400 • Fax (910) 798-4408  
E-Mail Address: [jsuleyman@nhc.gov](mailto:jsuleyman@nhc.gov)

August 16, 2017

Mr. Tony Swain  
DRC Emergency Services  
408 N. Topsail Drive  
Surf City, NC 28445

RE: Letter of Recommendation

Dear Tony,

I wanted to take this opportunity to thank you and your entire team for the exemplary job you have done for the citizens of New Hanover County. Your debris removal efforts following the 2014 Ice Storm, the EF-1 tornado in 2016, and Hurricane Matthew in 2016 allowed the communities in the county to recover quickly and seamlessly.

I am truly amazed at your watchful eye prior to an event, your rapid response immediately following an event, and that I can often find you out in the field, rake in hand, ensuring that the residents receive the highest level of service, professionalism, and courtesy. We ask a lot of you, and you always delivered.

On behalf of my team at Environmental Management and the citizens of New Hanover County, thank you for your dedication and a job well done. I would strongly recommend DRC to any town, city, county, or other governmental body looking for a debris management contractor that knows how to get the job done, and done right.

Respectfully,



Joe Suleyman  
Director, Environmental Management  
New Hanover County





**PORT NECHES**  
CITY

January 08, 2017

**RE: Letter of reference for DRC**

To Whom It May Concern:

The City of Port Neches has worked with DRC in Hurricanes Rita, Ike and Harvey. In the latest, Hurricane Harvey, DRC was the debris removal contractor for the Cities of Nederland, Groves, and Port Neches. In this incident they collected furnisher, building materials, HHW, and demolition/debris. They also ran a debris reduction site. In Rita and Ike, they also collected green waste, removed leaning trees, and hazardous hanging limbs. They collected over 52,000 cuyd. of material in Hurricane Harvey. Their project coordinator did an outstanding job in the management of the site, supervision of all the sub-contractors, disposal of all debris, and the cleaning of the debris site and acquiring TCEQ approval to close that site.

In all of disasters, DRC has in a timely manner has submitted invoices, records, complied with FEMA requirements, work in a safe manner, and were very responsive to the City's needs. The City is also in a long-term contract so they will be able to respond in our next disaster.

Please feel free to contact me at (409) 719-4204 should you have any questions.

Sincerely,



Taylor Shelton, P.E.  
Public Works Director  
City of Port Neches  
P.O. Box 758 or 1005 Merriman  
Port Neches, Texas 77651  
Office: 409-719-4204  
Fax: 409-727-8677  
E-mail: [ts@ci.port-neches.tx.us](mailto:ts@ci.port-neches.tx.us)  
WEB: [www.ci.port-neches.tx.us](http://www.ci.port-neches.tx.us)



1565 - 2015  
450 years

## City of St. Augustine



St. Augustine, Florida  
Nation's Oldest City

Public Works

June 2, 2017

Subject: **DRC Letter of Recommendation**

To Whom It May Concern:

On October 7, 2016, the City of St. Augustine was impacted by Hurricane Matthew as he made his way north in the Atlantic Ocean. While many communities to our south were spared, St. Augustine wasn't as fortunate. Matthew came very close to making landfall in Northeast Florida and while St. Augustine was spared a direct hit, the high winds generated within the outer bands of the storm caused a significant amount of damage and flooding, creating a sizeable debris management problem for our City.

St. Augustine has a pre-event/stand-by contract with **DRC Emergency Services** for Disaster Debris Removal Services so we felt comfortable that a recovery mechanism was already in place.

In advance of the pending event, the DRC team was in contact readying their response. Representatives from DRC were on-site planning their approach to the debris removal effort, and formulating debris collection strategies to address the unique challenges we were facing.

Throughout the debris removal program, DRC's Project Managers and Program Leaders were on site, available, and attentive to the needs of our City and its citizens. The program was well organized and resulted in St. Augustine making a rapid recovery from Hurricane Matthew.

DRC performed professionally and were responsive to City needs within the terms of the contract.

Sincerely,

Martha S. Graham, P.E.  
Director of Public Works



**Leon County**  
**Board of County Commissioners**  
301 South Monroe Street, Tallahassee, Florida 32301  
(850) 606-5302 [www.leoncountyfl.gov](http://www.leoncountyfl.gov)

Leon County Public Works  
2280 Miccosukee Rd.  
Tallahassee, Florida 32308  
850 / 606-1500

Commissioners

JOHN E. DAILEY  
District 3  
Chairman

NICK MADDOX  
At-Large  
Vice Chairman

BILL PROCTOR  
District 1

JIMBO JACKSON  
District 2

BRYAN DESLOGE  
District 4

KRISTIN DOZIER  
District 5

MARY ANN LINDLEY  
At-Large

VINCENT S. LONG  
County Administrator

HERBERT W.A. THIELE  
County Attorney

June 12, 2017

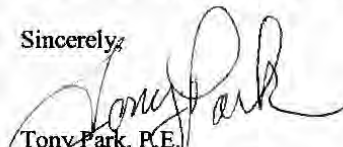
**RE: DRC Emergency Services, LLC**

To Whom It May Concern:

DRC Emergency Services, LLC worked with Leon County Public Works Department after Hurricane Hermine in our efforts to provide debris removal services to the citizens of Leon County. They were hard working and diligent in getting the debris removed from the roadside and from in front of homes. The debris from Hurricane Hermine was by far the most seen since Hurricane Kate in 1985 and was a challenge to deal with. DRC Emergency Services went the extra mile and provided great service to Leon County.

If you have any questions, please feel free to contact me at (850) 606-1500.

Sincerely,



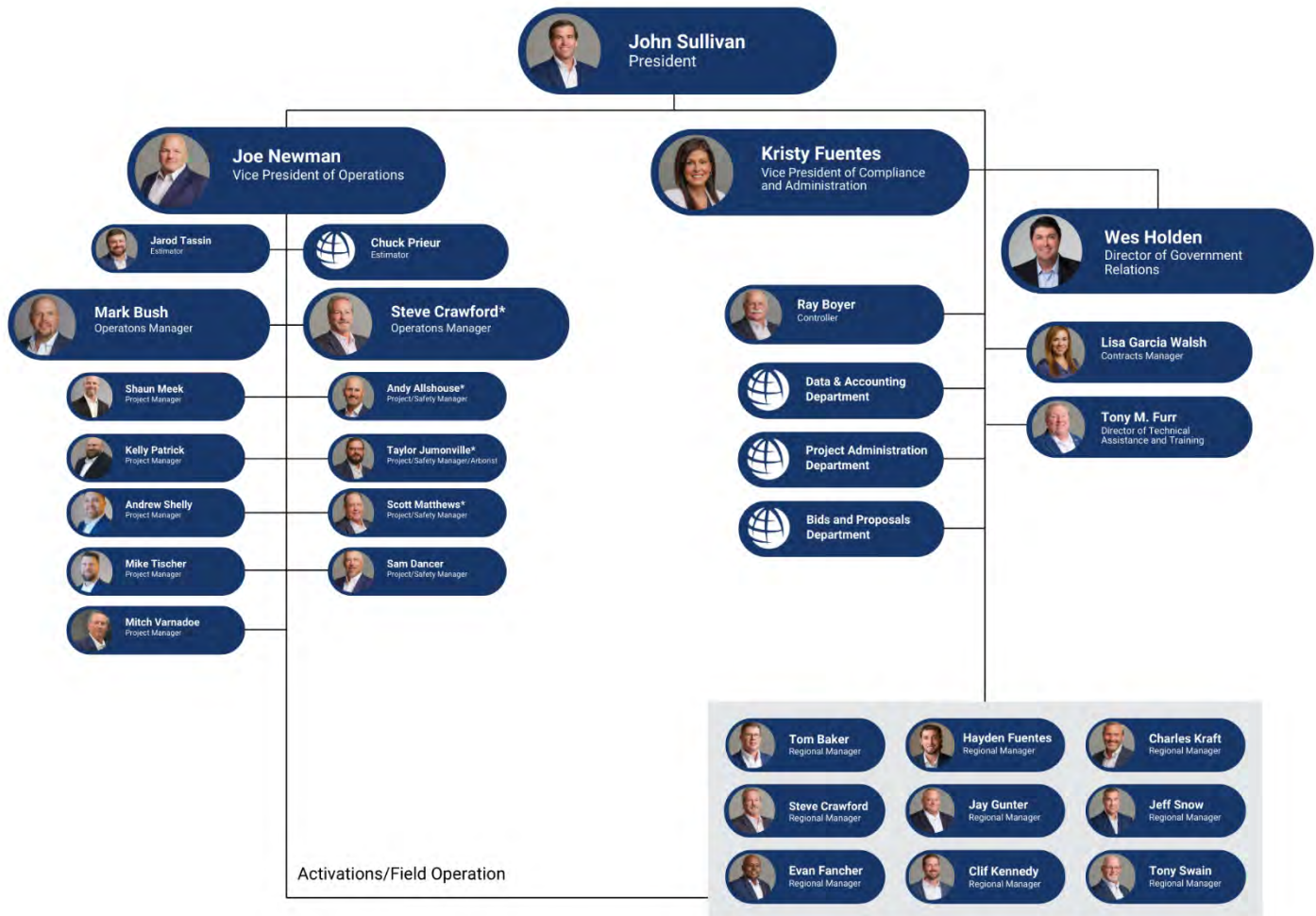
Tony Park, P.E.  
Director of Public Works

TP/djw

*"People Focused. Performance Driven."*

## KEY PERSONNEL ROLES

### Organizational Chart



\*indicates person is listed twice



## JOHN SULLIVAN

### PRESIDENT

111 Veterans Boulevard, Suite 401 · Metairie, LA 70005

(888) 721-4372 · [jsullivan@drcusa.com](mailto:jsullivan@drcusa.com)

### INTRODUCTION

Mr. Sullivan has vast experience in all aspects of the construction industry, ranging from marine construction and dredging, land development and infrastructure construction as well as the intricate completion of individual custom homes. Mr. Sullivan, along with his brothers, started Sullivan Land Services, Ltd. which provides comprehensive site services for disaster response and recovery, infrastructure, and commercial landscaping, while earning a degree at Texas A&M University in Construction Management. His ingenuity eventually led to the creation of Sullivan Interests, Ltd., a portfolio of companies that provides services and products to various industries.

With over 27 years of experience in the construction industry, Mr. Sullivan has gained both extensive knowledge and hands on experience with the recovery process.

### EDUCATION

**Texas A&M University** – College Station, Texas

*Bachelor of Science – Construction Science*

### PROMINENT CERTIFICATIONS

- FEMA IS-100.b Introduction to Incident Command System, ICS-100
- FEMA IS-100.pwb Introduction to the Incident Command System
- FEMA IS-200.b ICS for Single Resources and Initial Action Incident

### OTHER CERTIFICATIONS

OSHA Safety Certification

USACE Contractor Quality Management

### NOTABLE PROJECTS

- Hurricane Ian – 2022
- Kentucky Tornadoes – 2021
- Hurricane Ida – 2021
- Alabama Tornadoes – 2021
- Texas Severe Winter Storms – 2021
- Hurricane Zeta — 2020
- Hurricane Delta — 2020
- Hurricane Sally — 2020
- Hurricane Laura — 2020
- Hurricane Isaias — 2020
- Hurricane Hanna — 2020
- Tropical Storm Imelda — 2019
- Hurricane Dorian—2019
- Tropical Storm Barry—2019
- Hurricane Michael—2018
- Hurricane Florence—2018
- Hurricane Maria – 2017
- Hurricane Irma – 2017
- Hurricane Harvey – 2017
- Hurricane Matthew – 2016
- Louisiana Severe Storms and Flooding (DR-4277) – 2016
- Winter Storm Jonas – 2015
- Houston, TX Flood – 2015

### EXPERIENCE

**NYC Build It Back Program** – City of New York, NY

- Program/construction management for the reconstruction, rehabilitation and elevation of over 700 homes in Staten Island. CDBG-DR funded project for New York City restoring homes damaged by Hurricane Sandy.

**New York City Rapid Repairs Program – New York, NY**

- Repair of over 1,700 homes throughout the five boroughs of New York following Hurricane Sandy. All repairs performed in a four-month period and included mechanical, electric and plumbing.

**FEMA Galveston County Emergency Housing – Galveston County, TX**

- Involved the complete development of two former athletic fields into fully-functional manufactured home communities totaling 106 units. Both projects were completed in 28 days.

**USACE GIWW Willacy County Dredging – Harlingen, TX**

- Dredging of approximately 423,000 cubic yards of material in Gulf Intracoastal Waterway and disposal in designated USACE placement areas.

**Port of Harlingen Maintenance Dredging – Harlingen, TX**

- Maintenance dredging of Port of Harlingen dock facilities. Dredging of approximately 58,000 cubic yards of material and disposal in POH placement areas.

**Port of Galveston Maintenance Dredging – Galveston, TX**

- Annual contract for maintenance dredging of Port of Galveston dock areas and shipping channel. Dredging of approximately 70,000 cubic yards of material per dredging cycle.

**Port of Houston Maintenance Dredging – Houston, TX**

- Maintenance dredging of Bayport Wharf 3 facility. Dredging of approximately 53,000 cubic yards of material and disposal in POH placement areas.

**Galveston Pilots Association Dredging – Galveston, TX**

- Dredging of GPA facility to create proper draft for incoming vessels. The slips had not been dredged in over ten years, which allowed for a substantial amount of siltation. Over 10,000 cubic yards of material was removed to create 15-foot draft at vessel slips.

**Texas International Terminals Levee, Dredge & Bulkhead Construction – Galveston, TX**

- Creation of new placement areas, reconstruction & reinforcement of 25 acres of existing levees, dredging of over 150,000 cubic yards of material from facility basin and slips, repair and replacement of existing bulkheads, new fendering systems and dolphin installation.

**LBC Terminals Levee Construction & Dredging – Houston, TX**

- Creation of a new 10-acre dredge spoil placement area at Houston Ship Channel facility and dredging of 40,000 cubic yards of spoil material.



## KRISTY FUENTES

### VICE PRESIDENT OF COMPLIANCE AND ADMINISTRATION

111 Veterans Boulevard, Suite 401 · Metairie, LA 70005

(888) 721-4372 · [Kfuentes@drcusa.com](mailto:Kfuentes@drcusa.com)

#### INTRODUCTION

Kristy Fuentes is the Vice President of Compliance and Administration for DRC Emergency Services, LLC (DRC ES) and Chief Ethics & Compliance Officer. Previously, Ms. Fuentes was Director of Business Development, leading the marketing, sales and communications functions. Since joining DRC in 2005, Ms. Fuentes has provided assistance to clients in planning, program management, disaster response, demolition contracting and regulatory compliance.

Following Hurricane Katrina, Ms. Fuentes managed expansive projects for the Orleans Levee Board, St. Bernard Parish and the United States Corps of Engineers. Ms. Fuentes has served as program manager for four contracts with the Louisiana Department of Environmental Quality, including the “Katrina Car and Vessel” contract and three massive demolition projects in the City of New Orleans. Following Hurricane Gustav, Ms. Fuentes managed nine major disaster-response contracts across southern Louisiana with a cumulative contract value of over thirty million dollars. In response to the BP MC 232 oil spill, Ms. Fuentes played a key role in the clean-up of lower Jefferson, Terrebonne and Plaquemines Parishes through the employment and management of hundreds of local residents and vessels.

Since November 2013, Ms. Fuentes has implemented changes and improvements to the methods and procedures for contract, licensing and pre-qualification processes, ensuring contractor compliance with Federal and State regulations.

Ms. Fuentes plays a key administrative role in every project DRC performs. In the wake of Hurricanes Michael and Florence in 2018 she directed 45 simultaneous contract activations while providing oversight of accounting, invoicing, ticket reconciliation and overall administrative management. Ms. Fuentes has provided this kind of oversight on all of DRC’s projects since 2013.

#### EDUCATION

**University of New Orleans** – New Orleans, Louisiana

*Marketing* – 1993

**Southeastern Louisiana University** – Hammond, Louisiana

*Marketing* – 1992-1993

#### PROMINENT CERTIFICATIONS

- Hazardous Waste Operations & Emergency Response – Initial
- FEMA IS-100.b Introduction to Incident Command System, ICS-100
- FEMA IS-100.pwb Introduction to the Incident Command System
- FEMA IS-632.a Introduction to Debris Operations
- FEMA IS-633 Debris Management Plan Development
- FEMA IS-634 Introduction to FEMA’s Public Assistance Program
- FEMA IS-700 National Incident Management System (NIMS), An Introduction
- FEMA IS-702.a NIMS Public Information Systems

#### OTHER CERTIFICATIONS

- |              |               |               |               |
|--------------|---------------|---------------|---------------|
| FEMA IS-5.a  | FEMA IS-37.17 | FEMA IS-201   | FEMA IS-317   |
| FEMA IS-10.a | FEMA IS-42    | FEMA IS-241.b | FEMA IS-324.a |
| FEMA IS-11.a | FEMA IS-100.b | FEMA IS-244.b | FEMA IS-453   |
| FEMA IS-29   | FEMA IS-200.b | FEMA IS-315   | FEMA IS-546.a |

FEMA IS-547.a  
FEMA IS-632.a  
FEMA IS-633

FEMA IS-634  
FEMA IS-700  
FEM IS-702.a

FEMA IS-706  
FEMA IS-775  
FEMA IS-906

FEMA IS-907  
FEMA IS-909  
FEMA IS-2900

## **NOTABLE PROJECTS**

Kentucky Tornadoes – 2021  
Hurricane Ida – 2021  
Alabama Tornadoes – 2021  
Texas Severe Winter Storms – 2021  
Hurricane Zeta – 2020  
Hurricane Delta – 2020  
Hurricane Sally – 2020  
Hurricane Laura – 2020  
Hurricane Isaias – 2020  
Hurricane Hanna – 2020  
Tropical Storm Imelda – 2019  
Hurricane Dorian – 2019  
Tropical Storm Barry – 2019  
Hurricane Michael – 2018  
Hurricane Florence – 2018  
Hurricane Maria – 2017  
Hurricane Irma – 2017  
Hurricane Harvey – 2017

Hurricane Matthew – 2016  
Louisiana Severe Storms and Flooding (DR-4277) – 2016  
Winter Storm Jonas – 2015  
Houston, TX Flood – 2015  
Winter Storm Pax – 2014  
Midwestern Tornado Outbreak – 2013  
Super Storm Sandy – 2012  
Hurricane Isaac – 2012  
Hurricane Irene – 2011  
BP Oil Spill – 2010  
Hurricane Gustav – 2008  
Hurricane Ike – 2008  
Hurricane Wilma – 2006  
Hurricane Rita – 2005  
Hurricane Ophelia – 2005  
Hurricane Katrina – 2005  
Hurricane Dennis – 2005

## **EXPERIENCE**

**DRC Emergency Services, LLC – New Orleans, Louisiana**

### ***Chief Executive Compliance Officer, October 2014-Present***

- Overall day-to-day responsibility for directing the DRC ES ethics, business conduct and government contracting compliance programs (“Programs”). Ensure that all executives and employees have ethics training on an annual basis and that the Code provides compliance guidance appropriate to the size and nature of DRC ES business.

### ***Vice President of Business Development, 2013-Present***

- Management of DRC’s marketing, sales and communications functions, providing client relations and assistance in the areas of planning, program management, disaster response, demolition contracting and regulatory compliance

### ***Regional Manager, 2005-2013***

- Management and oversight for all Louisiana projects since 2005, including Hurricanes Katrina, Gustav, Ike and Isaac recovery with state and local agency contracts.
- Specialty project management including “Katrina Vehicle and Vessel” recovery in the State of Louisiana for the Department of Environmental Quality, South Shore Harbor Vessel Removal, debris removal, marine debris removal and demolition programs in four parishes, including asbestos removal
- Managed contract and government relations in major disasters throughout the United States including but not limited to the Alabama tornados, Hurricane Irene in Maryland and New York, Hurricane Sandy, Ice Storm recovery in North and South Carolina

**Lash Homes, Inc. – Chalmette, Louisiana**

### ***Project Management, 1998-2004***

- Managed material, machinery and people for construction projects throughout New Orleans
- Ensured the safety of the employees
- Responsible for timely completion of projects

**Casey, Babin and Casey – New Orleans, Louisiana**

### ***Real Estate Closing Coordinator, 1998-2004***

- Arranged and managed documents for the legal proceedings containing real estate transactions
- Scheduled and orchestrated multiple real estate transactions daily





## **JOE NEWMAN**

### **VICE PRESIDENT OF OPERATIONS**

111 Veterans Boulevard, Suite 401 • Metairie, LA 70005

(888) 721-4372 • [jnewman@drcusa.com](mailto:jnewman@drcusa.com)

### **INTRODUCTION**

With more than 17 years of experience in overseeing large-scale construction and disaster-related debris management projects, Mr. Newman has managed teams over multiple disasters including Hurricanes Michael, Florence, Irma, Harvey, Maria, and Matthew. During the activation of Hurricane Michael, Mr. Newman and his crew managed 27 debris management sites and removed and disposed of approximately 5,702,004 cubic yards of debris. In 2018 in response to Hurricane Florence, Mr. Newman and his team managed 18 debris management sites and picked up approximately 2,500,000 cubic yards of debris.

Through the years, he has had many roles including heavy equipment operation, planning and coordination of construction process, securing permits and licenses, delivery of materials and equipment, FEMA compliance, coordinating and operating with municipality officials, and estimating for contracts.

As a Project Manager, Mr. Newman is responsible for maintaining business relationships and providing hands-on participation and incident command in response and recovery operations. Mr. Newman provides operational oversight in order to measure progress and adjust processes to ensure the success of the project. Mr. Newman works closely with management personnel to maintain efficient team structure during an activation.

Mr. Newman’s past includes the coordination of debris removal projects for Hurricanes Isabel, Katrina, Ike, and Dennis. Previously, while activated for Hurricane Ike, Mr. Newman oversaw the collection, processing, and recycling/disposal of over 1,000,000 cubic yards of debris. Mr. Newman plays a role in every major activation providing overall project management and operational oversight.

### **EDUCATION**

**United States Army**  
**Army Ranger – 1995-2000**

### **PROMINENT CERTIFICATIONS**

Hazardous Waste Operations & Emergency Response – Initial  
FEMA IS-100.b Introduction to Incident Command System, ICS-100  
FEMA IS-00632.a Introduction to Debris Operations  
FEMA IS-702.a NIMS Public Information Systems

### **OTHER CERTIFICATIONS**

FEMA IS-33.17 FEMA IS-632.a  
FEMA IS-35.17 FEMA IS-702.a  
FEMA IS-100.b FEMA IS-2900

### **NOTABLE PROJECTS**

Kentucky Tornadoes – 2021 Texas Severe Winter Storms – 2021  
Hurricane Ida – 2021 Hurricane Zeta — 2020  
Alabama Tornadoes – 2021 Hurricane Delta — 2020

Hurricane Sally — 2020  
Hurricane Laura — 2020  
Hurricane Isaias — 2020  
Hurricane Hana — 2020  
Tropical Storm Imelda — 2019  
Hurricane Dorian—2019  
Tropical Storm Barry—2019  
Hurricane Michael—2018  
Hurricane Florence—2018  
Hurricane Maria — 2017  
Hurricane Irma — 2017

Hurricane Harvey — 2017  
Hurricane Matthew — 2016  
Louisiana Severe Storms and Flooding (DR-4277) — 2016  
Houston, TX Flood — 2015  
Tornado Outbreak — 2011  
Hurricane Gustav — 2008  
Missouri Ice Storm — 2007  
New York Ice Storm — 2006  
Hurricane Katrina — 2005  
Hurricane Dennis — 2005

## **EXPERIENCE**

**DRC Emergency Services, LLC** — New Orleans, Louisiana

***Vice President of Operations — March 2017 — Present***

***Program Manager — 2003 — March 2017***

- On-ground execution of projects
- Crew oversight
- Schedule adherence
- Resource utilization
- Qualify/safety and regulatory compliance

**United States Army**

***Army Ranger — 1995-2000***

- Ranger Indoctrination Program (RIP)
- Primary Leadership Development Course (PLDC)
- Airborne School



## TONY FURR

**DIRECTOR OF TECHNICAL ASSISTANCE AND TRAINING**

111 Veterans Boulevard, Suite 401 • Metairie, LA 70005

(888) 721-4372 • [Tfurr@drcusa.com](mailto:Tfurr@drcusa.com)

### INTRODUCTION

Mr. Furr was the Region VI Debris Subject Matter Expert (SME) from 2013 – 2021 for FEMA and has served as the Infrastructure Branch Director (IBD), Emergency Management Specialist, Appeals Analyst, Procurement Specialist, and Trainer for over 100 federally declared disasters and emergencies. He is nationally known and recognized in the emergency management community and is highly knowledgeable about FEMA policies, procedures, and debris operations.

Mr. Furr was directly involved in the FEMA Public Assistance (PA) grant program since 2005 (Hurricane Katrina and Rita) through 2020 COVID-19 events, including Hurricane Ike and Hurricane Harvey. Mr. Furr’s knowledge and experience of the FEMA PA program is invaluable to both DRC Emergency Services, and all clients while navigating the FEMA Disaster grants programs. Mr. Furr is also a FEMA trainer for Grants Management and Debris Management. He has delivered the Debris Management training at the National Hurricane Conference, the Texas Emergency Managers Conference, the Oklahoma Emergency Managers Conference and presided over the round table workshops hosted by the Disaster Recovery Contractors Association (DRCA) in FEMA Region VI.

Tony Furr is one of the most knowledgeable people working in the debris management business with firsthand field experience managing major disasters and PA grants.

### EDUCATION

**Mitchell Community College** – Statesville, North Carolina

*Technical or Occupational Certificate in Engineering*– 2002

**Stanley Community College**– Albemarle, North Carolina

*Technical or Occupational Certificate*– 1980

### TRAINING

E0193 Certified Appeal Analyst

ICS-100 Introduction to Incidence Command System

ICS-200 ICS for Single Resources and Initial Action Incidents

IS-24 Decision Making and Problem Solving

IS-632.a Introduction to Debris Operations

IS-634 Introduction to FEMA's Public Assistance Program

IS-800.b National Response Framework, an Introduction

IS-821 Critical Infrastructure and Key Resources Support

Annex

IS-00022 Are You Ready? An In-Depth Guide to Citizen

Preparedness

IS-00230 Principles of Emergency Management

IS-00317 Introduction to Community Emergency Response

Team

IS-00393.a Introduction to Hazard Mitigation

IS-00631 Public Assistance Operations I

IS-00632 Intro to Debris Operations in FEMA’s Public Assistance Program

IS-00821 Critical Infrastructure and Key Resources Support Annex

IS-1812 FEMA EEO Employee Course 2012

L-381 Project Specialist

L-480 Public Assistance Cost Estimation Format

Various field training, including CEF, Hazard Mitigation, PA Ops 1, PA Ops 2, Debris, and various others

Project Management (Certified Project Manager (CPM) URS Corporation

## **NOTABLE PROJECTS**

- Designed and implemented the Chambers County Audit Program (DR-1791-TX) as requested by the Office of Inspector General (OIG). Specific program elements included: research and analysis of OIG findings, guidance to the seven person FEMA/State Audit Team on the necessary steps and methodology of the audit process, interpretation of statutory regulation and policy, and communication and coordination between all stakeholders on the project progress and results
- At the request of Senior Management, designed and developed the current Region 6, Debris Management Plan (DMP) templates to aid the Grantee / Subgrantees in the development of their own comprehensive DMP
- Serving as Region 6 Debris Subject Matter Expert (SME), reviewing all applicant submitted Debris Management Plans
- Performed technical review of the City of Dayton's (subgrantee) second appeal for FEMA HQ and provide White Paper technical analysis of programmatic compliance
- Lead for OIG report response for Lamar University (DR-1606-TX) providing research and response to all OIG recommendations to senior leadership

## **EXPERIENCE**

### **DRC Emergency Services, LLC**

#### ***Director of Technical Assistance and Training, 2021-Present***

- Provide on-going education to DRC Personnel and Jurisdictions through trainings and workshops.
- Attend meetings with FEMA
- Consult with Clients to help identify and suggest equipment, products, or services they may need
- Perform a key role in project planning and identification of resources needed

### **Department of Homeland Security-Federal Emergency Management Agency (FEMA)**

#### ***Public Assistance Task Force Lead/Debris Task Force Lead, 2016-2021***

- Regional Debris Subject Matter Expert (SME)
- Manage United States Army Corps of Engineers (USACE) mission assignment (MA) for Federal Operational Support (FOS) for debris mission consisting of ten debris SMEs conducting field operations.
- Coordinate Debris Task Force consisting of State, Federal, and local agencies to promote an efficient and affective debris removal mission consisting of in excess of 5,000,000 cubic yards of debris across 26 Parishes.
- Liaison to Governor's Office of Homeland Security and Emergency Preparedness (GOHSEP) for debris issues.

