

Disaster Response Services

Sealed Proposal

Franklin County Clerk of Court

Attn: Michele Maxwell

33 Market Street, Suite 203

Apalachicola, FL 32320

Bid Title: Disaster Debris Removal and Disposal
Services

RFP#: RFP-EM2024-002

Date Due: August 5, 2024

Time Due: 3:00 PM

GRUBBS
EMERGENCY SERVICES, LLC

Bringing Back Security and Sustainability to Impacted Communities

16533 US Hwy 19
Hudson, FL 34667
(888) 478-2271



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July 31, 2024

Franklin County Clerk of Courts
Attn: Michele Maxwell
33 Market Street, Suite 203
Apalachicola, FL 32320

RE: RFP#: RFP-EM2024-002 – Disaster Debris Removal and Disposal Services

Dear Franklin County Clerk of Courts,

Grubbs Emergency Services, LLC is pleased to submit its bid in response to Franklin County, FL, for RFP#: RFP-EM2024-002 – Disaster Debris Removal and Disposal Services for Franklin County, FL. As required by the Bid specifications section, we submit to the county that the bid's terms and conditions are understood and acknowledged by the undersigned, Mr. John G. Grubbs. Included in our submittal is One (1) Original, Five (5) copies, and One (1) electronic PDF version. Grubbs also acknowledges that the submittal contents are true and accurate and that the requirements of this RFP can be met, including but not limited to, insurance, bonding, and licensing requirements.

Our understanding of the services required for this bid includes, but are not limited to post-storm cleanup, demolition, removal of leaners and hangers, reduction, and disposal of debris all resulting from a disaster. In addition, technical program management, coordination with local, state, and federal agencies includes interaction and problem resolution with FEMA officials and any associated training/tabletop exercises, as directed by the county.

At Grubbs, we understand the need to get the local economy in recovery mode as soon as possible. Our key personnel have a combined experience of over 100 years addressing emergency response and recovery efforts. We have mobilized in response to over 200 "Notice to Proceed" activations. The Grubbs team has the expertise to work with the FEMA Public Assistance program. We can facilitate Eligible Damages Identification, Scope of Work documentation, and Status Report preparation as needed to ensure maximum reimbursement. We will seamlessly begin mobilization within 6 hours of the storm passing. Within 24 hours, we will present an event-specific detailed operations plan. The same resources will remain on the job until the mission is complete, including the restoration of all processing sites. Our goal is to help the citizens of Franklin County, FL return to their normal lives, as quickly as possible.

At Grubbs, we maintain the necessary working capital on hand and additional credit lines to support any financial needs to assist our customer's recovery process. Our bonding capabilities substantiate all our obligations to our clients.

Our team at Grubbs looks forward to partnering with Franklin County, FL. If there are any questions regarding this proposal, please do not hesitate to contact me. I thank you in advance for your consideration of our submittal.

Sincerely,

A handwritten signature in blue ink, appearing to read "John G. Grubbs", is written over a horizontal blue line.

John G. Grubbs
Managing Member
Grubbs Emergency Services, LLC
(352) 279-9222 (Office)
ggrubbs@grubbses.com

TAB B - Experience

PROJECT PROFILES

"Grubbs Emergency Services, LLC has excelled managing debris removal and recovery efforts following all types of disasters."

Throughout the southeastern U.S., our team of experts has employed state-of-the-art management techniques to remove and dispose of debris efficiently. Whether leading or working as part of a team, our focus has always been the rapid restoration of a site after a natural disaster.

Many of the projects that are included in this section presented significant challenges for the affected areas. Our experienced project managers and vast resources enabled our response to effectively support and, in many cases, expedite the debris and recovery process.

The work efforts depict a detailed history of our team's project experience. Our client list and the response dates highlight our years of experience overseeing the challenges relative to major national disasters in parallel in the past five years.



Project: Hurricane Idalia (August 2023)

Cedar Key, FL, Yankeetown, FL, Lafayette County, FL BOCC, FDOT Lafayette County, FDOT I-10 Suwannee County, FL, FDOT I-75 and All State Roads in Hamilton and Suwannee Counties.

Hurricane Idalia hit the state of Florida as a Category 3 hurricane on August 30, 2023, in Keaton Beach. Water levels in Cedar Key, Florida reached a record high of 6.8 feet with a storm surge of 8.9 feet. Tornadoes and high winds swept through the Big Bend area. Hurricane Idalia was the strongest hurricane to hit the Big Bend Area since Hurricane Easy in 1950, causing \$3.5 Billion in damages.

Grubbs Emergency Services, LLC was activated by Cedar Key, Yankeetown, and Lafayette County BOCC immediately after the storm passed.

Governor Ron DeSantis implemented a new state management and reimbursement program facilitating in aiding the communities which did not have the financial capabilities to recover from Hurricane Idalia. It was a state reimbursement program where the Florida Department of Transportation took responsibility to manage and clean up the damage endured by the hurricane.

As the prime Contractor for Lafayette County BOCC, GES was afforded the opportunity to continue working as the FDOT assumed the responsibilities to clean up Lafayette County since they were fully immersed in the recovery efforts after activation within hours of the storms passing. Grubbs Emergency Services, LLC moved over 890,000 CYDS of vegetative debris for Lafayette County and the Florida Department of Transportation.

Grubbs Emergency Services, LLC was the tier 1 subcontractor for the cleanup efforts in Hamilton and Suwannee Counties in Florida. GES moved a combined total of over 591,000 CYDS of vegetative debris for these counties.

Grubbs Emergency Services, LLC is proud to say, with all our assets, we were the first contractor inbound and the first contractor to successfully complete the cleanup and restoration efforts to complete satisfaction.

I-10 Suwannee County FDOT	John Couey	1109 S Marion Avenue Lake City, FL 32025	386-961-7059
I-75 Hamilton/Suwannee County FDOT	John Couey	1109 S Marion Avenue Lake City, FL 32025	386-961-7059
Lafayette County FDOT	Timothy Whitley	35301 NE 39 Avenue, MS 2402 Gainesville, FL 32609	352- 443-9291
Yankeetown, FL	William Ary	6241 Harmony Ln. Yankeetown, FL 34498	352-462- 5421
Cedar key, FL	Jamie McCain	490 2nd St Po Box 339 Cedar Key, FL 32625	352-949 8049

Project: Hurricane Ian (September 2022)

Osceola County BOCC, Waste Management Okeechobee Landfill, Waste Management of Fort Myers Driver's Center, Town of Fort Myers Beach, FL

Hurricane Ian made landfall in Lee County, FL as a category 5 hurricane with wind speeds of 160mph. Hurricane Ian caused catastrophic damage, not only to the state of Florida but to North Carolina and Virginia as well, totaling \$113 billion worth of damages. Most of the damage was due to flooding by a storm surge of 10-15 feet along the coast of Lee County, FL, Fort Myers, FL, Fort Myers Beach, FL, Cape Coral, FL, Naples, FL, and Sanibel Island took the brunt of the storm.

As Ian tore through the state of Florida, Okeechobee and Osceola County were also affected. Grubbs Emergency Services, LLC was prepared and activated by Osceola County immediately after the storm's passing, plan in place and the expertise to get the job done safely and quickly. Removing 58,000 cubic yards of debris from Osceola County and 185,287.61 cubic yards of vegetative was reduced by burning in Okeechobee .

Lee County, taking the biggest hurt from Ian, activated an order to re-open an already closed and sealed landfill in Fort Myers to accommodate, Grubbs had to remove and clean 305,120 cubic yards of dirt as top layer to expose the underlying trash and debris. GES LLC was ready to assist and provided the necessary means such as workforce, equipment, knowledge, and experience. With Grubbs, Waste Management Inc. of Florida was able to successfully complete this task.

Due to Fort Myers Beach taking a huge slam by the storm surge to their shorelines, Grubbs took on the job to deliver and construct an Emergency Berm. GES, LLC was boots on the ground and ready to complete the task with all the capabilities needed to complete the job all while using a local subcontractor to facilitate and complete all specifications to the high satisfaction of the town and its people. Grubbs trucked in approximately 150,000 tons of sand from inland to the beach and constructed an Emergency Berm over 5 miles long.

The projects listed below were all completed with ambitious standards and according to FEMA guidelines to ensure FEMA reimbursement and client satisfaction.

Osceola County BOCC	Danny Schaeffer	1 Courthouse SQ., Kissimmee, FL 34741	(407) 742-7752
Waste Management Inc, FL Okeechobee Landfill	Joe Gagne	10800 NE 128 th Ave. Okeechobee, FL 49472	(954) 658-6156
Waste Management of Florida – Fort Myers Driver's Center	David Phillips	11990 FL-82 Fort Myers, FL 33913	(239) 287-0305
Town of Fort Myers Beach	Chadd Chutz	2525 Estero Blvd. Fort Myers Beach, FL. 33931	(237) 287-0536

Project: Hurricane Michael (October 2018)

City of Blountstown, FL

20591 Central Ave W Blountstown, FL 32424

Traci Hall City Manager (850) 674-5489 thall@blountstown.org

Hurricane Michael made landfall in the Florida Panhandle as a Category 5 hurricane on October 10, 2018, with 160 mph winds and severely devastated the state. Blountstown, a self-sufficient town, 3.2 square miles and with a population of just under 3,000, was left a wasteland. There was not a powerline or electric pole that was left vertical. Most homes and buildings roofs were blown off, structures demolished, roadways covered in trees and other debris. In some areas, there were pine trees over 200 years old that were mangled and destroyed.



Grubbs Emergency Services mobilized and had crews in the field immediately after the storm left, preparing to restore the community as quickly as possible. Grubbs volunteered for three days of our service to open roads and clear powerlines due to the massive destruction. There was no monitoring company involved at that time.

Grubbs has cleared roadways, power lines, removed debris from canals and lakes, removed stumps, demolished homes and buildings, as well as cut many hangers and leaners. This project has been billed over 5 million dollars and was completed within 180 days.

Project: Hurricane Irma (September 2017)

Hurricane Irma made landfall on September 10, in Monroe County as a Category 4, and ripped through Florida, severely damaging the state. Grubbs Emergency Services, LLC responded to multiple municipalities, most of which were in South Florida. The Keys were hit the hardest in the State of Florida. Grubbs was activated and started cleanup and restoration immediately to get the affected areas and citizen's lives back to normal, as soon as possible.



All these municipalities had a project manager who was in charge and always stayed connected with the client. Crews were out working immediately after the notice to proceed was given. The scope of work included clearing the roadways for emergency vehicles to pass safely. Loading and hauling all eligible vegetative debris and C&D debris to the proper disposal sites. Removing white goods and hazardous waste, restoring the beaches, cutting all hanging and hazardous trees and limbs, as well as managing and restoring all the disposal sites. All FEMA guidelines were followed to ensure the reimbursement of costs for the municipalities.

City of Cedar Key	Robert Robinson	P.O. Box 339 Cedar Key, Florida 32625	352-949-0030
City of Dunnellon	Mandy Roberts	20750 River Dr. Dunnellon, FL 34431	352-465-8500
City of Lauderhill	Charles Cuyler	2101 NW 49 Ave, Lauderhill, FL 33313	954-294-3134
City of Leesburg	Neil Gains	550 South 14th St. Leesburg, Florida 34748	352-435-9442
City of Marathon	Carlos Solis	9805 Overseas Hwy, Marathon, FL 33050	305-481-0451
City of Margate	Mark Collins	102 Rock Island Road, Margate, FL 33063	954-972-7586
City of Miramar	Vernon Hargray	13900 Pembroke Road, Bldg L, 2nd Floor Miramar, FL 333217	954-602-3333
Hernando County	Scott Harper	14450 Landfill Rd Brooksville, FL 34614	352-754-4112
Osceola County	Danny Sheaffer	1 Courthouse Square, Kissimmee, FL 34744	407-402-6168
Village of Biscayne Park	Krishan Manners	640 NE 114 Street Biscayne Park, FL 33161	954-401-2182
Neptune Beach	Leon Smith	2010 Forest Ave Neptune Beach FL 32266	904-270-2418

Village of Virginia Gardens	Spencer Deno	6498 NW 38th Terrace, Virginia Gardens, FL 33166	305-905-3236
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Project: Hurricane Matthew (October 2016)

Seminole County & The City of Neptune Beach

Hurricane Matthew hit Florida on October 7 and barreled along Florida's eastern coast all day. Even though Matthew did not make landfall in Florida, the hurricane caused severe damage, and storm surges caused widespread flooding.



Grubbs Emergency Services, LLC began cleanup of all debris in The City of Neptune Beach on October 8 working hand in hand with the city staff to ensure that both parties correctly completed everything to receive full reimbursement from FEMA. This job was completed on October 25.

Seminole County attempted to do clean up on their own and was unable to do so. The county reached out to Grubbs Emergency Services to help finish the job. We arrived on October 17 to begin work and completed the work on November 13.

Neptune Beach	Leon Smith	2010 Forest Ave Neptune Beach FL 32266	904-270-2418
Seminole County	Jeff Waters	1950 FL 419 Longwood FL 32750	407-665-2261

Project: Hurricane Hermine (September 2016)

Hurricane Hermine was the first hurricane to make landfall in Florida since Hurricane Wilma in 2005. Hermine developed in the Florida Straits on August 28 from a long-tracked tropical wave. On September 2, Hermine made landfall just east of St. Marks, Florida, at peak intensity, toppling trees and utility lines, cutting power to tens of thousands, and leaving at least one person dead. Hermine became the first hurricane to make landfall in Florida since Wilma on October 24, 2005. Hurricane Hermine had a dangerous storm surge and rising tides, which caused ordinarily dry areas near the coast to be flooded. Some roads were impassable in multiple counties.

Grubbs Emergency Services was activated in Cedar Key, Town of Yankeetown, and Hernando County and began working on September 6. All three jobs were completed within one month. Each job included debris hauling and the cutting of trees, hangers, and limbs. Hernando County was a direct haul to the final disposal site of all debris. The town of Yankeetown and Cedar Key included Site management, reduction/burning, and restoration of the temporary disposal sites. The C&D in Cedar Key and Yankeetown was a direct haul to the final disposal site in Levy County.

Hernando County	Scott Harper	14450 Landfill Rd Brooksville, FL 34614	352-754-4112
Cedar Key	Robert Robinson	P.O. Box 339 Cedar Key, Florida 32625	352-949-0030
Yankeetown	Chris	6241 Harmony Lane Yankeetown, Florida 34498	352-682-0062

ICE STORM CLEANUP

Ballard and Hart Counties, Kentucky (Kentucky Transportation Cabinet)

Projects: Cutting, Loading and Hauling of Ice Storm Debris from the KYTC Rights of Way (Feb 2009)

Contact Information: Hart County-Todd Lawler KYTC Superintendent II (270) 524-4421

Ballard County-Kyle Poat KYTC Superintendent II (270) 444-0087

Services Provided:

Grubbs Emergency Services was hired as a subcontractor to oversee Hart County debris operations as well as support Ballard County operations. The Hart County debris operation included field operations management/oversight, mobilization of subcontractors, payments to subcontractors, scheduling, and liaison services between KYTC and the prime contractor. Similarly, Ballard County operations consisted primarily of field operations and services. Field operations included but were not limited to the physical cutting of leaning trees, dangerous hanging limbs and stumps. Once the debris was cut, it was placed curbside for crews to pick up and haul to the TDSRS. Of note, were the treacherous conditions that followed the intense ice storm; in addition to the inclement weather, staff dealt with the rough terrain and mountainous roadways that



had to be navigated to haul the debris to the disposal site. Another issue that surfaced unexpectedly was the limited capacity of the temporary dumpsites operated by the KYTC which were incapable of managing the number of storm-generated debris caused by this event. Therefore, we were tasked with identifying other sites and assisting with the procurement of those sites. Further, the KYTC was monitoring the debris operations with force account labors which inhibited our ability to ramp operations up and sustain the necessary production rates to finish the project in a timely manner. GES immediately brought each operational issue up to the KYTC representatives and developed plans and approaches to meet the project timelines. In Hart County, we removed over 200,000 cubic yards in less than 30 days. In Ballard County, GES was instrumental in the removal of over 300,000 cubic yards. Each project was completed to the satisfaction of the prime contractor, as well as the applicant.

CATASTROPHIC EVENT DEBRIS REMOVAL

City of Houston, City of Galveston, City of Baytown, Taylor Lake Village, Piney Point Village, Town of El Lago and Village of Nassau Bay, Texas

Projects: Hurricane Ike (2008)

Contact Information: Brian Thomason, Senior V.P. Operations, Grubbs Emergency Services, LLC.