### **Department of Homeland Security-Federal Emergency Management Agency (FEMA)**

#### ***Public Assistance Task Force Lead/DPAGS, 2015-2016***

- Manage, direct and supervise a staff of 20-30 personnel in the delivery of the PA program.
- Brief Senior Leadership on mission progress and hot issues.
- Coordinate with other Federal, State, and local entities to expedite the recovery efforts.
- Develop implement complex Missions Assignments for FOS assistance through the USACE.
- The ability to apply expert-level emergency management knowledge and skill to a broad range of recovery issues, many of which are complex, controversial, and precedent setting, and addressing matters concerning the regional application of FEMA's laws, regulations, and policies.
- Act as a spokesperson and/or expert at conferences, meetings, committees and working groups that propose, defend and/or criticize continuity and recovery criteria, in order to promote and maintain a proactive posture for the recovery program. Events such as the National Hurricane Conference, TDEM Annual Emergency Managers Conference, and the USACE Team Leader Conference.
- Certified EMI Trainer. Deliver EMI training and the development of specific training for complex or controversial projects.
- Certified Coach Evaluator.
- Certified appeals analysis providing policy decisions on substantive mission-oriented issues.
- Development and implementation of Emergency Management standards, regulations, and policy.
- Direct and review the work of subordinates by setting deadlines and completion dates and ensure project milestones were completed.
- Communicate with Grantee and sub-grantees for the resolution of complex and controversial issues.

- Educate FEMA personal on program process, timelines, and eligibility.
- Participate in conducting on-site training for public assistance personnel to include full time and temporary hire personnel, local hires, and selected personnel for state, local and non –profit agencies.
- Assist the Environmental Officer and Historical Preservation Officer for all programs and activities having environmental and/or historical assessment or clearance requirements.

**Department of Homeland Security-Federal Emergency Management Agency (FEMA)**

***Emergency Management Program Specialist, 2013-2015***

- FEMA Qualification System (FQS) titled Task Force Lead
- Certified Appeals Analyst (E0193 completed 09/20/2014)
- Region 6 Debris Subject Matter Expert (SME)
- Advisor to HQ on debris policies and issues
- Ability to provide supervision and management of subordinate employees in both region and disaster operations
- Ability to provide guidance interpretation to subordinate program specialists on statutory, regulatory and policy determinations to ensure consistent program implementation
- Ability to communicate effectively with Federal, State and local officials in an effort to expedite the recovery process
- Ability to work in coordination with the Federal Coordinating Officer (FCO) and other critical elements of the Joint Field Office (JFO) under stressful response and recovery operations
- Knowledge of the Robert T. Stafford Disaster Relief and Emergency Assistance Act, Public Law 93-288 as amended, Title 44 Code of Federal Regulations (CFR), 2 CFR 200, FEMA related polices and guidance, and FEMA 9500 series polices
- Ability to perform analysis of complex programmatic challenges, interpret policies, and provide recommendations to management
- Ability to design and deliver regional training to State/Local stakeholders relating to PA program areas, e.g., Debris Operations, Debris Management Plans, Closeout producers, and specific areas for the use of EMMIE
- Trained and proficient in Spend Plan tracking and the review of State Quarterly Reports prior to submission to senior management
- Assist in regional team development of Standard Operating Procedures (SOPs) for PA programs, e.g., Public Assistance Group Supervisor (PAGS) checklist, disaster transition plan template, PDA checklist
- Proficient in all areas of NEIMS and EMMIE from project formulation, through review queues, obligations, awards, and updating S5 reports for spend plan and non-spend events

***Infrastructure Branch Director***

***2013 –2014***

- Successfully completed, closed Joint Field Office (JFO), and transitioned the events resulting from the explosion of the fertilizer plant in West, Texas back to Region 6
- Managed communications between State, Applicant, Senior Management, and local governmental officials
- Assisted State, Applicants, and Senior Leadership in procuring a mitigation waiver that would allow the construction of Safe Rooms for the damaged schools in West

***Task Force Lead***

***2013 –2013***

- Supervision of 20 FEMA Reservist and USACE personnel in the debris operation resulting from DR-4117-OK
- Conducted successful debris operation with 1.5 million cubic yards (CYs) of storm debris with 95 percent completion within 6 months
- Private Property Debris Removal (PPDR) Operation with 1,300 property assessments and associated Demolitions of damaged structures
- Implementation of the first Public Assistance Alternative Procedures for Debris Removal program
- Represented FEMA PA in the Debris Task Force comprised of State, FEMA senior leadership, and other Federal agencies

- Acted as interim Public Assistance Group Supervisor (PAGS) to Infrastructure Branch Director

***Emergency Management Program Specialist***

***2010 –2013***

- Managed and coordinated with Subgrantees to complete complex projects in a timely manner, administered amendment requests, coordinated additional damage assessments and determinations while providing consistent and uniform statutory regulations, policy guidance and eligibility determinations to manage programmatic expectations
- Administration of Grantee / Subgrantees Appeal requests requires investigative skills, extensive knowledge, and the uniform interpretation of the Robert T. Stafford Act, Title 44 Code of Federal Regulations, PA policies and guidance, FEMA 9500 Series Policies, and the FEMA Appeals database. Additionally, this position requires the consistent application of these policies and the ability to communicate the Appeal determinations, in writing to the Grantee
- Administration of Grantee / Subgrantees Audit-closeout determinations by State auditors, requires project analysis, document verification, and knowledge of basic accounting principles and the ability to write clear and concise Requests for Information (RFI) correspondence and final determination letters to the Grantee

***PAC Crew Lead***

***PPDR / Saltwater Killed Trees, Storm Drains, 2009 –2010***

- Supervised a team of six for the Galveston PPDR / Saltwater Killed Tree removal program that included initial surveys, removal monitoring, eligibility determinations, and conducting applicant / consultant meetings
- Communicated accurate and consistent information to applicants concerning FEMA guidance on PPDR and Saltwater Killed Tree programs
- Managed the Storm Drain cleaning project which included initial surveys, monitoring, and verification of scope-of-work completion

***PAC Crew Lead***

***Debris Operations, 2009 –2010***

- Supervised and managed the daily operations of Debris Team Six, consisting of 15-20 Debris Specialists
- Development and motivation of subordinate staff
- Providing accurate and consistent information to applicants concerning FEMA guidance, statutory regulations, policies, and procedures
- Managed the Private Property Debris Removal (PPDR) program which included assisting applicants with request requirements, proper documentation, and eligibility determinations

# WES HOLDEN



## DIRECTOR OF GOVERNMENT RELATIONS

111 Veterans Boulevard, Suite 401 · Metairie, LA 70005  
(888) 721-4372 · [WHolden@drcusa.com](mailto:WHolden@drcusa.com)

### EDUCATION

**Florida State University** – Tallahassee, FL  
*Bachelor of Science in Management Information Systems*

### EXPERIENCE

22 years

### INTRODUCTION

As a co-founder and leader of multiple companies, Wes Holden is a subject matter expert with over 22 years of expertise driving innovation & advancement in the Disaster Recovery industry and managing FEMA programs. Mr. Holden is skilled in architecting innovative software to replace outdated management solutions for natural disasters & emergencies. Over his career, Mr. Holden was instrumental in securing over \$4B in FEMA reimbursed funding, enabling clients to recover and rebuild in the aftermath of disasters. Having pioneered groundbreaking solutions in the Disaster Recovery industry, Mr. Holden brings incredible knowledge and experience to every project.

### NOTABLE DISASTERS

- |                                       |                                       |                             |
|---------------------------------------|---------------------------------------|-----------------------------|
| New Mexico Wildfires, Flooding – 2023 | Midwest Derecho – 2020                | Hurricane Sandy – 2012      |
| Hurricane Idalia – 2023               | Hurricane Dorian – 2019               | Hurricane Isaac – 2012      |
| Hurricane Ian – 2022                  | Hurricane Michael – 2018              | Tuscaloosa Tornadoes – 2011 |
| Hurricane Ida – 2021                  | Hurricane Harvey – 2017               | Hurricane Ike – 2008        |
| Hurricane Isaias – 2020               | Hurricane Irma – 2017                 | Hurricane Katrina – 2005    |
| Hurricane Laura – 2020                | Hurricane Maria – 2017                | Hurricane Rita – 2005       |
| Hurricane Sally – 2020                | Hurricane Matthew – 2016              | Hurricane Ivan – 2004       |
| Hurricane Delta – 2020                | Louisiana Flooding – 2016             | Hurricane Charley – 2004    |
| Hurricane Zeta – 2020                 | South Carolina Severe Flooding – 2015 | Typhoon Chataan – 2002      |
| California Wildfires – 2020           | Winter Storm Pax – 2014               |                             |

### PROJECT EXPERIENCE

**New Mexico Wildfires, Flooding, Private Property Debris Removal (PPDR), State of New Mexico, 2023** | Mr. Holden served as Senior Vice President following the wildfires and flooding in the State of New Mexico in 2023. Mr. Holden worked closely with the State to develop a multi-phase PPDR program and working with the debris removal contractor ensuring all projects had the resources necessary to implement operations.

**Hurricane Ian, Disaster Recovery Operations, State of Florida, 2022 – 2023** | Mr. Holden served as Senior Vice President following the large-scale impacts of Hurricane Ian in 2022, one of the deadliest hurricanes to impact the State of Florida. Mr. Holden worked closely with multiple Counties and the County’s debris removal contractors ensuring all projects had the resources necessary to implement debris recovery operations.

**Hurricane Ida, Disaster Recovery Operations, State of Louisiana, 2021 – 2022** | Mr. Holden served as Senior Vice President during the state-wide mobilization in response to Hurricane Ida. Debris removal monitoring operations on behalf of 13 unique clients simultaneously. Mr. Holden ensured contract obligations were met and cost controls were closely monitored for all ongoing projects.

**California Wildfires, Private Property Debris Removal (PPDR), State of California, 2020 – 2021** | Between 2020 and 2021, Mr. Holden served as one of the Program Managers of the CalOES residential PPDR program following the , helping the agency design and implement a multi-phase process for the site assessment, tree assessment, HazMat assessment, debris removal, environmental monitoring, disposal and remediation of over 850 residential structures located throughout Monterey, Santa Cruz, San Mateo, Santa Clara and Stanislaus counties.

**Hurricane Maria, Private Property Debris Removal (PPDR) and Demolitions, Puerto Rico, 2019 – 2020** | Between 2019 and 2020, Mr. Holden served as one of the Program Managers of the Authority of Finance and Infrastructure’s (AFI) residential demolition program, helping the agency design and implement a multi-phase process for the identification, historical review, decommissioning, demolition, and disposal of over 11,500 residential structures located throughout the island.

**Hurricane Irma, Disaster Recovery Operations, State of Florida, 2017 - 2018** | Mr. Holden oversaw the ADMS deployment during a state-wide mobilization in response to Hurricane Irma. Debris removal monitoring operations on behalf of 45 unique clients simultaneously. Mr. Holden ensured all projects had the equipment and personnel necessary to perform monitoring operations utilizing Thompson’s ADMS for all projects and programs.

**Hurricane Matthew, Disaster Recovery Operations, Multiple States, 2016 - 2017** | Mr. Holden oversaw the ADMS deployment in five (5) states and 23 unique clients simultaneously as a result of Hurricane Matthew. He assigned and managed a team of ADMS operators across all projects. This effort included the setup, distribution and management of more than 500 ADMS handheld and hip printer units which enable real-time data collection of debris monitoring operations.

**Chatham County, Georgia, Hurricane Matthew Recovery Operations, 2016 – 2017** | Mr. Holden served as the project manager for debris removal monitoring services on behalf of Chatham County following Hurricane Matthew. He worked closely with the County and the debris removal contractor to ensure right-of-way (ROW), hazardous tree and limb, and private property debris removal (PPDR) programs were performed efficiently and in accordance with federal and state regulations.

**South Carolina Department of Transportation (SCDOT), Severe Flooding, 2015** | Mr. Holden provided oversight of the implementation of Thompson’s automated debris management system (ADMS), the Thompson Data Management Suite, and handheld field units, TDMSmobile across all projects throughout the State, covering 11 counties.

**South Carolina, Winter Storm Pax Regional Response and Disaster Recovery, 2014** | Mr. Holden provided oversight of the implementation of Thompson’s automated debris management system (ADMS), the Thompson Data Management Suite, and their handheld field units, TDMSmobile. Thompson was activated by the South Carolina Department of Transportation (SCDOT), Georgetown, Marion, Williamsburg, Aiken and Allendale Counties to provide debris removal monitoring services.

**Town of Babylon, New York, Hurricane Sandy Recovery Operations, 2012 -2013** | Following the devastating landfall of Hurricane Sandy, Mr. Holden provided oversight of the implementation of Thompson’s automated debris management system (ADMS), TDMSmobile, which was utilized to track a number of different inventory metrics associated with the Town’s debris removal program, including equipment deployed, trucks assigned to different work zones, debris types removed, debris collection locations, and recyclable material recovered.

**Louisiana and Mississippi, Hurricane Isaac Regional Response and Disaster Recovery, 2012** | In August 2012, Hurricane Isaac struck the Louisiana and Mississippi gulf coast with Category 1 strength winds and 24 hours of sustained rainfall. Mr. Holden served on the Thompson financial team responsible for contract cost controls and FEMA Category A&B reimbursement for multiple jurisdictions along coastal Mississippi and Louisiana, including Jackson and Hancock County, MS, and Terrebonne Parish and Denham Springs, LA.

**Calhoun County, AL, Tornado Recovery Operations, 2011** | Mr. Holden served as the County’s project manager during the disaster debris removal monitoring efforts following the April 2011 tornadoes. He was in charge of overseeing collection operations for the County to ensure that all debris removal and monitoring was within federal regulations.

**Texas, Hurricane Ike Data Management, 2008-2009** | Following Hurricane Ike, Mr. Holden managed a team tasked with supporting data entry, document scanning, and data management to track and report debris removal operations for multiple municipalities and counties throughout Texas. At the peak of the engagement, Mr. Holden was tasked with managing the scanning and entry of over 250,000 documents and images per day.

**City of New Orleans, FEMA Funded Commercial and Residential Demolition Document Management, New Orleans, LA, 2007-2009** | Between 2007 and 2009, Mr. Holden helped design a software application to electronically store critical field documents that supported a multi-phase process for the identification, historical review, decommissioning, demolition, and disposal of over 1,500 residential and commercial structures located throughout the City of New Orleans.



# CLINT PATE



## **BUSINESS DEVELOPMENT COORDINATOR**

3618 Earlston Road • Graceville, FL 32440  
(850) 527-3900 • [cpate@drcusa.com](mailto:cpate@drcusa.com)

### EDUCATION

**Abraham Baldwin Agricultural College** – Tifton, GA

### EXPERIENCE

30 years

### INTRODUCTION

Mr. Pate comes to DRC with over 30 years of experience. Before joining the DRC team, Mr. Pate worked for an engineer firm for 23 years designing highways and was elected in 2014 to serve on the Jackson County, FL Commission where he worked for 8 years. For 2 years, Mr. Pate was Chairman of the Board of County Commission and helped with the cleanup after Hurricane Michael, Hurricane Sally, and the start of Covid. Mr. Pate is skilled in sales, project management, contracts reviews, and has remarkable knowledge of elected officials and leaders in the panhandle of Florida.

### EXPERIENCE

#### **DRC Emergency Services, LLC**

*Business Development Coordinator, Florida*  
*April 2023 - Present*

#### **Jackson County Board of County Commission**

*County Commissioner District 2*  
*November 2014 – November 2022*  
*Board Chairman*  
*2018 – 2020*

*Tourist Development Council, Tri County*  
*Community Council Board, J-Tran Chairman*  
*2014 – 2022*  
*Florida Association County Trust*  
*2020 – 2022*

#### **Ceteris Engineering**

*Senior Roadway Designer*  
*March 2016 – March 2019*

#### **GPI, Inc.**

*Senior Roadway Designer/Project Manager*  
*March 1997 – March 2016*

#### **Florida Department of Transportation**

*IT Support*  
*August 1996 – March 1997*



## **STEVE CRAWFORD**

### **REGIONAL MANAGER**

2639 North Monroe Street • Building A • Tallahassee, FL 32303

(888) 721-4372 • [Scrawford@drcusa.com](mailto:Scrawford@drcusa.com)

### **INTRODUCTION**

Mr. Crawford comes to DRC with 25 years of operational and sales experience in the waste and recycling industry. Mr. Crawford is a Florida resident and has lived in the state since 1990. He previously worked in the Organics Recycling and Compost industry in Florida, where he was responsible for operations, project management, as well as sales/marketing of compost and mulch products. Additionally, he was previously responsible for municipal and federal contracting, operations management, disposal management, transportation, logistics and commodity marketing. Mr. Crawford is a previous Board of Director Member and Chairman of the Sponsorship Committee for Recycle Florida Today, a nonprofit organization dedicated to recycling education and improvements throughout the state of Florida. Most recently in response to Hurricanes Delta, Laura, and Sally, Mr. Crawford worked as the Operations manager in Grant Parish, LA, Winn Parish, LA, Natchitoches Parish, LA, and the City of Natchitoches, LA. During this time, he helped operate 10 DMS sites and removed and disposed of a combined total of over 1,380,000 cubic yards of debris throughout these areas. Additionally, Mr. Crawford helped coordinate Hurricane Sally efforts for Gulf Breeze, FL, Mary Esther, FL, Niceville, FL, and Forsythe County, GA. Some of his other major activations include Hurricanes Michael and Florence. During Hurricane Michael, Mr. Crawford worked closely with FDOT where he managed a ten-day PUSH consisting of 339 crews.

### **EDUCATION**

**Mead Technical Institute**, Meadville, PA -1990

**Maplewood High School**, Meadville, PA -1988

### **PROMINENT CERTIFICATIONS**

HAZWOPER

### **CERTIFICATIONS**

FEMA IS-5.a

FEMA IS-11.a

FEMA IS-8.a

FEMA IS-15.b

### **NOTABLE PROJECTS**

Hurricane Laura – 2020

Hurricane Delta – 2020

Hurricane Sally – 2020

Hurricane Dorian—2019

Hurricane Michael—2018

Hurricane Florence—2018

Hurricane Irma – 2017

### **EXPERIENCE**

**DRC Emergency Services, LLC** – Fernandina, Florida

**Regional Manager, Florida, April 2018-present**

- Overall day-to-day responsibility for managing all client customer needs including contracts, maintenance, training and planning for disaster events.

**McGill Environmental Systems**

**Senior Project Manager- Southeast US, July 2016-April 2018**

- Reporting to CEO, responsible for all sales and operational growth projects for multiple organic recycling facilities in the Southeast.
- Directly manage Florida startup operation in 2017, improving net profit by 36% and sales revenue by 900K.
- Account manager for large municipal and commercial customer base within Florida.
- Strategic member of company leadership team with involvement in major capital projects, facility improvements, and sales growth.

## **Waste Pro USA**

### ***Division Manager- Jacksonville, FL, June 2014–July 2016***

- Reporting to Regional Vice President and responsible for operations and safety of 115 employees, 75 vehicle fleet and 18 million in annual revenue. This included culture, training, improvement and all special projects.
- Directly responsible for all aspects of municipal contracting to include negotiating terms, public meeting presentations, implementation and operational execution.
- Accountable for growth & development of division revenue including success of staff, and management of sales staff development.
- Built rapport and interacted with internal and external customers, employees, businesses and municipal staff.
- Developed budgeting objectives for operations, shop and capital expenditures.

## **Waste Management**

### ***Strategic Business Director- Lombard, IL, August 2009– June 2014***

- Reporting to Segment Vice President responsible for all federal sales and contracting nationwide.
- Increased net revenue in federal sales by 10 million in 16 months.
- Increased renewal rate on federal contracts from 43% to 85% within six months.
- Developed processes and procedures for properly responding to RFP opportunities.
- Implemented a strategic sales strategy to capitalize on sustainability efforts within government.
- Grew sales team by 200%, managing sales goals, HR functions, marketing and expenditures

### ***District Manager- Florida, October 2001-January 2009***

- Reporting to Market Area VP, responsible for managing all aspects of District recycling functions.
- Implemented District wide parts inventory system in 2002, eliminating shipping delays from parts suppliers.
- Managed high profile contracts with Broward County, Orange County, City of Tampa, and Seminole County.
- Instrumental in creating trust relationships with Waste Management leadership throughout the District.
- Served as Team Leader on the Florida Growth Team, responsible for doubling Florida's EBIT in 20 months.
- Voted to the Board of Directors for Recycle Florida Today in 2006, and also served as Chairman of their sponsorship committee.
- Extensive hands on experience with the municipal RFP process, ranging from direct bid procedures to complete contract negotiations.
- Achieved District wide one-year accident free status during 2004/2005.

## **Smurfit Stone Recycling**

### ***General Manager- Jacksonville, FL, December 1998-October 2001***

- Recognized by corporate for operating 1999, 2000 and 2001 with zero recordable injuries.
- Reported to Market Area Manager and responsible for a 6000-ton per month facility with 45 employees.
- Directed the movement of 15,000 tons per month of brokerage OCC and High Grades.
- Received "Plant of the Year" award in 2000 for excellence in safety and profit.
- Increased export shipments from plant by 20% capturing the higher margins utilizing domestic homes for brokerage.
- Recaptured major high-grade suppliers using relationships and excellent service reputation.
- Managed P&L budget responsible for 25 million in annual revenue.

### ***Account Manager- Tampa, FL, May 1997-December 1998***

- Reporting to General Manager, responsible for securing and retaining all major accounts in excess of 500 tons per month.
- Recognized as 1998 Money Maker of the Year for development of non-fiber tonnage with new suppliers and ten-year contract extensions with two high margin customers.
- Served the lead role in the sale of non-performing facilities in Florida and received corporate acknowledgment for professionalism and thoroughness during this project.
- Responsible for the sale of two customer-recycling systems in excess of \$100,000 each.

**General Manager- Memphis, TN, March 1996-May 1997**

- Reported to Market Area Manager, responsible for a 4,000-ton per month facility with 30 employees.
- Directed the movement of 9,000 tons per month of brokerage OCC and High Grades.
- Created partnership with local safety organization to host health fairs, conduct disaster training and improve safety training.
- Increased monthly EBIT by 90,000 dollars in 12 months by improving operating efficiencies and reducing maintenance downtime.
- Managed the renegotiation of a poor union contract, improving the company's position.
- P&L and budget responsibility for 15 million in annual revenue.
- Negotiated exclusive supply contracts with two Nike Distribution centers for 1,500 tons per month.



## SAM DANCER

### PROJECT MANAGER

111 Veterans Boulevard, Suite 401 · Metairie, LA 70005

(888) 721-4372 · [Sdancer@drcusa.com](mailto:Sdancer@drcusa.com)

### INTRODUCTION

After more than a decade in the military and law enforcement, Mr. Dancer became a Field Supervisor and Project Manager, handling contracts involving clean-up following Hurricanes Gustav and Ike; City of Fayetteville, AR ice storm; City of Nashville, Tennessee flooding; BP Oil Spill.

More recently, he was involved in: St. Charles County and the City of Bridgeton tornado debris removal (MO); Tuscaloosa (ALDOT) residential demolition of tornado-damaged residences (AL); Terrebonne Parish (LA) and St. Louis Bayou (MS) Cleanout project; City of New Orleans Strategic Demolition for Economic Recovery project (LA); East Baton Rouge Parish wind storm damage (LA); Ascension Parish, Tangipahoa Parish (LA), and Houston (TX) flood damage; project manager for Hurricane Irma Largo.

### EDUCATION

**Southeastern Louisiana University** – Hammond, LA  
*Computer Science – Fall 1980, Fall 1981, Spring 1982*

### PROMINENT CERTIFICATIONS

- Hazardous Waste Operations & Emergency Response – Initial LDEQ Asbestos Contractor/Supervisor
- FEMA IS-100.c Introduction to Incident Command System, ICS-100
- FEMA IS-100.pwb Introduction to the Incident Command System
- FEMA IS-632.a Introduction to Debris Operations
- FEMA IS-633 Debris Management Plan Development
- FEMA IS-634 Introduction to FEMA’s Public Assistance Program
- FEMA IS-700.b National Incident Management System (NIMS), An Introduction
- FEMA IS-702.a NIMS Public Information Systems

### OTHER CERTIFICATIONS

FEMA IS-3	FEMA IS-100.fda	FEMA IS-325	FEMA IS-802	FEMA IS-1150	OSHA-122
FEMA IS-5.a	FEMA IS-100.fwa	FEMA IS-360	FEMA IS-803	FEMA IS-1172	OSHA-123
FEMA IS-10.a	FEMA IS-100.hcb	FEMA IS-394.a	FEMA IS-804	FEMA IS- 2000	OSHA-144
FEMA IS-11.a	FEMA IS-100.he	FEMA IS-405	FEMA IS-807	FEMA IS-2002	OSHA-150
FEMA IS -20.19	FEMA IS-100.leb	FEMA IS-420	FEMA IS-807	FEMA IS -2500	OSHA-151
FEMA IS -21.19	FEMA IS-106.17	FEMA IS-421	FEMA IS-809	FEMA IS -2600	OSHA-152
FEMA IS-20.21	FEMA IS-200.b	FEMA IS-453	FEMA IS-810	FEMA IS-2900.a	OSHA-161
FEMA IS-21.21	FEMA IS-200.hca	FEMA IS-454	FEMA IS-811	FEMA IS-2901	OSHA-162
FEMA IS-29	FEMA IS-201	FEMA IS-546.a	FEMA IS-812	OSHA-105	OSHA-602
FEMA IS-33.17	FEMA IS-230.d	FEMA IS-547.a	FEMA IS-813	OSHA-107	OSHA-603
FEMA IS-36	FEMA IS-240.b	FEMA IS-660	FEMA IS-906	OSHA-108	OSHA-605
FEMA IS-37.19	FEMA IS-241.b	FEMA IS-703.a	FEMA IS-907	OSHA-112	OSHA-612
FEMA IS-37.21	FEMA IS-244.b	FEMA IS-706	FEMA IS-909	OSHA-113	OSHA-614
FEMA IS-42	FEMA IS-315	FEMA IS-775	FEMA IS-912	OSHA-115	OSHA-618
FEMA IS-60.b	FEMA IS-317	FEMA IS-800.b	FEMA IS-914	OSHA-116	OSHA-700
FEMA IS-75	FEMA IS-324.a	FEMA IS-801	FEMA IS-1010	OSHA-121	OSHA-701

OSHA-702	OSHA-716	OSHA-722	OSHA-807	OSHA-809
OSHA-704	OSHA-718	OSHA-750	OSHA-808	OSHA-815
OSHA-707	OSHA-719	OSHA-806		OSHA-852

**ADDITIONAL OSHA CERTIFICATES**

30 hour Construction Safety and Health	Occupational Safety and Health Professional
Confined Space Safety in Construction	Occupational Safety and Health Specialist
Construction Worksite Safety	Occupational Safety and Health Supervisor
Hand and Power Tool Safety	Occupational Safety and Health Trainer (Train-the-Trainer)
Introduction to Ergonomics	Safety Committee Chair
Introduction to Safety Recognition	Safety Committee Member

**ACCESS AND AWARDS**

- TWIC Card
- Access to the Homeland Security Information Network for LA, MS, TX, AL and the EM Site
- Louisiana War Cross
- National Defense Service Medal
- Good Conduct Medal
- Army Achievement Medal

**NOTABLE PROJECTS**

Hurricane Ida – 2021	Louisiana Severe Storms and Flooding (DR-4277) – 2016
Alabama Tornadoes – 2021	Houston, TX Flood – 2015
Texas Severe Winter Storms – 2021	Winter Storm Pax – 2014
Hurricane Delta — 2020	Midwestern Tornado Outbreak – 2013
Hurricane Laura — 2020	Hurricane Isaac – 2012
Hurricane Dorian—2019	Hurricane Irene – 2011
Tropical Storm Barry—2019	BP Oil Spill – 2010
Hurricane Michael—2018	Hurricane Gustav – 2008
Hurricane Florence—2018	Hurricane Ike – 2008
Hurricane Irma – 2017	Hurricane Rita – 2005
Hurricane Harvey – 2017	Hurricane Katrina – 2005

**EXPERIENCE**

**DRC Emergency Services LLC – New Orleans, Louisiana**  
**Field Supervisor/Project Manager, 2013 – Present**

- Manages all phases of assigned projects, ensuring contractual obligations are met and accountable for the personnel and equipment onsite. Projects include St. Louis County and the City of Bridgeton, MO, tornado debris removal; Tuscaloosa, AL (ALDOT) residential demolition of tornado-damaged residences; Terrebonne Parish, LA, St. Louis Bayou Cleanout project; City of New Orleans, LA, Strategic Demolition for Economic Recovery project.

**The Country Club – New Orleans, Louisiana**  
**Security Supervisor, 2013**

- Maintained a safe environment for employees and patrons at a high-profile restaurant and nightclub; monitored activity via recorded digital CCTV and through live indoor and outdoor surveillance; ensured security staff members were properly trained in all methods of surveillance, guest service, non-violent crisis intervention and documentation of events.

**Defcon 1–Pearl River, Louisiana**  
**Owner/Operator, 2012-2013**

- Managed all operations of a personally owned business which involved the retail sales of law enforcement and military apparel and equipment and provided contract security for private parties, events and VIP escort services.

**Cahaba Disaster Recovery (acquired by DRC) – Mobile, Alabama**

***Project Manager, 2008-2012***

- Directed all phases of disaster-related projects from contract activation to final closeout; coordinated mobilization of subcontractors and ensured crews in the field operated in accordance with OSHA and DEQ regulations; maintain effective communication with local governing bodies, FEMA, Army Corps of Engineers and monitoring firms. Recovery projects included areas impacted by Hurricanes Gustav and Ike; City of Fayetteville, AR ice storm; City of Nashville, Tennessee flooding; BP Oil Spill.

**Bourbon Blues Company – New Orleans, Louisiana**

***Security, 2008***

- Provided a safe environment for the employees and patrons by ensuring rules regarding the service of alcoholic beverages to patrons by the bar staff were followed; communicated effectively with NOPD in regard to serious incidents occurring at the bar and submitted written reports to law enforcement and management

**Omni-Pinnacle Emergency Response – Slidell, Louisiana**

***Field Supervisor, 2005-2008***

- Managed the day-to-day activities of crews and employees in the field, including operations involving tree cutting, debris removal, debris disposal, waterway clearing and residential and commercial demolition; ensured that FEMA, OSHA, DEQ and contractual obligations are met; project involvement included Hurricanes Katrina and Rita in unincorporated St. Tammany Parish, LA and Wilma in Indian River County, FL

**Target Corporation (Mervyn's and Target) – Multiple Locations**

***Key Store Investigator, Field Assets Protection Team Leader, Executive Team Leader-Assets Protection, 1994-2005***

- Implemented company-directed safety and shortage plans as well as creating store-based plans in accordance with annual inventory results, local safety issues and theft trends; monitored and maintained overt and covert surveillance systems; initiated, investigated and resolved internal and external theft cases including organized theft and fraud; apprehended and interviewed individuals responsible for shortages; partnered with local, state and federal law enforcement agencies and communicated with other retailers; testified in court when necessary

**LAW ENFORCEMENT EXPERIENCE:**

**Pearl River Police Department (Reserve Division) – Pearl River, Louisiana**

***Officer, 1990-1996***

- Patrol the streets of Pearl River, protect citizens and their property while enforcing town, parish and state ordinances; participated in the initiation and resolution of investigations regarding the manufacturing transport, possession and distribution of controlled substances as a member of the Narcotics Task Force

**MILITARY EXPERIENCE:**

**Louisiana Army National Guard (Infantry) – Houma, Louisiana**

***Squad Leader, 1989-1991***

- Accountable for the proper training and the well-being of an eleven-person infantry squad; maintained combat readiness of the squad and all assigned weapons and equipment to ensure mission completion; unit was activated for Desert Storm

**United States Army (Infantry) – Multiple Locations**

***Senior Custodial Agent, Fire Team Leader/Track Commander, 1983-1986***

- Controlled entry of US and German personnel into the limited and exclusion areas of a remote nuclear missile site and provide tactical response in the event of a perimeter breach; ensured that the soldiers in the fire team were properly trained and all assigned equipment was maintained; participated in Bright Star, Egypt (1985)



## MARK BUSH

### PROJECT MANAGER

111 Veterans Boulevard, Suite 401 • Metairie, LA 70005

(888) 721-4372 • [Mbush@drcusa.com](mailto:Mbush@drcusa.com)

### INTRODUCTION

Mr. Bush is a Texas native who worked previously as Field Service Supervisor/Operations Coordinator for an oilfield services company specializing in water treatment. He served 6 years in the US Army as a Light Wheel Mechanic and also served as a Squad Leader with the 4th Brigade/4th Infantry Division. His prior experience has helped him hone his skills in personnel management, reliability and responsiveness, attention to detail and adaptability to change, and time management. Recently, Mr. Bush worked as a project manager for DRC in Harris County following Hurricane Harvey. He also serves as the main point of contact to Harris County Engineering during this time.

### EDUCATION

Lamar University, 1995-1997

Houston Area Plumbers Joint Apprenticeship Training, 1999-2003

### PROMINENT CERTIFICATIONS

40-Hour OSHA HAZWOPER

TX All-lines Ins. Adjuster (lic#2156078)

SafeLand USA

SafeGulf USA

H2S Awareness Training

CPR AED Certified

### OTHER CERTIFICATIONS

FEMA IS-5.a

FEMA IS10.a

FEMA IS-37.23

FEMA IS-100.c

FEMA IS-200.c

FEMA IS-235.c

FEMA IS-241.c

FEMA IS-242.c

FEMA IS-317.a

### NOTABLE PROJECTS

Hurricane Ida – 2021

Texas Severe Winter Storms – 2021

Hurricane Zeta — 2020

Hurricane Delta — 2020

Hurricane Sally — 2020

Hurricane Hanna — 2020

Tropical Storm Imelda — 2019

Hurricane Dorian—2019

Tropical Storm Barry—2019

Hurricane Michael—2018

Hurricane Florence—2018

Hurricane Harvey – 2017

### EXPERIENCE

**DRC Emergency Services, LLC**

**Project Manager, 2017-Present**

- **Hurricane Michael, Jackson County, Florida.** Mr. Bush served as the project manager during DRC’s response efforts for Hurricane Michael. Still activated in Florida working with FDOT, Mr. Bush’s responsibilities included managing the daily logistical coordination of crews, heavy equipment, and support resources; implementing health and safety protocols to ensure that all work was completed safely; work flow and future crew movement planning; and daily work site documentation.
- **Hurricane Harvey, Harris County, Texas.** Mr. Bush served as the project manager during DRC’s response efforts



for Hurricane Harvey. Mr. Bush's responsibilities included managing the daily logistical coordination of crews, heavy equipment, and support resources; implementing health and safety protocols to ensure that all work was completed safely; work flow and future crew movement planning; and daily work site documentation. In addition to managing debris removal, Mr. Bush was the main point of contact for Harris County's Engineering Department for shutting down all DMS sites in the area.

### **Orion Water Solutions**

#### ***Field Service Supervisor/Operations Coordinator, 2014-2017***

- Served as the supervisor and coordinator for all of operations, including but not limited to; managed the logistics of mobile equipment, chemical shipments, and all of personnel.

### **Kellogg, Brown & Root-2003-2004**

#### ***Foreman, (Djibouti, Africa), 2003-2004***

- Worked as the youngest foreman in the country to maintain and improve the infrastructure of a military base. With 16-18 local national crews, their work involved plumbing and construction jobs.

### **MILITARY EXPERIENCE:**

#### **United States Army**

- *Squad Leader with the 4<sup>th</sup> Brigade/4<sup>th</sup> Infantry Division, 2007-2013*
  - *Jalalabad, Afghanistan.* Tasked with Base Defense Ops and served as a member of a QRF Team in support of Operation Enduring Freedom.



## LISA GARCIA WALSH

### CONTRACTS MANAGER

111 Veterans Boulevard, Suite 401 • Metairie, LA 70005

(888) 721-4372 • [Lgarcia@drcusa.com](mailto:Lgarcia@drcusa.com)

### INTRODUCTION

Ms. Garcia Walsh has overseen DRC’s contracts since 2010. Her role is to maintain all contractual records and documentation, such as receipt and control of all contract correspondence. She is responsible for applying, renewing, and activating general contractor licenses nationwide as well as other authorizations and pre-qualifications. Additionally, she is responsible for invoicing, ticket reconciliation and coordination with subcontractors, municipalities and monitoring firms regarding accounting procedures. Ms. Garcia Walsh helps ensure data is collected and processed efficiently.

Ms. Garcia Walsh brings experience in data management operations following some of the largest debris generating natural disaster in recent history. She oversaw data collection and processing for state and federally funded projects. She assists with data management, invoice reconciliation, and project closeout.

Ms. Garcia Walsh has provided administrative assistance to DRC’s management personnel on all major disasters since 2013. Prior to joining DRC, Ms. Garcia Walsh provided administrative assistance for emergency response projects involving FEMA protocol.

### EDUCATION

**Our Lady of Holy Cross College** – New Orleans, Louisiana

*Bachelor’s Degree in Accounting – May 2015*

**Nunez Community College** – Chalmette, Louisiana

*Associates Degree in Business Technology – 2010*

### PROMINENT CERTIFICATIONS

Hazardous Waste Operations & Emergency Response – Initial

### OTHER CERTIFICATIONS

FEMA IS-5.a	FEMA IS-201	FEMA IS-546.a	FEMA IS-706
FEMA IS-10.a	FEMA IS-235.c	FEMA IS-547.a	FEMA IS-775
FEMA IS-11.a	FEMA IS-241.c	FEMA IS-632.a	FEMA IS-800.b
FEMA IS-37.23	FEMA IS-244.b	FEMA IS-633	FEMA IS-906
FEMA IS-42	FEMA IS-315	FEMA IS-634	FEMA IS-907
FEMA IS-100.c	FEMA IS-317.a	FEMA IS-660	FEMA IS-909
FEMA IS-111.a	FEMA IS-324.a	FEMA IS-700.a	FEMA IS-2900
FEMA IS-200.c	FEMA IS-453	FEMA IS-702.a	

### NOTABLE PROJECTS

- |                                   |                              |
|-----------------------------------|------------------------------|
| Kentucky Tornadoes – 2021         | Hurricane Laura — 2020       |
| Hurricane Ida – 2021              | Hurricane Isaias — 2020      |
| Alabama Tornadoes – 2021          | Hurricane Hanna — 2020       |
| Texas Severe Winter Storms – 2021 | Tropical Storm Imelda — 2019 |
| Hurricane Zeta — 2020             | Hurricane Dorian—2019        |
| Hurricane Delta — 2020            | Tropical Storm Barry—2019    |
| Hurricane Sally — 2020            | Hurricane Michael—2018       |

Hurricane Florence—2018  
Hurricane Maria – 2017  
Hurricane Irma – 2017  
Hurricane Harvey – 2017  
Hurricane Matthew—2016  
Louisiana Severe Storms and Flooding (DR-4277) – 2016  
Winter Storm Jonas – 2015  
Houston, TX Flood -2015  
Winter Storm Pax – 2014  
Midwestern Tornado Outbreak – 2013  
Super Storm Sandy – 2012

Hurricane Isaac – 2012  
Hurricane Irene – 2011  
BP Oil Spill – 2010  
Hurricane Gustav – 2008  
Hurricane Ike – 2008  
Hurricane Wilma – 2006  
Hurricane Rita – 2005  
Hurricane Ophelia – 2005  
Hurricane Katrina – 2005  
Hurricane Dennis – 2005

## **EXPERIENCE**

### **DRC Emergency Services, LLC – New Orleans, Louisiana**

#### ***Contracts Manager, November 2013-Present***

- Maintain contractual records and documentation such as receipt and control of all contract correspondence
- Ensure that signed contracts are communicated to all relevant parties to provide contract visibility and awareness, interpretation to support implementation
- Responsible for applying, renewing and activating general contractor's licenses nationwide; prequalification with Department of Transportation offices nationwide
- Responsible for Secretary of State annual filings and authorizations to do business

#### ***Project Administrator, July 2010-November 2013***

- Provided administrative assistance to the Chief Operating Officer, Regional Manager and several Project Managers for projects in Louisiana including, but limited to:
  - MC52 BP Oil Spill Clean Up
  - St. Bernard Road Project
  - Orleans Parish Sheriff's Office
  - Hurricane Isaac Recovery – Assisted project managers in several contracts, coordinated and managed personnel to scan and submit tickets to Mobile office)
- Project administrator for two demolition projects for the City of New Orleans; responsibilities included filing permits, making LA One Calls, review of all packets for demolition paperwork prior to demolition, attended monthly meetings with City of New Orleans and provided invoicing reconciliation
- Researched bids and RFPs throughout the United States

### **Law Offices of Christian D. Chesson – New Orleans, Louisiana**

#### ***Paralegal/Office Manager, September 2006-January 2009***

- Assisted in Chapter 7 Bankruptcy and Lemon Law documentation for clients
- Provided overall office management, including:
  - Client relations
  - Accounts payable/receivable
  - Administrative support to ten attorneys in the New Orleans office location
  - Liaison between the New Orleans office and the Lake Charles office locations

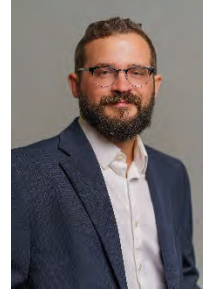
### **Advanced Cleanup Technologies, Inc. – Rancho Dominguez, California**

#### ***Administrative Manager, October 2005-May 2006***

- Director of Human Resources for the Southeastern Branch of ACTI
- Administrative office manager duties included: documentation and operational support for operations manager and project managers; invoicing for emergency response projects following FEMA protocol

## Taylor Jumonville, Project Manager

Mr. Jumonville has 6 years of experience in project management. His responsibilities as a Project Manager include on-site management of all phases of projects and making necessary adjustments to ensure optimal performance, ensuring that personnel are properly trained and equipped to carry out their duties, investigating incidents and accidents in the field and taking appropriate corrective action, coordinating with other departments to ensure that field operations are running smoothly, coordinating daily meetings and reports, and coordinating subcontractors. Mr. Jumonville is also asbestos certified, technician and traffic control support certified for Louisiana, and a certified arborist. Mr. Jumonville presently resides in Lafayette, LA.



His most notable projects are the Hurricane Ida Cleanup, which resulted in the removal and disposal of over 3.2 million cubic yards of debris, and the ALDOT Hurricane Zeta and Tornado, which resulted in the removal and disposal of 750,000 cubic yards of debris.

### **CERTIFICATIONS**

ASBESTOS CONTRACTOR/SUPERVISOR  
TRAFFIC CONTROL TECHNICIAN  
40-HOUR OSHA HAZWOPER0

FEMA IS-5A  
FEMAIS-111.A  
FEMA IS-800

CERTIFIED ARBORIST  
TRAFFIC CONTROL SUPERVISOR

FEMA IS-37.23  
FEMA IS-200.C  
FEMA IS-1010

FEMA IS-00100.c  
FEMA IS-633

## Jarod Tassin, Project Manager



Mr. Tassin has 4 years of relevant work experience, joining DRC after working for a debris monitoring firm. His responsibilities as a Project Manager include on-site management of all phases of projects and making necessary adjustments to ensure optimal performance, ensuring that personnel are properly trained and equipped to carry out their duties, investigating incidents and accidents in the field and taking appropriate corrective action, coordinating with other departments to ensure that field operations are running smoothly, coordinating daily meetings and reports, and coordinating subcontractors. Mr. Tassin is also technician and traffic control support certified for Louisiana.

Mr. Tassin oversaw the operation for the Marshall Fires in Colorado, resulting in a contract value of **\$27 million dollars**, and cleanup for **Hurricanes Ian and Ida**, resulting in a contract value of \$43.8 million dollars.

### **CERTIFICATIONS**

ASBESTOS CONTRACTOR/SUPERVISOR  
FEMA IS-5A  
FEMA IS-37.23  
FEMA IS-111.A  
FEMA IS-241.C  
FEMA IS-324.A  
FEMA IS-632.A  
FEMA IS-800

TRAFFIC CONTROL TECHNICIAN  
FEMA IS-10.A  
FEMA IS-37.24  
FEMA IS-200.C  
FEMA IS-242.C  
FEMA IS-325  
FEMA IS-700.B  
FEMA IS-1001

TRAFFIC CONTROL SUPERVISOR  
FEMA IS-1010  
FEMA IS-100.C  
FEMA IS-235.C  
FEMA IS-317.A  
FEMA IS-559  
FEMA IS-633  
FEMA IS-00100.C

### Scott Matthews, Project Manager

Mr. Matthews has over 3 decades of relevant work experience as a Project Supervisor and Manager. He has a proven track record of coordinating and planning for complex contracts, including developing project milestones. His duties as a Project Manager consist of on-site management of all phases of projects and making necessary adjustments to ensure optimal performance, ensuring that personnel are properly trained and equipped to carry out their duties, investigating incidents and accidents in the field and taking appropriate corrective action, coordinating with other departments to ensure that field operations are running smoothly, coordinating daily meetings and reports, and coordinating subcontractors.

In his first year with DRC, Mr. Matthews managed the removal of over 3,000,000 cubic yards of debris across 4 Louisiana jurisdictions in response to Hurricane Ida. In response to Hurricane Ian, he worked closely with the Florida Department of Transportation, the **Florida Department of Environmental Protection**, and several Florida jurisdictions while aiding in the management of over **2,600,000 cubic yards of debris**.



### Andy Allshouse, Project Manager

Mr. Allshouse has 7 years of relevant work experience and a Bachelor of Science Degree in Community Health Education from Western Michigan University. Prior to working with DRC, Mr. Allshouse worked with DRC's sister company, SLSCO, a fellow disaster response company. Mr. Allshouse currently resides in New Port Richey, FL. As a Project Manager for DRC, his responsibilities include on-site management of all phases of projects and making necessary adjustments to ensure optimal performance, ensuring that personnel are properly trained and equipped to carry out their duties, investigating incidents and accidents in the field and taking appropriate corrective action, coordinating with other departments to ensure that field operations are running smoothly, coordinating daily meetings and reports, and coordinating subcontractors.

Mr. Allshouse facilitated the removal and disposal of a combined total of over 3.8 million cubic yards of debris in response to Hurricanes Ian, Ida, and Idalia, resulting in a cumulative contract value of \$55 million dollars.



### CERTIFICATIONS

ASBESTOS CONTRACTOR/SUPERVISOR

40-HOUR OSHA HAZWOPER0

### Mitch Varnadoe, Project Manager



Mr. Varnadoe has more than a decade of relevant work experience. Mr. Varnadoe's responsibilities as a Project Manager include on-site management of all phases of projects and making necessary adjustments to ensure optimal performance, ensuring that personnel are properly trained and equipped to carry out their duties, investigating incidents and accidents in the field and taking appropriate corrective action, coordinating with other departments to ensure that field operations are running smoothly, coordinating daily meetings and reports, and coordinating subcontractors.

Mr. Varnadoe was the Project Manager on USACE in response to the Kentucky Tornadoes. He facilitated debris removal in multiple jurisdictions for **Hurricane Ian**, resulting in a cumulative contract value of \$68 million dollars, and removing and disposing of over **860,000 cubic yards of debris**.

## FEMA PUBLIC ASSISTANCE PROGRAM

DRC has an unparalleled record for providing jurisdictions with the maximum reimbursement rate granted by FEMA. **Our record serves as a testament to DRC's ability to perform within the strict guidelines established by our Federal Government, as well as our ability to attract and maintain well-trained and principled personnel.**



Tony Furr, DRC's Director of Technical Assistance and Training, works closely with our clients to educate them on how to ensure compliance with Federal Policy and Procedures. Mr. Furr was the FEMA Region VI Debris Subject Matter Expert from 2013 – 2021, and he has served as the Infrastructure Branch Director (IBD), Emergency Management Specialist, Appeals Analyst, Procurement Specialist, and Trainer for over 100 federally declared disasters and emergencies. He is nationally known and recognized in the emergency management community and is highly knowledgeable about FEMA policies, procedures, and debris operations.

### *State & Federal Programs*

The Public Assistance Program of the Federal Emergency Management Agency (FEMA) is aimed at providing support and resources for disaster recovery efforts. These programs facilitate the reimbursement of eligible expenses incurred by state and local governments, as well as certain nonprofit organizations, following a federally declared disaster.

The Public Assistance Program and Policy Guide (PAPPG) is a comprehensive, consolidated program and policy document for FEMA's Public Assistance Program. DRC thoroughly reviews and follows the PAPPG. The latest version is FEMA Policy 104-009-2, Public Assistance Program and Policy Guide Version 4 (issued June 1, 2020). This latest PAPPG supersedes all previous policies and publications for disasters declared on or after June 1, 2020.

Within the Florida Division of Emergency Management (FDEM), several programs are aligned with the FEMA Public Assistance Program. Key programs within FDEM that are aligned with the FEMA Public Assistance Program include the following:

#### **Public Assistance Grants**

The State administers public assistance grants to eligible entities to cover costs associated with debris removal, emergency protective measures, and the repair, replacement, or restoration of public infrastructure damaged or destroyed by disasters. This program aims to expedite the recovery process and restore essential services to affected communities.

#### **Hazard Mitigation Grant Program (HMGP)**

HMGP provides funding to support projects that mitigate the risk of future disasters and enhance community resilience. The State's HMGP, aligned with FEMA guidelines, enables state and local governments to implement measures such as flood control projects, structural retrofits, and land acquisition for hazard mitigation purposes.

### **Community Disaster Loans (CDL)**

The State's CDL program provides financial assistance to local governments facing revenue shortfalls due to a disaster-related decline in tax revenues or increased expenditures. These loans help municipalities maintain essential services and bridge the gap until regular revenue streams are restored.

These programs, modeled after FEMA's framework, demonstrate the State's commitment to leveraging federal resources and implementing effective strategies to mitigate the impact of disasters and support long-term recovery efforts across the state.

## *Funding Sources*

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After a natural disaster, FEMA Public Assistance applicants have access to various funding sources to support their recovery efforts. These funding sources include the following:

**Federal Grants:** FEMA provides grants to eligible applicants for disaster-related expenses, including debris removal, emergency protective measures, and infrastructure repair or replacement.

**State Matching Funds:** Applicants are typically required to provide a percentage of the total project cost as a non-federal match, which can come from state or local government funds, in-kind services, or donations.

**Hazard Mitigation Grants:** FEMA offers Hazard Mitigation Grant Program (HMGP) funding to support projects that mitigate the risk of future disasters. These grants can be used for measures such as floodplain restoration, structural retrofits, and public education campaigns.

**Community Development Block Grants:** The U.S. Department of Housing and Urban Development (HUD) may allocate Community Development Block Grant (CDBG) funds to assist with disaster recovery and rebuilding efforts, particularly for housing rehabilitation, economic revitalization, and infrastructure improvements.

**Natural Resources Conservation Service (NRCS) Funding:** NRCS provides financial assistance through programs like the Emergency Watershed Protection Program (EWP) to address watershed impairments caused by natural disasters. EWP funding supports measures such as debris removal, streambank stabilization, and erosion control to mitigate further damage and protect natural resources.

These funding sources provide crucial financial assistance to FEMA Public Assistance applicants, helping them rebuild and strengthen their communities in the aftermath of a natural disaster.

## *Reimbursement Process*

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The FEMA Public Assistance reimbursement process is crucial for assisting applicants in recovering from disasters and restoring essential services to their communities. Key elements of this process include the following:

**Eligibility Determination:** FEMA evaluates the eligibility of projects submitted by applicants based on established criteria, including the type of work, its relationship to the disaster, and compliance with federal regulations.

**Project Formulation:** Applicants work with FEMA to develop detailed project worksheets that outline the scope of work, estimated costs, and supporting documentation for each eligible project.

**Obligation of Funds:** Once projects are approved, FEMA obligates funds to cover the federal share of eligible costs, typically up to 75% of the total project cost, with the applicant responsible for providing the non-federal match.

**Documentation:** Applicants must maintain accurate records and documentation throughout the project lifecycle, including procurement procedures, labor costs, equipment usage, and invoices, to support reimbursement claims.

In the aftermath of a natural disaster, debris removal is often one of the most immediate and significant challenges faced by communities. In this context, the role of the debris monitor becomes pivotal in ensuring efficient and compliant debris removal operations, as well as facilitating the reimbursement process through FEMA Public Assistance. The debris monitor serves as a crucial link between the debris removal contractors, the applicant, and FEMA, playing a vital role in documenting and verifying the removal of debris from public areas. Here's an in-depth look at the role of the debris monitor in the reimbursement process:

**Debris Monitoring:** The debris monitor is a critical component of the debris removal process following a disaster. They are responsible for overseeing and documenting the removal of debris from public areas such as roads, parks, and other public property.

**Verification of Work:** The debris monitor verifies that debris removal contractors comply with FEMA guidelines and contract specifications, ensuring that debris is properly sorted, segregated, and disposed of in accordance with environmental regulations.

**Documentation:** The debris monitor meticulously documents the quantity, type, and location of debris removed, as well as the methods used for disposal. This documentation serves as evidence to support reimbursement claims submitted to FEMA.

**Quality Assurance:** In addition to monitoring the physical removal of debris, the debris monitor performs quality assurance checks to ensure that work meets established standards and that debris removal operations are conducted safely and efficiently.

**Support for Reimbursement Claims:** The detailed documentation provided by the debris monitor is essential for applicants seeking reimbursement from FEMA for eligible debris removal costs. This documentation helps demonstrate the scope of work performed, justify the associated expenses, and facilitate the reimbursement process.

Overall, the debris monitor plays a crucial role in the FEMA Public Assistance reimbursement process by ensuring that debris removal activities are conducted in compliance with federal regulations and that accurate documentation is maintained to support reimbursement claims.

### *Knowledge and Experience with State and Local Emergency Management Agencies*

DRC Emergency Services has been actively engaged in disaster recovery efforts across the United States for the past 20 years, collaborating closely with local, state, and federal agencies. Our commitment is to assist in optimizing performance and ensuring reimbursement. DRC coordinates with the Public Assistance Firm and monitoring firm in each jurisdiction to review and reconcile every individual ticket and or line item for eligibility with all State and Federal agencies. This process expedites the submittal of accurate documentation in a timely manner. DRC has a strong track record of maximizing federal reimbursement for eligible work without any de-obligation.



In the State of Florida, we have worked directly with the Florida Department of Transportation and Development (FDOT), Florida Department of Environmental Protection, and the Florida Department of Emergency Management, following all FEMA Guidelines and Policies. DRC’s management team participates in state conferences and workshops and stays up to date with relevant policies and procedures. DRC’s thorough review of and adherence to FEMA’s Public Assistance Program and Policy Guide demonstrates our commitment to efficient and effective disaster recovery processes.

### *Adherence to Policy Changes*

DRC Emergency Services strives to continuously stay ahead of any changes in FEMA policy and guidance that may affect our clients. DRC immediately implements internal measures to ensure that our clients and prospective clients are prepared to be fully compliant with any changes or updates to FEMA’s policies. DRC carefully reviews scopes of service, terms of inclusion, evaluation, pricing models, and other key components for any items which may have been deemed non-compliant relative to the new guidance. Additionally, **DRC Emergency Services, LLC is a founding member of the Disaster Recovery Coalition of America (DRCA)**, the industry’s trade organization. Through this membership, DRC helps shape policy and legislation relevant to jurisdictions’ recovery processes. Our additional memberships in other professional organizations (NEMA, APWA and SWANA) provide us with recent industry knowledge necessary to support our client base.