Services Provided

GES was called to action in September 2008 to assist with recovery efforts associated with Hurricane Ike. Ike was the most intense hurricane to hit the U.S. coastline since Katrina. Our initial operations began in the City of Houston. GES staff were contracted to clean up one quarter of the city limits. Working in the southeastern section of the city, our crews yielded over 1,000,000 cubic yards of vegetative, as well as C&D debris.

In less than 7 days, GES mobilized over 300 pickup crews and certified over 1,000 haul units. Due to our ability to mobilize rapidly, we were also contracted to assist with operations in the City of Baytown and the most devastated area, the City of Galveston. Notification to deploy crews to these areas was solicited in the late hours of a workday and required the crews to be available by 5:00 A.M. the following morning. Fifteen (3-5 man) crews were sent to Baytown and 20 (3-5 man) crews to Galveston. Working through the night, the management team recruited all available pre-qualified GES subcontractors and exceeded the client's request by sending over 50 crew members to these areas. With operations running smoothly, additional requests for assistance continued to pour in. In similar fashion to the Galveston and Baytown requests for service, we were notified early morning that additional crews were desperately needed in the Village of Piney Point. Within 3 hours of the request, we had mobilized the crews and begun operations. Mobilization would have occurred sooner, however Houston traffic and the driving distance of Piney Point from our worksites hampered our efforts. GES was eventually assigned the contracts for Taylor Lake Village, the Village of El Lago and the Village of Nassau Bay.

Our assignments in all these project areas were strictly pickup and hauling of the debris from the curbside as well as the transportation of debris to a TDSRS (staging sites were managed by other resources).

Most of the debris cleared was vegetative debris except for Taylor Lake, Nassau Bay, El Lago, and Galveston where the debris was C&D debris. The C&D debris had to be directly hauled to an appropriate landfill. Once again, this effort was no easy task due to the haul distances to the landfills and the ever-present traffic complications within the City of Houston. Nonetheless, the operations were completed on time and to the satisfaction of all clients. GES was further tasked with the removal of leaning/dangerous trees and hanging/dangerous limbs in our section of the City of Houston and El Lago. Within 48 hours of receiving the verbal Notice to Proceed, GES mobilized over 120 bucket truck crews to perform the work. Our crews cleared over 20,000 trees by trimming the limbs and/or removing the entire tree. The debris was then placed at the curbside for removal. This work was also completed on schedule and to the satisfaction of our clients. All operations were completed in a 90 day or less time limit. GES collaborated with all clients to complete additional passes as needed to meet their citizens' needs.



TORNADO CLEANUP AND RESTORATION

Town of Lady Lake, Florida

Projects Tornado Cleanup and Debris Management (Feb 2007)

Contact Information: Bill Vance, Town Manager (352) 751-1500

Services Provided

Utilizing a pre-event contract, Grubbs Emergency Services, LLC, responded within hours of the tornado touchdown to assist emergency management/public works staff with damage assessment and commence cleanup and restoration activities. The disaster which occurred in the early hours of February 1, 2007, left 20 dead, and destroyed or seriously impacted hundreds of homes in a four-county area. The event was declared a federal disaster by FEMA. GES received the call to action at 4:00 a.m. and was mobilized; staffed and operating by 8:30 a.m. GES was also selected to perform reduction operations through burning. The entire operation was completed on schedule which was 30 days.



PUSH AND HAUL OPERATIONS, TDSRS MANAGEMENT

Village of Islamorada

Projects: Hurricanes Dennis, Katrina, Rita, and Wilma (2005)

Contact Information: Zully Hemeyer, Assistant Public Works Director (305) 852-6933

Services Provided

The 2005 Atlantic hurricane season was the most active Atlantic hurricane season in recorded history, repeatedly shattering previous records. The GES team initiated "Push" operations within 24 hours of the storms moving over the Keys. In addition to the initial clearing effort, GES operated TDSRS at Islamorada Preserve and Windley Key. Due to sheer physical limitations, neither site was adequate to manage the amount of material generated during the storm. To ease the burden associated with the management of massive quantities of debris (confined to a small geographic area), GES conducted round-the-clock operations, resolved resident complaints, and supported FDOT operations, all of which facilitated recovery. Once again, mulch operations were a significant component of the restoration process and required frequent truck hauls to transport debris off the island. Furthermore, GES removed massive quantities of seaweed and transported the debris off-site, (e.g.) 1,725 tons (Wilma) 1,983 tons (Rita) 1,396 tons (Katrina) and 1,913 tons (Dennis).



DEBRIS REMOVAL, SAND SCREENING, FEMA PUBLIC ASSISTANCE PROGRAM SUPPORT

City of Key West, Florida

Projects: Hurricanes Ernesto (2006); Dennis, Katrina, and Wilma (2005); Charley, Frances, Jeanne, Ivan (2004); Irene (1999); Georges (1998)

Contact Information: Julio Avel, City Manager (305) 292-8100; Fax: (305) 292-8234

Services Provided

Grubbs Emergency Services, LLC responded to Hurricane Georges, a Category 2 storm that created widespread damage throughout The City of Key West. Within 24 hours, GES mobilized privately owned aircraft (at no cost to the city) to conduct a damage assessment and estimate debris quantities. Most of the debris generated following the event was vegetative, with some C&D debris present, due to localized flooding. Quantification of debris was necessary to provide Monroe County and the Florida Division of Emergency Management with initial damage estimates as well as to lend guidance to the city regarding debris management techniques and opportunities.



Estimates were derived using the following methodology:

- 1) Aerial surveys
- 2) Windshield surveys
- 3) Miles of city streets
- 4) Density of cover prior to the event
- 5) Population (number of homes)
- 6) Number of homes that qualify for right-of-entry debris removal operations.
- 7) Number of debris normally overseen by the City of Key West on an annual basis.
- 8) Potential for sand screening

In addition to the push and haul activities, GES and The City of Key West collaborated closely with the Florida Department of Environmental Protection and FEMA to develop a proposal to remove debris from the beaches. The plan covered the removal of the debris-laden sand from the beach the transport of sand to a screening area located at a city approved TDSRS, debris removal screening, transport of clean sand back to the beach, as well as disposal of debris removed from the sand screening activity (9,353 tons). The operation was determined to be eligible under FEMA's Public Assistance program with The City of Key West achieving a 97% reimbursement rate within ninety days of the event. Seaweed removal was also significant removing 2,243 tons (Rita) and 4,332 tons (Dennis).

CANAL CLEANUP AND RESTORATION

City of Margate, Florida

Projects: Hurricane Katrina and Wilma Aftermath Canal Cleanup Project (2005-2006)

Contact Information: Roy Brenner; Director, Public Works (954) 972-6454

Services Provided

The City of Margate commissioned GES to conduct a canal debris cleanup and restoration project which resulted from damage associated with Hurricanes Katrina and Wilma. The project scope required cleanup of approximately 30 miles of canals, waterways and banks littered with trees and vegetative debris. GES mobilized its resources within hours of the storm's passing, quickly addressing issues associated with the blow down of debris thus minimizing the threat to public property. Lightweight barges with knuckle-booms were utilized, as well as other water-borne equipment to affect

the large-scale restoration efforts. There were several challenges associated with this project due to cost tracking requirements needed to meet the Natural Resource Conservation Service (NRCS) and FEMA funding prerequisites. GES' first task was alerting its client to FEMA funding options, as well as addressing conflicting administrative issues associated with multiple governmental districts. Other challenges included obtaining Right of Entry clearance from 80 private property owners, prior to initiating canal bank cleanup and restoration.

RED TIDE CLEANUP

Town of Longboat Key, Florida

Project: Red Tide Cleanup (2004, 2005, 2006-2008)

Contact Information: Juan Florensa Director PWD (941) 316-1988

Services Provided

Grubbs Emergency Services, LLC, working with the Town of Longboat Key, aggressively acted to clear canals and island waterways of fish stricken by multiple events of red tide between the years 2004-2006. The response effort required an immediate staff and equipment mobilization to help minimize respiratory irritation among beachgoers, homeowners, and boaters. Within hours GES mobilized a cleanup crew to harvest the dead fish and other marine life. Two harvesters were deployed on the bayside areas of Harbourside Moorings, Country Club Shores and down into New Pass. Working with the Public Works department, GES trucked 165 tons of fish and marine vegetation to the county landfill.



ICE STORM RESPONSE

Arkansas Department of Highway & Transportation, (2001)

Contact Information: Rex Spurlock, Staff Maintenance Engineer (501) 569-2000

Services Provided

GES responded to the Arkansas Department of Highway & Transportation's call for disaster assistance following the 2001 Arkansas ice storm. The event which blanketed the state with ice, left downed trees and limbs across the state and threatened public safety. The storm required an immediate response. GES staff and heavy equipment was mobilized within hours along with a local complement of subcontractors/laborers. GES was awarded the bid for two out of the three potential districts, which cover approximately 12,000 miles of AHTD rights of way. FHWA was the sole funding source for the operation and all FHWA-ER requirements were successfully implemented. The AHTD, unfamiliar with storms of this magnitude, commended GES's experience addressing the post-storm cleanup. Debris operations included tree trimming, debris consolidation at the right-of-way, pick-up and haul, transportation to the temporary debris storage and reduction sites (TDSRS), reduction through open burning and land application of residual ash.



GES was tasked as a requirement of the contract to select the TDSRS. Many of the 200 plus sites utilized were through lease agreements with private property owners. As with all post-storm events, strict regulatory requirements were implemented. GES staff worked extensively with the Arkansas Department of Environmental Quality (ADEQ) on notification, setbacks, and storage requirements. Notifications were made daily throughout the site selection and final

closeout process. Land application of the ash met the department's criteria due to the fact the debris consisted of green vegetative material.

At its peak, the removal project consisted of over 300 crews moving approximately 200,000 cubic yards of debris per day during peak operations. The project yielded over five million cubic yards with the operation completed in less than 120 days.

Of note, AHTD did not possess the rigorous documentation requirements to support their claims for reimbursement. Grubbs Emergency Services, LLC through their data management system, provided the necessary tickets, truck certifications, invoices, daily reports, and project closeout documents to facilitate the AHTD to obtain full reimbursement for this operation.

HURRICANE DEBRIS REMOVAL

City of Greenville, Martin County, Town of Williamston, Town of Aulander, Town of Robersonville and the City of Murfreesboro, N.C. (1999) Hurricane Floyd

Contact Information: Don Christopher, Administrator
(Williamston) (252) 792-5142

William Pless, Town Administrator, Murfreesboro (252) 398-5904



Services Provided

Hurricane Floyd triggered the third largest evacuation in U.S. history (behind Hurricane Gustav and Hurricane Rita, respectively) when 2.6 million coastal residents of five states were ordered from their homes as it approached. Floyd struck the Bahamas at peak strength, causing heavy damage. It then paralleled the East Coast of the United States, causing massive evacuations and costly preparations from Florida north through the Mid-Atlantic region. The storm weakened significantly before making landfall in North Carolina as a Category 2 hurricane. Responding to this event in North Carolina, GES staff faced a unique set of circumstances due to the incredible rainfall and flooding. Access to the impacted areas was severely hampered due to the extensive flooding. Most areas were inaccessible other than by boat or helicopter. GES deployed their corporate helicopter to assist our Advanced Management team gain entry to the impacted areas. Senior Vice President of Operations, Brian Thomason, a former Deputy Director of Emergency Management in Cumberland County, N.C. knew many Emergency Management Directors and collaborated closely with them to conduct initial damage assessments. Of note, many of the impacted communities were not under contract, however, this service was provided as a courtesy due to our relationship with and understanding of the Emergency Management community. GES eventually contracted with the Cities of Greenville and Murfreesboro, Martin County, and the Towns of Williamston, Aulander, and Robersonville for debris pickup and haul operations, as well as reduction through grinding and disposal of mulch. One specialized service that was provided was the disposal of dead animal carcasses. The immense flooding throughout this region impacted the North Carolina poultry, pork, and beef industries tremendously due to the number of livestock that were killed during the event. GES was charged with the pickup, hauling, and burning of the carcasses throughout the contracted areas. These projects and the special challenges presented by Hurricane Floyd were completed on schedule and to the satisfaction of our clients.

TORNADO CLEANUP AND RESTORATION

Del City, Oklahoma; Grady County, Oklahoma, (1999)

Contact Information: Board of County Commissioners (405) 224-5211

Services Provided

Grubbs Emergency Services responded to the aftermath of an F5 level tornado which was one of the most destructive events recorded along Tornado Alley. Estimated winds were between 260-318 mph based on the level of damage to the community of Del City, Oklahoma. Immediately following the event, Grubbs Emergency Services, LLC conducted a damage assessment and provided the client with estimates for the removal of construction and demolition debris (C/D). Frame and block houses were ripped from foundations, carried considerable distances, and disintegrated; auto-sized missiles were carried airborne for several hundred feet or more; trees were debarked. During the response, GES recognized that the community of Del City was not aware that certain affected areas were eligible for funding under the Federal Emergency Management Agency (FEMA) Public Assistance program. One example, hazardous waste abatement, was an item that was to play a significant role in the City's recovery, and which required specific handling protocols. Upon issuance of the notice to proceed, mobilization was completed in less than 36 hours. By utilizing local resources, as well as company-owned equipment, a speedy mobilization was accomplished. GES assisted officials from Del City with guidance related to documentation and reporting procedures necessary to support claims for reimbursement under the FEMA Public Assistance program. The funding requests included debris removal (category A), as well as all other eligible categories (B-G).



ICE STORM CLEANUP AND RESTORATION

NC Department of Transportation, 2003, Ice Storm

Services performed included tree trimming and tree removal in Durham, Granville, and Person Counties.

Contact Information: M.A. Harris, Assistant District Engineer (919) 560-5854

Services Provided

Following a crippling ice storm which impacted the State Capitol Region of North Carolina, GES successfully assisted the North Carolina Department of Transportation with an expedient recovery. GES, through a comprehensive bid process, secured contracts that covered a three-county region (Durham, Granville, and Person Counties). North Carolina Department of Transportation (NCDOT) lead operations across the state with many municipalities requiring assistance on their DOT/FED aid roads. Incorporated in the agreements for Public Assistance operations, NCDOT allowed Grubbs to manage the debris with the caveat that DOT/FED Aid roads were pre-identified, and the debris operations were tracked, documented, and invoiced separately. The proprietary software owned by GES allowed the company to perform this task flawlessly. In cases where the roads were incorrectly identified by the municipality or a road was later found to meet FHWA criteria, the GES documentation methodology provided support to the client for their reimbursement claims. The field operations consisted primarily of the cutting, loading, and hauling of tree debris that created a threat to public health and safety. More specifically, those operations consisted of leaning tree removal, trimming of hanging limbs and stump removal. In the cases of cut, load and haul operations, the debris is not stacked at the curbside by citizens. This work is much more tedious since the contractor is dealing with denser material and each tree can create a diverse set of circumstances. The overall magnitude and the operations associated with this event created major hurdles for GES, regarding project scheduling, production, and management. GES completed ALL projects on time and satisfied all contractual obligations with NCDOT.

HURRICANE DEBRIS REMOVAL, BERM RECONSTRUCTION

North Topsail Beach and Surf City, NC, 1998 Hurricane Bonnie,
1996 Hurricanes Fran and Bertha

Services Provided

The Towns of North Topsail and Surf City were hit by three major hurricanes in a two-year time span. During the recovery efforts of these communities' typical operations performed included debris pickup from the curbside, reduction by grinding and disposal of mulch material. Of note, the community had little vegetative canopy. The debris encountered was C&D debris and sand from the berm system that runs eleven miles along the coastline. The effects of Fran and Bertha severely impacted over 2/3 of the structures in these communities. Many of these structures were damaged beyond repair. GES worked closely with the municipal governments, the North Carolina Emergency Management Agency and FEMA to allow for demolition of condemned structures to take place. GES facilitated the physical demolition as well as the rigorous documentation requirements necessary to conduct this operation. Right of Entry forms, Hold Harmless agreements and non-duplication of Benefits forms were secured by GES as required and packaged in a manner for the municipalities to conduct expedited inspections to identify qualifying structures to be removed. FEMA requires that the documentation meet their specific standards to assist with proper reimbursement for eligible work performed.