### *Major Disaster Recovery Projects*

DRC has extensive experience working with FEMA on major disaster recovery projects. Through decades of experience, DRC has developed an inherent understanding of how to direct emergency response and recovery. Following is a list of FEMA declared disasters for which DRC has completed work.

Year	Event	State	Declaration Number
2024	Hurricane Beryl	TX	DR-4798
	Texas Severe Storms, Straight-line Winds, Tornadoes, and Flooding	TX	DR-4781
Year	Event	State	Declaration Number
2023	Washington Wildfires	WA	DR-4759
	Tennessee Severe Storms and Straight-line Winds	TN	DR-4735
	Hurricane Idalia	FL	DR-4734
	Oklahoma Severe Storms, Straight-line Winds, and Tornadoes	OK	DR-4706
	Texas Severe Winter Storm	TX	DR-4705
	Arkansas Severe Storms and Tornadoes	AR	DR-4698
	Mississippi Severe Storms, Straight-line Winds, and Tornadoes	MS	DR-4697
	Alabama Severe Storms, Straight-line Winds, and Tornadoes	AL	DR-4684
Year	Event	State	Declaration Number

<b>2022</b>	Hurricane Ian	FL	DR-4673
	Tennessee Severe Winter Storm	TN	DR-4645
<b>Year</b>	<b>Event</b>	<b>State</b>	<b>Declaration Number</b>
<b>2021</b>	Marshall Fire and Straight-Line Winds	CO	DR-4634
	Kentucky Severe Storms, Straight-line Winds, Flooding, and Tornadoes	KY	DR-4630
	Hurricane Ida	LA	DR-4611
	Texas Severe Winter Storms	TX	DR-4586
	Louisiana Severe Winter Storms	LA	DR-4590
	Storms, Straight-line Winds, and Tornadoes	AL	DR-4596
	Georgia Severe Storms and Tornadoes	GA	DR-4600
	Louisiana Severe Storms, Tornadoes, and Flooding	LA	DR-4606
<b>Year</b>	<b>Event</b>	<b>State</b>	<b>Declaration Number</b>
<b>2020</b>	Hurricane Zeta	LA, MS, GA, AL	EM-3549, EM-3550
	Hurricane Delta	LA	DR-4570
	Hurricane Sally	AL, FL	DR-4563, DR-4564
	Washington BABB Fire	WA	FM-5355
	Hurricane Laura	LA	DR-4559
	Iowa Severe Storms (Derecho)	IA	DR-4557
	Hurricane Isaias	FL, NC	EM-3533, DR-4568
	Hurricane Hanna	TX	EM-3530
<b>Year</b>	<b>Event</b>	<b>State</b>	<b>Declaration Number</b>
<b>2019</b>	Tropical Depression Imelda	TX	DR-4466
	Hurricane Dorian	NC	DR-4465
	Hurricane Barry	LA	DR-4462
<b>Year</b>	<b>Event</b>	<b>State</b>	<b>Declaration Number</b>
<b>2018</b>	Hurricane Michael	FL, GA	DR-4399, DR-4400
	Hurricane Florence	NC	DR-4393

	Severe Thunderstorms and Dangerously High Winds	AL	DR-4362
<b>Year</b>	<b>Event</b>	<b>State</b>	<b>Declaration Number</b>
2017	Hurricane Maria	PR	DR-4339
	Hurricane Irma	FL, GA	DR-4337, DR-4338
	Hurricane Harvey	TX	DR-4332
<b>Year</b>	<b>Event</b>	<b>State</b>	<b>Declaration Number</b>
2016	Hurricane Matthew	NC, GA, FL	DR-4285, DR-4284, DR-4283
	Hurricane Hermine	FL	DR-4393
	LA Severe Storms & Flooding	LA	DR-4277
	Winter Storm Jonas	MD, VA	DR-4261, DR-4262
<b>Year</b>	<b>Event</b>	<b>State</b>	<b>Declaration Number</b>
2015	TX Severe Storms & Flooding	TX	DR-4269
<b>Year</b>	<b>Event</b>	<b>State</b>	<b>Declaration Number</b>
2014	Ice Storm Pax	SC, NC	DR-4166, DR-4167
<b>Year</b>	<b>Event</b>	<b>State</b>	<b>Declaration Number</b>
2012	Hurricane Sandy	NY, MD, NJ, MO	DR-4085, DR-4091, DR-4086, DR-4098
	Hurricane Isaac	LA	DR-4080
<b>Year</b>	<b>Event</b>	<b>State</b>	<b>Declaration Number</b>
2011	Hurricane Irene	VA, MD, NC, RI	DR-4024, DR-4034, DR-4019, DR-4027
<b>Year</b>	<b>Event</b>	<b>State</b>	<b>Declaration Number</b>
2010	TN Severe Flooding	TN	DR-1909
<b>Year</b>	<b>Event</b>	<b>State</b>	<b>Declaration Number</b>
2009	Ice Storms	MD, VA	DR-1875, DR-1874
<b>Year</b>	<b>Event</b>	<b>State</b>	<b>Declaration Number</b>
2008	Hurricane Ike	TX	DR-1791
	Hurricane Gustav	LA	DR-1786

## EMPLOYMENT OF LOCAL & MINORITY CONTRACTORS

DRC maintains **one of the industry's largest networks of pre-screened and fully qualified subcontractors**, including local and preferred vendors. DRC's subcontractors are evaluated extensively, including past performance, equipment and personnel availability, mobilization timeframes, insurance, and cost.

DRC has access to more than 2,000 firms through our prequalified supplier database, including more than 1,200 Small Business Enterprises (SBE). Many are also designated as Minority-Owned Business Enterprise (MBE), Women-Owned Business Enterprise (WBE), Disadvantaged Business Enterprise (DBE), Small Disadvantaged Business (SDB), HUB Zone Business, 8(a) Business Development Program, and/or Veteran-Owned Small Business (VOSB), including Service-Disabled Veteran-Owned Small Business (SDVOSB) contractors.

This database facilitates our ability to identify firms qualified for specific scopes of work and allows DRC to efficiently sort the firms by type of service and size of business. Interested businesses may apply to be added to DRC's subcontractor list at any time by filling out the application form on our website, [drcusa.com](http://drcusa.com), or by calling (888) 721-4DRC.

### *Proposed Subcontractors*

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To augment our resources and ability to quickly respond, DRC has teamed with RPF Emergency Services, LLC. This alliance provides vital local knowledge and allows DRC to establish relationships with other local civil contractors.

### *Outreach and Training*

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The use of local resources is vitally important to a successful disaster recovery operation. We pride ourselves in facilitating local involvement during recovery efforts and encourage local knowledge and experience. DRC utilizes local vendors to the maximum extent possible to minimize load times, transportation costs, and schedule risk.

Upon receipt of Notice of Award, DRC will schedule an informational and technical assistance workshop for potential vendors and businesses. The workshop will provide all interested local businesses with information about the overall scope of work and opportunities for contracting and partnership with DRC. Our highly qualified and experienced staff will also provide hands-on technical assistance and training in all relevant aspects of the debris removal and management process, so that local subcontractors are ready to partner with DRC in providing superior services to the County.

The Regional Manager will recruit local subcontractors and small and diverse business enterprises by utilizing DRC's subcontractor database, as well as the following resources:

- Government databases
- Local, regional, and national SBE compliance departments
- Client and vendor references
- Direct mail community outreach

### *Standards and Oversight*

From our extensive experience with subcontractors, DRC knows the importance of establishing strict guidelines for performance and safety standards. All subcontractors will be screened for qualifications and safety compliance prior to being offered a contract with DRC. Additionally, at the discretion of the contracting agency, all subcontractors will be approved prior to beginning work. Our Subcontractor Agreement details the scope of work and responsibilities of each subcontractor. The Subcontractor Agreement also commits the subcontractor to all governmental regulations and requirements. All subcontractor equipment will be inspected and properly maintained, and all personnel certifications and safety courses will be on file and renewed or updated as needed.



## JOIN THE DRC TEAM

### EMERGENCY ROAD CLEARANCE

**Emergency Road Clearance (Pushing or clearing debris from the Roadway)** Here is a short list of equipment typically utilized during an emergency road clearance operation as hourly project work:

- **Rubber Tire Loaders**
  - Front-end loaders
  - Skid steer loaders
- **Chainsaws**
  - Various makes and models
  - Both standard and specialized saws for heavy-duty work
- **Safety and Traffic Control Equipment**
  - Cones
  - Barricades
  - Signage

These pieces of equipment will be operated by trained operators, laborers, saw hands and overseen by experienced supervisors to ensure efficient and safe clearance of debris and roadways during emergency operations.

### LOADING AND HAULING OF DEBRIS

- Self-loading trucks of 30-160 cubic yard capacity
- Hauling trucks coupled with front-end loaders with grapples and bobcats with grapples that are capable of loading hauling equipment.

All equipment must meet DOT standards for on-road travel and include an operator. All loading equipment must operate with rubber tires

### DEBRIS MANAGEMENT SITE OPERATION

Typical On-site Equipment, Supplies and Manpower Needs

- Signage
- Perimeter Fencing (if required)
- Equipment Operators
- Security Personnel
- Front-end loader with thumb
- Grinder- horizontal or Tub
- Water Truck
- Air curtain Incinerator or above ground incinerator (if required)
- Inspection Tower(s)
- Site Manager
- Traffic Control Personnel
- Traffic Control devices
- Bulldozer
- Excavator
- Sweeper

### INTERESTED IN HELPING CLEAN-UP POST-HURRICANE?

We want to hear from you!  
Follow this code and tell us about your company, we hire local!

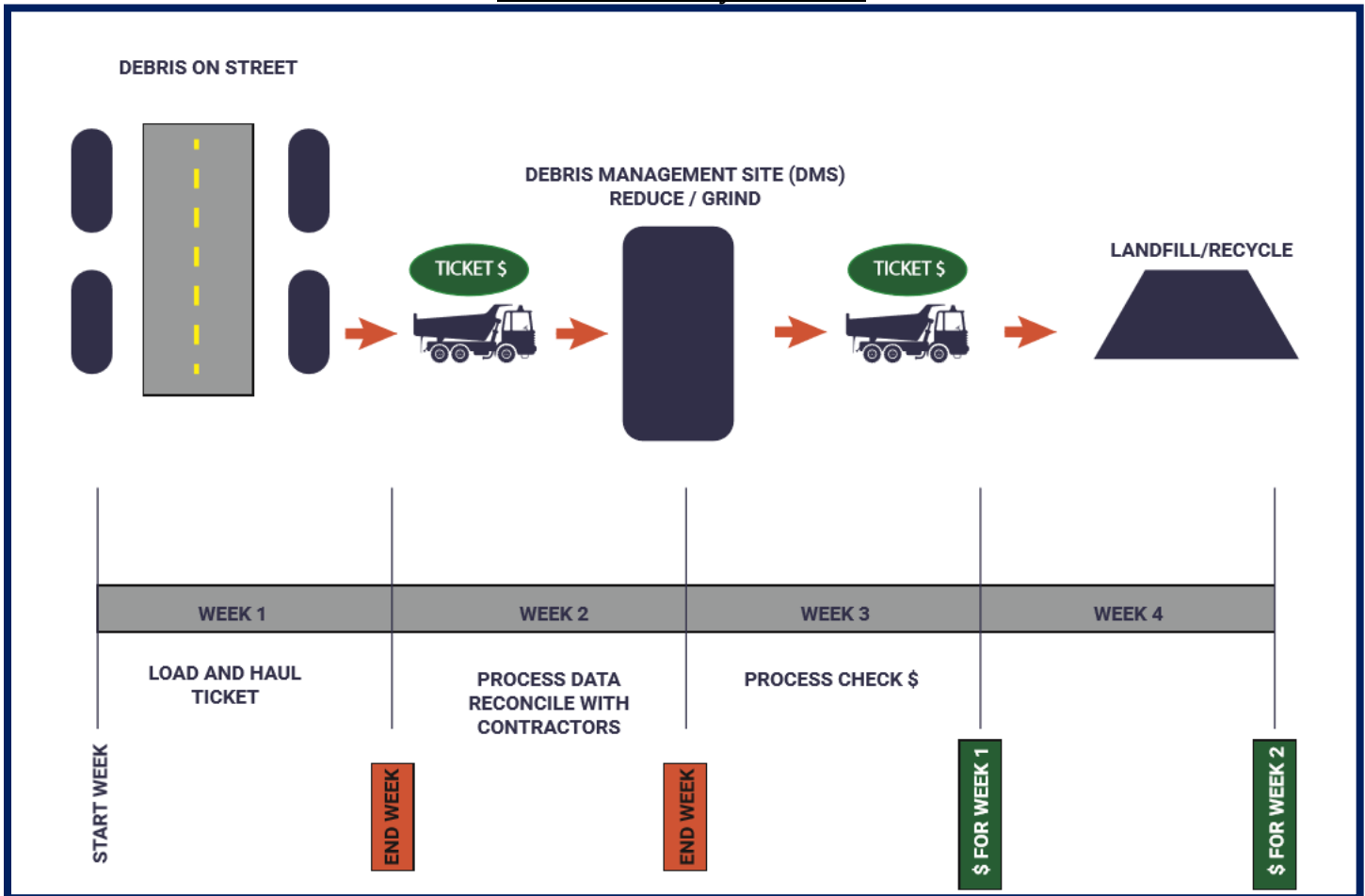


MWBE/SBE/DBEs Please Indicate!

### Prompt Payment of Subcontractors

For a typical event, subcontractors are paid every Friday, with payments covering work completed two weeks prior, ensuring consistent and timely compensation throughout the project duration.

Subcontractor Payable Chart



***“Our Mayor’s Office, Councilmembers, my office, and other coordinating agencies took great comfort in the ‘on the ground’ presence and access they had to DRC’s team throughout this effort, and their commitment to the job until we fully addressed all the recovery needs of our residents was greatly appreciated.”***

– Adam M. Smith, P.E., Chief of Wastewater Operations & Maintenance, City of Baton Rouge/Parish of East Baton Rouge’s Department of Environmental Services

## AFFIRMATIVE ACTION/EQUAL OPPORTUNITY POLICY

DRC is an equal opportunity employer. Employment decisions are based on merit and business need, and not on race, color, citizenship status, national origin, ancestry, gender, sexual orientation, age, religion, creed, physical or mental disability, marital status, veteran status, political affiliation, or any other factor protected by law. DRC complies with the law regarding reasonable accommodation for employees with disabilities. DRC's President has issued the following policy:

***DRC recognizes the value of hiring a diverse group. Due to the nature of our work and the fact that we provide services worldwide, we find it necessary and advantageous to employ a number of persons from various countries who are of different races, religions and ethnic groups. In addition, we believe workforce diversity may provide a significant market advantage.***

***It is the policy of DRC to comply with all the relevant and applicable provisions of the Americans with Disabilities Act (ADA). DRC will not discriminate against any qualified employee or job applicant with respect to any terms, privileges, or conditions of employment because of a person's physical or mental disability. DRC will also make reasonable accommodation wherever necessary for all employees or applicants with disabilities, provided that the individual is otherwise qualified to safely perform the essential duties and assignments connected with the job and provided that any accommodations made do not impose an undue hardship on DRC.***

***Equal employment opportunity notices are posted as required by law. Management is primarily responsible for seeing that DRC's equal employment opportunity policies are implemented, but all members of the staff share in the responsibility for assuring that by their personal actions the policies are effective and apply uniformly to everyone. Any employee, including managers, involved in discriminatory practices will be subject to termination.***



Hurricane Ian, St. Augustine, Florida

## References

OWNER & TIMELINE	DESCRIPTION OF WORK	CONTRACT VALUE	CUBIC YARDS	POINT OF CONTACT
<b>Manatee, FL</b> September 2022- February 2023	Debris Management Services	\$7,777,413.86	591,846.50	Jeanne Detweiler, <i>Superintendent, Solid Waste Enforcement</i> Phone: 941-812-4301 <a href="mailto:jeanne.detweiler@mymanatee.org">jeanne.detweiler@mymanatee.org</a> 3333 Lena Road, Bradenton, FL 34211
<b>Sarasota County, FL</b> September 2022- February 2023	Disaster Debris Collection, Reduction and Disposal - Hurricane Ian	\$20,975,013.19	1,966,419.35	Lois Rose, <i>Manager</i> Phone: 941-544-2817 <a href="mailto:lerose@scgov.net">lerose@scgov.net</a> 4000 Knights Trail Rd, Nokomis, FL 34275
<b>Jefferson Parish, LA</b> September 2021- Present	Disaster Debris Removal Services— <b>Hurricane Ida DR-4611</b>	*\$36,692,909.98	1,666,435.50	Katherine Costanza, <i>Assistant Director of Environmental Affairs</i> Phone: 504-736-6440 <a href="mailto:KCostanza@jeffparish.net">KCostanza@jeffparish.net</a> 834 S. Clearview Parkway, Harahan, LA 70123
<b>Winn Parish, LA</b> September 2020 – February 2021	Disaster Debris Removal – <b>Hurricane Laura (DR-4559)</b>	\$2,184,514.30	140,000	Karen Tyler, <i>Secretary/Treasurer</i> Phone: (318) 628-5824 <a href="mailto:Pj1admin@wppj.net">Pj1admin@wppj.net</a> 119 W Main St., #102, Winnfield, LA 71483
<b>Jackson County, FL</b> January 2024-March 2024	2023 Tornado Debris Removal	\$753,405.79	70,500	Jim Peacock Commissioner, District 5 850-573-0998 <a href="mailto:peacockj@jacksoncountyfl.gov">peacockj@jacksoncountyfl.gov</a> 2864 Madison St, Marianna, FL 32448





Among the top priorities of any county are to protect lives, to minimize the loss or degradation of resources, and to restore operational capability following an event. DRC uses a basic, three-phase approach to help Franklin County achieve these goals: **prepare**, **respond**, and **recover**. Careful attention to these three phases is fundamental to successful disaster management.



*The primary mission of DRC Emergency Services, LLC is to provide a professional, honest, and immediate response to natural and man-made disasters.*

***“Through weekly project meetings, I became increasingly familiar with the organization’s natural abilities and orderly work ethic. As the cleanup effort progressed, I realized that this company’s staff was a perfect fit for working with subcontractors and property owners.”***

— Leo T. Lucchesi, Director of Public Works, Washington Parish Government

## PREPARE



- Contract Award
- Local Teaming Partners
- Available Equipment
- Joint Planning & Training
- Forecasting

### *Contract Award*

Upon award, DRC's Business Development Coordinator, Clint Pate, will schedule a meeting with Franklin County. The initial meeting is critical, allowing the County and the Regional Manager to make introductions and to prepare for any pending disasters. DRC's primary goal in this meeting would be to develop a step-by-step plan to expedite arrangements for the training and response phases of the contract. These provisions include but are not limited to the following:

- 🌐 Presenting key team members, including the Project Manager, and their responsibilities
- 🌐 Participating in scenario exercises to include planning and routing
- 🌐 Facilitating the designation and readiness of DDMS and final disposal sites
- 🌐 Introducing the Monitoring Firm Representative (if applicable)

### *Local Teaming Partners, Vendors, and Subcontractors*

DRC maintains a network of more than 2,000 subcontractors, approximately 30 of which are primary subcontractors that have been a part of DRC's responses since our inception. These subcontractors, along with DRC's own personnel and equipment, are capable of mobilizing events of huge magnitude. The identification of local subcontractors prior to activation secures commitment of equipment and insurance requirements. In compliance with the Stafford Act, and in recognition of the value of local knowledge and expertise in any disaster scenario, DRC encourages local participation. DRC uses the following methods to identify local subcontractors:

- |                        |                               |
|------------------------|-------------------------------|
| 🌐 Outreach programs    | 🌐 Client and vendor referrals |
| 🌐 Government databases | 🌐 SBE compliance departments  |
| 🌐 Website applications | 🌐 Direct mail outreach        |

## *Available Equipment*

DRC will use owned equipment, subcontractor equipment, and/or lease/rent equipment based upon the disaster scenario. **DRC has the most expansive collection of rolling stock and equipment in the disaster services industry.** The company has 2,568 trucks and 1,657 pieces of support equipment, either owned or under agreement, available for immediate use. As part of the company's Corporate Mobilization Plan, a monthly inventory of available equipment is performed, recorded, and readily available. DRC has actively demonstrated the ability to quickly amass and mobilize significant quantities of equipment. **During the 2021 hurricane season, DRC operated more than 4,000 pieces of equipment simultaneously while responding to Hurricane Ida.**

Additionally, DRC has Master Service Agreements in place with national equipment suppliers, such as Hertz, United, Caterpillar, and William Scotsman, to supplement our equipment needs.

DRC will provide an equipment list upon request.



## *Joint Planning, Technical Training, and Educational Services*

DRC Emergency Services, LLC can help local governments prepare for almost any contingency with confidence. DRC’s Director of Technical Assistance and Training, Tony Furr, provides ongoing education to DRC’s personnel and the jurisdictions we serve. He has delivered the Debris Management training at the National Hurricane Conference, the Texas Emergency Managers Conference, and the Oklahoma Emergency Managers Conference, and he presided over the roundtable workshops hosted by the Disaster Recovery Contractors Association (DRCA) in FEMA Region VI.

DRC’s staff is highly trained to aid local governments with comprehensive planning and support. **We are committed to helping our clients understand the principles of Emergency Management** and have had overwhelming success providing training programs and pre-event planning workshops.

Mr. Furr and our Key Personnel are always available to provide Franklin County with planning and training exercises. DRC will provide regular planning, training, and feedback sessions throughout the length of the County’s contract at no extra cost. Typical workshops include one or more of the following topics:

- 🌐 Pre-Season Debris/Response Readiness Workshop
- 🌐 Scenario Based Tabletop Exercise
- 🌐 Debris Management Seminar
- 🌐 Debris Readiness Exercise
- 🌐 Discussion Based Debris Management Exercise
- 🌐 Disaster Debris Awareness Exercise

When requested, DRC can offer a “Regional Debris Readiness Workshop” for smaller jurisdictions by inviting neighboring communities to a combined training session.

Benefits of planning and training sessions include the following:

- 🌐 Providing an opportunity to build relationships between both parties
- 🌐 Delivering invaluable operational and administrative information to all stakeholders
- 🌐 Discussing forecasting and reviewing the debris management plan



***“I have been city manager for over 50 years. DRC is the best Hurricane contractor I have had the opportunity to work with.”***

- Samuel Kissinger, City Manager, Indian Creek Village, FL

## Identifying Equipment Staging Areas

Determining equipment staging areas ahead of time allows DRC to seamlessly mobilize resources in advance of a disaster, whenever possible. In all cases, it saves time in the response. While discussing potential plots to stage equipment, the following should be considered:

- Staging away from residential areas
- Easy access from main rights-of-way
- Sufficient acreage to manage a large number of vehicles
- Fencing around the facility is preferable



## Disaster Debris Management Site (DDMS) Selection

DRC will discuss potential DDMS sites with Franklin County during the planning phase. Important criteria will include the following:

- Public versus private land considerations
- Environmental agency approvals
- Dust and fire mitigation
- Ingress and egress considerations
- Security features
- Storm water control considerations
- Elevation
- Sound buffers and fencing



## Identifying Permanent Disposal, Transfer, and Recycling Facilities

DRC has agreements in place with most major disposal and recycling facilities in the area. DRC's management will be responsible for working with the jurisdiction to identify these facilities and to secure favorable terms and conditions with each facility. Additionally, DRC's staff includes Clint Pate, an expert in recycling, resource recovery, and disposal. With 25 years of experience, Crawford brings expertise and exceptional knowledge to every project.



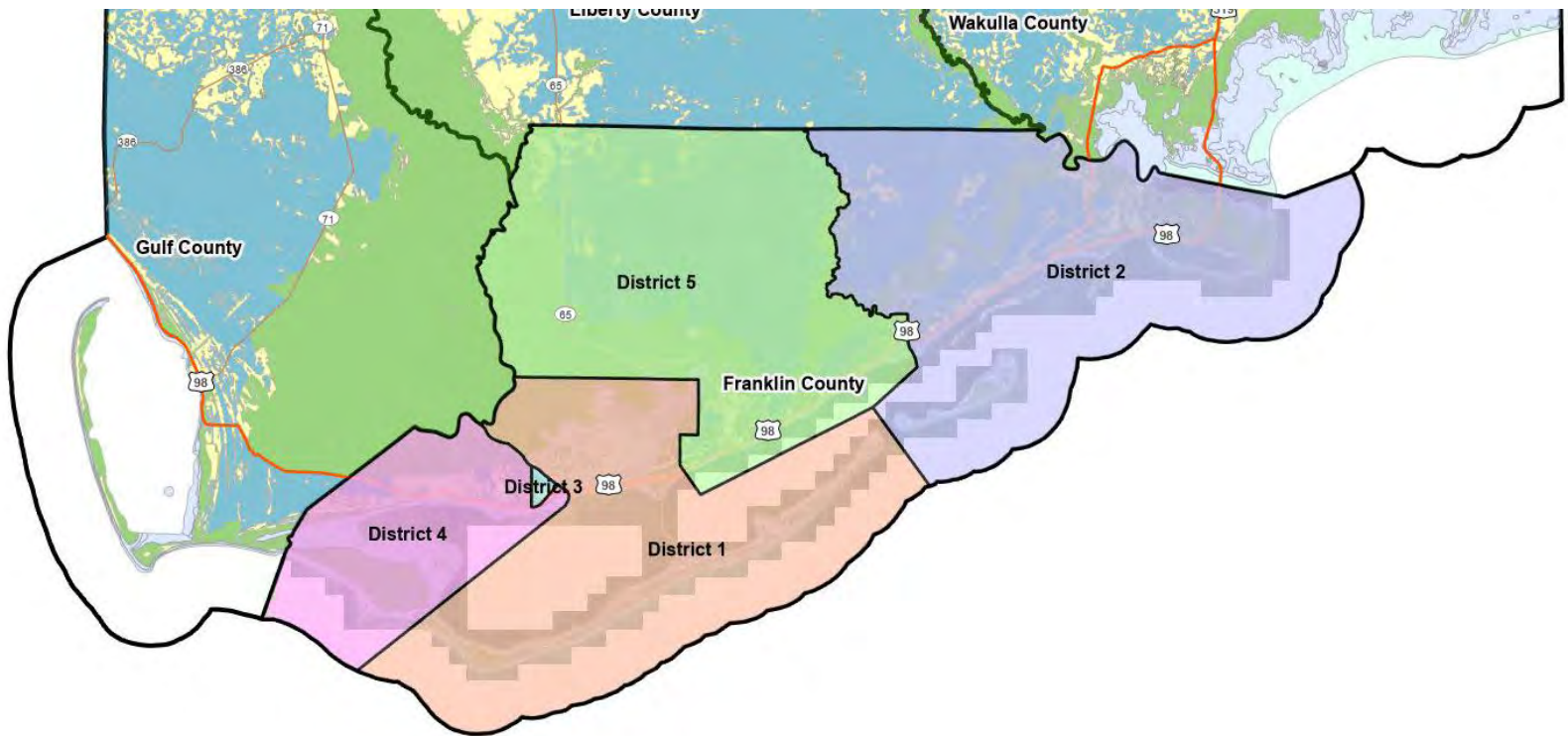
**Franklin County Landfill**  
210 Highway 65,  
Eastpoint, FL 32328

## Establishing Emergency Push Routes & Collection Grids

Creating a plan to map emergency push routes and collection grids before disaster strikes will save time in the days afterward.

Exact routes will vary based on which areas sustain the most damage, but they should always include the following:

- 🌐 Hospitals
- 🌐 Police departments
- 🌐 Emergency shelters
- 🌐 Nursing homes
- 🌐 Major traffic routes



## Forecasting

DRC will incorporate County's debris management plan and use the USACE model to predict project debris volumes, storage acreage needed, equipment, and manpower needed for the project.

Disclaimer: The following scenarios are for discussion and demonstration only. Type, category, and intensity of the event determine the number of trucks and personnel required. Each activation presents unique circumstances which require a tailored response.

### Forecasting Scenarios

#### Scenario 1

**CUBIC YARDS ASSUMED:** 1,000,000

**ESTIMATED TIME OF COMPLETION:** 90 total days with three complete passes

**AVERAGE CUBIC YARDS PER TRUCK PER DAY:** 500

**TRUCKS AND CREWS REQUIRED:** 120 cubic yard self-loaders or equivalent; 30 crews for the first 30 days; 20-22 crews for days 30-90

**DDMS REQUIRED FOR LESS THAN 10 MILE HAUL:** 4-6

**PERSONNEL REQUIRED:** Project Manager, three supervisors, DDMS site manager, staff of 3-5 per DDMS site and full back-office staff

#### Scenario 2

**CUBIC YARDS ASSUMED:** 500,000

**ESTIMATED TIME OF COMPLETION:** 90 total days with three complete passes

**AVERAGE CUBIC YARDS PER TRUCK PER DAY:** 500

**TRUCKS AND CREWS REQUIRED:** 120 cubic yard self-loaders or equivalent; 15-18 crews for the first 30 days; 10 crews for days 30-90

**DDMS REQUIRED FOR LESS THAN 10 MILE HAUL:** 2-4

**PERSONNEL REQUIRED:** Project Manager, three supervisors, DDMS site manager, staff of 3-5 per DDMS site and full back-office staff

#### Scenario 3

**CUBIC YARDS ASSUMED:** 250,000

**ESTIMATED TIME OF COMPLETION:** 60 total days with three complete passes

**AVERAGE CUBIC YARDS PER TRUCK PER DAY:** 500

**TRUCKS AND CREWS REQUIRED:** 120 cubic yard self-loaders or equivalent; 10 crews for the first 30 days; 10 crews for days 30-90

**DDMS REQUIRED FOR LESS THAN 10 MILE HAUL:** 2

**PERSONNEL REQUIRED:** Project Manager, two supervisors, DDMS site manager, staff of 3-5 per DDMS site and full back-office staff





## RESPOND

- Alert Phase
- Disaster Impact
- Response Timeline
- Preliminary Damage Assessments
- Emergency PUSH Operations
- Loading and Hauling Operations
- DDMS Operations
- Safety
- Prompt Damage Complaint Process
- Accounting and Document Management
- Post Event Evaluations

### *Alert Phase*

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If a potential disaster can be predicted, DRC will activate the following alert phases:

- 🌐 72 hours before impending impact, Clint Pate will contact the County to discuss activation and response
- 🌐 At the discretion of the County, DRC will mobilize personnel within 24 hours prior to disaster impact to arrive at the Emergency Operations Center
- 🌐 DRC will identify and assess the readiness of our network of subcontractors for Emergency Push and Load and Haul Operations
- 🌐 Our team will pre-stage equipment and personnel as needed to respond to the immediate aftermath of the event
- 🌐 DRC will map Emergency Push Collection routes, if these have not been determined in the planning phase



## *Post-Disaster Impact Response Timeline*

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Upon receipt of Notice to Proceed or Task Order, DRC will immediately commence mobilization of equipment, operators, and laborers.

**DRC has the capacity to meet, sustain, and manage all facets of disaster response, including responding within 24 hours.** DRC proposes the following time frames for immediate disaster response:

### **Within 24 Hours Post Event**

- 🌐 Project Manager and support staff are in place and interacting with Franklin County's Point of Contact
- 🌐 Staging and certification of equipment is underway
- 🌐 Permitting and mobilization of DDMS sites has begun
- 🌐 Emergency Push activities are well underway, in coordination with utility providers
- 🌐 Initial Damage Assessment is complete
- 🌐 Public Service Announcements are initiated
- 🌐 Logistical Support requirements have been assessed
- 🌐 Initial Safety Meeting takes place
- 🌐 Time and location of daily productivity meetings is established

### **Within 48 Hours Post Event**

- 🌐 Initial understanding of crew type and quantity has been established with the County's Point of Contact
- 🌐 Roughly 50 percent of required equipment and manpower are in place
- 🌐 At least one DDMS is operational, so that load and haul activities can begin
- 🌐 DRC has initiated discussions with final disposal and recycling/composting providers (if applicable)
- 🌐 Mapping of Collection Zones has been finalized in consultation with the County's Point of Contact
- 🌐 Truck certifying continues
- 🌐 Daily productivity meetings continue between DRC, the County point of contact, and the Monitoring Firm assigned to the project
- 🌐 Daily Safety Meetings continue

### **Within 96 Hours Post Event**

- 🌐 Full Mobilization is complete
- 🌐 Emergency Push complete (if applicable)
- 🌐 All contractual requirements (bonds, safety plans, dust control, community outreach, etc.) are submitted
- 🌐 Productivity assessments are made based upon existing travel times and DDMS requirements adjusted
- 🌐 Equipment and personnel needs are reassessed
- 🌐 Additional local and equal opportunity vendor outreach has begun and those applicants vetted
- 🌐 Daily productivity meetings continue between DRC, the County point of contact, and the Monitoring Firm assigned to the project
- 🌐 Daily Safety Meetings continue

## Preliminary Damage Assessments



Within 36 hours of an incident, DRC and local, state, and federal officials will typically have completed preliminary damage assessments to indicate the scope of losses and recovery needs. Through the debris assessment, DRC will accomplish the following:

- 🌐 Estimate the quantity and mix of debris
- 🌐 Estimate damage costs
- 🌐 Determine impact on critical facilities
- 🌐 Identify impact on residential and commercial areas

## Emergency Road Clearance/Push Operations

In an emergency push operation, debris is “pushed” or cleared from the public roadways, generally in an order of priority established by Franklin County. DRC’s goal in a push operation is to make roadways and intersections as safe as possible by increasing visibility and minimizing traffic obstructions. Push routes are predetermined with the help of County, who have a clear understanding of the geography of the community.



Push crews generally consist of four personnel with supervision, chainsaws, and equipment capable of moving heavy material, such as skid steers, front end loaders, etc. This phase of work is typically accomplished within the first 70 cumulative hours after the event. For safety reasons, debris is collected only during daylight hours.

## Loading and Hauling Operations

### Certification of Equipment

DRC will begin the certification of equipment as soon as possible, generally within 12 to 24 hours after a Notice to Proceed is issued. Trucks will be staged at a location where the County’s third-party monitoring firm can measure load capacity and assign unique identification to each piece of loading and hauling equipment.

### Debris Removal from Public Rights-of-Way



Within 24 to 48 hours of a Notice to Proceed (or a reasonable amount of time agreed upon by the County), DRC will commence debris removal operations with multiple Debris Removal Crews. Debris Removal Crews will generally consist of three to five hauling vehicles of 30 to 150 cubic yard capacity with operators, one front end loader with operator, one foreman, and three

laborers/flagmen (when required by traffic conditions). In other instances where conditions allow, self-loading equipment of similar capacity will be utilized to maximize efficiency.

All debris removal operators will be given area maps designating assignment/authorized areas or zones of operation as well as transport routes designated and/or approved by the County. Field supervisors shall ensure that all debris removal operators are licensed and certified to operate the required equipment. As crews complete zones, the areas will be jointly surveyed by DRC and Franklin County and closed out.

## Public Relations

In the midst of chaos brought on by a disaster, clear communication about the recovery process helps to restore a sense of safety to communities. Providing the public with guidance regarding the material collection and separation process will also significantly enhance the efficiency of the operation.

To ensure effective communication with the public about debris collection operations and timelines, DRC will coordinate with the County on creating a communications plan, including disseminating Public Service Announcements (PSAs) and flyers. These PSAs and flyers will be shared on various platforms including County websites, local radio and television news outlets, and social media channels. Please see the example flyer below that defines and illustrates material separation for residents:



# PICKING UP THE PIECES

Following these specific guidelines when hauling hurricane-related debris and household garbage to the curb will make for a speedier removal process

**✓ CORRECT WAY**

Homeowners and businesses are being asked to separate debris into the following categories:

<p><b>1 HOUSEHOLD GARBAGE</b></p> <ul style="list-style-type: none"> <li>▶ Bagged trash</li> <li>▶ Discarded food</li> <li>▶ Packaging, papers</li> <li>▶ All garbage should be placed curbside the night before the scheduled weekly pickup.</li> </ul>	<p><b>2 CONSTRUCTION DEBRIS</b></p> <ul style="list-style-type: none"> <li>▶ Building materials</li> <li>▶ Drywall</li> <li>▶ Lumber</li> <li>▶ Carpet</li> <li>▶ Furniture</li> <li>▶ Mattresses</li> <li>▶ Plumbing</li> </ul>	<p><b>3 VEGETATION DEBRIS</b></p> <ul style="list-style-type: none"> <li>▶ Tree branches</li> <li>▶ Leaves</li> <li>▶ Logs</li> </ul>	<p><b>4 HOUSEHOLD HAZARDOUS WASTE</b></p> <ul style="list-style-type: none"> <li>▶ Oils</li> <li>▶ Batteries</li> <li>▶ Pesticides</li> <li>▶ Paints</li> <li>▶ Cleaning supplies</li> <li>▶ Compressed gas</li> </ul>
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**WRONG WAY**

**✗ CROSSING THE LINE**

Any debris placed from the sidewalk toward your property will not be picked up. Contractors cannot collect items on private property.

**✗ PROPPING UP**

Do not set debris against trees or poles. Doing so makes it harder for cleanup crews to scoop up the items.

**HELPFUL HINTS**

- A** Limit curbside garbage to two 32-gallon containers or eight trash bags
- B** Share piles with neighbors
- C** Refrigerator and freezer doors must be secured with duct tape

Sources: Army Corps of Engineers's debris removal contractors  
STAFF GRAPHIC BY DAN SWENSON

## Multiple Scheduled Passes

In order to allow citizens to return to their properties and bring debris to the right-of-way as recovery progresses, DRC adheres to FEMA's guideline of three scheduled collections or passes. In rare cases, particularly following major flooding, additional collections may be warranted.

## Field Operations

DRC's Debris Removal Crews will remove all eligible debris from public easements, improved public property, and rights-of-way and haul it to a designated DDMS and/or directly to a final disposal site. Eligible debris is that which has been generated directly by the event or as a result of the event.



This illustration depicts a typical post-disaster scenario that involves construction and demolition debris (C&D). In this case, the public has been advised through PSAs and a flyer such as the above to place disaster generated debris in the right-of-way (ROW) in separate piles organized by debris type for separate collections.

For debris on private property to be eligible, Private Property Debris Removal must be authorized.

## Vegetative Debris

Vegetative debris is defined as tree branches, leaves, logs, timber, and stumps.

DRC's crews can collect vegetative debris using a wide spectrum of equipment. To increase efficiency, DRC will often combine the removal of hazardous trees, including "leaners" (leaning trees) and "hangers" (hanging limbs), with the collection of other vegetative debris.

Once collected, vegetative debris will typically be transported to a DDMS for processing. There are two main ways of reducing vegetative debris to conserve valuable landfill space:

- Reduction by **grinding** creates mulch, a valuable resource which can be used in landscaping, by farms as compost, or distributed to households for use in gardens; or it can be burned as a fuel source
- Reduction by **burning** provides for the most cost-effective processing, in areas where burning is an option

## Construction and Demolition (C&D) Debris



Construction and Demolition (C&D) debris typically consists of building materials, drywall, lumber, carpet, furniture, mattresses, and plumbing. C&D Debris is produced most often by floods, tidal surge, and earthquakes.

When collecting C&D Debris, DRC carefully considers local and state restrictions on landfill material acceptance. Using a DDMS provides an opportunity for reduction by material separation and compaction. Additionally, some building materials may be salvageable for reuse, if local facilities are in place. Transportation directly to the final disposal site does not allow for reduction; however, in some cases it may be more efficient.

A wide variety of equipment can be used to collect C&D Debris, including self-loaders.

## White Goods



“White goods” are appliances, typically including refrigerators, washers, dryers, freezers, air conditioners, stoves, water heaters, and dishwashers.

DRC will collect white goods separately, often using light duty trucks and trailers with a liftgate. We will then transport them to a designated area at a DDMS or directly to a recycler. Any profits from recycling will be handled according to contractual terms and conditions.

The public will have been informed by DRC’s public relations campaign to remove all contents from refrigerators and freezers prior to collection or to duct tape the doors shut to facilitate safety and ease of collection. Refrigerators and freezers collected with contents shall be staged for content removal and disposal. Freon shall be removed by a certified technician under the guidance of EPA regulations.

## Household Hazardous Waste

Household Hazardous Waste (HHW) typically consists of oils, batteries, pesticides, paint, cleaning supplies, and compressed gas.

HHW is typically collected separately from other types of debris and securely placed in spill-proof containers for transportation to staging at a DDMS or direct transport to a qualified recycler or disposal facility. When stored at a DDMS, the area is generally lined or bermed, or both, depending upon the requirements of the state environmental agency. When materials are recycled, the recycler will often collect the items from the DDMS, pack them appropriately, and transport them to the recycling facility.

## Electronic Waste Collection (E-Waste)



E-Waste debris includes televisions, computers, radios, stereos, DVD players, telephones, etc.

DRC will make one or two separate passes to collect e-waste, depending on the severity of the disaster. General laborers, along with a supervisor, will collect the items using light duty trucks and trailers, then transport them either to a specific area of the DDMS or directly to a recycler.

## Tires

Following flood events or tidal surge, debris removal crews often find tires in debris piles on the public ROW. Tires create a special problem for landfill operators, as they tend to rise or float and can ultimately damage the landfill cap. Therefore, DRC's debris removal crews will separate tires from other debris.

Tires can be easily collected using light duty equipment. Ideally, we will transport them directly to the recycler or shredder. Federal and state regulations often require a waste hauler permit to transport tires.

## Private and Public Property Debris Removal

FEMA may extend public assistance to include private property debris removal when it poses a threat to the public. Under the



request and direction of Franklin County or its representative, DRC will initiate and manage a Right of Entry (ROE) program to remove debris on private property and/or demolish private structures that are a public safety hazard. The property owner must grant access prior to any work, unless there is an immediate threat to the lives, health, and safety of the County's residents.

At the request of Franklin County, DRC will also demolish structures and/or remove debris from public properties other than rights-of-way.

## Hazardous Tree and Limb Removal



A tree is considered hazardous if its condition was caused by the disaster and it poses a risk to public health and safety. If possible, leaner and hanger removal will be performed in advance of load and haul activity so that these trees and limbs can be collected simultaneously with ROW debris. Crews may include climbers with chainsaws, as well as bucket trucks, automated saw trucks, and excavators.

FEMA uses the following criteria to define whether a leaner or hanger is hazardous. These criteria will be used by Franklin County's independent monitoring firm to determine the eligibility of each tree to be removed:

- 🌐 The tree trunk must be six inches in diameter or greater when measured at chest height
- 🌐 More than 50% of the crown is damaged or destroyed
- 🌐 The trunk is split or branches broken, exposing the heartwood
- 🌐 The tree has fallen or been uprooted within a public use area
- 🌐 The trunk is leaning at an angle greater than 30 degrees
- 🌐 Hanging limbs must be at least 2 inches in diameter and pose a threat of falling into an improved public area or right-of-way

## Removal of Hazardous Stumps



Stump removal usually takes place late in the debris removal process. The County's monitor will generally determine the eligibility of stumps for removal. A stump may be determined to be hazardous and eligible for Public Assistance grant funding as a per-unit cost for stump removal if it meets all the following criteria:

- 50% or more of the root ball is exposed (if less than 50% of the root ball is exposed, it may be flush cut)
- The stump's diameter is greater than 24 inches, as measured 24 inches above the ground
- The stump is located on improved public property or a public right-of-way
- The stump poses an immediate threat to life, public health and safety

Crews will use excavators to extract larger stumps, then load them onto flatbed trailers for transport to the DDMS or final disposal facility, where they will be ground into mulch. Most often, large stumps must be split prior to grinding, whereas smaller stumps can be ground directly. After removing larger stumps, DRC will fill the hole to ground level.

## Canal/Waterway Debris Removal





Canal debris removal is most often performed under the oversight of the State environmental regulators, especially in environmentally sensitive areas. Environmental factors always take priority when developing an operations plan. Debris removal may be land-based or water-based. Collection methods vary widely due to physical dynamics, environmental considerations, regulations, and scope of work, but typical methods DRC uses include the following:

- 🌐 Targets identified by side-scan sonar or below surface observation
- 🌐 Target removal may span from water-bottom to surface debris, or may be limited to designated depths
- 🌐 When appropriate, debris can be collected with grapples mounted on barges of varying sizes or even small boats
- 🌐 Land-based operations will consist mostly of removal of targets with long reach excavators equipped with a spoils or dredge bucket
- 🌐 Temporary Offloading Sites can be used to stage debris prior to transport to a DDMS for processing or to final disposal
- 🌐 When abundant access points exist, loading can occur directly into trucks for transport to processing or disposal

## Vehicle and Vessel Removal



DRC has extensive experience performing large scale vehicle and vessel removal and recovery projects. A single project for the State of Louisiana following Hurricanes Katrina and Rita involved the recovery and management of thousands of vehicles and vessels. The components of vehicle and vessel removal projects vary from state to state due to legal requirements, but in the case of this operation, the scope of work will develop according to the direction of Franklin County. DRC commonly uses the following procedures:

- 🌐 Activating aggregation sites for storage, processing, recordation, and access
- 🌐 Tagging and recording vehicles and vessels prior to land-based recovery
- 🌐 Locating and recording vessels prior to water based recovery
- 🌐 Sending initial notification to the vehicle's owner, as determined by VIN information gathered in the field using the State Police database, according to local and state regulations
- 🌐 Aggregating vehicles and vessels on one or more sites in a grid pattern for easy access
- 🌐 Removing fluids from each unit within the aggregation site
- 🌐 Sending additional notifications to owners using certified mail, if required by local or state law
- 🌐 Granting access to private insurance companies for viewing

Salvaged vessels and vehicles may be retrieved by either owners or insurance companies. Those that are not retrieved after ample notification will be crushed and recycled. Any proceeds from recycling will be returned to the County.

## Sand Screening, Soil Recovery, and Beach Restoration

DRC revolutionized sand screening and beach restoration techniques. Our innovative methods for the handling and screening of sand have allowed many jurisdictions to bring back their beaches, better—even after powerful storm surges from record-breaking events including Hurricane Florence (North Carolina, 2018), Hurricane Irma (Florida, 2017), and Hurricane Ike (Texas, 2008).

After disaster strikes, many jurisdictions are faced with large quantities of sand that have washed up on the roadways, as well as on public and private property. DRC will typically collect the sand and move it to a nearby DDMS for processing. Sand that remains on the beach often contains large quantities of debris. We will process this sand directly on the beach before restoring sand removed and processed from other areas.



DRC uses a variety of equipment in sand and soil processing, including the following:

- 🌐 **Skid steers and front-end loaders** to recover displaced material from adjacent properties
- 🌐 **Beach rakes** to remove hidden and surface debris from beachfronts
- 🌐 **Shaker screens and trammels** to screen sand and soils

DRC’s teams are typically able to process 100 to 200 cubic yards of sand per hour. After screening, the clean material is returned to its original location. Beach contours and dunes can then be re-created. The debris that has been removed will be taken to a DDMS for reduction and haul-out to final disposal.

***“DRC’s Project Manager arrived in Wilmington the day before the event, so he was in place to immediately assess damage and start the process to order the manpower and equipment needed to start the cleanup effort. He was here before a notice to proceed was sent.”***

— David Bundick, Superintendent of Solid Waste, City of Wilmington

## Expertise in the Removal of Dead Animals

Improper disposal of animal carcasses can contaminate drinking water sources or spread disease. It is DRC’s policy to handle and dispose of animal remains with care and in accordance with all state and local regulations.

All carcasses should be disposed of as soon as possible. There are several approved methods for the disposal of animal carcasses:

- 🌐 **Incineration** at a secure and pre-approved site.
- 🌐 **Deposition** in a contained landfill approved for remains disposal.
- 🌐 **Composting**, with approval, is a sanitary and practical method of carcass disposal.

## Protection of Archaeological Sites and Human Remains

If in the process of debris removal DRC discovers evidence of a possible archaeological site, we will immediately cease work and contact FEMA. A qualified monitor may be required. If human remains are found, DRC will contact local authorities.

## DDMS Operations

### Permitting and Site Mobilization

Within 24 hours of notice to proceed, DRC will begin mobilization to pre-established DDMS locations. DRC will determine the number of DDMS sites based on estimated volumes, travel times, traffic patterns, and materials to be processed. Once operational, a DDMS should facilitate a minimum of five loads per truck per day.

If applicable, DRC will promptly execute Land Use Agreements with any private landowners. For any sites not already permitted, Kristy Fuentes, DRC’s Vice President of Administration and Compliance, will submit a permitting request.



Prior to use, DRC will perform an environmental audit of each site. This audit will involve documenting the site using historical records and data; taking photos and video, possibly using drones; and taking soil samples. Depending on state regulations, other steps may be required, such as creating a Stormwater Pollution Prevention Plan (SWPPP), perimeter silt fencing, or air monitoring.

## Site Setup and Maintenance

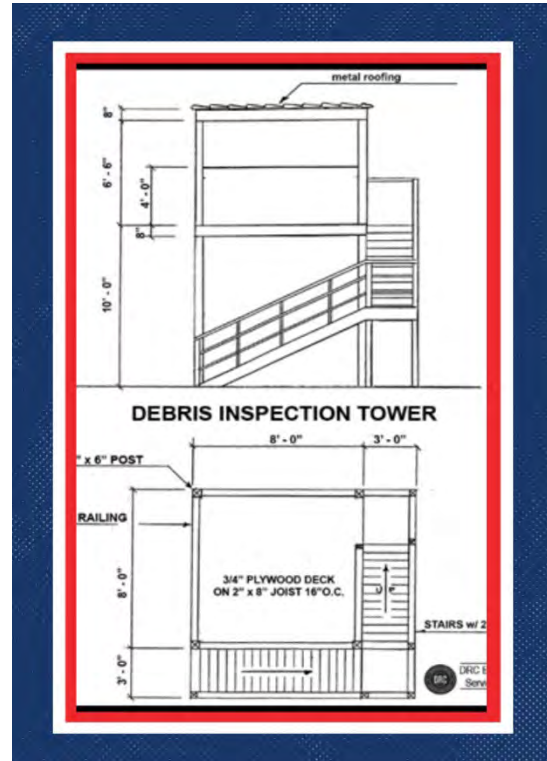
### Typical On-Site Equipment, Supplies, and Manpower Needs

- |   |                                   |
|---|-----------------------------------|
| • Signage   | • Inspection Tower(s)             |
| • Equipment Operators   | • Site Manager                    |
| • Security Personnel  | • Traffic Control Personnel       |
| • Front-end Loader with Thumb                                       | • Traffic Control Devices         |
| • Grinder – Horizontal or Tub                                       | • Bulldozer                       |
| • Air Curtain Incinerator or Above Ground Incinerator (if required) | • Excavator                       |
|   | • Sweeper                         |
|   | • Water Truck                     |
|   | • Perimeter Fencing (if required) |

**Access and traffic flow** – DRC will typically establish separate points of ingress and egress to improve traffic flow and operational efficiency. Truck routes will be mapped to avoid driving through residential areas.

**Traffic Control** - Traffic control personnel, with appropriate traffic control safety equipment, will be stationed at the ingress observation tower to maintain vehicular traffic control. Additional traffic control personnel can be stationed throughout the site, as needed, to enforce proper traffic flow.

**Inspection Towers** – DRC will construct inspection towers to facilitate observation and measurement of debris hauled for storage at debris staging sites. If volume warrants it, each DDMS will contain two inspection towers: one tower at the point of ingress for use by the monitoring firm, and one tower at the point of egress to ensure all debris hauling trucks are in fact empty upon leaving the site. A single tower may be utilized if ingress and egress points are the same. Sometimes we will use all-terrain man lifts instead of constructed towers.



**Maintenance and Grading** – DRC will perform maintenance and grading of the debris management site throughout the operating day. Access roads will be constantly maintained, and dust control managed by use of a water truck. Access roads will be swept as often as necessary.

## Debris Storage Area



Debris is typically segregated into five main areas, depending on the type of event.

**Vegetative debris** – Vegetative debris will be cleaned of C&D debris to the extent possible to facilitate compliance with requirements for reduction of vegetative debris and processing of C&D.

**Construction and Demolition (C&D) Debris** – C&D debris will be stored separately within an area that will facilitate material separation, compaction or grinding.

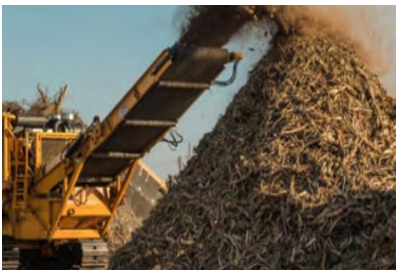
**Recyclables/Salvage** – Recyclable/salvageable materials will be stockpiled in accordance with the site plan.

**White goods** – White goods will be stockpiled in a contained area in accordance with the site plan, unless they are being transported directly to the recycler.

**Household Hazardous Waste (HHW)** – HHW will be segregated and stored in an approved containment area that may be lined and/or bermed.

## Debris Reduction Methods

**Grinding and/or Chipping Operations** – Grinding or chipping can typically achieve



a 4 to 1 reduction of vegetative debris or greater. The resulting product can be burned for use as fuel or reused as mulch or compost. Grinding or chipping is less often used as a reduction method for C&D material due to its impact on equipment.

**Burning** – Most often allowed in rural settings, burning is the most efficient reduction method for vegetative debris, as a 95% reduction can be achieved. However, environmental impact and safety must be considered. Air curtain incineration and trench burning can serve to mitigate the release of smoke and ash into the air and surrounding areas.

**Compaction** – Compaction is the best reduction method for construction and demolition debris. When combined with recycling, a 2 to 1 reduction ratio is often achieved.

## Final Debris Disposal



For most projects, DRC will work with the County to determine final disposal location(s) for processed debris during the planning phase. Per Subtitle D, lined sites are generally selected. However, in some cases, permitted construction and demolition sites are used, when regulations allow.

## Recycling Options

**Vegetative Debris** – After reduction by grinding or chipping, vegetative debris can serve a multitude of useful purposes. It can serve as a viable fuel source for manufacturing, etc., or used for agricultural purposes. It can be donated to residents for use in flower beds and gardens. It can be used as an alternative daily cover in landfills, when allowed. It can also be used as a roadbed for temporary roads, and it can be thinly spread across acreage to produce dirt.



*“This debris removal project has been a resounding success, and the GLO appreciates the many hours of hard work put in by the DRC team.”*

— Benjamin K. Au Architect, Director of Construction Services GLO, Texas

**Aggregates** – Concrete, brick, and similar materials can be crushed and used as fill material, road base, etc.

**Construction and Demolition Debris** – Wood, metals, plastics, and sometimes gypsum can be pulled from the waste stream and recycled, if sufficient quantities exist and recycling facilities are available and accessible.

**White Goods** – White goods are easy to recycle due to abundant processors.

**Electronic Waste (E-Waste)** – While electronic waste items are quite abundant, particularly following a flood or tidal surge, recyclers of these items have become more difficult to find. Some of the components found in televisions, computer monitors, copy machines, etc. contain heavy metals, making disposal a poor option. Shipping to foreign markets is sometimes the best option.

### Debris Management Site Closeout

Once operations are complete, DRC will restore all debris management sites. The scope of restoration is determined by post-use site conditions, terms of the land lease, and/or the County directive and mutual understanding when public property is used. Restoration will include final removal of all debris and other managed components as well as all structures and temporary features. Additionally, DRC will perform grading and leveling, removal of temporary roads and fencing, and grassing or seeding as necessary to restore the site to documented pre-use condition. In most cases, both the property owner and the state environmental agency must inspect, release, and approve the final closure of a site.