Storm surge from Bertha, Fran and Bonnie was so intense that in addition to sand from the existing beaches washing ashore, the protective berm system along the coastline was eliminated. Emergency berm restoration was a high priority to re-establish the barrier system that protects residences and infrastructure situated on the beachfront. The sand had become debris-laden from the storm, and it had to be loaded and hauled to a screener to remove all foreign objects. Once the sand was screened, the "clean" sand was loaded and hauled back to the beach to be placed and shaped according to specification. The debris that was screened from the sand was loaded and hauled to the proper disposal facility for its final disposition.



Once operations were completed for Bertha, Hurricane Fran struck six weeks later and impacted the newly constructed berm system once more. Previous GES berm restoration for Bertha reduced the impacts to property by Fran. The process had to be repeated after Fran made landfall and two years later following impacts from Hurricane Bonnie. GES appropriately documented each process to support the Applicant's claims for additional reimbursement.



BUSINESS HISTORY

Grubbs Emergency Services, LLC

12/02 - Present

Corporate Office: 13365 W. Hillsborough Ave Tampa FL 33635

Contract Office: 16533 Us Hwy 19 Hudson FL 34667

Mailing Address: PO Box 468, Aripeka, FL 34679

Phone: (352) 279-9222 ~ (877) 478-2271 (GRUBBS-1)

Organization Structure: Limited Liability Company / Partnership

Duns No. 078665090

CCR/ CAGE No. 92VJ5

SAM ID: TWCNRNDDF35L6

Date Incorporated/Organized: 10/2/2002 Wyoming - 2012 in Florida.

State of Incorporation: Florida

FEIN: 32-0383464 ~ **E Verify No:** 590294 ~ **www.grubbses.com**

Financial and Banking

Jim Ray

South State Bank, 2100 Main St., Dunedin, FL 34698

P: (727) 614-4321

States registered as a Foreign Corporation - Florida, ~ **Florida Document Number:** L12000097669

<u>Registered Agent</u>	<u>Managing Member</u>	<u>Managing Member</u>	<u>Member</u>
TLH Storm 13365 W. Hillsborough Ave Tampa FL 33635	TLH Storm, LLC 21.25% 13365 W. Hillsborough Ave Tampa FL 33635	JGG, LLC 57.50% 16533 Us Hwy 19 Hudson, FL 34667	Blackhawk Services, LLC 21.25% 13365 W. Hillsborough Ave Tampa FL 33635

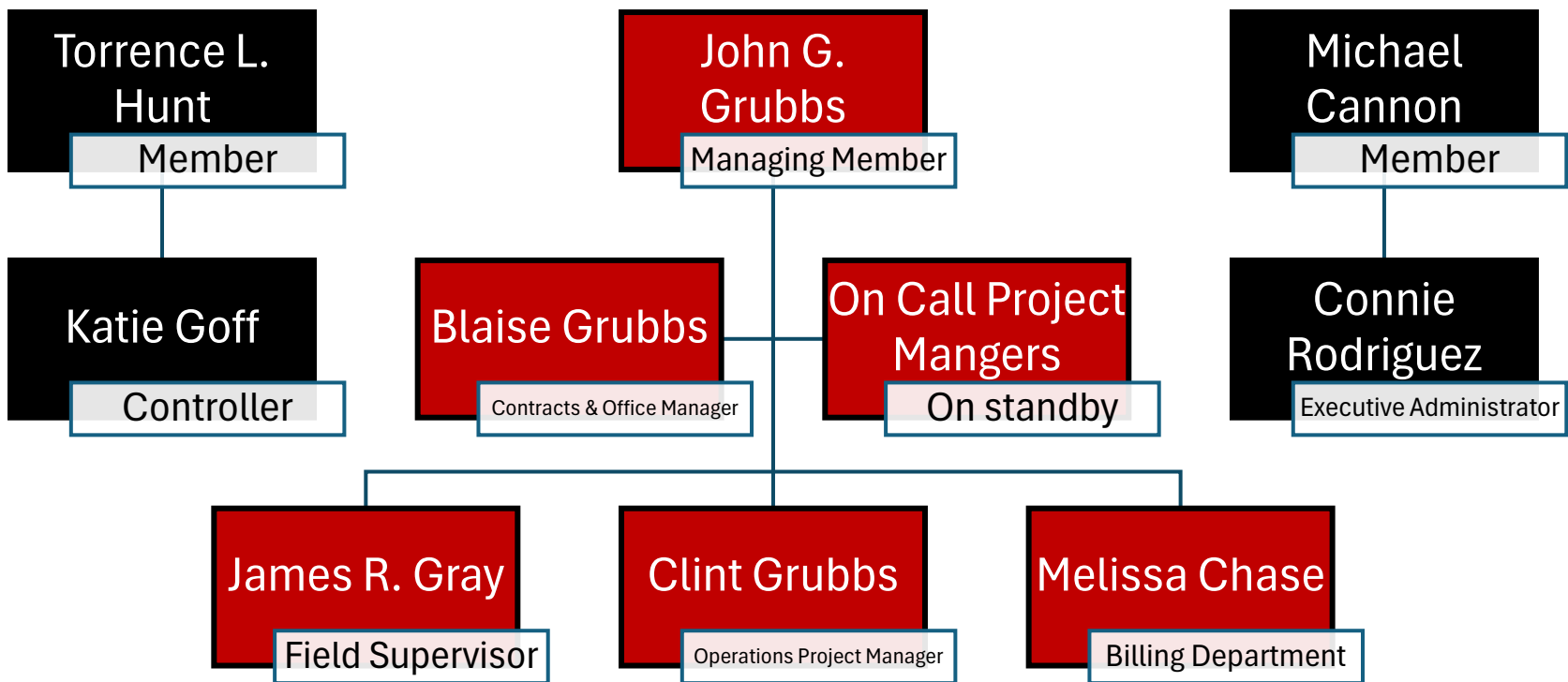
Grubbs Emergency Services, LLC, a Florida-based debris management company, began its Emergency Services business in 1993 as a Grubbs Construction Company division. The company has helped communities struck by disaster for 30 years. In recognition of the importance of the disaster recovery services business, Grubbs Emergency Services, Inc. was established as a separate entity in October 2000. In 2003 Grubbs Emergency Services, Inc. became Grubbs Emergency Services, LLC of Nevada/Wyoming, and Grubbs Emergency Services, LLC became a Florida Limited Liability Company in July 2012 and is a Partnership. Grubbs focuses on the State of Florida for Disaster Debris Removal and Management contracts only. Grubbs can bond up to \$30,000,000.00. Grubbs employ 30+ full-time staff, approximately 50 seasonal project managers (on an as-needed basis), and hundreds of subcontractors'/day workers across the United States. We maintain the necessary working capital on hand and additional lines of credit to support any financial needs to assist our customers' recovery process. Our bonding capabilities substantiate all our obligations to our clients.

Scope of Work

Since its inception, Grubbs Emergency Services, LLC (GES) has assembled a team that can provide effective recovery and restoration of critical services in the aftermath of natural or technological disasters. Our philosophy is “One Stop Shopping,” as we aim to provide an all-encompassing menu of services that our clients may require. To that end, GES provides

- Technical guidance and consultation before, during, and after the disaster event on all aspects of the recovery process, including an annual review of federal, state, and local permit requirements, evaluation of private property use agreements, staging areas, site security, traffic control protocols, client’s procurement policy, as well as EHS plans to ensure a well-coordinated relief effort, as well as facilitation of annual emergency response training and tabletop exercises for designated emergency response personnel, e.g., NIMS training
- We prepare a pre-event, site-specific debris management plan for our client in collaboration with the client’s emergency management personnel. The benefit of such a plan is significant in the event of a storm-related disaster, e.g., a qualified plan may potentially provide an additional 5% reimbursement above the current 75% reimbursement to the Applicant.
- Administrative support for contracted operations, on-site management staff to work with client’s staff, field supervisors, equipment operators, drivers, laborers along with vehicles, equipment, housing, and other necessities to ensure a successful recovery operation
- Administrative support that includes vehicle load capacity and equipment certifications, utilization of standardized placards and load tickets
- Project management, coordination of recovery activities necessary to meet FEMA eligible requirements for full reimbursement, equipment and personnel in sufficient quantity to rapidly remove all storm-related debris, coordination of monitors, data management, daily quantity and progress reports to client’s staff and emergency managers, community relations as well as other miscellaneous tasks as directed by the client
- Emergency debris road clearance, as well as tree, limb, and stump removal from all public streets, roads, and rights-of-way as defined by the client
- Removal of white goods, construction, and demolition debris, including demolition of unsafe structures, dead animal carcasses, mixed debris,
- Motor vehicle, boat, house, and derelict vessel recovery; removal of hazardous materials from inland waterways
- TDSRS management and site cleanup supervised in a manner that meets or exceeds all Environmental, Health, and Safety standards as well as federal, state, and local jurisdictional requirements, dumpsite management
- Coastal environment cleanups including sand screening, beach, canal, and riverbank cleanup/restoration, berm restoration, re-grading, re-seeding of canal banks or slopes
- Miscellaneous work efforts as defined by the client, e.g., bottled water delivery, temporary shelter/command center for client’s select emergency personnel

Grubbs Emergency Services, LLC - Organizational Chart



KEY PERSONNEL w/ Bio's

SENIOR MANAGEMENT TEAM

John Gary Grubbs, Managing Member, has over forty years of project management and construction experience. As a general contractor, he directed all aspects of heavy civil construction, demolition, and emergency services business. Other expertise includes property development, rock mine operations, and road building. Mr. Grubbs directs large-scale debris management and recovery operations with revenues ranging from \$100,000 to \$200,000,000. He negotiates with federal and state funding arms on behalf of local and state governments affected by natural and man-made disasters. To ensure compliance with FEMA eligibility requirements, Mr. Grubbs serves as a liaison between the government (client) unit and Federal and State agencies. He has directed over 50 projects during the nineteen separate Presidential Disaster Declaration. In the last several years, Mr. Grubbs has managed operations in Hurricane Hermine, Matthew, and Irma. He managed operation in over 20 separate notices to proceeds from Marathon to Neptune Beach. He managed operations for 23 separate Florida applicants ranging from Coconut Creek south to Key West during the 2005 Hurricane season and 43 separate Florida applicants ranging from Jacksonville south to Key West and west to Punta Gorda during the 2004 Hurricane season.

Terry Hunt, Managing Member Terry has been developing commercial properties in the tri-county area for over 30 years. TL and his staff have primarily been in the mini storage business since 1980. The mini business's trade name is United Self Mini Storage, and all these facilities are in the Tampa Bay area. Terry has also developed and built Office/Warehouse complexes. Currently, United Business Park is being developed, including the TL Hunt Inc. corporate office and a host of first-class tenants. The TL Hunt companies have survived the recent economic downturn and are poised to reach out for more successful businesses in the years to come.

Michael Cannon, Member has more than 35 years of construction experience; Mr. Cannon is responsible for a \$100 million + company's financial and operational success. Mr. Cannon has extensive experience in all aspects of the construction process and experience in multiple project types, including commercial office, gaming, resorts/hotels, public facilities, retail centers, and entertainment venues. Mr. Cannon is educated in construction engineering.

PROJECT MANAGERS

Blaise Grubbs, Contracts/Office Manager Ms. Grubbs served as a project manager for the City of Blountstown, Town of Yankeetown, Hernando County Hurricanes Hermine and Irma, Pasco County, 2007 Tropical Storm Debbie Flooding, Town of Lady Lake tornado recovery effort, and for multiple jurisdictions, in 2004 managed Pasco County Hurricane Jeanne & Rita with revenue of over \$3,000,000.00. Ms. Grubbs ensures that all subcontractors are pre-qualified, including background checks, ensuring appropriate insurance coverage is in place, executing subcontract agreements. She issues proper pay rate documentation following field negotiations and communicating pertinent information to the data center from field operations and other subcontractor management functions. When GES is in a non-response mode, Ms. Grubbs assists with proposal development and asset management of GES in-house day-to-day operations. Ms. Grubbs reviews all pre-event contracts and performs the annual training for the municipalities to keep everyone up to date on the FEMA eligibility requirements' daily changes.

Kelly Underwood, Operations Manager Mr. Underwood brings project management expertise that includes a wide variety of disaster response initiatives, including recovery from tornadoes, ice storms, floods, tropical storms, and hurricanes. He recently served as project manager for Hurricane Irma for Hernando County, FL, Hurricane/Superstorm Sandy 2012 in New York, where we worked with ECC, and included the City of Houston, following Hurricane Ike in 2008. He managed operations for 23 separate Florida applicants ranging from Coconut Creek south to Key West during the 2005 Hurricane season and 43 separate Florida applicants ranging from Jacksonville south to Key West and west to Punta Gorda during the 2004 Hurricane season.

J.R. Gray, Field Supervisor Mr. Gray's duties include overseeing and supporting the day-to-day operations of all active projects. He is responsible for ensuring that crews and monitors are knowledgeable with respect to their job responsibilities and that they are abiding by FEMA guidelines. He conducts tailgate sessions and safety meetings with subcontractors, identifies temporary debris staging and reduction sites, and monitors operations to ensure all work efforts are completed in an orderly and timely manner.

Ronnie Richards, Senior Project Manager has worked on all recovery projects over the last ten years for GES. Mr. Richards is a constant presence in field operations and is very experienced in conflict resolution regarding operational and regulatory matters. Mr. Richards's "hands-on" approach to operations has earned him the highest level of respect from his peers in the industry. Mr. Richards recently had specific oversight for the certification of over 1000 haul units for GES operations in the City of Houston following Hurricane Ike. Mr. Richards was required to liaison between our subcontractors and the monitoring firm to expedite the massive amounts of documentation associated with this effort. Under Mr. Richards's leadership, we not only met our goals in this effort but finished the project well ahead of schedule.

Grubbs employs On-Call Project Managers during emergency recovery efforts on an as-needed basis. Most of our seasonal staff are former United States Army or state/federal emergency management employees. They receive annual training regarding new FEMA directives and field protocols implemented to enhance customer service.

BUSINESS SUPPORT SERVICES

Connie J. Rodriguez, Client Relations Director Ms. Rodriguez has more than 25 years of administrative experience, with more than 18 years of experience in the emergency services & construction industry. Ms. Rodriguez is responsible for all project bonding requirements, including bid bonds, payment and performance bonds, and Consents of Surety and Final Consents as contracts ended. Ms. Rodriguez handles all management for state and local business licensing for Grubbs, & contractor licenses, and business licenses. Manage project storm management, executive travel, and corporate events. Ms. Rodriguez oversees the administrative office staff.

Katie Goff, Controller Ms. Goff oversees day-to-day financial operations for GES. She is responsible for accounts payable and receivable, bank reconciliations, job costing, credit card account management, sales/excise tax, internal audits support, client account reconciliation, and IT support.

Melissa Chase, Contracts & Data Center Manager is responsible for the day-to-day management of the proprietary debris management documentation system. Ms. Chase, and her staff process all paperwork associated with the recovery effort, such as daily haul summaries, invoices, truck certifications, and associated documentation and spreadsheet reporting formats. When GES, LLC is in no-response mode, Ms. Chase assists Ms. Grubbs in day-to-day and contract management.

*All Grubbs Emergency Services, LLC personnel are residents (State of Florida) and on stand-by if a man-made or natural disaster may occur.

FEMA PUBLIC ASSISTANCE PROGRAM COORDINATION AND FHWA

Background

The U.S. Department of Homeland Security's Federal Emergency Management Agency (FEMA), through its Public Assistance (P.A.) Grant Program reimburses state and local governments and specific private non-profit organizations for the actual costs for work required due to the disaster. The program also provides funds for specific hazard mitigation projects. To facilitate the processing of the P.A. grants, FEMA distinguishes between emergency work and permanent work that requires repairs or replaces such things as roads, buildings, and schools. FEMA further divides disaster-related work into seven categories.

Since 1993, Grubbs Emergency Services, L.L.C., has led projects that required expertise with FEMA's Public Assistance program to recover reimbursement dollars. Del City, Oklahoma, and Grady County, Oklahoma, (1999) Tornado Cleanup and Restoration illustrate the challenge. GRUBBS responded in the aftermath of an F5 level tornado, which by all accounts, was one of the most destructive events recorded along Tornado Alley. Estimated winds were between 260-318 mph based on the level of damage to the community of Del City, Oklahoma. Immediately following the event, Grubbs Emergency Services, L.L.C. conducted a damage assessment and provided the client with estimates for removing construction and demolition debris (C/D). Frame and blockhouses were ripped from foundations, carried considerable distances, and disintegrated; auto-sized missiles were carried airborne for several hundred feet or more; trees were debarked. During the response, GRUBBS recognized that the community of Del City was not aware that certain affected areas were eligible for funding under the Federal Emergency Management Agency (FEMA) Public Assistance program. One example, hazardous waste abatement, was an item that was to play a significant role in the city's recovery, and which required specific handling protocols. Upon issuance of the notice to proceed, mobilization was completed in less than 36 hours. By utilizing local resources as well as company-owned equipment, a speedy mobilization was accomplished. Grubbs assisted officials from Del City with guidance related to documentation and reporting procedures necessary to support reimbursement claims under the FEMA Public Assistance program. The funding requests included debris removal (Category A) and all other eligible categories (B-G).

Grubbs has learned through experience, the response, recovery, and reconstruction efforts that follow in the wake of significant disasters. Can put a tremendous amount of pressure on state and local governments to identify and adequately document eligible work. Associated costs as well as complete emergency and permanent work within the



regulatory deadlines. Often, applicants and sub-grantees do not have the resources or experience to maximize eligible reimbursement under the Federal Emergency Management Agency (FEMA) Public Assistance (P.A.) Program. Grubbs Emergency Services, L.L.C. (GRUBBS) has extensive experience administering the P.A. Program and maximizing grant funding for impacted applicants. We have recovered millions of dollars in FEMA, the Federal Highway Administration (FHWA), Natural Resource Conservation Service (NRCS), and insurance funding on behalf of our clients. GRUBBS will help you navigate through the recovery and reconstruction process with unsurpassed attention to the necessary detail and maximum involvement and offer the following services:

The Grubbs team will help with the following Public Assistance Categories:

- ✓ Category A: Debris Clearance
- ✓ Category B: Emergency Protective Measures
- ✓ Category C: Roads Systems
- ✓ Category D: Water Control Facilities
- ✓ Category E: Buildings and Equipment
- ✓ Category F: Public Utility Systems
- ✓ Category G: Other

Grubbs Emergency Services Lessons Learned

In recent years, our experience with cleanup efforts in Florida, Texas, and Kentucky provided our team with "value-added" insights that are tied to interpreting the FEMA Public Assistance program documentation requirements. Grubbs has learned from those experiences associated with debris-related disaster relief and enhanced our results-oriented process. Facilitates how clients identify, submit, and receive grant funds for disaster recovery reimbursement from E.P.A., USDA, NRCS, Department of Natural Resources, and FEMA. We have worked with FEMA staff to determine debris eligibility, data requirements, project worksheet development, load ticket audits, etc.

Grubbs Emergency Services assisted the City of Margate in conducting a canal debris cleanup and restoration project, resulting from Hurricanes Katrina and Wilma's damages. The project scope required a cleanup of approximately 30 miles of canals, waterways, and banks littered with trees and vegetative debris. GRUBBS mobilized its resources within hours of the storm's passing, quickly addressing issues associated with debris' blowdown, thus minimizing the threat to public property. Lightweight barges with knuckle-booms were utilized as well as other water-borne equipment to affect the large-scale restoration efforts. Several challenges were associated with this project due to the cost tracking requirements needed to meet the Natural Resource Conservation Service (NRCS) and FEMA funding prerequisites. Grubbs first task was alerting its client to FEMA funding options and addressing conflicting administrative issues associated with multiple governmental jurisdictions. Other challenges included obtaining the Right of Entry clearance from nearly 80 private property owners before initiating canal bank cleanup and restoration.

As outlined in this proposal, the Grubbs team is prepared to assist the County with any/all the following activities as requested.

- ✓ Develop a comprehensive recovery strategy.
- ✓ Facilitate Applicants briefing with state and federal officials.
- ✓ Coordinate kickoff and subsequent status meetings with FEMA officials
- ✓ Provide technical assistance concerning financial management advice.
- ✓ Support ongoing activity to manage the FEMA Public Assistance process such as the preparation of correspondence, reports, documentation of eligible damages, conduct inspections, and prepare project worksheets.
- ✓ Provide the client with technical assistance and information needed to prepare status reports.
- ✓ Categorize record, track, and file costs on approved forms in support of the financial reimbursement process.
- ✓ Prepare Project Worksheets for small and large projects ensuring that the scope of work is accurate and comprehensive, estimates are accurate, and expenses are eligible.
- ✓ Aid departments that are having difficulty with their claims to ensure that the client meets all deadlines imposed by FEMA and the State.
- ✓ Address issues related to any interagency funding conflicts.
- ✓ Prepare all documentation for and represent the client in all project closeout activities.
- ✓ Finalize preparations for State and FEMA final inspections and audits.

Emergency Relief Program FHWA

Description: Congress authorized in Title 23, United States Code, Section 125, a special program from the Highway Trust Fund for the repair or reconstruction of Federal-aid highways and roads on Federal lands which have suffered severe damage because of (1) natural disasters or (2) catastrophic failures from an external cause. This program, commonly referred to as the emergency relief or E.R. program, supplements the commitment of resources by States, their political subdivisions, or other Federal agencies to help pay for hefty expenses resulting from extraordinary conditions.

The E.R. program's applicability to a natural disaster is based on the disaster's extent and intensity. Damage to highways must be severe, occur over a wide area, and result in unusually high expenses to the highway agency. Applicability of E.R. to catastrophic failure due to an external cause is based on the criteria that the failure was not the result of an inherent flaw in the facility but was sudden, causing a disastrous impact on transportation services unusually high expenses to the highway agency.

Available Funds: \$100 million is authorized annually for the E.R. Program under 23 U.S.C. 125. Congress has periodically provided additional funds for the E.R. program through supplemental appropriations. MAP-21 eliminated the \$100 million per State event cap. The total E.R. obligations for U.S. Territories (American Samoa, Commonwealth of Northern Mariana Islands, Guam, and the Virgin Islands) are limited to \$20 million in any fiscal year.

Federal Share: Approved E.R. funds are available at the pro-rata share that would generally apply to the Federal-aid facility. For Interstate highways, the Federal share is 90 percent. For all other highways, the Federal share is 80 percent. The Federal share for permanent E.R. repairs may amount to 90 percent if the combined eligible E.R. expenses incurred by the state in a Federal fiscal year exceeds the annual apportionment of the state under 23 U.S.C. section 104 for the fiscal year in which the disasters or failures occurred.

Emergency repair work to restore essential travel, minimize the extent of damage, or protect the remaining facilities, accomplished in the first 180 days after the disaster occurs, may be reimbursed at 100 percent Federal share. The 180 days for 100% eligibility of emergency repairs may be extended if a State cannot access a site to evaluate damages and repair costs.

How to Apply: It is the responsibility of individual States to request E.R. funds for assistance in the cost of necessary repair of Federal-aid highways damaged by natural disasters or catastrophic failures. A notice of intent to request E.R. funds filed by the State Department of Transportation with the FHWA Division Office in the state will initiate the E.R. application process. States are required to apply for E.R. funding to FHWA within two calendar years of the disaster date. The application must include a comprehensive list of all eligible project sites and repair costs.

Emergency Relief Program (E.R.)

Year	2019	2020
Authorization	\$ 100 M	\$ 100 M

Program purpose

The Emergency Relief program provides funds for emergency repairs and permanent repairs on Federal-aid highways and roads on Federal lands that the Secretary finds have suffered severe damage due to natural disasters or catastrophic failure from an external cause.

Statutory citation(s): MAP-21 §§1107 and 1508; 23 USC 120(e) and 125; SAFETEA-LU §1112

Funding features

They are funded by a permanent authorization of \$100 million per year in contract authority from the Transportation Trust Fund's Highway Account. Funds are available until expended and exempt from the Federal-aid highway obligation limitation. [23 USC 125]

In addition to the permanent authorization, SAFETEA-LU authorized the General Fund of the Treasury such sums as may be necessary to supplement the permanent authorization in years when Emergency Relief allocations exceed \$100 million. Appropriation legislation would be necessary to make the additional funds available. [SAFETEA-LU §1112]

Funds are allocated to the States based on an assessment of repair costs following a disaster.

Up to 5% of E.R. funds may be used by the Secretary for projects to protect public safety or maintain or protect roadways included within the scope of an emergency declaration.

Federal share: Following 23 USC 120, including sliding scale adjustment for States with high percentages of Federally owned public lands.

- Emergency repair works to restore essential travel, minimize the extent of damage, or protect the remaining facilities, accomplished in the first 180 days after the disaster occurs. Maybe reimbursed at 100% Federal share; time may be extended to delay accessing damaged areas.
- For eligible permanent repairs to restore damaged facilities, up to 90% of the Federal share is allowed if the state incurs total eligible expenses due to natural disasters or catastrophic. Failures in a Federal fiscal year exceed the state's apportionments under 23 USC 104 for the fiscal year in which the event occurred.
- The Federal share for repair work on Federal land, Federal land access, and tribal transportation facilities is 100%.

Eligible activities

E.R. eligibilities are continued, with some changes:

- The addition of essential and necessary maintenance and transit service operation costs as an eligible activity to provide a temporary substitute for highway traffic service.
- Debris removal is eligible only if the event is not declared a major disaster by the President or where the event is declared a major disaster by the President. Still, the debris removal is not eligible for assistance under the Stafford Act.
- E.R. funds may participate in costs to repair or reconstruct a comparable facility, which is defined as a facility that meets the current geometric and construction standards required for the types and volume of traffic that the facility will carry over its design life.
- Construction phase defined – No funds may be used for repair or reconstruction of a bridge if the construction phase of a replacement structure is included in a State's approved transportation improvement program at the time of the event.

Program features

Changes to the E.R. program include the following:

- The state's application for E.R. funds must include a comprehensive list of all eligible project sites and repair costs within two years after the event.
- The \$100 million caps on obligations in a State for a single event is removed.

The Tribal transportation facilities, Federal lands transportation facilities, and other Federally owned roads.

PROJECT BILLING EXPLANATION

Over the past years, the experience gained by Grubbs Emergency Services, L.L.C., has allowed us to "fine-tune" the debris management process to support our clients in all facets of the recovery process. Our approach to the project is much more than the physical removal of debris. Grubbs understands the tremendous impact that a large disaster can have on the municipal staff. Grubbs documentation process, management approach and techniques, staff experience, and proven history in disaster recovery projects (most of which have been federally declared disasters by the President of the United States). We provide our clients with the necessary structure and confidence to achieve the obtainable goal, recovery from the disaster.

Upon issuing a notice to proceed, Grubbs Emergency Services, L.L.C. will provide examples of documentation to help recover funds from the federal and state governments under the FEMA declaration process public assistance program. The documentation utilized by our firm has supported claims for reimbursement to many clients across the nation. We have assisted our clients in all categories under the public assistance program (a-g), therefore providing an overall recovery approach and process. Grubbs employs experienced personnel whom are trained for the proper implementation of the forms developed by our firm. The documentation integrates all operations both in the field and in the office. The documentation and debris management process of Grubbs contains the essential controls and requirements that are outlined in several FEMA publications. Those publications include but are not limited to *FEMA 325-the federal emergency management agency public assistance debris management guidebook* and *title 44 of the federal regulation code*. When the contractor has a project management approach based on the potential project funding source requirements and the ability to address the municipality's specific issues and concerns, the recovery process becomes consistent and practical.

Through the proper execution of the following forms- all personnel and equipment will be accounted for. All materials such as storm debris, construction & demolition debris, and mulch that enters or leaves the processing/disposal site or landfill. Will be quantified based on the request for proposals; two project tracking methods may be required for the County/City. Our methods are explained in detail based on which type of tracking will be utilized. One method that will be used on this project is by the cubic yard. Billing will be based on the number of cubic yards hauled to the processing site and the number of cubic yards of mulch hauled out of the processing site to the disposal site. An hourly contract may also be utilized for our company's other services, where all employees and equipment will be quantified by the hour.

The two different methods that Grubbs will utilize to track this project will assure the County that Grubbs Emergency Services, L.L.C. has provided the highest quality in debris documentation, management, accountability, and support reimbursement claims available today.

Grubbs Emergency Services, LLC acknowledges to meet all program standards as provided for in the guides, including subsequent and related versions of such guides as amended:

FEMA "Public Assistance Debris Management Guide" FEMA-325 / July 2007

<http://www.fema.gov/pdf/government/grant/pa/demagde.pdf>

FEMA "Public Assistance Debris Monitoring Guide" March 2021

https://www.google.com/url?sa=t&source=web&rct=j&opi=89978449&url=https://www.fema.gov/sites/default/files/documents/fema_debris-monitoring-guide_sop_3-01-2021.pdf&ved=2ahUKEwjdebPgYSHAxVhSTABHeFJB68QFnoECAkQAQ&usg=AOvVaw1azgzawz6mbnG4TzWxtiue

FEMA "Public Assistance Program and Policy Guide" (PAPPG) v.4, Effective June 1, 2010 FP 104-009-2

https://www.google.com/url?sa=t&source=web&rct=j&opi=89978449&url=https://www.fema.gov/sites/default/files/documents/fema_pappg-v4-updated-links_policy_6-1-

[2020.pdf&ved=2ahUKEwi327ulgoSHAxX_SjABHZWTBCYQFnoECAgQAQ&usg=AOvVaw3js52CABzEw-vf8z0PL-t0](https://www.google.com/url?sa=t&source=web&rct=j&opi=89978449&url=https://www.fema.gov/sites/default/files/documents/fema_pappg-v4-updated-links_policy_6-1-2020.pdf&ved=2ahUKEwi327ulgoSHAxX_SjABHZWTBCYQFnoECAgQAQ&usg=AOvVaw3js52CABzEw-vf8z0PL-t0)

Grubbs Emergency Services, LLC will meet all federal codes, regulations, and requirements as provided for the following documents, including subsequent and related versions of such documents:

Stafford Act, as amended

<https://www.govinfo.gov/content/pkg/COMPSA-2977/pdf/COMPSA-2977.pdf>

Code of Federal Regulations, 44 CFR, as amended

<https://www.ecfr.gov/>

Code of Federal Regulations, 2 CFR CHAPTER II, PART 200 et.al., as amended

<https://www.govinfo.gov/app/details/CFR-2023-title2-vol1/CFR-2023-title2-vol1-part200>

TAB C – Financial Information



May 13, 2024

RE: Grubbs Emergency Services LLC

To Whom It May Concern:

The above-mentioned client has maintained a relationship with SouthState Bank since November of 2017. Since that time, they have maintained their accounts in a satisfactory manner and the average balance is typically in the low 7 figure range. The Bank also has a collateralized loan to the company, which has availability in the low 7 figure range with a current balance in the low 6 figure range.

If you need anything further, please advise.

Thank you.

Sincerely,

A handwritten signature in blue ink, appearing to read 'James A. Ray', with a large, stylized flourish extending upwards and to the right.

James A. Ray, SVP
Area Executive Pinellas County

(727) 210-4956

Grubbs Emergency Services, LLC is prepared to send its
Financial Statements and Bonding information upon request.

TAB D – Professional References

Attachment 'F'

PROFESSIONAL REFERENCES

Please provide three (3) current and correct references from clients for similar services.

1

Company Name:	Lafayette County, Florida
Contact Person:	Steve Land, Lafayette County Clerk of Court
City, State:	Lake City, Florida
Telephone Number:	(386) 294-1600
Email Address:	sland@layfayetteclerk.com
Description of goods or services provided:	Contract to provide Disaster Debris Management Services
Contract Amount:	\$1,284,590.37
Contract Dates:	September 2023

2

Company Name:	Osceola County, Florida
Contact Person:	Danny Sheaffer, Solid Waste Manager
City, State:	Kissimmee, Florida
Telephone Number:	(407) 742-7752
Email Address:	danny.sheaffer@osceola.org
Description of goods or services provided:	Disaster Debris Management - Hurricane Ian
Contract Amount:	\$131,199.56
Contract Dates:	September 2022

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Company Name:	City of Blountstown, Florida
Contact Person:	Traci Hall, City Manager
City, State:	Blountstown, Florida
Telephone Number:	(850) 674-5488
Email Address:	thall@blountstown.org
Description of goods or services provided:	Disaster Debris Management and Emergency Debris Removal
Contract Amount:	\$7,800.000.00
Contract Dates:	October 2018

TAB E – Proposal Matrix

DEBRIS MANAGEMENT APPROACH

A Debris Management Plan is intended to be a training tool, guidance document, and action plan for all emergency response personnel who facilitate the removal, collection, and disposal of debris following a natural and/or manmade disaster. Upon implementation, the plan mitigates against potential threats to the health, safety, and welfare of the impacted residents, expedites economic and social recovery in the community, provides clear direction to emergency responders, and addresses threats of significant damage public and/or private property.