DRC will use drone footage and still photography to illustrate the current condition of the site as it compares to the baseline or pre-use documentation. We will also conduct environmental sampling that mirrors pre-use sampling. For example, random soil samples, surface samples, and, if necessary, water samples, may be taken and sealed in containers for comparison with pre-use samples. Independent third-party engineers and testing labs may be used. Post-use samples and pre-use samples may be tested in an independent lab to determine the presence of contaminants.

## Sarasota County, Florida debris management site during and after operations.



## SPECIALTY DEBRIS MANAGEMENT

DRC has extensive experience in managing every type of debris, including the following notable examples:

### 1. White Goods

- In response to Hurricane Ian in 2022, DRC removed and recycled/disposed of **3,628 appliances** in South Florida. This work included the removal of **892 appliances from waterways**.
- Hurricane Harvey, 2017—DRC removed and recycled/disposed of **4,227 appliances** in the Houston area.
- The Baton Rouge area experienced historic flooding in 2016. DRC removed and recycled/disposed of **more than 10,000 appliances** as part of a **\$45 million contract**.

### 2. E-waste

- Pender County, NC, Hurricane Florence, 2018—DRC removed **2,786 e-waste units** in the County alone; the total number of units DRC collected in response to Hurricane Florence was 3,116.
- Hurricane Harvey, 2017—DRC removed **9,268 e-waste units** in the Houston area.
- DRC removed **18,908 e-waste units** in response to the 2016 Baton Rouge floods.

### 3. Construction and Demolition Debris

- Following Hurricane Ida in 2021, DRC collected and disposed of over **4,500,000 cubic yards** of C&D debris.
- In the States of North Carolina and Florida, during Hurricanes Michael and Florence—which occurred simultaneously—DRC removed approximately **635,000 cubic yards of C&D**.
- City-Parish of East Baton Rouge, Louisiana, Severe Flooding DR4277, 2016 - This event required the use of over three hundred hauling vehicles in the collection, processing, and/or recycling of over **1.2 million cubic yards of C&D debris**.

### 4. Marine/Waterway Debris Removal



- a. DRC is currently contracted by the City of Houston for a multi-phase waterway debris removal project and has removed **1.5 million cubic yards** of debris from Houston waterways to date.
- b. In response to Hurricane Ida in 2021, DRC collected and disposed of over **428,000 cubic yards** of debris from canals and waterways across 5 jurisdictions.
- c. DRC led the Red Tide Fish Kill cleanup project in Pinellas County in 2018, collecting over **1,800 tons of dead fish** in a three-month span while also cleaning and maintaining 45 miles of coastline. The total contract amount was \$6,895,562.29.
- d. Texas General Land Office, Hurricane Ike, 2009 – DRC removed sunken vessels and debris from four major bays and waterways in the affected area. We used side scan sonar to identify targets in advance and in combination with a well-designed implementation plan. DRC removed a total of **2,100,000 cubic yards of vessels and debris**, and the complete marine operation was concluded in just over 30 days.

#### 5. Demolitions

- a. DRC has performed demolitions following multiple events, including the Gray and Oregon Road Wildfire, Marshall Wildfire, Washington BABB Wildfire, and Hurricanes Ida, Ian, Michael, Laura, Gustav, and Katrina.
- b. Our response to the Marshall Fire in Boulder County included the demolition of 569 structures.
- c. DRC was contracted by the City of New Orleans to perform strategic demolitions to stimulate economic recovery. DRC performed **11,782 demolitions** under this contract.
- d. DRC has been contracted by several Louisiana parishes to perform strategic demolitions of houses that were affected by various storms. As part of this work, DRC has demolished 143 structures in Lafourche Parish and 98 in Terrebonne Parish to date.

#### 6. Hazardous Trees and Vegetative Debris

- a. Following Hurricane Ida in 2021, DRC collected and disposed of over **12,200,000 cubic yards** of vegetative debris.
- b. While working on the recovery in Florida Department of Transportation Regions 2 and 3 after the effects of Hurricane Michael, DRC collected over **2,660,000 cubic yards** of vegetative debris, including **17,169 hazardous trees**.
- c. During the same storm in Jackson County, Florida, DRC collected over **2,445,000 cubic yards** of vegetative debris, including **32,290 hazardous trees**.
- d. While working on the recovery in Puerto Rico after the effects of Hurricane Maria, DRC collected **96,835 hazardous trees** from the island as a part of a **\$78 million contract**.
- e. For the City of Fort Lauderdale in response to Hurricane Irma in 2017, DRC removed over **12,500 hazardous stumps and trees**.
- f. In response to Ice Storm Pax in 2014, The South Carolina Department of Transportation contracted DRC to cut, remove and transport vegetative debris in 8 counties, totaling over **12,000 miles of roadway clearing** and the trimming of over **225,000 trees**.

#### 7. Soil, Mud, and Sand Screening and Beach Restoration

- a. Jefferson Parish, Louisiana, Hurricane Ida, 2021 – DRC recovered, screened, and restored **92,432 cubic yards of sand**. Additionally, DRC segregated and disposed of **36,500 cubic yards of silt and soil**.
- b. City of Fort Lauderdale, Hurricane Irma, 2017 – DRC recovered more than **57,500 cubic yards** of sand from roadways, sidewalks, and parking lots following Hurricane Irma. We then screened the sand and restored the beauty of these Florida beaches.
- c. In response to Hurricane Florence in 2018, DRC removed and screened **38,336 cubic yards of sand** before restoring North Carolina's beaches.

#### 8. Dead Animals

- a. City-Parish of East Baton Rouge, Louisiana, Severe Flooding DR4277, 2016 – DRC removed and disposed of dead animals as needed as part of a **\$45,000,000 contract** with the City.

- b. City of Galveston, Hurricane Ike, 2008 – DRC removed and disposed of dead animals as needed as part of a **\$38,007,492 contract** with the City.

**9. Private Property Debris Removal**

- a. St. Bernard Parish, 2022 Tornado – DRC removed and processed over **44,000 cubic yards of debris** from private properties.
- b. City of Fort Lauderdale, Hurricane Irma, 2017 – DRC removed and processed over **2,700 cubic yards of debris** from parks.
- c. City-Parish of East Baton Rouge, Louisiana Severe Flooding DR4277, 2016 – DRC had ROE forms signed and removed debris from private property as needed as part of **\$45,000,000 contract** with the City.
- d. DRC has removed debris from private properties after multiple wildfires, including the 2021-2022 Boulder County Marshall Fire, 2020 California wildfires, 2020 Babb Road Wildfire in Eastern Washington State, 2023 Gray and Oregon Road Wildfires in Spokane County, and the 2023 wildfires in Maui.

**10. Household Hazardous Waste**

- a. Hurricane Ian, South Florida, 2022 – DRC removed and disposed of **698,889 cubic yards of household hazardous waste**.
- b. Pender County, Hurricane Florence, 2018 – DRC collected **28,130 pounds of household hazardous waste** as a part of a **\$10 million contract**.
- c. DRC removed and disposed of **55,486 cubic yards of household hazardous waste** in the Houston area following Hurricane Harvey in 2017.
- d. City-Parish of East Baton Rouge, Louisiana Severe Flooding DR4277, 2016 – DRC removed and disposed of **554,880 cubic yards of household hazardous waste**.

In all projects, DRC has met and fulfilled the standards of all local, state, and federal regulatory agencies, including the remediation, restoration, and sampling of staging and processing sites.

## PRIVATE PROPERTY DEBRIS REMOVAL

DRC has extensive experience in removing all kinds of debris from private property after every type of disaster. Upon the request of Franklin County, DRC will remove debris from private properties as directed. Depending on the severity of the event, and with proper documentation in place, FEMA reimbursement may be available.

The FEMA Private Property Debris Removal Program plays a crucial role in facilitating the cleanup and recovery process for individuals and families affected by natural disasters. Here's a breakdown of key aspects of the program:

**Eligibility Criteria:** The program is designed to assist property owners whose residences or businesses have been damaged or destroyed by a federally declared disaster, providing financial assistance for the removal of debris from their private properties.

**Types of Debris Covered:** Eligible debris typically includes vegetative, construction and demolition materials resulting directly from the disaster event, such as fallen trees, damaged structures, and household belongings.

**Documentation Requirements:** Property owners must submit thorough documentation, including photographs, damage assessments, and estimates for debris removal costs, to support their eligibility for assistance under the program.

**Environmental Considerations:** Debris removal activities must adhere to environmental regulations and guidelines to minimize ecological impact and ensure safe disposal of hazardous materials, such as asbestos or household chemicals.

**Reimbursement Process:** Upon completion of debris removal operations, property owners or their contractors submit documentation of incurred expenses to FEMA for reimbursement, subject to verification and approval.

**Community Outreach and Education:** FEMA conducts outreach and education initiatives to inform property owners about the program, eligibility requirements, and available resources to facilitate their participation and ensure equitable access to assistance.

Overall, the FEMA Private Property Debris Removal Program serves as a vital resource for individuals and communities navigating the challenges of post-disaster recovery, offering financial support and logistical assistance to expedite the cleanup process and facilitate the rebuilding of homes and businesses.

## *Policy Update*

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**Pre-approval from FEMA is not required for the Applicant to begin PPDR work (including on privately owned residential and commercial property); however, for the Applicant to receive PA funding, FEMA must determine that the work is eligible. The Applicant must notify FEMA that PPDR is being conducted and the type of property on which the PPDR is being conducted (e.g., privately-owned residential or commercial property) so FEMA can ensure notifications to the necessary FEMA components and federal partners.**

- FEMA Memorandum, dated October 17, 2022

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## *Experience in Private Property Debris Removal*

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For decades, DRC has provided structural and strategic demolition services on both public and private property in a safe, environmentally responsible manner. DRC's number one priority is to eliminate the immediate threat to public health and safety that damaged and abandoned structures may cause. DRC works closely with all federal, state, and local entities to ensure compliance with all environmental guidelines.

Demolition is an integral part of any community's recovery from a major disaster, and DRC Emergency Services, LLC has a long and wide-ranging history of successfully managing numerous Right-of-Entry Programs in accordance with FEMA guidelines. Since its inception, DRC has performed private property debris removal following multiple events such as the Marshall Fire, Washington BABB Fire, and Hurricanes Ida, Michael, Laura, Gustav, Katrina, and Ian.

In the aftermath of Hurricanes Katrina and Gustav, DRC was responsible for the demolition of over 2,500 homes throughout the State of Louisiana in Washington, Jefferson, Terrebonne, and Orleans parishes. The FEMA demolition,

Selective Salvage demolition and Strategic Demolition projects, which have been in effect since 2007, are responsible for the elimination of over 2,000 blighted properties. DRC also provided demolition services to the City of Lake Charles following devastating hurricanes in 2020 and 2021.

### *Commitment to Compliance & Ethical Business Conduct*

DRC strives to provide the most dependable, honest, customer-centric service in the industry by upholding the highest standards of ethical conduct and compliance at all times. To better ensure our continued compliance with all laws, rules, and regulations, DRC’s senior management has established a formal code of business conduct that all contractors and individuals are expected to adhere to.

Kristy Fuentes, DRC’s Vice President of Compliance and Administration, oversees the Corporate Compliance Program. Her responsibilities include the following:

- Evaluating internal and external compliance issues or concerns relating to DRC’s interaction with customers
- Ensuring that our management, employees, and customers are in compliance with all applicable rules and regulations
- Serving as a valuable line of communication between the company and its customers
- Acting as a conduit to the President by monitoring and reporting results of the ethics practices of the company
- Providing guidance to the senior management team

Ms. Fuentes is authorized to implement all necessary actions to insure achievement of the objectives of an effective compliance program.



### Application of Core Values

DRC is committed to upholding our core values in all aspects of business and conduct. We expect all personnel to uphold these values in every interaction:

- To our **customers** we place highest priority on our response time to a disaster, our effectiveness, and the quality of our service and solutions.
- To our fellow **employees** we look out for their welfare, safety and health. We promote an environment that encourages new ideas, enjoyment of work, and equal opportunity for advancement.
- To our **suppliers and subcontractors**, we are fair and professional, honoring our commitments to our business partners.

## Compliance Standards and Procedures

DRC aspires to be the “**first in response**” for natural and man-made disasters by being prepared, responsive, and competent, and by demonstrating ethical business conduct. Headed by a team of caring people, we recognize that how we do our work is as important as what work we do. We will not tolerate any shortcuts when it comes to our ethical values and standards of conduct.



## Quality Control Plan

The purpose of the Quality Control Plan is to promote **efficient and safe operations** in the provision of **quality services**. DRC’s approach to quality control consists of a series of tasks and processes tailored to suit the challenging circumstances facing Franklin County in the wake of a disaster event.

A copy of the Quality Control Plan is available for review upon request.

Our mission is to provide the most **dependable, honest, and customer-centric** services in the industry by building lasting relationships with the clients we serve.

We are among the leading disaster management companies in the United States, specializing in providing emergency preparation, disaster response, and recovery from major catastrophes. Our experience covers all facets of a project, including the FEMA reimbursement process.

**At DRC we’re always *striking back* against disaster.**

## Safety

DRC maintains an unwavering commitment to the health and safety of our employees, subcontractors, customers, and the communities that we serve.

**Safety First. Safety comes before profit and productivity.**

Our goal is to ensure that all projects operate under the safest possible conditions and, as such, DRC maintains a robust in-house safety program. Headed by a dedicated team of Project Managers and Regional Managers, DRC’s safety programs and practices include:

- Morning project safety toolbox meetings
- Weekly “better ideas for improvement” meetings
- Weekly formal safety meetings
- Constant safety training certifications
- Safety recognition through our “challenge coin” award program

DRC follows all OSHA regulations and other federal and state agency guidelines when conducting an operation. DRC’s Corporate Safety Plan includes Safety Policies, an Accident Prevention Plan, and a Substance Abuse Policy. It is the policy of this organization to provide and maintain work environments and procedures which will achieve the following:

- Safeguard the public and government personnel, as well as property, materials, supplies, and equipment
- Provide a safe work environment for employees and subcontractors
- Avoid interruptions to operations and delays involving project completion
- Increase morale
- Reduce costs

DRC’s staff includes Sam Dancer, Safety Officer, and Jay Gunter, Taylor Jumonville, Andy Allshouse, and Scott Matthews, Maintenance of Traffic (MOT) Specialists who bring invaluable skill and expertise to each project. With over 100 FEMA/OSHA certifications, Mr. Dancer oversees training and safety procedures. Mr. Gunter is MOT certified, and he has successfully certified more than 2,000 flaggers to meet MOT guidelines for Temporary Traffic Control Flagging Operations in 2021 alone.

A copy of DRC’s Corporate Safety Plan is available for review upon request.

## Employee Performance and Training

As one of the leading disaster response companies in the United States, DRC has developed one of the most comprehensive employee training modules in the industry. Every staff member is continuously trained in the following:

- Online FEMA doctrine
- Safety performance and practice
- Certifications relative to individual disciplines

All personnel records (including those of management, supervisors, foremen, and laborers) are maintained to ensure all personnel have current training and certification relative to their job assignments. All of DRC’s personnel receive specialized training in emergency management and are encouraged to further their education.

**Employee and Subcontractor  
Training Programs**

- Smith System Driver Training
- Hazardous Materials Training
- Demolition Safety
- Asbestos Abatement Training
- Power Line Awareness
- Hazardous Communication
- Lockout/Tagout
- Fire Prevention Training



***“Your attention to safety is to be commended.”***

- Cynthia Halsey,  
Environmental Services,  
Okaloosa County, Florida

## Drug Free Workplace

It is the goal of DRC to maintain a drug-free workplace in accordance with the Drug-Free Workplace Act of 1988. DRC has adopted the following policies on a case-by-case basis:

1. The unlawful manufacture, possession, distribution, or use of controlled substances is prohibited in the workplace.
2. As an ongoing condition of employment, employees are required to abide by this prohibition and to notify their supervisor, the Managing Director, or Vice President in writing and within five (5) days of the violation of any criminal drug statute arrest or conviction they receive.
3. Employees who violate this prohibition or receive such a conviction are subject to corrective or disciplinary action as deemed appropriate, up to and including termination.
4. DRC provides information about drug counseling and treatment.
5. DRC reserves the right to search and inspect for the maintenance of a safe workplace.

## Prompt Damage Resolution

- DRC maintains a damage hotline (888-721-4DRC) for all projects. A complaint manager is assigned to the project and is responsible for tracking all damage and repairs.
- DRC will investigate all damage complaints within 24 hours and will propose a resolution to the damaged party within 48 hours.

## Accounting and Document Management

DRC's invoicing procedure is as follows:

- Load tickets are received, logged, and then scanned into DRC's database system. Tickets are then entered and audited for accuracy.
- An invoice is created, along with the ticket data backup.
- The reconciliation process then takes place with either the Monitoring Firm or the reconciliation contact with the County, if there isn't a Monitoring Firm.
- Once the invoice and ticket data have been 100% reconciled, the Monitoring Firm, or the reconciliation contact with the jurisdiction, then recommends the invoice to FEMA for payment.
- Frequency: invoicing is usually performed on a weekly basis.

DRC maintains a fully staffed, fully operational Data Center at its headquarters all year. The Data Center is staffed by experienced personnel with extensive knowledge of recording, reporting, contract, and reimbursement requirements. The Data Center is equipped with state-of-the-art information technology and is prepared to meet and exceed the reporting requirements of each client. All servers and networked computers are backed up both on and off-site every day. The urgent nature of DRC's work requires that the Company remain online and in contact across its network at all times.

## *Required Documentation*

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DRC ES shall submit daily progress and quality control reports to the governing entity for all activities. Each report would contain, at a minimum, the following information:

- 🌐 Letterhead with DRC name and contact information
- 🌐 Report Date
- 🌐 Location of completed work
- 🌐 Location of work for next day
- 🌐 Daily and cumulative hours for each piece of equipment and crew (Emergency Clearance)
- 🌐 List of roads that were cleared (Emergency Clearance)
- 🌐 Number of Crews (including number of trucks and loading equipment)
- 🌐 Daily and cumulative totals of debris removed, by category
- 🌐 Daily and cumulative totals of debris processed, to include method(s) of processing and disposal location(s)
- 🌐 Daily estimate of hazardous waste debris segregated, and cumulative amount of hazardous waste placed in the designated holding area
- 🌐 Number of hazardous trees and hanging limbs removed.
- 🌐 Problems encountered or anticipated

Typically, Daily Reports are co-signed by the governing entity's inspector to verify work performed. In addition, the governing entity receives an original copy of all load tickets and receives and verifies for co-signature, a Daily Reconciliation Sheet listing each load ticket, the truck number, crew number, street, truck volume, percent full, credited volume of debris removed and the total volume removed for the day. This Daily Reconciliation Sheet is typically verified by the governing entity and can become the invoicing document for the Contract.

## *Documentation and Recovery Process*

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Prior to the beginning of the hurricane season, DRC will meet with the City of Bellaire and the Debris Management Monitor to finalize and test the processes for inspection and documentation that are to be used during the response and recovery phase of debris removal. At all times, DRC will provide the City of Bellaire access to all work sites and disposal areas. DRC, the City of Bellaire and the Debris Management Monitor will have in place at the DDMS personnel to verify and maintain records regarding the contents and cubic yards of the vehicles entering and leaving the DDMS. The Debris Management Monitor will coordinate data recording and information management systems, including but not limited to:

- 🌐 Prepare detailed estimates and submit to FEMA for use in Project Worksheet preparation.
- 🌐 Implement and maintain a disaster debris management system linking load ticket and TDSRS information, including reconciliation and photographic documentation processes.
- 🌐 Provide daily, weekly or other periodic reports for the City of Bellaire managers and the Debris Management Monitor, noting work progress and efficiency, current/revised estimates, project completion and other schedule forecasts/updates.

DRC will provide the following assistance:

- 🌐 Recovery process documentation – create recovery process documentation plan
- 🌐 Maintain documentation of recovery process
- 🌐 Provide written and oral status reports as requested to the City of Bellaire Debris Management Monitor



- 🌐 Review documentation for accuracy and quantity
- 🌐 Assist in preparation of claim documentation

DRC will provide all requested information to the Debris Management Monitor that is necessary for proper documentation and understands that copies of complete and accurate records are required for the receipt of federal funds and must be supplied to the Village. DRC will work closely with FEMA and other applicable State and Federal agencies to ensure that eligible debris collection and data documenting appropriately address concerns of the likely reimbursement agencies.

## *Post Event Evaluations*

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### Hot Wash Meetings

DRC holds a Hot Wash with each jurisdiction post event. A Hot Wash is an after-action evaluation that occurs between DRC and the client. This post activation meeting serves as a forum for the client to discuss the project as a whole, the processes that were implemented, and any potential improvements. Additionally, DRC has an internal meeting to discuss development strategies and innovative concepts for future activations.



### Subcontractor Evaluation

DRC has a large network of subcontractors and maintains long-standing relationships with trained and exclusively committed key subcontractors. Additionally, DRC strongly believes the use of local resources is vitally important to a successful disaster recovery operation. For decades, DRC has been building relationships with subcontractors across the nation. DRC utilizes a 55-point Post Event Subcontractor Evaluation Form to aid in building our reliable network of subcontractors.



6702 Broadway Street • Galveston, TX 77554 • (888) 721-4372 • Fax: (504) 482-2852  
[www.drcusa.com](http://www.drcusa.com)

**POST EVENT SUBCONTRACTOR EVALUATION RATING FORM**

Subcontractor \_\_\_\_\_

Event \_\_\_\_\_

Jurisdiction \_\_\_\_\_

Date Reviewed \_\_\_\_\_

	5 = Excellent	4 = Good	3 = Satisfactory	2 = Unsatisfactory	1 = Poor
1	Subcontractor mobilized within the timeframe required				
2	Subcontractor mobilized job with the required pieces of equipment				
3	Rate the appearance of equipment utilized				
4	Rate the reliability of equipment utilized				
5	Rate subcontractor's overall customer service (number of complaints)				
6	Rate subcontractor's cooperation and interaction with monitoring firm				
7	Subcontractor left each collection point neat (rake ready)				
8	Rate subcontractor's overall productivity				
9	Rate subcontractor's response to repairing damages				
10	Rate subcontractor's timeliness and accuracy of invoicing				
11	Did subcontractor hold adequate equipment to the contract's conclusion?				
<b>TOTAL SCORE</b>					

## *SUSTAINABILITY*

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DRC is one of the few companies in our industry to carry environmental insurance. While our operating procedures strictly adhere to environmental guidelines, the operation of DMS sites within a jurisdiction presents an element of potential exposure. The insurance held by DRC places an extra level of protection for the Parish that goes beyond the protection already provided through sound operating practices. Additionally, all of DRC's key personnel maintain a current 40-hour Hazardous Waste Operations and Emergency Response (HAZWOPER) certificate.

DRC has a wealth of experience performing landfill avoidance projects. Following Hurricane Ian in 2022, DRC recycled 100% of the 3.3 million cubic yards of vegetative debris collected in Sarasota County, FL, and surrounding municipalities. In Houston in 2008, DRC was successful at recycling 100% of the more than five million cubic yards of vegetative debris we collected through a joint program with Republic Services. The material was used as alternative daily cover in landfills; as roadbed for temporary roads; as compost; and was given to citizens for use in landscaping. In Galveston the same year, DRC separated materials such as reusable wood, glass, metals and drywall to achieve a high percentage of material reuse.

DRC is committed to the protection and restoration of environments affected by disaster events. Although many of the events we respond to are the result of the forces of nature, these disasters often have profound environmental impacts in the affected regions. Moreover, the mitigation of these disasters, including the transportation and processing of large volumes of waste material, can have negative environmental impacts if not pursued with caution and sensitivity.

Restoring damaged environments is the essence of DRC's work. The removal of debris and waste materials, the restoration of damaged and compromised natural and man-made habitats, and, in some cases, the reconstruction of damaged coastal, marine, and wetland environments are the core missions in a DRC disaster response. Furthermore, DRC is committed to ensuring that our work, including the byproducts of our work, has zero or minimal environmental impact. Finally, DRC has embarked on a recycling program to ensure the most advantageous disposition of all the materials that we remove.

Over the past decade, DRC has worked to restore some of the most environmentally sensitive areas in the United States. DRC participated in cleanup efforts following the BP Deepwater Horizon Oil Spill, having been awarded OSRO certification, in Florida, Mississippi and Louisiana. DRC has also worked in coastal wetlands and marine environments in the Florida Keys, the beaches of the Florida Panhandle, the North Carolina coast, the Louisiana and Mississippi coastal wetlands, and the Texas coast. We have the experience and commitment to carefully mitigate and restore any kind of environment or habitat that has been adversely affected by a disaster.

DRC has a history of outstanding environmental compliance and involvement. In 2023, DRC removed sargassum from Sarasota beaches coordinating with turtle surveyors and the Florida Department of Environmental Protection to implement proper procedures and ensure the protection of turtle nests. In 2021, DRC implemented protective measures to protect the local manatee population while performing marine debris removal, submerged vehicles removal, and the removal, screening and placement of sand in Jefferson Parish. During this time, DRC mobilized 138 trucks on a single day. One of the most vivid examples of DRC's experience working within a wildlife sensitive environment was our work in Florida and Louisiana following the BP oil spill in 2010. DRC was tasked with designing coastal protective systems and unique collection programs along more than one-hundred miles of estuaries in SW Louisiana. The programs involved intensive employee training relative to the identification and protection of wildlife nesting and reproduction areas. DRC also played a role in setting up wildlife recovery and cleaning stations in Plaquemines Parish Louisiana where employees volunteered to help conduct rehabilitation and release programs. DRC has performed on many other occasions in environmentally sensitive environments such as on Galveston Island Texas in 2008. This operation involved employee training regarding the protection of the Kemp's Ridley Sea Turtle.

## RECOVER



- Demolition
- Man Camp Services
- Post Disaster Temporary Housing
- Marine Services



Once the initial response phase is over, full recovery from a major disaster can still be a big job. Affected communities may require many additional services to be restored to pre-event wholeness.



Under the joint ownership of the Sullivan Brothers Family of Companies, DRC Emergency Services, SLS, Forgen, and Callan Marine comprise a core of companies that excel at providing a turnkey approach to total disaster management. We stand alone in the industry as the only company that can provide the full range of disaster response and recovery services.





DRC's sister Company, SLS, is a prominent provider of post-disaster temporary housing. From turnkey temporary trailer facilities to massive man camps designed to house and feed thousands, SLS has designed and performed housing solutions for a wide range of post disaster applications.

SLS pioneered the current FEMA Sheltering and Temporary Essential Power (STEP) program during the aftermath of Hurricane Sandy in New York. The Program in New York was called "Rapid Repair," and a similar program in Baton Rouge was called "Shelter at Home." These programs are designed to perform essential elements of restoring damaged single-family residences and return homeowners back into their homes quickly. Rapidly returning displaced families to their homes provides a sense of community and normalcy to the affected residents. Additionally, the cost of the typical STEP program is approximately 20% of the cost of placing a displaced family into a trailer or similar structure.

SLS is composed of four major divisions: RESPONSE, HEALTH, FEDERAL SERVICES, and HOUSING. Each division is distinct in focus, scope and services provided, but seamlessly utilizes a pool of leadership, talent, resources and financial capabilities.

We perform a multitude of large-scale assignments for federal, state, regional, county and municipal entities — **with a keen focus on the comprehensive rehabilitation, reconstruction and recovery of communities impacted by emergencies and disasters.** Additionally, our team provides infrastructure, facility construction and rehabilitation services; remote workforce compounds and basecamp facilities; turnkey health solutions; and intermodal, industrial and marine facility construction.





**At Forgen, we leave the planet better than we found it.** Our integrated geotechnical and civil construction and environmental remediation services restore and strengthen our natural surroundings to protect people, communities, and the environment for generations to come. We have successfully delivered large, multi-disciplinary projects for public and private sector clients across North America for more than a decade, safely tackling complex challenges across a variety of industries.

Forgen's core service lines include Geotechnical and Civil Construction, Disaster Mitigation and Recovery, Flood Control and Ecosystem Restoration, and Environmental Remediation.

#### **Forgen-DRC Joint Venture**

Forgen and DRC formed a joint venture to strengthen our ability to support emergency response efforts for wildfire and hurricane disasters nationwide. The joint venture combines Forgen's wildfire response and debris removal in the western US with DRC's emergency response and vehicle and tree removal expertise supporting hurricane disaster management and recovery efforts in the Gulf Coast. Forgen and DRC are part of a multi-billion-dollar Sullivan Family of Companies with over \$2.2B in USACE design-build experience in the past five years.

Together, Forgen and DRC cleared 168 properties after the 2021-2022 Marshall Fire in Boulder County, Colorado. We removed 40,590 tons of concrete; 41,333 tons of ash, soil, and debris; 805 tons of metal; and 880 tons of vegetative debris. After the Southern Branch wildfires in California in 2020, Forgen and DRC worked in tandem to remove debris from over 600 properties. We removed 40,000 tons of ash and debris and 16,000 tons of potentially impacted soil. We also removed and recycled 32,000 tons of concrete, 4,400 tons of metal, and 11,800 hazardous trees.





DRC's sister Company, Callan Marine, is a highly specialized construction firm capable of providing design, engineering, management and construction services, such as the following:

- Marine debris management and removal
- Offshore and inland dredging
- Shoreline protection
- Beach re-nourishment
- Port/Dock facility construction
- Wetlands construction
- Marine protection mitigation and improvements

For over ten years, Callan Marine has been serving public and private clients by providing crucial dredging services and executing new maritime construction and expansion projects. We restore berthing depths for ship docks and navigation channels, facilitating transportation in our nation's waterways.

With a mission of safety, quality, and integrity, Callan Marine can customize a response solution for you.

As the leading marine construction service provider on the Gulf Coast, Callan Marine has dredged thousands of miles of waterways in the region to keep our customers productive.



Please see licenses and certifications listed below attached.

- 🌐 State of Florida General Contractor's License
- 🌐 State of Florida Secretary of State
- 🌐 SunBiz





Ron DeSantis, Governor

Melanie S. Griffin, Secretary



**STATE OF FLORIDA**  
**DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION**

**CONSTRUCTION INDUSTRY LICENSING BOARD**

THE RESIDENTIAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE  
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

**SMITH, HAMILTON BEVERIDGE**

DRC EMERGENCY SERVICES, LLC  
P.O. Box 170 P.O. BOX 17017  
GALVESTON TX 36608

**LICENSE NUMBER: CRC1331307**

**EXPIRATION DATE: AUGUST 31, 2024**

Always verify licenses online at [MyFloridaLicense.com](http://MyFloridaLicense.com)



Do not alter this document in any form.

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**STATE OF FLORIDA  
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION**

2601 BLAIR STONE ROAD  
TALLAHASSEE FL 32399-0783

Congratulations! With this license you become one of the nearly one million Floridians licensed by the Department of Business and Professional Regulation. Our professionals and businesses range from architects to yacht brokers, from boxers to barbeque restaurants, and they keep Florida's economy strong.

Every day we work to improve the way we do business in order to serve you better. For information about our services, please log onto [www.myfloridalicense.com](http://www.myfloridalicense.com). There you can find more information about our divisions and the regulations that impact you, subscribe to department newsletters and learn more about the Department's initiatives.

Our mission at the Department is: License Efficiently, Regulate Fairly. We constantly strive to serve you better so that you can serve your customers. Thank you for doing business in Florida, and congratulations on your new license!

**Florida dbpr** STATE OF FLORIDA DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION

CRC1331307 ISSUED: 06/01/2022  
 CERTIFIED RESIDENTIAL CONTRACTOR  
 SMITH, HAMILTON BEVERIDGE  
 DRC EMERGENCY SERVICES, LLC

\_\_\_\_\_  
 Signature  
 LICENSED UNDER CHAPTER 489, FLORIDA STATUTES  
 EXPIRATION DATE: AUGUST 31, 2024

Ron DeSantis, Governor

Melanie S. Griffin, Secretary

**STATE OF FLORIDA  
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION  
CONSTRUCTION INDUSTRY LICENSING BOARD**

**LICENSE NUMBER: CRC1331307**

**EXPIRATION DATE: AUGUST 31, 2024**

THE RESIDENTIAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

SMITH, HAMILTON BEVERIDGE  
DRC EMERGENCY SERVICES, LLC  
P.O. Box 170 P.O. BOX 17017  
GALVESTON TX 36608



ISSUED: 06/01/2022

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# *State of Florida*

## *Department of State*

I certify from the records of this office that DRC EMERGENCY SERVICES, LLC is an Alabama limited liability company authorized to transact business in the State of Florida, qualified on July 18, 2005.

The document number of this limited liability company is M05000003946.

I further certify that said limited liability company has paid all fees due this office through December 31, 2014, that its most recent annual report was filed on June 10, 2014, and its status is active.

I further certify that said limited liability company has not filed a Certificate of Withdrawal.

*Given under my hand and the  
Great Seal of the State of Florida  
at Tallahassee, the Capital, this  
the Twenty-seventh day of  
January, 2015*



*Ken Detmer*  
*Secretary of State*

Authentication ID: CU5800449263

To authenticate this certificate, visit the following site, enter this ID, and then follow the instructions displayed.

<https://efile.sunbiz.org/certauthver.html>



[Department of State](#) / [Division of Corporations](#) / [Search Records](#) / [Search by Entity Name](#) /

## Detail by Entity Name

Foreign Limited Liability Company  
DRC EMERGENCY SERVICES, LLC

### Filing Information

<b>Document Number</b>	M05000003946
<b>FEI/EIN Number</b>	63-1283729
<b>Date Filed</b>	07/18/2005
<b>State</b>	AL
<b>Status</b>	ACTIVE
<b>Last Event</b>	LC AMENDMENT
<b>Event Date Filed</b>	09/29/2015
<b>Event Effective Date</b>	NONE

### Principal Address

6702 BROADWAY STREET  
Galveston, TX 77554

Changed: 11/13/2018

### Mailing Address

111 Veterans Memorial Blvd  
Suite 401  
METAIRIE, LA 70005

Changed: 04/23/2024

### Registered Agent Name & Address

COGENCY GLOBAL INC.  
115 North Calhoun Street  
Suite 4  
Tallahassee, FL 32301

Name Changed: 10/29/2013

Address Changed: 04/16/2019

### Authorized Person(s) Detail

## Name & Address

Title Manager, VP

Sullivan, William  
6702 BROADWAY STREET  
Galveston, TX 77554

Title VP, Secretary, Treasurer

Fuentes, Kristy  
6702 BROADWAY STREET  
Galveston, TX 77554

Title Manager, President

Sullivan, John R.  
6702 BROADWAY STREET  
Galveston, TX 77554

Title Manager, VP

Sullivan, Todd  
6702 BROADWAY STREET  
Galveston, TX 77554

## Annual Reports

Report Year	Filed Date
2022	04/28/2022
2023	04/20/2023
2024	04/23/2024

## Document Images

<a href="#">04/23/2024 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">04/20/2023 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">06/10/2022 -- AMENDED ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">04/28/2022 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">04/27/2021 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">04/09/2020 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">04/16/2019 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">04/18/2018 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">04/14/2017 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">04/28/2016 -- AMENDED ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">04/25/2016 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">04/29/2015 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">12/03/2014 -- LC Amendment</a>	<a href="#">View image in PDF format</a>

<a href="#">06/10/2014 -- AMENDED ANNUAL REPORT</a>	View image in PDF format
<a href="#">01/13/2014 -- ANNUAL REPORT</a>	View image in PDF format
<a href="#">10/29/2013 -- Reg. Agent Change</a>	View image in PDF format
<a href="#">01/21/2013 -- ANNUAL REPORT</a>	View image in PDF format
<a href="#">04/11/2012 -- ANNUAL REPORT</a>	View image in PDF format
<a href="#">03/15/2011 -- ANNUAL REPORT</a>	View image in PDF format
<a href="#">10/15/2010 -- REINSTATEMENT</a>	View image in PDF format
<a href="#">03/27/2009 -- ANNUAL REPORT</a>	View image in PDF format
<a href="#">03/13/2008 -- ANNUAL REPORT</a>	View image in PDF format
<a href="#">04/02/2007 -- ANNUAL REPORT</a>	View image in PDF format
<a href="#">08/03/2006 -- ANNUAL REPORT</a>	View image in PDF format
<a href="#">03/16/2006 -- ANNUAL REPORT</a>	View image in PDF format
<a href="#">07/18/2005 -- Foreign Limited</a>	View image in PDF format



Please see required documents listed below attached.

- 🌐 Proposer's Checklist
- 🌐 Proposer's Information Sheet
- 🌐 No Response Form
- 🌐 Contact for Contract Administration Form
- 🌐 Proposer's Certification
- 🌐 Addendum Acknowledgement
- 🌐 Business Entity Affidavit (Vendor/Bidder Disclosure)
- 🌐 Drug-Free Workplace Certificate
- 🌐 Sworn Statement Pursuant to Section 287.133 (3)(a) F.S. in Public Entity Crimes
- 🌐 Affidavit of Non-Collusion
- 🌐 ADA Nondiscrimination Statement
- 🌐 No Lobbying Affidavit
- 🌐 Vendor Certification Regarding Scrutinized Companies Lists
- 🌐 Certification for Contracts, Grants, Loans, and Cooperative Agreements
- 🌐 E-Verify Compliance Form
- 🌐 Professional References (Please see Tab D: References)
- 🌐 MWBE Participation Statement
- 🌐 W-9 Form
- 🌐 Unit Cost Fee Rate Schedule



## Section 8 – Required Forms

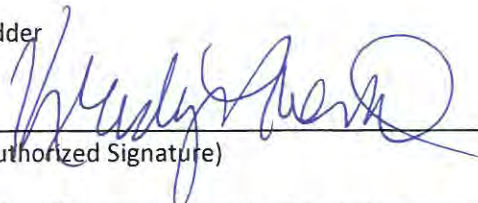
### PROPOSAL SUBMITTAL CHECKLIST

- Program Standards and Requirements Statement
- Financial Statement
- Proposer's Information Sheet
- No Response Form
- Contact for Contract Administration Form
- Proposer's Certification
- Addendum Acknowledgement
- Drug-Free Workplace Certificate
- Sworn Statement Pursuant to Section 287.133 (3)(a) F.S. in Public Entity Crimes
- Affidavit of Non-Collusion
- ADA Nondiscrimination Statement
- No Lobbying Affidavit
- Vendor Certification Regarding Scrutinized Companies Lists
- Certification for Contracts, Grants, Loans, and Cooperative Agreements
- E-Verify Compliance Form
- Professional References
- MWBE Participation Statement
- Vendor Information
- W-9 Form
- Unit Cost Fee Rate Schedule

Submission of one (1) original marked "ORIGINAL", five (5) identical paper copies, and one (1) electronic copy in pdf format on a USB drive labeled with the company name and RFP number in conformance with the detailed submittal instructions. FAILURE TO PROVIDE ALL INFORMATION listed on each form may result in the rejection of your proposal, or a reduction in evaluation points. FAILURE TO PROVIDE AN UNLOCKED ACCESSIBLE ELECTRONIC COPY OF YOUR RESPONSE shall result in the rejection of your proposal.

BY:

Bidder

  
\_\_\_\_\_  
(Authorized Signature)

7/30/24

\_\_\_\_\_  
(Date)

Kristy Fuentes, Vice President, Secretary, Treasurer  
DRC Emergency Services, LLC  
\_\_\_\_\_  
(Print Name)

***This document must be completed and returned with your Submittal***



REQUEST FOR PROPOSAL FOR EMERGENCY PLANNING, DISASTER RECOVERY & HAZARD MITIGATION GRANT PROGRAM SERVICES RFP #

Information Sheet
For Transactions and Conveyances
Corporate Identification

The Following information will be provided to the Franklin County Legal Services for incorporation in legal documents. It is; therefore, vital all information is accurate and complete. Please be certain all spelling, capitalization, etc. is exactly as registered with the State and Federal Government.

Is this a Florida Corporation: YES (Circle One) or NO

If not a Florida Corporation, In what State was it created? State of Alabama
Name as spelled in that State. DRC Emergency Services, LLC

What kind of Corporation is it? For Profit or Not for Profit

Is it in good Standing? YES or NO

Authorized to transact business in Florida? YES or NO

State of Florida, Department of State, Certificate of Authority Document No: CU5800449263

Does it use a registered fictitious name? YES or NO

Name of Officers: President: John Sullivan Secretary: Kristy Fuentes
Vice President: Kristy Fuentes, Todd and William Sullivan Treasurer: Kristy Fuentes
Director: Director:
Other: Other:

Name of Corporation (As used in Florida): DRC Emergency Services, LLC
(Spelled exactly as it is registered with the State or Federal Government)

Corporate Address: Post Office Box: PO Box 17017
City, State, Zip: Galveston, TX 77552
Street Address: 6702 Broadway Street
City, State, Zip: Galveston, Texas 77554
(Please provide Post Office Box and Street Address for mail and/or express delivery; also, for recorded instruments involving land)

Federal Identification Number: 63-1283729
(For all instruments to be recorded, taxpayer's identification is needed)

Name of Individual who will sign the instrument on behalf of the Company: Kristy Fuentes
(Upon Certification of Award, the President or Vice-President shall sign Contract. Any other officer shall have permission to sign via a resolution approved by the Board of Directors on behalf of the company. The awarded contractor shall submit a copy of the resolution together with the executed contract to the Contact listed in Section 3.1.)

Title of the individual named above who will sign on behalf of the Company: Vice President, Secretary, Treasurer

N/A

“NO RESPONSE”

If your firm is unable to provide a submittal, please complete and return this form prior to date shown for receipt and return to:

Franklin County Emergency Management  
28 Airport Road  
Apalachicola, FL 32320  
OR  
jenniferd@franklincountyflorida.com

We have declined to propose for the following reason(s):

- \_\_\_\_\_ We do not offer this service/product
- \_\_\_\_\_ Our schedule would not permit us to perform
- \_\_\_\_\_ Unable to meet specifications
- \_\_\_\_\_ Unable to meet bond/insurance requirements
- \_\_\_\_\_ Specifications unclear (please explain below)
- \_\_\_\_\_ Other (please specify below)

REMARKS \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

\_\_\_\_\_  
Print Name and Title

\_\_\_\_\_  
Company Name

\_\_\_\_\_  
Address

\_\_\_\_\_  
Business Phone

\_\_\_\_\_  
E-mail



Attachment 'F'

PROPOSER'S CERTIFICATION

I have carefully examined the Request for Proposals, Instructions to Proposers, General and/or Special Conditions, Specifications, RFP Proposal, and any other documents accompanying or made a part of this invitation.

I hereby propose to furnish the goods or services specified in the Request for Proposal at the prices or rates as finally negotiated. I agree that my proposal will remain firm for a period of up to ninety (90) days to allow the Entities adequate time to evaluate the proposal. Furthermore, I agree to abide by all conditions of the proposal.

I certify that all information contained in this RFP is truthful to the best of my knowledge and belief. I further certify that I am a duly authorized to submit this RFP on behalf of the Proposer / Contractor as its act and deed and that the Proposer / Contractor is ready, willing, and able to perform if awarded the contract.

I further certify that this RFP is made without prior understanding, Contract, connection, discussion, or collusion with any person, firm or corporation submitting a RFP for the same product or service; no officer, employee or agent of the Entities Board of Entities Commissioners or of any other proposer interested in said RFP; and that the undersigned executed this Proposer's Certification with full knowledge and understanding of the matters therein contained and was duly authorized to do so.

I further certify that having read and examined the specifications and documents for the designated services and understanding the general conditions for contract under which services will be performed, does hereby propose to furnish all labor, equipment, and material to provide the services set forth in the RFP.

I hereby declare that the following listing states any clarifications, all variations from and exceptions to the requirements of the specifications and documents. The undersigned further declares that the "work" will be performed in strict accordance with such requirements and understands that any exceptions to the requirements of the specifications and documents shall render the proposal non-responsive.

NO EXCEPTIONS ALLOWED AFTER THE RFP IS SUBMITTED:

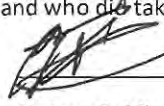
Please check one:  I take NO exceptions.  Exceptions:

<u>DRC Emergency Services, LLC</u> NAME OF BUSINESS	<u>111 Veterans Memorial Blvd, Suite 401</u> MAILING ADDRESS
 AUTHORIZED SIGNATURE	<u>Metairie, LA 70005</u> CITY, STATE & ZIP CODE
<u>Kristy Fuentes, Vice President, Secretary, Treasurer</u> NAME, TITLE, TYPED	<u>888-721-4372/504-482-2852</u> TELEPHONE NUMBER / FAX NUMBER
<u>63-1283729</u> FEDERAL IDENTIFICATION #	<u>kfuentes@drcusa.com</u> E-MAIL ADDRESS

STATE OF FLORIDA Louisiana  
COUNTY OF Jefferson Parish

The foregoing instrument was acknowledged before me this 30 day of July, 2024 by Kristy Fuentes who is personally known to me or who has produced as identification and who did take an oath.

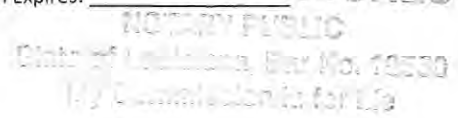
My Commission Expires:



Notary Public

Name typed, printed or stamped

My Commission Expires: MARY A. DES ROCHES



Attachment 'F'

ADDENDUM ACKNOWLEDGEMENT

I have carefully examined this Request for Proposal (RFP) which includes scope, requirements for submission, general information and the evaluation and award process.

I acknowledge receipt and incorporation of the following addenda, and the cost, if any, of such revisions has been included in the price of the proposal.

Addendum # 1 Date: 7/31/24 Addendum # \_\_\_\_\_ Date: \_\_\_\_\_

Addendum # \_\_\_\_\_ Date: \_\_\_\_\_ Addendum # \_\_\_\_\_ Date: \_\_\_\_\_

Kristy Fuentes  
(Authorized Signature)

7/30/24  
(Date)

Kristy Fuentes, Vice President, Secretary, Treasurer  
(Print Name)

STATE OF FLORIDA Louisiana  
COUNTY OF Jefferson Parish

The foregoing instrument was acknowledged before me this 30 day of July, 2024 by Kristy Fuentes, who is personally known to me or who has produced as identification and who did take an oath.

My Commission Expires:

[Signature]  
Notary Public

A. DES ROCHEG  
NOTARY PUBLIC  
Louisiana, Parish of Jefferson  
Commission Expires 07/31/24

**BUSINESS ENTITY AFFIDAVIT  
(VENDOR/BIDDER DISCLOSURE)**

I, Kristy Fuentes, being first duly sworn state:

The full legal name and business address of the person(s) or entity contracting or transacting business with Franklin County, FL ("County") are (Post Office addresses are not acceptable), as follows:

63-1283729  
*Federal Employer Identification Number (If none, Social Security Number)*

DRC Emergency Services, LLC  
*Name of Entity, Individual, Partners or Corporation*

111 Veterans Memorial Blvd, Suite 401, Metairie, LA 70005  
*Street Address Suite City State Zip Code*

**OWNERSHIP DISCLOSURE AFFIDAVIT**

- 1. If the contact or business transaction is with a corporation, the full legal name and business address shall be provided for each officer and director and each stockholder who holds directly or indirectly five percent (5%) or more of the corporation's stock. If the contract or business transaction is with a trust, the full legal name and address shall be provided for each trustee and each beneficiary. All such names and addresses are (Post Office addresses are not acceptable), as follows:

<u>Full Legal Name</u>	<u>Address</u>	<u>Ownership</u>
<u>John Sullivan</u>	<u>6702 Broadway Street, Galveston, TX 77552</u>	<u>33.3 %</u>
<u>Todd Sullivan</u>	<u>6702 Broadway Street, Galveston, TX 77552</u>	<u>33.3 %</u>
<u>William Sullivan</u>	<u>6702 Broadway Street, Galveston, TX 77552</u>	<u>33.3 %</u>

- 2. The full legal names and business address of any other individual (other than subcontractors, materialmen, suppliers, laborers, or lenders) who have, or will have, any interest (legal equitable, beneficial or otherwise) in the contract or business transaction with the County are (Post Office addresses are not acceptable), as follows:

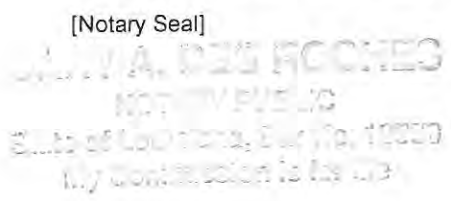
N/A

*Kristy Fuentes*  
*Signature of Affiant*  
Kristy Fuentes, Vice President, Secretary, Treasurer

7/30/24  
*Date*

STATE OF Louisiana  
COUNTY OF Jefferson Parish

The foregoing instrument was acknowledged before me by means of  physical presence or  online notarization, this 7/30/24 (date) by Kristy Fuentes (name of officer or agent, title of officer or agent) of DRC Emergency Services, LLC (name of corporation acknowledging), a Alabama (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced \_\_\_\_\_ (type of identification) as identification.



*[Signature]*  
Notary Public  
Name typed, printed or stamped  
My Commission Expires: \_\_\_\_\_

FRANKLIN COUNTY
DRUG-FREE WORKPLACE COMPLIANCE FORM

Preference shall be given to businesses with drug-free workplace programs. Whenever two or more bids, which are equal with respect to price, quality, and service, are received by the State or by any political subdivision for the procurement of commodities or contractual services, a bid received from a business that certifies that it has implemented a drug-free workplace program shall be given preference in the award process.

(The undersigned vendor in accordance with Florida Statute 287.087 hereby certifies that DRC Emergency Services, LLC does):
(Name of Business)

- 1. Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the workplace...
2. Inform employees about the dangers of drug abuse in the workplace...
3. Give each employee engaged in providing the commodities or contractual services that are under bid a copy of the statement specified in Subsection 1.
4. In the statement specified in Subsection 1, notify the employees that, as a condition of working on the commodities or contractual services that are under bid...
5. Impose a sanction on, or require the satisfactory participation in a drug abuse assistance or rehabilitation program...
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of this section.

As the person authorized to sign the statement, I certify that this form complies fully with the above requirements.

Vendor's Signature: [Handwritten Signature] Date 7/30/24
Print or Type Name/Title Kristy Fuentes, Vice President, Secretary, Treasurer

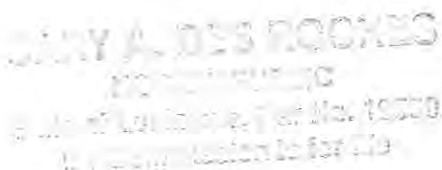
STATE OF Louisiana
COUNTY OF Jefferson Parish

The foregoing instrument was acknowledged before me by means of [X] physical presence or [ ] online notarization, this 7/30/24 (date) by Kristy Fuentes (name of officer or agent, title of officer or agent) of DRC Emergency Services, LLC (name of corporation acknowledging), a Alabama (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced (type of identification) as identification.

[Notary Seal]

[Handwritten Signature]
Notary Public

Name typed, printed or stamped
My Commission Expires:





**Attachment 'F'**

**SWORN STATEMENT PURSUANT TO SECTION 287.133 (3) (a),  
FLORIDA STATUTES, ON PUBLIC ENTITY CRIMES**

THIS FORM MUST BE SIGNED AND SWORN TO IN THE  
PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICIAL  
AUTHORIZED TO ADMINISTER OATHS

1. This sworn statement is submitted to FRANKLIN COUNTY, FLORIDA by:

Kristy Fuentes, Vice President, Secretary, Treasurer

*(print individual's name and title)*

for: DRC Emergency Services, LLC

*(print name of entity submitting sworn statement)*

whose business address is: 111 Veterans Memorial Blvd, Suite 401, Metairie, LA 70005

and (if applicable) its Federal Employer Identification Number (FEIN) is: 63-1283729

*(If the entity has no FEIN, include the Social Security Number of the individual signing this sworn statement:  
\_\_\_\_ - \_\_\_\_ - \_\_\_\_).*


2. I understand that a "public entity crime" as defined in Paragraph 287.133 (1)(g), Florida Statutes, means a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or of the United States, including but not limited to, any bid or contract for goods or services to be provided to any public entity or an agency or political subdivision of any other state or of the United States and involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misrepresentations.
3. I understand that "convicted" or "conviction" as defined in Paragraph 287.133 (1)(b), Florida Statutes, means a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, non-jury trial, or entry of a plea of guilty or non contendere.
4. I understand that an "affiliate" as defined in Paragraph 287.133(1)(a), Florida Statutes, means:
  - a.) A predecessor or successor of a person convicted of a public entity crime; or
  - b.) An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The ownership by one person of shares constituting a controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.
5. I understand that a "person" as defined in Paragraph 287.133(1)(e), Florida Statutes, means any natural person or entity organized under the laws of any state or of the United States with legal power to enter into a binding contract and which bids or applies to bid on contracts for the provision of goods or services let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, directors, executives, and partners. Shareholders, employees, members, and agents who are active in management of an entity.
6. Based on information and belief, the statement, which I have marked below, is true in relations to the entity submitting this sworn statement. (Indicate which statement applies).

Neither the entity submitting this sworn statement, nor any of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, nor any

affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.

- The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.
- The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989. However, there has been a subsequent proceeding before a Hearing Officer of the State of Florida, Division of Administrative Hearings and the final Order entered by the Hearing Officer determined that it was not in the public interest to place the entity submitting this sworn statement on the convicted vendor list (attach a copy of the final order).

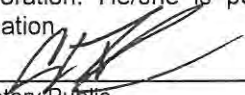
I UNDERSTAND THAT THE SUBMISSION OF THIS FORM TO THE CONTRACTING OFFICER FOR THE PUBLIC ENTITY IDENTIFIED IN PARAGRAPH 1 ABOVE IS FOR THAT PUBLIC ENTITY ONLY AND THAT THIS FORM IS VALID THROUGH DECEMBER 31 OF THE CALENDAR YEAR IN WHICH IT IS FILED. I ALSO UNDERSTAND THAT I AM REQUIRED TO INFORM THE PUBLIC ENTITY PRIOR TO ENTERING INTO A CONTRACT IN EXCESS OF THE THRESHOLD AMOUNT PROVIDED IN SECTION 287.017, FLORIDA STATUTES FOR CATEGORY TWO OF ANY CHANGE IN THE INFORMATION CONTAINED IN THIS FORM.

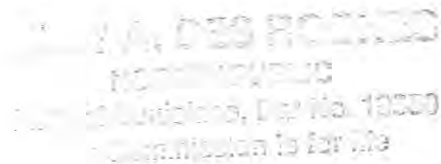
  
 \_\_\_\_\_  
 Signature  
 Kristy Fuentes, Vice President, Secretary, Treasurer

STATE OF Louisiana  
 COUNTY OF Jefferson Parish

The foregoing instrument was acknowledged before me by means of  physical presence or  online notarization, this 7/30/24 (date) by Kristy Fuentes (name of officer or agent, title of officer or agent) of DRC Emergency Services, LLC (name of corporation acknowledging), a Alabama (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced \_\_\_\_\_ (type of identification) as identification.

[Notary Seal]

  
 \_\_\_\_\_  
 Notary Public  
 \_\_\_\_\_  
 Name typed, printed or stamped  
 My Commission Expires: \_\_\_\_\_



Attachment 'F'

AFFIDAVIT OF NON-COLLUSION AND OF NON-INTEREST OF ENTITY'S EMPLOYEES

Kristy Fuentes, Vice President, Secretary, Treasurer \_\_\_\_\_, \* being first duly sworn, deposes and says that he/she is the Offeror in the above proposal, that the only person or persons interested in said proposal are named therein; that no officer, employee or agent of the Entities Board of Entities Commissioners or of any other Offeror is interested in said proposal; and that affiant makes the above proposal with no past or present collusion with any other person, firm or corporation.

  
\_\_\_\_\_  
Authorized Signature


7/30/24  
\_\_\_\_\_  
Date

Kristy Fuentes, Vice President, Secretary, Treasurer  
(Print Name)

STATE OF ~~FLORIDA~~ Louisiana  
COUNTY OF Jefferson Parish

The foregoing instrument was acknowledged before me this 30<sup>th</sup> day of July, 2024 by Kristy Fuentes, who is personally known to me or who has produced as identification and who did take an oath.