Concept of Operations:

The applicant is responsible for the restoration of the public infrastructure following a disaster. In their direction, debris removal contractors, monitoring firms, and other emergency responders are accountable for emergency debris clearance of essential transportation routes and other critical public facilities based on assessment and guidance as written in this plan. These pre-event planning activities include, but are not limited to, an annual review of the following:

- ✓ Staff Assignments
- ✓ Organization Overview
- ✓ Emergency Contact Lists
- ✓ Contracted Services
- ✓ Emergency Communications
- ✓ E-Verify Homeland Security
- ✓ Regulatory Agency Requirements
- ✓ Environmental, Health and Safety Plans
- ✓ Training
- ✓ FHWA and Priority Road Identification
- ✓ Assumptions and Situation
- ✓ Emergency Responder Roles and Responsibilities
- ✓ Debris Cleanup Priorities
- ✓ Debris Collection Methods
- ✓ Monitoring Program
- ✓ Truck Certification
- ✓ Load, Time/Material Tickets
- ✓ Site Setup
- ✓ TDSRS Management
- ✓ Volume Reduction Procedures
- ✓ Special Considerations (Private Property, Gated and Mobile Home Communities, Canal Debris Removal, Hazardous Stump and Tree Removal (HSTRS))
- ✓ Debris Management Site Closeout Requirements

Assumptions

In a major disaster, state agencies and local governments often have difficulty securing staff, equipment, and funds to devote to debris removal and recovery effort. The amount of debris generated often exceeds the local government's ability to deal effectively with excessive quantities involved.

To restore a community quickly and effectively to pre-storm status, private contractors may also play a role in disaster recovery efforts, including debris removal, collection, reduction, disposal, and monitoring assistance.

Suppose the disaster event is of a certain magnitude, the Governor may declare a state of emergency that authorizes state resources to assist in removing and disposing of debris. The Governor may also request assistance through the Federal Emergency Management Agency (FEMA) in the manner of a Presidential Disaster Declaration.

DEBRIS MANAGEMENT (PRE-EVENT)

Normal Operations

Before storm season each year, emergency planning and disaster management efforts are conducted

by the applicant. Activities revolve around "lessons learned" from previous disaster recovery initiatives and the debris management plan's applicability concerning new regulatory guidelines and ordinances.

Increased Readiness

The increased readiness phase occurs when there is a significant opportunity for a natural disaster to impact the applicant's community. The situation is an approaching storm with a predicted landfall or area of impact identified. This activation phase requires the applicant to prepare for a disaster event under the assumption that the disaster is imminent. All personnel involved in the recovery efforts are contacted and/or deployed to support predefined storm assignments.

CONTRACTOR MOBILIZATION PLAN

The Contractor's response preparations begin once a "Notice to Proceed" is given by the applicant and will progress as follows:

Portable power supplies for the Contractor's field office, the temporary debris staging and reduction site (TDSRS) inspection towers, and communications trailers will be safety inspected and load tested before departure. The resources necessary to adequately support the applicant's project will proceed as follows:

- ✓ 24 hours: 25% of staff deployed.
- ✓ 48 hours: 50% of staff/subcontractors deployed.
- ✓ 72 hours: 75% of subcontractors deployed.
- ✓ 96 hours: 100% of subcontractors deployed.

Disaster Response Activation

- ✓ Stage equipment and personnel outside the strike zone
- ✓ Mobilize contractor crews into the affected areas with street clearing commencing within 6 hours of the storm's passing.
- ✓ Prepare an event-specific operation plan for the applicant within 24 hours.
- ✓ Stage communication equipment, e.g., satellite and cellular phones, laptop computers with wireless internet connections.
- ✓ Stage self-contained and self-powered Mobile Command units. These units allow access to fully operational temporary offices at multiple locations around the state. The units are equipped with scanners, computers, fax machines, copiers, and all supplies required to run a fully functioning remote office.
- ✓ Deploy disaster equipment to influence a prompt response to the affected disaster zone.



Recall of Personnel.

Before a storm, all contractor operations management and project managers will be contacted to report their assignment. The next steps include:

- ✓ Support personnel will be placed on notice by the Contractor's Management.
- ✓ Concurrently, primary subcontractors will be notified and apprised of the mobilization plan for deployment to the impact zone.
- ✓ Transport operators will be provided with instructions regarding equipment needs, equipment pickup location, and the final delivery point for staging.
- ✓ Equipment operators and other key personnel will be instructed to report to their pre-assigned deployment location for briefings, assignments, and travel to the impacted work area.

- ✓ As part of the Health and Safety plan, all personnel will be required to attend a site/task-specific hazard communications and safety training briefing before commencement of any tasks to ensure compliance with the Accident Prevention plan.

Contractor Advance Management Team

The Contractor's Advance Management team members will report to a designated location for tasking and instructions as dictated by the "Notice to Proceed." Project managers will determine the site location(s) in the team's temporary field office, communications unit, and support systems in the disaster area. Note: All decisions are made with the applicant's involvement.

Temporary Housing and Subsistence Support

Contractors are responsible for securing temporary housing, including the following options 1) rental property; 2) efficiency lodging rooms and/or 3) rental motor homes and/or travel trailers. The Contractor's advance personnel will secure temporary sanitary facilities if such permanent facilities are inoperable in the affected area. It is the responsibility of all Contractors to ensure a reliable and safe supply of food and potable water for consumption by all their personnel assigned to the field.

Personnel Training

Contractors' personnel records (management, supervisors, foremen, and laborers) are reviewed before deployment of personnel to ensure personnel has appropriate documentation of current training for each position. They may be assigned (following OSHA, EPA, and other applicable regulations and standards). Personnel requiring refresher training will be given a refresher course before being appointed to a position. Should refresher training be required, each personnel record will be amended, as appropriate, to reflect that refresher training was accomplished.

Health and Safety

As part of the Health and Safety Plan, the team conducts a safety briefing and personal protective equipment check before any person's departure to ensure compliance with the Accident Prevention Plan. At team headquarters, personnel will establish and maintain an "At Home Emergency Contact List" including critical medical information for all field personnel to ensure compliance with the Accident Prevention Plan

Equipment Transport

The Contractor's response team and operators leading over-the-road equipment convoys will initiate transport following mobilization plans. If the destination and/or location(s) have the potential to impede an immediate response due to road closures and/or other storm-related issues, transport operators in different regions will be notified to meet the mobilization requirements identified in the "Notice to Proceed" agreement. The equipment transport operators will be given specific direction regarding where to report to commence emergency work as required by "Notice to Proceed."

All trucks and containers used for the hauling of debris will be supplied with instructions regarding where to report for safety inspections, haul capacity evaluations, and quantity measurement by the Applicant personnel. Each truck and haul container will be given a specific number to reflect the truck number, contractor number, and haul capacity.

Phase I Operations

Phase One consists of the clearance of debris that hinders immediate life-saving actions within the disaster area and the clearance of that debris, which poses an immediate threat to public health and safety.

Emergency Debris Clearance

Historically, the term has been referred to as the initial "push" or clearance of debris from roadways and streets. For contractual and FEMA reimbursement purposes, the response phase is generally defined as the first 70 hours following a storm. The applicant is responsible for coordinating debris clearance immediately following a large-scale disaster,

which is primarily a cut and toss procedure focused on clearing at least one lane on all primary and secondary roads to expedite the movement of emergency services.

Before mobilizing crews, the applicant initiates damage assessments to determine the extent and location of the debris. Drive-by or "windshield surveys" are conducted with information collected used to communicate critical damages by zone. The information is used to prioritize road clearance efforts. Aerial assessments are also conducted via helicopter to obtain a broader and more accurate assessment of the damages within the zone of impact and to calculate quantities of debris that are to be removed during the first push.

Road clearance priorities are pre-established to allow access to critical public facilities such as fire stations, police stations, hospitals, emergency supply centers, and other critical facilities.

Priority One roads are cleared immediately of debris to provide access for the emergency vehicles and resources in the impacted area. Those primary streets and highways that provide evacuation and/or access to hospitals, shelters, police, fire and rescue stations, and other facilities providing vital public services are listed under Road Clearance Priorities.

Priority Two Roads to be cleared of debris provide access to the public and private utility systems vital to the restoration, essential utility services such as electrical power stations and substations, municipal potable water, and sanitary sewer pumping stations, communication stations, and towers.

Priority Three Roads are to be cleared collector streets and other major highways followed by all residential streets and access roads.

Debris Monitors

Critical to the cleanup and recovery process is the use of Debris Monitors. Such a service is needed to ensure that operations are compliant with federal regulations for a debris management disaster event. The monitoring company also has the primary responsibility for the documentation and verification concerning eligibility during recovery operations. The applicant has the option to utilize their employees as monitors. The debris collection operation is documented by field monitors who accompany each crew and who also:

- ✓ Verify eligibility of debris.
- ✓ Closeout streets as they are cleared of debris.
- ✓ Document any damages, existing or contractor related.
- ✓ Prepare supporting documentation to adequately support Public Assistance Requirements and project worksheet submittals.
- ✓ Prepare the load ticket before the hauling unit departs for TDSRS.

Site Monitors

Loading Site Monitors will be assigned to each Contractor loading site within designated Debris Zones. The Loading Site Monitor will initiate the load tickets that verify that the debris has been picked up is eligible under the terms of the contract and are responsible for the following:

- ✓ Certification of haul units and trucks
- ✓ Estimate the volumetric capacity of each load of debris entering the TDSRS.
- ✓ Preparing supporting load ticket documentation

Disposal Operations associated with Construction and Demolition Debris, as well as mulch, requires the monitor(s) to be responsible for the following:

- ✓ Verifying that the haul unit bed is empty when leaving the TDSRS.
- ✓ Verifying that all mulch trucks are empty on arrival at the TDSRS.
- ✓ Estimating the volume of each load of mulch leaving the TDSRS

Phase II Operations

Phase Two operations consist of removing and disposing of that debris, which is determined necessary to ensure the community's orderly recovery and eliminate less immediate threats to health and safety. At this time, most roads will be cleared, and emergencies addressed. Many of the work efforts associated with this phase are more long-term. These activities include debris storage, reduction, and disposal management.

Debris Pickup and Haul

Debris Pick-Up and haul is the transport of debris cleared from roadways and streets. The operation includes multiple, scheduled passes of each critical site, priority road, and right-of-way as identified by the applicant. Debris Pickup commences upon receipt of a "Notice to Proceed" from the applicant to the debris removal contractor. Before any pickup activity, all equipment and haul units are certified as to volumetric capacity. This is accomplished by measuring the inside diameter of the vehicle's bed (length x width x height, which is all measured in feet divided by 27). Once volumetric capacity is established, required insurance certificates, licensing, and safety requirements are met, the hauling unit is considered certified. A placard with Contractor, contract number, crew, and capacity information are affixed to the unit. Curbside collection is confined to debris pickup on streets, road right of ways, parks, and municipal facilities/sites. Debris generated from private property may also be brought to the right of way for collection.

Debris hauling consists of the transportation of debris to designated locations.

- ✓ All debris-hauling operators are given area maps designating assignment/authorized areas of operations and transport routes, designated by the applicant or their representative.
- ✓ All debris haul operators will visibly display placards provided by the debris contractor and, as applicable, the applicant. Any signs provided by the applicant will be displayed on both sides of the vehicle bed's forward-most section unless otherwise directed by the applicant.
- ✓ Each haul truck is numbered on the trailer to reflect pertinent identification and capacity. The number is a permanent marking and is specific to that haul truck for the project's duration.
- ✓ Hauling capacity for each truck is based on the interior dimensions of the truck's metal dump bed. Such capability will be quantified in cubic yards.
- ✓ The applicant's representative must be present for all measurements.
- ✓ Debris segregation and sorting are conducted at street/road level to the maximum amount practical and as instructed by the applicant.
- ✓ All construction and demolition materials are used heavy equipment to ensure maximum loading and safe transport of materials within EPA and DOT standards.
- ✓ Once the debris is loaded into an appropriate haul vehicle, the applicant must complete the necessary documentation before the vehicle departs the pickup site. Such documentation consists of a minimum of four-part ticket used by the applicant.

Debris Staging

Debris staging is the placement of disaster-related debris at a predetermined site and/or facility created to support post-disaster debris management's necessary functions. Debris staging sites will be located, acquired, and designated by the applicant. Construction of debris staging will commence immediately upon receipt of activity or "notice-to-proceed" from the applicant. The debris contractor working with the applicant will ensure debris staging site construction is accomplished as rapidly as possible since staging sites are critically important to the debris removal process.

Debris Site Monitors

Debris Site Monitors will be provided by either the Applicant or Debris Monitoring Consultant. The Debris Site Monitors will be stationed at all Debris Management sites and landfill disposal sites to verify the quantity of material being hauled by the Disaster Debris Removal and Disposal Contractor. Load tickets will be provided.

The Contractor shall construct and maintain Inspection Towers at each Debris Management site and landfill disposal site. The inspection towers will also be provided with portable sanitary facilities. The Contractor will construct the inspection towers with a floor elevation that affords the Disposal Site Monitor a complete view of the load bed of each piece of equipment being utilized to haul debris.

A site monitor will be located at each inspection station to verify the load and estimate the volume's cubic yards. The Disposal Site Monitors will estimate the cubic yards of debris in each truck entering the Contractor's selected Debris Management sites or landfill disposal sites. They will record the estimated quantity on pre-numbered debris load tickets. The Contractor will only be paid based on the number of cubic yards of material deposited at the disposal site as recorded on the debris load tickets.

Other Considerations

Different points of ingress and egress will be established if possible. Quick acceleration and deceleration lanes will be established adjacent to the primary road leading to and from site access points if approved by the applicant and jurisdiction over the primary road right of way. All temporary roads leading to and through the debris staging site will be constructed and maintained for all weather use, e.g., rock laid streets.

Inspection Towers

Inspection towers will be constructed to facilitate observation and quantification of debris hauled for storage at debris staging sites. Once a haul vehicle arrives at the staging site, the driver will give the remaining copies of the haul ticket to the applicant's representative.

Traffic Controls

Traffic control personnel will be stationed at the ingress observation tower with appropriate traffic control safety equipment to maintain vehicular and pedestrian traffic control. Additional traffic control personnel will be stationed throughout the site, as needed, to enforce proper dumping and to prevent personal injury.

Environmental Protection

The Applicant's "Environmental Protection Plan," which addresses erosion control, hazardous and toxic wastes, and dust and smoke control, follow the Clean Water Act requirements, National Pollutant Discharge Elimination System, Resource Conservation and Recovery Act, and Superfund Amendments and Reauthorization Act. Environmentally sensitive areas (e.g., wetlands, habitat, historical sites, etc.) within, or in proximity to, a debris staging site will be avoided and/or access restricted to the extent possible.

Debris Segregation

Debris segregation is the physical sorting of mixed debris into 5 (five) accepted categories:

- 1) Vegetative
- 2) Construction and demolition (C&D)
- 3) Hazardous and toxic waste (HTW)
- 4) Salvageable / recyclable
- 5) White goods



Detailed descriptions will be prepared for each site. Sketches and/or drawings (basic) will be produced to illustrate the site's current condition and note the condition and its contents and content location. Still, photographs and video entries are videos of each site, at the ground level, and an aerial view to additionally illustrate the site's pre-use condition illustrates its contents.

Street/Road Level Segregation

The applicant's staff will direct debris removal personnel to segregate debris into five categories:

- 1) Vegetative debris
- 2) C&D debris
- 3) Recyclable / Salvageable materials
- 4) White goods
- 5) HTW

White goods and HTW will be left at the curbside unless otherwise directed by the applicant. Segregation of debris at the street/road level will not take precedence over completing street/road debris removal operations safely and rapidly. All personnel conducting debris segregation at the street/road level will receive a safety briefing on potential hazards and injury prevention to ensure compliance with the Contractor Accident Prevention Plan as part of the Health and Safety Plan.

Staging site managers will ensure that all debris haul contractors deposit debris in areas designated for the type of debris hauled. Vegetative debris will be placed into two separate piles. The first pile (pile one) will be a dumping point until enough has been accumulated to begin a continuous reduction operation. Pile two will be started and accumulated until the reduction of pile one has been completed, at which time dumping of vegetative debris on pile two will cease, and pile one will be replenished. This rotation will continue until the task is completed.

All personnel involved in vegetative debris segregation contractor operations will receive a safety briefing for all affected jobs to ensure compliance with the Accident Prevention Plan as part of the Health and Safety Plan.

Debris Reduction

The following guidelines detail debris reduction operations not previously addressed. If requested by the applicant or addressed in the contract's notice-to-proceed, night operations may be conducted. Such procedures will be conducted in the manner (burning or grinding) specified by the applicant. Night operations will only be conducted upon the Applicant determination and after agreement by both parties that such operations, be completed safely. A dumpsite foreman is assigned to each operation, and when required by the applicant, a night foreman is also posted.

Grinding Operations

Grinding and/or chipping operations will be accomplished on all vegetative debris not reduced by burning operations. Grinding and/or chipping operations are the preferred method of reducing vegetative debris to achieve environmental resource conservation through recycling/salvaging of wood chips. Although this operation is preferred for environmental purposes, it is more time consuming and costly due to materials handling, haul, and disposal costs after grinding and/or chipping operations have been completed. Based on local circumstances, grinding and/or chipping operations of C&D materials may be discouraged by and within numerous jurisdictions. Such procedures will be accomplished on the type of debris (vegetative and/or C&D) as directed by the applicant. For vegetative debris, such operations will be accomplished as described below:

- ✓ Vegetative debris will be placed into two separate piles and handled, as previously discussed.
- ✓ All personnel involved in vegetative debris grinding and/or chipping operations will receive a safety briefing for all affected job functions. A track-type tractor with a blade or a rubber tire loader will pick up and stockpile chips for temporary storage. Chips will be loaded out and hauled to a final disposal site as quickly as possible

to reduce the threat of a fiery conflagration. All appropriate fire protection measures will be established and maintained following the Site Management Plan, the Site Safety Plan, and the Applicant requirements.

Burning Operations

Locating sites for air curtain incineration (ACI) operations is a coordinated effort between the Solid Waste Department personnel/Contractors and the Florida Department of Environmental Protection (FDEP) to evaluate the surrounding areas to reevaluate potential sites used in the past.

Locating sites intended for air curtain incineration (ACI) operations is a coordinated effort between the Applicant and FDEP Air Quality Division to evaluate the surrounding areas and reevaluate potential sites used in the past.

The following guidelines are presented for an ACI site selection as well as operational requirements once a site is in use:

1. Contact the local fire marshal or fire department for input into site selection to minimize the potential for fire hazards, other potential problems related to firefighting that could be presented by the location of the site, and to ensure that adequate fire protection resources are available in the event of an emergency.
2. The requirements for ACI device(s), following Air Quality rules, require the following buffers: a minimum of 1000 feet from the ACI device to homes, dwellings, and other structures and 500 feet from roadways. Contact the FDEP for updates or changes to their requirements.
3. Sites should be located outside of identifiable or known floodplain and flood-prone areas; consult the Flood Insurance Rate Map for the location in your county to verify these areas. Due to heavy rains associated with hurricanes and saturated conditions that result, flooding may occur more frequently than normally expected. If ACI pit devices are utilized, a minimum two-foot separation to the seasonal high-water table is recommended. A larger buffer to the seasonal high-water table may be necessary due to on-site soil conditions and topography.
4. Storage areas for incoming debris are at a minimum of 250 feet from all state surface waters. "Waters of the state" include but are not limited to small creeks, streams, watercourses, ditches that maintain seasonal groundwater levels, ponds, wetlands, etc.
5. Storage areas for incoming debris will be located at least 500 feet from property boundaries and on-site buildings or structures.
6. Air Curtain Incinerators in use are located at least 200 feet from on-site storage areas for incoming debris, on-site dwellings, and other structures, potable water-supply wells, septic tanks, and leaching fields.
7. Wood ash stored on-site is located at least 500 feet from storage areas for incoming debris, processed mulch, or tub grinders (if a grinding site and ACI site is located on the same property). Wood ash is saturated before removal from the ACI device or earth pit and placed in storage. If the wood ash is stored before removal from the site, rewetting may be necessary to minimize airborne emissions.
8. Wood ash to be land applied on-site or off-site is managed following the guidelines for the land application of wood ash from storm debris burn sites. The ash shall be incorporated into the soil by the end of the working day or sooner if the wood ash becomes dry and airborne.

9. Sites that have identified wetlands must be avoided. If wetlands exist or wetland features appear at a potential site, the local Army Corps of Engineers office's verification is necessary to delineate areas of concern. All wetlands are to be flagged. Permits are referenced to maintain an appropriate buffer for all activities on-going at the site.
10. Sites bisected by overhead power transmission lines need careful consideration due to large dump body trucks/trailers used to haul debris and the intense heat generated by the ACI device. Underground utilities are to be identified before digging pits for using the ACI device.
11. Provisions are to be made to prevent unauthorized access to facilities when not open for use. As a temporary measure, the permit is secured by blocking drives or entrances with trucks or other equipment when the facilities are closed. Gates, cables, or other more standard types of access control are installed as soon as possible.
12. When possible, post signs with operating hours and information about what types of clean up waste may be accepted. Also include information as to whether only commercial haulers or the public may deposit waste.
13. Closeout of air curtain incineration sites is within six (6) months of receiving waste or following regulatory agency requirements. If site operations are necessary beyond this time frame, permitting of the site is required. If conditions at the location become injurious to public health and the environment, the site is closed until conditions are corrected or permanently closed.

Debris Disposal

Debris disposal is the pre-planned, pre-approved operation of placing debris in its final resting place. Debris disposal operations can be segmented into four distinct operations: haul to the debris disposal site, the physical process of the debris disposal site, operation of the debris disposal site, and monitoring of final disposal operations.



Disposal Monitoring

The applicant's staff will direct a monitor to verify the final disposal of reduced debris. As debris reduction occurs, the mulch or ash is taken to a pre-approved landfill for final disposal. The material is loaded at the TDSRS into haul units, which are pre-measured for volumetric capacity. The Client will follow the same process when measuring haul units used for curbside pickup. Once loaded, the haul units must stop at the TDSRS exit inspection for review by the Applicant monitor. Section "A" of the debris hauling transportation ticket is filled out at this time. Once completed, the goldenrod portion of the ticket is kept by the monitor, and the remaining portion of the ticket is given to the driver of the hauling unit. The hauling unit proceeds to the pre-approved landfill and/or other location as applicable for final disposal. On arrival, the hauling unit must pass by the inspection tower where Section "B" of the debris hauling transportation form is filled out, verifying volumetric capacity and final disposal location. It is recommended that a receipt for material received from the landfill be attached to the temporary debris hauling transportation form at this time. The pink and green copies tickets copies are given to the driver of the hauling unit for their records, and the monitor retains the remaining portion of the ticket. The hauling unit proceeds to the landfill to dispose of the debris. Before exiting the landfill, the hauling unit must stop at the inspection tower for verification that the truck is empty. At day's end, the copies of the debris hauling transportation forms prepared at the TDSRS and those prepared at the approved landfill are consolidated, sorted, and submitted to the applicant and the Contractor for their records.

Disposal Sites

A disposal site may be a dump and/or a landfill owned and operated by a private or public entity. Non-burnable debris will be disposed of only at a dump and/or landfill designated to receive materials other than toxic, hazardous waste.

Operations

Field monitors will ensure that all debris disposal hauling operators are licensed and/or certified to operate the required equipment. All debris disposal operators will be given area maps designating assignment/authorized areas of operations and transport routes designated approved by the applicant. All debris disposal haul operators will visibly display colored signs provided by the Contractor and, if applicable, the applicant. Any signs provided by the applicant will be displayed on both sides of the vehicle bed's forward-most section unless otherwise directed by the applicant. If applicable, a sign will be placed on the driver's side of each vehicle. The sign/pass color is subject to change without notice to ensure quality control measures regarding authority to exit worksites and enter disposal site(s).

Private Property Debris Removal and Demolition Activities

Typically, homeowners are responsible for their cleanup efforts. Although flood insurance policies provide debris removal coverage, most homeowners' fire and extended coverage insurance policies have specific coverage for debris removal from private property and demolition of heavily damaged structures.

Ensuring the proper steps are followed for both the debris removal and demolition of structures may become the local designated debris manager and staff's responsibility, which requires the complete cooperation of numerous local and state government officials. Resources from any or all the following may be required:

- ✓ Tax Office
- ✓ Local law and/or code enforcement agencies
- ✓ State Historic Preservation Office (SHPO)
- ✓ Environmental contractors qualified to remove asbestos and lead-based paint, HHW, and Freon-based refrigerants.
- ✓ Field teams to photograph and document the sites before and after demolition.

Private Property Debris Removal and Demolition Documentation Checklist

- ✓ Obtain copies of all ordinances that authorize the community to condemn privately owned structures and/or remove debris.
- ✓ We coordinate the use of adjacent lands, easements, and rights-of-way necessary for accomplishing the approved work.
- ✓ Implement laws that reduce the time it takes to go from condemnation to demolition.
- ✓ Obtain copies of all applicable permits required for demolition of the subject structure.
- ✓ Document the structure's age to determine if eligible or on the National Registration of Historic Places with SHPO.
- ✓ Obtain copies of pertinent temporary well capping standards.
- ✓ Obtain executed right-of-entry and hold harmless agreements that have been signed by the owner, lender, insurer and/or by the renter if rented. Right-of-entry should indicate any known intent by the owner to rebuild to ensure that the foundation and utilities are not damaged. If those documents are not signed, then document the reason.
- ✓ Use radio, television, cable TV, internet postings, public reports, and newspaper ads to give notice to property owners and their renters to remove personal property in advance of demolition.
- ✓ Document the owner's name on the title, the lender, insurance carrier, and the complete address and legal description of the property and the source of this information.

- ✓ Document the name of the renter, if available.
- ✓ Ensure the property will be evacuated by the demolition date.
- ✓ Provide written notice to property owners, lenders, and insurers that clearly and completely describe the structures designated for demolition. Additionally, provide a list that identifies related structures, trees, shrubs, fences, and other items to remain on the respective property and those to be removed.
- ✓ Notify mortgagee of record and insurance carrier.
- ✓ Provide the property owner, lender, and insurer the opportunity to decide whether the property can be repaired.
- ✓ Determine the existence of insurance on the property before demolition.
- ✓ Specify procedures to determine when cleanup of a property is completed.

SPECIAL OPERATIONS: Hazardous Stumps and Tree Removal

As directed by the applicant, the debris management contractor is charged with removing all hazardous stumps that threaten life, public health, and safety. Each stump is inspected by the debris management contractor and documented as to the appropriate category/size. The removal and hauling of stumps are a unique process requiring specialized equipment. The effort also requires specific documentation and cost. The Client will measure each stump two (2) feet above normal ground level to determine the trunk's diameter. The stump will be photographed and documented by GPS coordinates and recorded on a specific stump log provided by the debris management contractor. The debris management contractor will invoice the Client for hazardous stump and root removal and hauling to the staging site utilizing the measurement categories outlined in the contract.

Hazardous and Toxic Waste Guidance

Each component of the debris mission or activity comprises debris collection, staging, reduction, and disposal and may involve handling hazardous toxic waste. The following is an action guide to be used when hazardous toxic waste is involved. The contents and provisions of the Environmental Protection Contingency plan for Debris Removal Operations exist to provide a list of activities to be utilized in the event of an emergency, e.g., fire, explosion, or release of hazardous waste or materials that could threaten life, property, or the environment. Each site provides unique hazards (i.e., terrain, waste containment) and notification procedures. However, any person who may be directly involved with emergency operation procedures will be briefed to understand the tasks that may be necessary for the successful mitigation of the event.

Variances/Exemption

All regulated disposal facilities have operational requirements/restrictions regarding the types and volume of waste that can be accepted for disposal. During emergency events, the Debris Manager may seek to authorize from the Director of Solid Waste to temporarily receive an increased volume of waste. Before taking disaster-related debris to a disposal facility, the Debris Manager will ensure that the facility is willing and properly authorized to accept the material.

Site Remediation

Remediation of debris staging sites is the process of returning the site to pre-use and, in some cases, pre-event condition. Debris staging site remediation is performed in four phases: Phase 1 Pre-use Inspection, Sampling, Documentation; Phase 2 Environmental, Health and Safety Compliance; Phase 3 Closure procedures; Phase 4 Final inspection, release, and acceptance.

- ✓ Each debris staging site will require a pre-use inspection before an event to review existing topography; existing vegetation (grass, shrubs); on-site or near-site water sources; existing structure and current condition; and any other distinguishing characteristics such as hazardous and/or non-hazardous materials stored on site. An introductory Environmental Impact Statement, following the Applicant's Environmental Protection Plan, will be required.
- ✓ Environmental sampling - Random soil samples, surface, and subsurface, will be taken and sealed in containers for comparison with post-use samples taken at the time of site closure. Before closing these samples, a small portion of each sample will be field-tested to determine contaminants' presence before using the site. On-site and off-site samples will be taken of any potentially impacted water source. Water source samples will be stored and tested using the criteria stated above. Samples of both water and soil will be taken, following the above standards, after operations have ended (post-use samples). Post-use samples and pre-use samples will be tested in a certified laboratory to determine the presence of contaminants.
- ✓ The Applicant and Contractor will review contaminants identified in the pre-use field test (determining whether a particular site or area of a place will be used for staging debris).

Contaminants identified in the post-use field test (results that were not present in pre-use test results, remediation of the site, or an area of the site) will be remedied following federal, state, and local regulations, as well as current industry standards.

Site Closeout Procedures

Each temporary debris staging, and reduction site (TDSRS) is emptied of all material used during the recovery operation and be restored to its previous condition and use. Pre-use inspection and documentation information will be used as a guide to restore each site to pre-use condition. Once a site is no longer needed, it is closely followed by the applicant's guidelines below. Closeout is not considered complete until the following occurs: (*)

Removal of Debris

Debris residue not taken to the appropriate disposal site during debris disposal operations will be collected, recorded, and hauled to the appropriate disposal site.

Material Removal

Tires must be disposed of at a scrap tire collection/processing facility; white goods and other metal scraps should be separated for recycling.

- ✓ Burn residues shall be land applied and/or removed to a properly approved Solid Waste Management site or land applied following these guidelines.
- ✓ All other materials, unrecoverable metals, insulation, wallboard, plastics, roofing material, painted wood, and other material from demolished buildings that is not inert debris as well as inert debris that is mixed with such materials shall be removed to a properly permitted C&D recycling facility, C&D landfill, or municipal solid waste landfill.

Removal of Temporary Structures

All temporary structures, such as fencing, inspection towers, temporary offices, sanitary facilities, etc., will be removed from each site.

Landscape Operations

Each site will be graded as required to return the topography to pre-use elevations unless otherwise directed by the applicant. Each site will be restored to its pre-use vegetative condition by seeding, fertilizing, and applying straw, as well as replacing agreed-upon shrubs and/or trees.

Final Debris Documentation and Contract Close-Out

The Contractor will coordinate the following closeout requirements working with the applicant's staff.

- ✓ Coordinate with local and state officials responsible for construction, real estate, contracting, project management, and legal counsel regarding requirements and support for the implementation of a site remediation plan.
- ✓ Establish an independent testing and monitoring program. The Contractor is responsible for the environmental restoration of both public and leased sites. The Contractor will also remove all debris from sites for final disposal at landfills before closure.
- ✓ Reference appropriate and applicable environmental regulations.
- ✓ Prioritize site closures.
- ✓ Schedule closeout activities
- ✓ Determine separate protocols for ash, soil, and water testing.
- ✓ Develop decision criteria for certifying satisfactory closure based on limited baseline information.
- ✓ Develop administrative procedures and contractual arrangements for the closure phase.
- ✓ Inform local and state environmental agencies regarding the acceptability of the program and established requirements.
- ✓ Designate approving authority to review and evaluate Contractor closure activities and progress.
- ✓ Retain staff during the closure phase to develop site-specific remediation for sites, as needed, based on information obtained from the closure.

DEBRIS MANAGEMENT PLAN

"The Grubbs team has been uniquely organized to provide the resources necessary for effective and efficient response to any disaster recovery effort."