My Commission Expires:

  
\_\_\_\_\_  
Notary Public

\*NOTICE: State name of Offeror followed by name of authorized individual (and title) that is signing as Affiant. If Offeror is an individual, state name of Offeror only.

CARY A. DES ROCHES  
NOTARY PUBLIC  
State of Louisiana, Parishes 1-25  
My Commission Expires 07/31/25

**AMERICANS WITH DISABILITIES ACT (ADA)  
DISABILITY NONDISCRIMINATION STATEMENT**

**THIS FORM MUST BE SIGNED AND SWORN TO IN THE  
PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICIAL  
AUTHORIZED TO ADMINISTER OATHS**

This sworn statement is submitted to FRANKLIN COUNTY, FLORIDA by:

Kristy Fuentes, Vice President, Secretary, Treasurer

*(print individual's name and title)*

for: DRC Emergency Services, LLC

*(print name of entity submitting sworn statement)*

whose business address is: 111 Veterans Memorial Blvd, Suite 401, Metairie, LA 70005

and (if applicable) its Federal Employer Identification Number (FEIN) is: 63-1283729

*(If the entity has no FEIN, include Social Security Number of the individual signing this sworn statement:*

*\_\_\_\_\_ - \_\_\_\_\_ - \_\_\_\_\_.)*

I, being duly first sworn state:

That the above named firm, corporation or organization is in compliance with and agreed to continue to comply with, and assure that any subcontractor, or third party contractor under this project complies with all applicable requirements of the laws listed below including, but not limited to, those provision pertaining to employment, provision of programs and services, transportation, communications, access to facilities, renovations, and new construction.

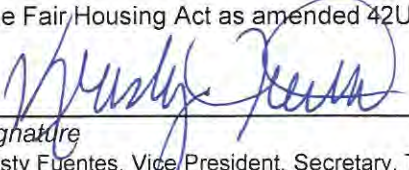
The Americans with Disabilities Act of 1990 (ADA), Pub. L. 101-336, 104 Stat327,42USC1210112213 and 47 USC Sections 225 and 661 including Title I, Employment; Title II, Public Services; Title III, Public Accommodations and Services Operated by Private entities; Title IV, Telecommunications; and Title V, Miscellaneous Provisions.

The Florida Americans with Disabilities Accessibility Implementation Act of 1993, Section 553.501-553.513, Florida Statutes:

The Rehabilitation Act of 1973, 229 USC Section 794;

The Federal Transit Act, as amended 49 USC Section 1612;

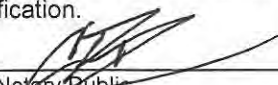
The Fair Housing Act as amended 42USC Section 3601-3631.

  
\_\_\_\_\_  
*Signature*  
Kristy Fuentes, Vice President, Secretary, Treasurer

STATE OF Louisiana  
COUNTY OF Jefferson Parish

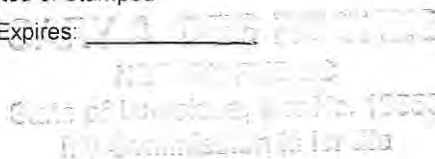
The foregoing instrument was acknowledged before me by means of  physical presence or  online notarization, this 7/30/24 (date) by Kristy Fuentes (name of officer or agent, title of officer or agent) of DRC Emergency Services, LLC (name of corporation acknowledging), a Alabama (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced \_\_\_\_\_ (type of identification) as identification.

[Notary Seal]

  
\_\_\_\_\_  
Notary Public

Name typed, printed or stamped

My Commission Expires: 07/31/2025



NO LOBBYING AFFIDAVIT

STATE OF ~~FLORIDA~~ Louisiana  
COUNTY OF Jefferson Parish

This 30<sup>th</sup> day of July, 20 24,  
Kristy Fuentes

being first duly sworn, deposes and says that he/she is the authorized representative of \_\_\_\_\_

DRC Emergency Services, LLC (Name of contractor, firm or individual), maker of the attached submittal made in response to a request for bid, proposals, qualifications and/or any other solicitation released by Franklin County, FL, and swears that the bidder and any of its agents agrees to abide by the County's no lobbying restrictions in regard to this solicitation.

*Kristy Fuentes*  
Affiant

Kristy Fuentes, Vice President, Secretary, Treasurer  
Print / Type Name & Title

The foregoing instrument was acknowledged before me by means of  physical presence or  online notarization, this 31/30/24 (date) by Kristy Fuentes (name of officer or agent, title of officer or agent) of DRC Emergency Services, LLC (name of corporation acknowledging), a Alabama (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced \_\_\_\_\_ (type of identification) as identification.

My commission expires:

*[Signature]*  
Notary Signature

CARY

VENDOR CERTIFICATION  
REGARDING SCRUTINIZED  
COMPANIES LISTS

Respondent Vendor Name: DRC Emergency Services, LLC

Vendor FEIN: 63-1283729

Vendor's Authorized Representative Name and Title: Kristy Fuentes, Vice President, Secretary, Treasurer

Address: 111 Veterans Memorial Blvd, Suite 401

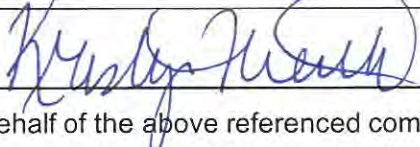
City: Metairie State: LA Zip: 70005

Phone Number: 888-721-4372

Email Address: 504-482-2852

Section 287.135, Florida Statutes, prohibits agencies from contracting with companies for goods or services of \$1,000,000 or more, that are on either the Scrutinized Companies with Activities in Sudan List, the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector Lists which are created pursuant to s. 215.473, F.S., or the Scrutinized Companies that Boycott Israel List, created pursuant to s. 215.4725, F.S., or companies that are engaged in a boycott of Israel.

As the person authorized to sign on behalf of Respondent, I hereby certify that the company identified above in the section entitled "Respondent Vendor Name" is not listed on either the Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List, or the Scrutinized Companies that Boycott Israel List. I further certify that the company is not engaged in a boycott of Israel. I understand that pursuant to section 287.135, Florida Statutes, the submission of a false certification may subject company to civil penalties, attorney's fees, and/or costs.

Certified By: 

who is authorized to sign on behalf of the above referenced company.

Authorized Signature Print Name and Title: Kristy Fuentes, Vice President, Secretary, Treasurer

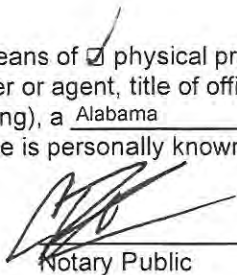
Date: 7/30/24

STATE OF Louisiana  
COUNTY OF Jefferson Parish

The foregoing instrument was acknowledged before me by means of  physical presence or  online notarization, this 7/30/24 (date) by Kristy Fuentes (name of officer or agent, title of officer or agent) of DRC Emergency Services, LLC (name of corporation acknowledging), a Alabama (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced \_\_\_\_\_ (type of identification) as identification.

[Notary Seal]



  
Notary Public

Name typed, printed or stamped  
My Commission Expires: \_\_\_\_\_

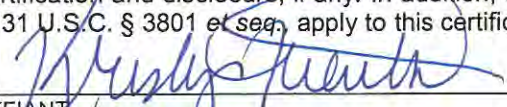
**CERTIFICATION FOR CONTRACTS, GRANTS, LOANS, AND COOPERATIVE AGREEMENTS  
(for agreements exceeding \$100,000)**

The undersigned certifies, to the best of his or her knowledge, that:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form- LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.
3. The undersigned shall require that the language of this certification be included in the award documents for all sub awards at all tiers (including subcontracts, sub grants, and contracts under grants, loans, and cooperative agreements) and that all sub recipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by 31, U.S.C. § 1352 (as amended by the Lobbying Disclosure Act of 1995). Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

The undersigned Contractor hereby certifies and attests to the accuracy of each statement of its certification and disclosure, if any. In addition, the Contractor understands and agrees that the provisions of 31 U.S.C. § 3801 et seq, apply to this certification and disclosure, if any.

  
\_\_\_\_\_

AFFIANT

Kristy Fuentes, Vice President, Secretary, Treasurer

Typed Name of AFFIANT / AFFIANT Title

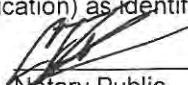
7/30/24

Date

STATE OF Louisiana  
COUNTY OF Jefferson Parish

The foregoing instrument was acknowledged before me by means of  physical presence or  online notarization, this 7/30/24 (date) by Kristy Fuentes (name of officer or agent, title of officer or agent) of DRC Emergency Services, LLC (name of corporation acknowledging), a Alabama (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced \_\_\_\_\_ (type of identification) as identification.

[Notary Seal]

  
\_\_\_\_\_  
Notary Public

\_\_\_\_\_  
Name typed, printed or stamped  
My Commission Expires: \_\_\_\_\_



E-VERIFY COMPLIANCE FORM


Definitions:

"Contractor" means a person or entity that has entered or is attempting to enter into a contract with a public employer to provide labor, supplies, or services to such employer in exchange for salary, wages, or other remuneration.

"Subcontractor" means a person or entity that provides labor, supplies, or services to or for a contractor or another subcontractor in exchange for salary, wages, or other remuneration.

Effective January 1, 2021, public and private employers, contractors and subcontractors will begin required registration with, and use of the E-verify system in order to verify the work authorization status of all newly hired employees. Vendor/Consultant/Contractor acknowledges and agrees to utilize the U.S. Department of Homeland Security's E-Verify System to verify the employment eligibility of:

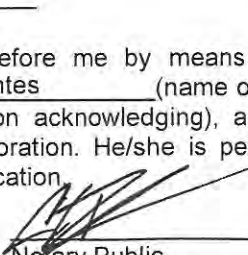
- a) All persons employed by Vendor/Consultant/Contractor to perform employment duties within Florida during the term of the contract; and
- b) All persons (including subvendors/subconsultants/subcontractors) assigned by Vendor/Consultant/Contractor to perform work pursuant to the contract with the Department. The Vendor/Consultant/Contractor acknowledges and agrees that use of the U.S. Department of Homeland Security's E-Verify System during the term of the contract is a condition of the contract with the Franklin County, Florida; and
- c) Should vendor become successful Contractor awarded for the above-named project, by entering into this Contract, the Contractor becomes obligated to comply with the provisions of Section 448.095, Fla. Stat., "Employment Eligibility," as amended from time to time. This includes but is not limited to utilization of the E-Verify System to verify the work authorization status of all newly hired employees, and requiring all subcontractors to provide an affidavit attesting that the subcontractor does not employ, contract with, or subcontract with, an unauthorized alien. The contractor shall maintain a copy of such affidavit for the duration of the contract. Failure to comply will lead to termination of this Contract, or if a subcontractor knowingly violates the statute, the subcontract must be terminated immediately. Any challenge to termination under this provision must be filed in the Circuit Court no later than 20 calendar days after the date of termination. If this contract is terminated for a violation of the statute by the Contractor, the Contractor may not be awarded a public contract for a period of 1 year after the date of termination.

Company Name: DRC Emergency Services, LLC	
Authorized Signature: 	Print Name: Kristy Fuentes
Title: Vice President, Secretary, Treasurer	Date: 7/30/24
Phone: 888-721-4372	Email: kfuentes@drcusa.com

STATE OF Louisiana  
 COUNTY OF Jefferson Parish

The foregoing instrument was acknowledged before me by means of  physical presence or  online notarization, this 7/30/24 (date) by Kristy Fuentes (name of officer or agent, title of officer or agent) of DRC Emergency Services, LLC (name of corporation acknowledging), a Alabama (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced \_\_\_\_\_ (type of identification) as identification.

[Notary Seal]

  
 Notary Public

Name typed, printed or stamped

My Commission Expires: \_\_\_\_\_



Attachment 'F'

**PROFESSIONAL REFERENCES** *Please see Tab D: References*

Please provide three (3) current and correct references from clients for similar services.

1	Company Name:	
	Contact Person:	
	City, State:	
	Telephone Number:	
	Email Address:	
	Description of goods or services provided:	
	Contract Amount:	
	Contract Dates:	

2	Company Name:	
	Contact Person:	
	City, State:	
	Telephone Number:	
	Email Address:	
	Description of goods or services provided:	
	Contract Amount:	
	Contract Dates:	

3	Company Name:	
	Contact Person:	
	City, State:	
	Telephone Number:	
	Email Address:	
	Description of goods or services provided:	
	Contract Amount:	
	Contract Dates:	

Attachment 'F'

MWBE PARTICIPATION STATEMENT

Note: The Contractor is required to complete the following information and submit this form with the proposal. Project

Description: Request for Proposals for Disaster Debris Removal and Disposal Services

Contractor Name: DRC Emergency Services, LLC

This Contractor (is ) (is not X) a certified small or Minority or Woman Owned Business Enterprise (MWBE) per 44 C.F.R. § 13.36 (e).

Expected percentage of contract fees to be subcontracted to MWBE(s): 0%

If the intention is to subcontract a portion of the contract fees to MWBE(s), the proposed MWBE sub-Contractors are as follows:

Table with 2 columns: DBE Sub-Contractor, Type of Work/Commodity. Multiple empty rows for data entry.

[Handwritten Signature]
(Authorized Signature)

7/30/24
(Date)

Kristy Fuentes, Vice President, Secretary, Treasurer
(Print Name)

## Request for Taxpayer Identification Number and Certification

Go to [www.irs.gov/FormW9](http://www.irs.gov/FormW9) for instructions and the latest information.

**Give form to the  
requester. Do not  
send to the IRS.**

**Before you begin.** For guidance related to the purpose of Form W-9, see *Purpose of Form*, below.

<b>Print or type.</b> <b>See Specific Instructions on page 3.</b>	<p><b>1</b> Name of entity/individual. An entry is required. (For a sole proprietor or disregarded entity, enter the owner's name on line 1, and enter the business/disregarded entity's name on line 2.)</p> <p><b>DRC Emergency Services, LLC</b></p>	
	<p><b>2</b> Business name/disregarded entity name, if different from above.</p>	
	<p><b>3a</b> Check the appropriate box for federal tax classification of the entity/individual whose name is entered on line 1. Check only <b>one</b> of the following seven boxes.</p> <p> <input type="checkbox"/> Individual/sole proprietor                    <input type="checkbox"/> C corporation                    <input type="checkbox"/> S corporation                    <input type="checkbox"/> Partnership                    <input type="checkbox"/> Trust/estate  <input checked="" type="checkbox"/> LLC. Enter the tax classification (C = C corporation, S = S corporation, P = Partnership) . . . . . <b>P</b>  <i>Note:</i> Check the "LLC" box above and, in the entry space, enter the appropriate code (C, S, or P) for the tax classification of the LLC, unless it is a disregarded entity. A disregarded entity should instead check the appropriate box for the tax classification of its owner.  <input type="checkbox"/> Other (see instructions)             </p>	<p><b>4</b> Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3):</p> <p>Exempt payee code (if any) _____</p> <p>Exemption from Foreign Account Tax Compliance Act (FATCA) reporting code (if any) _____</p> <p style="text-align: right;"><i>(Applies to accounts maintained outside the United States.)</i></p>
	<p><b>3b</b> If on line 3a you checked "Partnership" or "Trust/estate," or checked "LLC" and entered "P" as its tax classification, and you are providing this form to a partnership, trust, or estate in which you have an ownership interest, check this box if you have any foreign partners, owners, or beneficiaries. See instructions . . . . . <input type="checkbox"/></p>	
	<p><b>5</b> Address (number, street, and apt. or suite no.). See instructions.</p> <p><b>6702 Broadway Street</b></p>	<p>Requester's name and address (optional)</p>
	<p><b>6</b> City, state, and ZIP code</p> <p><b>Galveston, TX 77554</b></p>	
	<p><b>7</b> List account number(s) here (optional)</p>	

### Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN*, later.

**Note:** If the account is in more than one name, see the instructions for line 1. See also *What Name and Number To Give the Requester* for guidelines on whose number to enter.

<b>Social security number</b>									
or									
<b>Employer identification number</b>									
6	3	-	1	2	8	3	7	2	9

### Part II Certification

Under penalties of perjury, I certify that:

1. The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
2. I am not subject to backup withholding because (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
3. I am a U.S. citizen or other U.S. person (defined below); and
4. The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

**Certification instructions.** You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and, generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

<b>Sign Here</b>	Signature of U.S. person	Date <b>7/30/24</b>
------------------	--------------------------	---------------------

### General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

**Future developments.** For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to [www.irs.gov/FormW9](http://www.irs.gov/FormW9).

### What's New

Line 3a has been modified to clarify how a disregarded entity completes this line. An LLC that is a disregarded entity should check the appropriate box for the tax classification of its owner. Otherwise, it should check the "LLC" box and enter its appropriate tax classification.

New line 3b has been added to this form. A flow-through entity is required to complete this line to indicate that it has direct or indirect foreign partners, owners, or beneficiaries when it provides the Form W-9 to another flow-through entity in which it has an ownership interest. This change is intended to provide a flow-through entity with information regarding the status of its indirect foreign partners, owners, or beneficiaries, so that it can satisfy any applicable reporting requirements. For example, a partnership that has any indirect foreign partners may be required to complete Schedules K-2 and K-3. See the Partnership Instructions for Schedules K-2 and K-3 (Form 1065).

### Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS is giving you this form because they

Cost Line	Description of Service	Units	Proposed Unit Cost
	<b>DEBRIS REMOVAL SERVICES</b>		
1	Vegetative Storm Debris Removal from ROW to DDMS	CY	\$ 7.86
2	Vegetative Storm Debris Processing at DDMS	CY	\$ 3.98
3	Vegetative Storm Debris Haul-Out to FDS	CY	\$ 4.22
4	Vegetative Tipping Fees - Franklin County Landfill	CY	\$ 32.00
5	Vegetative Tipping Fees Fee includes negotiated contract price or pass-through amount for vegetative CY	CY	\$ Pass Through
6	Construction and Demolition Storm Debris Removal to FDS, or to DDMS as approved by County	CY	\$ 8.86
7	Construction & Demolition Storm Debris Processing at DDMS, if approved by County	CY	\$ 1.92
8	Construction & Demolition Storm Debris Haul-Out from DDMS to FDS, if approved by County	CY	\$ 4.68
9	Construction & Demolition Tipping Fees - Franklin County Landfill	CY	\$ 46.00
10	Construction & Demolition Tipping Fees Fee includes negotiated contract price or pass-through amount for C&D	CY	\$ Pass Through
11	Waterway and Marine Debris Removal, Processing, and Haul-out to FDS <i>Debris removal from canals, rivers, creeks, streams &amp; ditches</i>	CY	\$ 62.86
12	Sand Collection, Screening and Replacement or Disposal <i>Pick up, screen and return debris laden sand/mud/dirt/rock</i>	CY	\$ 26.88
13	White Goods Storm Debris Removal, Processing and Haul-Out to FDS*	EA	\$ 40.00
14	Hazardous Waste Pick-Up, Processing, and Disposal at approved site*	LB	\$ 4.50
15	E-Waste Storm Debris Removal, Processing, and Haul-Out to FDS*	LB	\$ 5.00
16	Freon Management, Recycling, and Disposal*	EA	\$ 30.00

Cost Line	Description of Service	Units	Proposed Unit Cost
17	Biowaste - Removal of waste capable of causing infection to humans (Animal waste, human blood, pathological waste)	LB	\$ 9.95
18	Carcass Collection Pick-Up & Disposal at FDS*	LB	\$ 1.00
19	Removal and Disposition - Marine Vessels, Open Boats and Skiffs up to and including 18 feet in length	LF	\$ 125.00
20	Removal and Disposition - Marine Vessels, Open Boats and Skiffs Greater than 18 feet but less than and including 35 feet in length	LF	\$ 145.00
21	Removal and Disposition - Marine Vessels, Open Boats and Skiffs greater than 35 feet in length	LF	\$ 165.00
22	Abandoned Motor Vehicle Removal and Disposition Inclusive of all Towing, Processing and Disposal Costs (Per Vehicle)	EA	\$ 250.00
23	Demolition of Public and/or Private Structures	SF	\$ 24.00
24	Emergency Road Clearance, per person/per hour	Hour (s)	\$ 65.00

### TREE OPERATIONS, INCLUDING HAULING

25	Hazardous Limbs Removal >2", per Tree	EA	\$ 82.50
26	Hazardous Trees Removal 6" diameter to 12" diameter, per Tree	EA	\$ 65.00
27	Hazardous Trees Removal >12" diameter to 24" diameter, per Tree	EA	\$ 125.00
28	Hazardous Trees Removal >24" diameter to 36" diameter, per Tree	EA	\$ 195.00
29	Hazardous Trees Removal >36" to 48", per Tree	EA	\$ 240.00
30	Hazardous Trees Removal >48", per Tree	EA	\$ 295.00
31	Hazardous Stumps Removal >24" – 36"	EA	\$ 200.00
32	Hazardous Stumps Removal >36" – 48"	EA	\$ 300.00

Cost Line	Description of Service	Units	Proposed Unit Cost
33	Hazardous Stumps >48"	EA	\$ 390.00
34	Stump Fill Dirt <i>Fill dirt for stump holes after removal</i>	CY	\$ 0.10
<b>MANAGEMENT AND REDUCTION</b>			
35	Grinding <i>Grinding/chipping vegetative debris</i>	CY	\$ 3.68
36	Air Curtain Burning <i>Air Curtain Burning vegetative debris</i>	CY	\$ 1.92
37	Open Burning <i>Opening burning vegetative debris</i>	CY	\$ 1.12
38	Compacting <i>Compacting vegetative debris</i>	CY	\$ 0.70
39	Debris Management - Site Management <i>Preparation, management, and segregating at debris CY management site</i>	CY	\$ 1.12
<b>EMERGENCY ROAD CLEARING OF DEBRIS FROM EMERGENCY ACCESS</b>			
40	Backhoe - Rubber Tire Type, J.D. 310 or equal w/bucket & hoe	Hour	\$ 145.00
41	Bucket Truck - 50 Ft.	Hour	\$ 145.00
42	Bucket Truck - 50' to 75'	Hour	\$ 165.00
43	Chipper w/2-man Crew	Hour	\$ 150.00
44	Crane - 100 Ton (8 Hr. Minimum)	Hour	\$ 250.00
45	Crane - 50 Ton	Hour	\$ 175.00
46	Crane 30 Ton or larger	Hour	\$ 150.00
47	Dozer -D-6 or equivalent	Hour	\$ 125.00

Cost Line	Description of Service	Units	Proposed Unit Cost
48	Dozer-CAT D4 or equivalent	Hour	\$ 115.00
49	Dozer-Cat D8 or equivalent	Hour	\$ 155.00
50	Dump Truck - 5 CY	Hour	\$ 65.00
51	Dump Truck - Trailer, 50-80 cubic yard	Hour	\$ 85.00
52	Dump Truck-Tandem, 14-18 cubic yard	Hour	\$ 85.00
53	Dump Truck-Trailer, 24-40 CY	Hour	\$ 90.00
54	Dump Truck-Trailer, 41-60 CY	Hour	\$ 95.00
55	Dump Trailer w/Tractor, 30 to 40 CY	Hour	\$ 125.00
56	Dump Trailer w/Tractor, 41 to 50 CY	Hour	\$ 135.00
57	Dump Trailer w/Tractor, 51 to 60 CY	Hour	\$ 145.00
58	Dump Truck - 10 to 15 CY	Hour	\$ 75.00
59	Walking Floor Trailer w/Tractor, 100CY	Hour	\$ 135.00
60	Equipment Transports	Hour	\$ 65.00
61	Excavator - Cat 320 or equivalent	Hour	\$ 125.00
62	Excavator - Cat 325 or equivalent	Hour	\$ 135.00
63	Excavator - Cat 330 or equivalent	Hour	\$ 165.00
64	Excavator - Rubber Tired with debris grapple	Hour	\$ 155.00

Cost Line	Description of Service	Units	Proposed Unit Cost
65	Farm Tractor w/Box blade	Hour	\$ 65.00
66	Feller Bunchers 611 Hydro-Ax or equivalent	Hour	\$ 125.00
67	Forklift - Extends Boom with debris grapple	Hour	\$ 95.00
68	Jetter Vac Truck	Hour	\$ 195.00
69	Loader - Bobcat, 753 or John Deere 648-E with debris grapple or equivalent	Hour	\$ 115.00
70	Loader - Front End, 544 or equal with debris grapple or equivalent	Hour	\$ 125.00
71	Loader - Knuckle boom -216 Prentice or equivalent	Hour	\$ 135.00
72	Loader - Self, Knuckle Boom Truck, 25-35 CY Body	Hour	\$ 165.00
73	Loader - Self, Knuckle Boom Truck, 35-45 CY Body	Hour	\$ 175.00
74	Loader - Skid Steer-753 Bobcat w/Bucket or equivalent	Hour	\$ 115.00
75	Loader - Steer-753 Bobcat Skid with Street Sweeper or equivalent	Hour	\$ 115.00
76	Loader - Towed w/Tractor, Prentice 210 or equivalent	Hour	\$ 145.00
77	Loader - Wheel JD 644, or equivalent, with debris grapple or equivalent	Hour	\$ 155.00
78	Loader - Wheel, Cat 955 or equivalent	Hour	\$ 175.00
79	Loader - Wheel, Cat 966 or equivalent	Hour	\$ 185.00
80	Loader - Wheel, JD 644, 2-3 CY Articulated w/Bucket or equivalent	Hour	\$ 165.00
81	Log skidder-JD 648E, or equivalent	Hour	\$ 185.00



Cost Line	Description of Service	Units	Proposed Unit Cost
82	Motor Grader-CAT 125 - 140HP or equivalent	Hour	\$ 185.00
83	Pickup Truck - Unmanned	Hour	\$ 35.00
84	Portable Light Plant	Hour	\$ 35.00
85	Power Screen	Hour	\$ 195.00
86	Loader-Self, Scraper CAT 623 or equivalent	Hour	\$ 165.00
87	Stacking Conveyor	Hour	\$ 165.00
88	Stump Grinder/ Vermeer 252 or equivalent	Hour	\$ 250.00
89	Street Sweeper	Hour	\$ 195.00
90	Sweeper – open air broom	Hour	\$ 125.00
91	Track hoe 690 J.D. or equivalent	Hour	\$ 165.00
92	Truck - 1 ton Pickup	Day	\$ 400.00
93	Truck - 1/2-ton Pickup	Day	\$ 350.00
94	Truck - 3/4-ton Pickup	Day	\$ 375.00
95	Truck - 6 Wheel Drive Heavy Off Roads	Hour	\$ 95.00
96	Truck - Box	Day	\$ 450.00
97	Truck - Service	Hour	\$ 125.00
98	Truck - Supplies	Hour	\$ 45.00

Cost Line	Description of Service	Units	Proposed Unit Cost
99	Truck - Water	Hour	\$ 125.00
100	Utility Van	Day	\$ 450.00
101	Other (List)		\$
102	Other (List)		\$
<b>PERSONNEL RATES</b>			
103	Traffic Control Personnel	Hour	\$ 45.00
104	Laborer	Hour	\$ 55.00
105	Survey Person w/Truck	Hour	\$ 65.00
106	Inspector w/Vehicle	Hour	\$ 75.00
107	Chainsaw w/Operator	Hour	\$ 65.00
108	Foreman w/Truck	Hour	\$ 65.00
109	Superintendent w/Truck	Hour	\$ 75.00
110	Climber w/Gear	Hour	\$ 85.00
111	Mechanic w/Truck and Tools	Hour	\$ 125.00
112	Ticket Writers / Individual	Hour	\$ 25.00
113	Clerical / Individual	Hour	\$ 25.00
114	Program Management Services – Professional	Hour	\$ 85.00

Cost Line	Description of Service	Units	Proposed Unit Cost
115	Program Management Services – Administrative	Hour	\$ 25.00
116	Other (List)	Hour	\$ -
117	Other (List)	Hour	\$ -
118	Other (List)	Hour	\$ -

*\*NOTE: Contractor will pay tipping fee or other disposal fee at final disposal site(s) and charge the Entity as pass-thru cost. All final disposal sites must be approved by Entity.*

***This document in its entirety must be completed and returned with your Submittal***