Our project team is set up with one goal in mind to provide the personnel and technical capabilities necessary to effectively and efficiently respond to any level storm for which our Clients require assistance. The Grubbs team focuses on:

- ✓ **Organization and Reliability:** Our dedicated personnel provide debris management expertise that is unparalleled in the industry. The team is committed to anticipating and managing our clients' needs and expectations as outlined in our Disaster Response Action and Mobilization Plans.
- ✓ **Turnkey Approach:** Grubbs Emergency Services, LLC is geared to address complex problems and challenges inherent with any major disaster. Our team is supported by a network of subcontractors and sub-consultants who are available on a 24/7 basis.
- ✓ **Technology:** Using state-of-the-art IT applications, such as our web-based Debris Management System, we can ensure the efficiency of operation and a streamlined approach to managing all aspects of disaster recovery services...from first push through contract close-out.
- ✓ **Value-Added Services:** Combining our experienced managers, extensive resources, and data management tools enable us to provide value-added services associated with all debris removal operations. This expertise reduces the time and subsequent cost of getting your community back on its feet after an event. We have a practical approach to project management – a philosophy we believe is in step with our Client's expectation to return to normal, as quickly as possible. Upon arriving at the scene of a storm event, GES develops a site-specific approach to achieve the mission and implements the plan aggressively to restore order in the community. As for Federal Highway Administration (FHWA) operations, it has become the typical practice that disaster debris contracts include the FHWA-1273 contract provisions. These contract provisions require that the contractor follow the documentation and operational requirements located therein. GES is very versed in the program and the associated requirements, and we have supported several clients in their reimbursement efforts through this program. Grubbs is registered with Homeland Security on their E-Verify employment verification; our Company ID Number is 590294. All Grubbs employees and subcontractors are registered and required to register before working any Federally Funded Contracts.

GES Approach

Our team has developed and successfully field-tested the following management plan. We are confident this plan will ensure the timely and cost-effective response for the removal of disaster-related debris. Our vast experience gives us a true understanding of the need for and the value of pre-disaster planning.

The Debris Management Work Plan is a dynamic guide for management, supervisory, and field personnel. As needed, the plan is tailored to accommodate unique local circumstances or conditions or contract to amendments after an event occurs. Our ability to quickly adjust to the ever-changing requirements and storm differences separates us from our competition.

Cost and Schedule Control

The foundation for successful activity cost and schedule control is the accurate management of all activities. Project costs are tied directly to the scheduled sequence and duration of the work. We reflect this integration in our baseline activity planning and subsequent tracking through our resource-loaded project schedules. This form of schedule planning permits us to communicate the effort estimated for each element of the project and the effect of duration and production rates on the schedule and cost. Deviations from the baseline activity plan can then be easily modeled in real-time to illustrate their impact on cost and schedule.

Problem Resolution

Through the years, GES has learned that the best means of dealing with issues is early identification, prompt communication, and immediate action towards prevention or resolution. GES staff monitors each activity to address concerns before they impact project performance through our project monitoring and reporting system.

Quality Control

Quality control objectives are achieved for each activity through documented methods for planning, reviewing, implementing, and controlling activities affecting quality. The purpose of the Quality Control Program (QCP) plan is to provide a system that monitors employees' and subcontractors' specific activities, each responsible for meeting the required quality objectives. These QC measures are used in all debris operations.

Specific QC requirements will be included in the Contractor Quality Control (CQC) Plan developed for each activity. Monitor QC activities; daily QC reports will be prepared following the contract specifications and submitted to the Operations Manager for all work activities.

Regulatory Compliance Assurance

Regulatory compliance and support are routinely provided as part of the QC Program. As required, Grubbs Regulatory Specialists will support the team on each activity in a well-defined framework to evaluate regulatory requirements and assurance of compliance. If necessary, our regulatory staff will work closely with the activity team and our Client during the activity planning phase (the initial 48 to 96 hours) to:

- ✓ Develop the applicable or relevant and appropriate requirements (ARARs)
- ✓ Determine requirements for and obtain necessary permits, licenses, and approvals
- ✓ Determine any special field procedures for compliance
- ✓ Address regulatory aspects of pre-work submittals and planning

A Grubbs Regulatory Specialist will be available as needed to support the field staff throughout the restoration operation. For example, the Regulatory Specialist may be Operations to oversee waste and debris transportation and disposal, making sure that ensuring are followed relating to the labeling, storage, and disposal of waste materials. If hazardous waste is involved, the regulatory specialist will review the completed Manifest Package and certify that the information is correct and compliant with federal, state, and local laws and regulations.

The Grubbs team will be responsible for the total management of transportation, storage, treatment, or disposal procedures throughout the debris management activities, including scheduling, control, documentation, and certifications. The Regulatory Specialist will review all information provided and develop the transportation and disposal criteria, procedures, and practices sufficient to protect personnel and the environment and preclude the potential hazards to off-site receptors from chemical, physical, and biological contamination.

Risk Management

The Grubbs team will be responsible for managing financial and legal risks associated with the performance of debris management activities in this contract. Each activity's requirements will be examined to characterize exposures to risk for the Client, the public, and Grubbs Emergency Services staff and subcontractors' personnel. Risk management procedures and methods include the following:

- ✓ The economic and physical risk management surveys for individual activities during an event.
- ✓ Sufficient insurance coverage to effectively manage exposure to risks in an event.
- ✓ Active subcontractor management to mitigate risk exposure.
- ✓ Accurate planning, budgeting, scheduling, and tracking to minimize overruns.
- ✓ Management of long-term exposures regarding waste transportation, storage, treatment, or disposal.
- ✓ Review of procedures for risk management, mitigation efforts, the success of managing risks and exposures, and the cost of risk management activities and overall effort.

Subcontractor Management

In addition to our Subcontracting Plan, the Grubbs team will establish effective controls to monitor subcontractor progress consistent with the subcontractor's contractual obligations. Accomplished primarily through periodic subcontractor progress reports, subcontractor performance evaluation meetings, direct supervision, issuance of cure notices, and frequent communication with subcontractors. Subcontractors will be monitored and managed from a variety of other perspectives, including:

- ✓ Verification that subcontractor personnel is trained and implement safe work practices.
- ✓ The Operations staff will exercise engineering, quality assurance, safety, and administrative surveillance over each subcontractor to ensure satisfactory performance and compliance with all applicable laws and regulations.

On-going review and analysis of subcontractor progress and performance, coupled with the prompt implementation of corrective action, have proven useful tools for completing subcontracts. Each subcontractor is required to participate with the Grubbs team in developing a progress schedule to ensure the performance of the subcontracted work within the established performance period. The Operations staff will meet with subcontractors to clearly understand the scope, timing, and coordination of activities. Daily reports are prepared by both Grubbs Emergency Services personnel and subcontractor representatives to address significant events or problems in any of these areas. In addition, subcontractors are required to meet periodically with the team to discuss subcontractor performance. Problem areas are identified, addressed, and corrected at these meetings.

The Grubbs team uses pre-qualified subcontractors to perform essential portions of this contract and stand behind all GES subcontractors' work. Clients may prohibit the use of any GES subcontractor for reasonable cause.

Role of the Client

Successful execution of a Debris Management Work Plan requires a partnership and an understanding of roles and responsibilities. Our plan is based on the following assumptions of what our Client will ensure is accomplished:

- 1) Grubbs coordination with agencies or units of government, local public works departments, state departments of transportation, and federal agencies to delineate roles and responsibilities.
- 2) Issuance of "Notice to Proceed," which sets forth the scope of work and terms
- 3) Preparation and acquisition of necessary forms to perform debris removal, such as Rights of Entry, Hold Harmless agreements, insurance declarations, leases, etc.
- 4) Grubbs helps with the identification of an adequate number and size of sites for debris staging, as well as the location of pre-approved disposal sites. *Note: Our team has the capacity and experience to perform or assist in these or other tasks should the need arise.*

Debris Removal Program Overview

The Grubbs team has extensive experience organizing and managing efficient, well-documented debris removal programs for disasters ranging from relatively small localized events such as the cleanup from Tropical Storm Gabrielle (under 50,000 cubic yards) to large, widespread disasters such as debris removal for the 2004 Hurricane Season (over 8 million cubic yards).



Our management approach is based on combining our experience with managing recovery work for disaster events and working with a wide variety of local, state, and federal Clients on engineering and construction programs across the United States.

Our experience allows us to offer our clients state of the art program management techniques that we have developed and applied to debris management and cleanup operations. Our approach is implemented by:

- ✓ Grubbs personnel has extensive backgrounds in organizing and managing large debris cleanup operations.
- ✓ Skilled monitoring and quality control personnel provide frequent checks and feedback on how the cleanup effort is proceeding. Our quality control group routinely uses digital cameras and aerial photography to assist with operation monitoring for efficiency and compliance with contract and environmental requirements. Based on feedback, adjustments can be made to ensure that operations proceed in the desired manner and that crews are efficiently positioned.
- ✓ Schedule production teams to establish and maintain detailed work plans, project schedules, milestone tables, and other production tools. To carefully track all work progress and effectively manage multiple sites and operations as needed. (e.g., ROW clearances, coastal debris removal, hazmat identification, and disposal)

The GES Team

Operation Managers are the primary liaison between the Client and all Grubbs staff involved in the debris removal operation. Their primary responsibility is to monitor operational efficiency and compliance with all appropriate eligibility and regulatory requirements and provides feedback to the Client. The Operations Managers direct day-to-day recovery work and keep restoration efforts moving efficiently. They refine the work schedules to reflect the project's needs or activity; develop plans to address all needs and elements of the activity. Coordinate the plan with the Client; monitor the entire effort to ensure on-time delivery; and coordinate field staff to modify the schedule/operations as needed to improve efficiency.

All Project Managers and Field Supervisors report to the Operations Managers and are responsible for ensuring that work is conducted only in those areas designated by the Client. The management team will not allow work to commence in additional areas until directed by the Client. The field managers will be responsible for the safety of all personnel and equipment and are responsible for the collection of collecting equipment time logs and the distribution of distributing the Operations Manager with a copy given to the Client.

A Data Center Manager advises the Operations Manager on methods to improve efficiency and produce daily reports to evaluate crews' productivity.

Contingent upon receipt and acceptance of a "Notice-to-Proceed," the following plan will be utilized.

Activity Management

The management procedures include methods for accomplishing the work, communications, and quality assurance/control verifications, and as necessary, corrective measures.

This section also highlights our approach to task management and execution, as well as GES capabilities to perform and manage each task. These include:

- ✓ Multiple site activity management
- ✓ Implementation of a Disaster Response Action Plan (DRAP)
- ✓ Preparation of work plans and other pre-work submittals, as required by Client
- ✓ Timely acquisition of permits, licenses, and certificates
- ✓ Field Operations

The Field Management team will evaluate the components of each activity and disseminate information to the Operations Manager. The Operations Manager will assess the activity requirements and form an initial plan for approach and resources. An essential feature of our management philosophy dictates that the Operations Manager remains with the project throughout all phases of work – from start to finish – to ensure management and QA/QC continuity. This concept also extends to other key team personnel, assuring continuity in our operational approach.

Preparing Work Plans and Other Pre-Work Submittals

Working with the Client, the Grubbs team will develop standard formats for the work plans, reports, and other deliverables. Provide efficiencies when preparing submittals while facilitating Client review of documentation to confirm that all critical elements have been addressed promptly.

Work plans and pre-work submittals will essentially provide written specifications for the entire work effort. Their submittal and approval will be agreed upon between the Client and the Grubbs team regarding the work scope and how it will be accomplished. Grubbs team members will prepare and submit work plans following the submittal schedule established during activity negotiations. We anticipate submitting the following plans, as a minimum, for each activity:

- ✓ Comprehensive Hazard Communications Plan
- ✓ Site Management Plan (SMP)
- ✓ Site Safety and Health Plan (SSHP)
- ✓ Contractor Quality Control Plan (CQCP)
- ✓ Accident Prevention Plan

Permits, Licenses, and Certificates Acquisition

A wide variety of permits, licenses, and certificates may be required to perform debris management work, depending on the extent and degree of damage—the permitting process function of the location and regulatory status of the site. The Grubbs team will work closely with the Client and local agencies and regulators to clarify and resolve any compliance issues and determine requirements for and obtain necessary permits, licenses, and certificates. The final delineation of the number and type of permits required is expected to be a part of the finalization of the activity work scope. While formal permits may not be required for some sites, the Grubbs team will identify the requirements and demonstrate compliance, even though permits are not required. Here are some of the permits that we anticipate being required, but may not be limited to, the following:

- ✓ DOT Permits – oversized loads and commercial drivers' licenses
- ✓ Excavation Permits – land disturbance permit; construction permits; demolition permits

- ✓ Clean Water Act (NPDES) Permits – emergency discharge permit; indirect discharge permit; wetlands disturbance permit; stormwater management permit
- ✓ Clean Air Act (Emissions) Permits – burn permit (air curtain incinerators); stack monitoring permit; fugitive emissions (dust) control permit

Activity Management Methods and Controls

Grubbs activity teams will implement well-established management control methods to ensure the successful completion of each activity. These activity-level control mechanisms "flow down" from the mandated corporate- and program-level procedures described previously. This section highlights the activity-level management control methods that we will implement throughout debris management activities

Activity Reports and Record Documentation

The Grubbs team will prepare and submit operational reports throughout task performance. On-going activity reports submitted will contain the following information:

- ✓ Contractor name
- ✓ Contract number
- ✓ FHWA Roads
- ✓ Daily and cumulative hours for each piece of equipment
- ✓ Reports and graphs to delineate production rates of crews, progress by area, and estimations of total quantities remaining and time to completion
- ✓ Daily and cumulative hours for personnel or equipment, by position or daily and cumulative cubic yards of debris, removed
- ✓ GES Management review and approval

Final Report

The Grubbs team will prepare a Final Report for each activity. The Final Report will be submitted within 30 days of completion of each activity. At a minimum, the following information will be included in this report:

- ✓ Discussion of activity requirements and results
- ✓ Copies of manifests, certificates, and related documents
- ✓ Logbooks and all other data that were taken during the implementation of the TO

Activity Meetings and Communications

Open, timely conversations and written documentation are significant actions to provide successful completion of each activity. Throughout each activity's execution, Grubbs team members will meet with Client representatives and conduct briefings before the event and as necessary throughout the project.



The Grubbs team will provide a weekly record (confirmation notice) of all discussions, verbal directions, telephone conversations, and other communications in which a Grubbs or subcontractor representative participated in subjects related to each activity. Confirmation notices will be sequentially numbered and will identify all participating personnel, topics discussed, and all conclusions reached. The Grubbs team will forward a copy of the confirmation notices to the Client. Suppose the confirmation notice deals with a change in

scope, a cost proposal, or the schedule. In that case, the notice will be immediately forwarded to the Client's Contract Division for communication and distribution.

Work Stages

Emergency Debris Clearance

Historically, the term has been referred to as the initial "push" or clearance of debris from roadways and streets. For this plan's purposes, emergency debris clearance shall mean Client-directed work on any/all public and private properties.

Operations Managers are responsible for ensuring work is conducted only in impacted areas identified by FEMA or other federal/state agencies. Work will not commence in areas outside of the designated boundaries unless tasked explicitly by the Client. Operations Managers will be responsible for the safety of all personnel and equipment. Additionally, they will be responsible for collecting daily personnel and equipment time logs and distributing such documents, including the Client's copy.

Maintenance and fuel vehicles will be assigned to provide an adequate supply of fuel and supplies to maintain equipment operations.

Operations activities include:

1. Debris clearance from roads as tasked by Client
2. Debris clearance from parking lots, areas of ingress and egress, and any other area including hospitals, shelters, emergency operations center, etc., as tasked by the Client. The priority of the operation is to clear the debris. Operators and hand crews will be instructed to perform in a workman-like manner to prevent damage to salvageable or undamaged property and to prevent personal injury, thus ensuring compliance with the Accident Prevention Plan
3. Attempt to make roadways and intersections as safe as possible from sight and traffic obstructions, thereby ensuring compliance with the Corporate Accident Prevention plan
4. All supervisors will maintain personnel and equipment hours on a per-day basis.

Debris Pick-Up

Debris Pick-Up is the transport of debris cleared from roadways and streets. Transport will commence upon receipt of an activity checklist and notice-to-proceed from the Client. Debris pick-up operations will proceed in an orderly and manageable fashion on streets and roads sufficiently cleared for access, as designated by the Client's activity. This activity will be communicated to residents by way of a Public Service Announcement.

Operations activities include:

1. Debris segregation and sorting will be conducted at street/road level to the maximum amount practical and as instructed by Client activities.
2. As part of the Health and Safety Plan, all debris will be picked up and loaded into haul trucks safely and workman-like manner to ensure compliance with the Accident Prevention Plan. Safety will not be compromised.

3. All crew foreman and field supervisors will be responsible for ensuring operations are as rapid and cost-effective as possible.
4. All construction and demolition materials will be sized using heavy equipment to ensure maximum loading and safe transport of materials within EPA and DOT standards.
5. Apparent hazardous materials will be dealt with following the Client activity or, at a minimum, the solicitation specifications.
6. As part of our Health and Safety Plan, traffic control personnel, with appropriate traffic control safety equipment, will be stationed at each approach point of the work area. To maintain traffic control and prevent personal injury, thus ensuring compliance with the Accident Prevention Plan. Additional traffic control personnel will be stationed throughout the area, as needed, to ensure safe operations.
7. Once the debris has been loaded into an appropriate haul vehicle, the necessary documentation will be completed before the vehicle departs the pick-up site. Such documentation will consist of the four-part ticket used by the Client.

Debris Hauling

Debris hauling consists of the transportation of debris to designated locations. Field supervisors will ensure that all hauling operations comply with local, state, and federal DOT standards ensuring compliance with the Accident Prevention plan component of the Health and Safety plan.

Operations activities include:

1. All debris-hauling operators will be given area maps designating assignment/authorized areas of operations and transport routes, designated or approved by the Client.
2. All debris haul operators will visibly display signs provided by Grubbs Emergency Services, LLC, and, if applicable, the Client. These magnetic signs will be placed on the driver and passenger doors of the vehicle cab. Any signs provided by the Client will be displayed on both sides of the vehicle bed's forward-most section unless otherwise directed by the Client's activity.
3. Each haul truck will be numbered on the trailer to reflect pertinent identification and capacity. The number will be in permanent markings and specific to that haul truck for the project's duration.
4. Hauling capacity for each truck will be based on the truck's metal dump bed's interior dimensions. Such capacity will be quantified in cubic yards.
5. A Client representative may be present for all measurements at the Client's option.
6. Once the debris has been loaded into an appropriate haul vehicle, the necessary documentation will be completed before the vehicle departs the pick-up site and includes the Client debris load ticket.

Haul Truck Bed Configurations

Haul truck beds will be equipped with tailgates. They can be constructed of appropriate materials (i.e., chain link fence, safety fence, etc.) to contain debris safely, allow each haul truck to be loaded to its certified capacity, allow for rapid dumping of debris from the bed.

Any haul truck bed that has, or will have, vertical extensions installed, will comply with the following restrictions:

- ✓ Haul truck bed extensions will comply with all applicable local, state, and federal laws.
- ✓ When installed, bed extensions will be located and secured to the front-end, left, and right sides of the bed.
- ✓ Bed extensions will not extend beyond 24 inches above the manufacturer's bed height.
- ✓ Bed extensions will be constructed of not less than 2" x 6" lumber placed flush against the manufacturer's bed and each subsequent lumber piece to withstand loader impact. Lumber will be secured to the manufacturer's bed with angle or channel iron and bolts. Each side extension will be secured with metal brackets and bolts to the front-end extension.
- ✓ Maintenance/fuel vehicles will be assigned and manned as needed to provide an adequate supply of fuel to maintain equipment operations.

Debris Staging (TDSRS)

Debris staging is the placement of disaster-related debris at a predetermined site and facility created to support post-disaster debris management's necessary functions.

Debris staging sites will be located, acquired, and designated by the Client. Construction of debris staging will commence immediately upon receipt of activity or "notice-to-proceed" from the Client. The Grubbs team will ensure that debris staging site construction is as rapidly as possible since staging sites are critically important to the debris removal process.

Site Access

Different points of ingress and egress will be established if possible. Quick acceleration and deceleration lanes will be established adjacent to the primary road leading to and from site access points if approved by the Client. The appropriate authority has jurisdiction over the primary road right-of-way. All temporary roads leading to and through the debris staging site will be constructed and maintained for all-weather use (i.e., rock laid roads).

Inspection Towers

Inspection towers will be constructed to facilitate observation and quantification of debris hauled for storage at debris staging sites. Once a haul vehicle arrives at the staging site, the driver will give the remaining copies of the Client representative's haul ticket.

Traffic Controls

Traffic control personnel will be stationed at the ingress observation tower with appropriate traffic control safety equipment to maintain vehicular and pedestrian traffic control. Additional traffic control personnel will be stationed throughout the site, as needed, to enforce proper dumping and to prevent personal injury, thus ensuring compliance with the Accident Prevention Plan as part of the Health and Safety Plan.

Environmental Protection

Grubbs' "Environmental Protection Plan" addresses erosion control, hazardous and toxic wastes, and dust and smoke control. (following requirements of the Clean Water Act (CWA), the Storm Water Act, the Resource Conservation and Recovery Act, Superfund Amendments, the Reauthorization Act, and others), Our team uses an internal document to

address environmentally sensitive issues and is available in its entirety upon request. Environmentally sensitive areas (i.e., wetlands, habitat, historical sites, etc.) within or near a debris staging site will be avoided, designated as sensitive, protected, and access restricted to the extent possible from adverse impact. Activity within environmentally sensitive areas will be prohibited, and all requirements of applicable environmental standards will be followed.

Hazardous and Toxic Waste Debris Operations Plan

Each component of the debris mission or activity comprises debris collection, staging, reduction, and disposal and may involve handling hazardous toxic waste. The following is an overview of when hazardous toxic waste is involved.

The contents and provisions of the Environmental Protection Contingency plan for Debris Removal Operations exist to provide a plan of action to be utilized in the event of an emergency (e.g.) fire, explosion, or release of hazardous waste or materials that could threaten life, property, or the environment. Each site provides unique hazards ((e.g.) terrain, waste containment) and notification procedures. However, any person who may be directly involved with emergency operation procedures will be briefed to understand the tasks that may be necessary for the successful mitigation of the event.

Action levels will be established and may change as each situation dictates. Anticipated action levels are as follows:

Action Level I – This level includes normal operating conditions with no suspected releases or hazardous environments. Operations may continue in Level D clothing with scheduled environmental monitoring.

Action Level II – Level II will be implemented when a release is suspected, however unconfirmed. Personal protective clothing will change from Level D to Level C, including air-purifying respirators. Unscheduled environmental monitoring will detect the presence or concentration of the product(s) being released. Proper safe handling techniques will be used to reduce possible contamination.

Action Level III – When a release of hazardous waste or material has been confirmed, the environmental plan's immediate implementation will occur.

Emergency Procedures

Notification, isolation, protection, identification, spill/leak control, fire control, and termination procedures will be outlined in the Site-specific Safety Plan and based on the current condition of the Client's needs.

Environmental, Health and Safety Compliance

Work performed at debris staging sites will be conducted in compliance with all federal, state, and local environmental, health, and safety requirements. GES staff and their subcontractors shall maintain compliance with the Corporate Accident Prevention plan, a component of the Corporate Safety plan.

Training

Due to the potential of encountering hazardous environments and materials during debris removal operations, training will be contingent upon each site's conditions. Site-specific training does not. However, exempt personnel from the necessary training set forth by the Grubbs team for activity in or around debris removal operations or emergency operations.

Site-specific training requirements may include, but are not limited to, types of hazards, quantities, locations of hazards, confined spaces, safety and health considerations, equipment considerations, capabilities of site personnel and equipment, and hazard communications.

Safety Precautions

Water Trucks

The required number of water trucks will be stationed at all debris staging sites. Water trucks will be used to reduce the threat of fire from all types of debris. If necessary, water trucks will also be used in fire suppression operations. Water trucks will be used to dampen areas, including temporary roadways, to suppress dust from trucks entering and leaving the debris staging site.

Fire Extinguishers

Fire extinguishers will be located throughout the debris staging site, as required by the site management plan, site safety plan, OSHA requirements, and Client activity. All debris staging site personnel will be trained in incipient fire suppression operations and safety procedures, including fire extinguishers and water trucks, to ensure compliance with the Accident Prevention Plan as part of the Health and Safety Plan.

Field Supervisors/Crew Foreman

Debris staging site supervisors will be responsible for managing all operations of the debris staging site, including site safety, haul load inspection, segregation, traffic control, dumping, reduction, security, and remediation.

Hazardous Material Containment Area

Our team will construct each hazardous materials containment area using the following methods:

1. The first step will involve determining the sub-grade of the existing area by excavating test holes using a backhoe to various depths. If the material is suitable for berm construction, Grubbs personnel will excavate a 30' × 30' area to a depth satisfactory to the contracting officer. Material from the excavation will be used to construct a five-foot berm around the perimeter. If the material is not suitable for berm construction, then suitable material will be hauled in from an approved off-site source. The berm's crest will be a minimum flat surface two feet in width, sufficient for the placement of stacked hay bales.
2. The cell will then be lined with a heavy gauge plastic liner, which overlaps the hay bales. The perimeter of the plastic liner will be held in place using an anchor trench. The liner will then be covered by six feet of soil to protect the liner from punctures. The containment area's interior will have 10 feet off the center, and metal posts are welded to a 2' × 2' base. The top of the metal post will have a tee fitting, and a minimum of 24-inch pipe to prevent damage to the plastic cover used when it is raining or when the hazardous material containment area is not in use.

An access ramp, constructed of excavated materials to allow safe and productive placement of hazardous materials, will be provided. If incompatible materials are to be stored, the containment area will be modified by constructing separator berms with an additional heavy gauge plastic liner providing complete separation between the incompatible materials. For this reason, the berms constructed will be built at a sufficient height to replace the interior supports. Additional access ramps will be constructed to provide entrance to each required cell.

Debris Staging Site Remediation

Remediation of debris staging sites is the process of returning the site to pre-use and, in some cases, pre-event condition. Debris staging site remediation is performed in four phases:

- ✓ Phase 1: Pre-use Inspection, Sampling, and Documentation.
- ✓ Phase 2: Environmental, Health, and Safety Compliance.
- ✓ Phase 3: Closure procedures.
- ✓ Phase 4: Final inspection, release, and acceptance.

Pre-use Inspection

Each debris staging site requires an inspection before use for the following: existing topography; existing vegetation (grass, shrubs); on-site or near-site water sources; existing structure and current condition; and any other distinguishing characteristics hazardous and non-hazardous materials stored on site. An introductory Environmental Impact Statement, following the Grubbs Environmental Protection Plan, will be accomplished.

Environmental Sampling

Random soil samples, surface, and subsurface will be taken and sealed in containers for comparison with post-use samples taken at the time of site closure. Before sealing these samples, a small portion of each sample will be field-tested to determine contaminants' presence before using the site. On-site and off-site samples will be taken of any impact able water source. Water source samples will be stored and tested using the criteria stated above. Samples of both water and soil will be taken, following the above standards, after operations have ended (post-use samples). Post-use samples and pre-use samples will be tested in a certified laboratory to determine contaminants' presence.

- Contaminants identified in the pre-use field test (determining whether a particular site or area of a site will be used for staging) will be agreed upon by a Grubbs Operations Manager and the Client.
- Contaminants identified in the post-use field test (results that were not present in pre-use test results, remediation of the site, or an area of the site) will be remediated following federal, state, and local regulations, as well as current industry standards

Documentation

A detailed description will be prepared for each site. Sketches or drawings (essential) shall illustrate the site's current condition and its contents and content location. Still, photographs and video will be taken of each site, both ground level and aerial, to additionally illustrate the site's pre-use condition and its contents.

Debris Segregation

Debris segregation is the proper physical sorting of mixed debris into (5) five categories:

- 1) Vegetative
- 2) Construction and Demolition (C&D)
- 3) Hazardous and Toxic Waste (HTW)
- 4) Salvageable/Recyclable
- 5) White Goods

Street/Road Level Segregation

Once the job foreman directs the debris removal personnel to segregate the debris into the five categories listed above, white goods and HTW will be left at the curbside unless otherwise specified in the Client activity. Segregation of debris at the street/road level will not take precedence over completing street/road debris removal operations safely and rapidly.

All personnel conducting debris segregation at the street/road level will receive a safety briefing on potential hazards and injury prevention to ensure compliance with the Accident Prevention Plan as part of the Health and Safety Plan.

Debris Segregation at Staging Sites

Staging site supervisors will ensure that all debris haul operators deposit debris in areas designated for the type of debris hauled. Vegetative debris will be placed into two separate piles. The first pile (pile one) will be a dumping point until a sufficient quantity has been accumulated to begin a continuous reduction operation. Pile two will be started and accumulated until the reduction of pile one has been completed, at which time dumping of vegetative debris on pile two will cease, and pile one will be replenished. This rotation will continue until the task is completed.

All personnel involved in vegetative debris segregation operations will receive a safety briefing for all affected jobs to ensure compliance with the Accident Prevention Plan as part of the Health and Safety Plan.

Debris Reduction

The following guidelines detail debris reduction operations not previously addressed. If required by a Client activity or notice-to-proceed, night operations may be conducted. Such operations will be conducted in the manner (burning or grinding) specified by the Client activity. Night operations will only be conducted upon Client determination, and after agreement by both parties, such operations can be conducted safely. A dumpsite foreman will be assigned to each operation, and when required by Client activity, a night foreman will be assigned.

Grinding Operations

Grinding or chipping operations will be accomplished on all vegetative debris, not reduced by burning operations. Grinding or chipping operations are the preferred method of reducing vegetative debris to accomplish environmental resource conservation through recycling/salvaging of wood chips. Although this operation is preferred for environmental purposes, it is more time consuming and costly due to materials handling, haul, and disposal costs after grinding or chipping operations have been completed.

Based on local circumstances, grinding or chipping operations of C&D materials may be discouraged by and within numerous jurisdictions. Such operations will be accomplished on the type of debris (vegetative or C&D) as directed by Client activity. For vegetative debris, such operations will be accomplished as described below:

- ✓ Vegetative debris will be placed into two separate piles and handled, as previously discussed.
- ✓ All personnel involved in vegetative debris grinding or chipping operations will receive a safety briefing for all affected job functions. A track-type tractor with the blade or a rubber tire loader will pick up and stockpile chips for temporary storage. Chips will be loaded out and hauled to a final disposal site as quickly as possible to reduce the threat of a fiery conflagration. All appropriate fire protection measures will be established and maintained following the Site Management Plan, the Site Safety Plan, and the Client requirements.

Safety Precautions

Water Trucks

Water trucks will be utilized to reduce the threat of fire from all types of debris. If necessary, water trucks will also be used in fire suppression operations.

Fire Extinguishers

Fire extinguishers will be located throughout each debris staging area. All grinding or chipping operations personnel will be trained in incipient fire suppression operations and safety procedures, including fire extinguishers and water trucks, to ensure compliance with the Accident Prevention plan, a component of the Health and Safety plan.

Burning Operations

Air curtain burning of debris is the preferred method of the Grubbs team. Air curtain burning will be accomplished on vegetative debris and clean woody debris unless otherwise directed by Client requirements. Under no circumstance will air curtain burning to be conducted on C&D debris that is known, considered, or suspected to contain environmental/health-hazardous materials. All personnel involved in air curtain burning operations will receive safety training hazards to ensure compliance with the Accident Prevention plan as part of the Safety plan.

Air curtain burning will be conducted below ground level in compliance with the Client activity plan's specification. The pit will be at least eight feet, and no more than 20 feet, in-depth and will be no wider than 1.1 times the air curtain nozzle's width, and no longer than 10-12 feet (15 feet maximum). No air curtain burning will be conducted within 1,000 feet of a structure or 100 feet of the debris pile. An area of not less than 100 feet surrounding each burn site will be cleared of all combustible materials and marked to delineate the area as restricted. All burning will be accomplished as set outlined in the conditions of the required permits.

Ash Disposal Area

At the end of each burning cycle, ash residue from the burning operations will be removed from the burning area and placed in a pre-identified Ash Disposal Area. Burning operations personnel will use this area to store the ash material before final disposal temporarily. The ash residue will be tested following the soil testing procedures located in the team's EPP to establish the need for installing a groundwater protection barrier in the Ash Disposal area. Should a liner be required, a layer of clay or limestone will be used to protect the aquifer (groundwater) from potential contamination. This liner will be replaced and reinstated should it be disturbed or removed by massive equipment operations.

Control of dust produced due to handling or storage of ash residue will be accomplished following the appropriate requirements of applicable regulatory agencies once the ash residue has reached a quantity that requires disposal. Samples of the ash will be taken and examined following the Client activity plan and applicable regulatory agencies to establish the requirements for disposal (Class I Subtitle D Landfill vs. Class III Landfill vs. agricultural recycling techniques).

Debris Disposal

Debris disposal is the pre-planned, pre-approved operation of placing debris in its final resting place. Debris disposal operations can be segmented into three distinct operations: haul to the debris disposal site, physical operation of the debris disposal site, and operation of the debris disposal site.

Disposal Sites

A disposal site may be a dump and a landfill owned and operated by a private or public sector. Non-burnable debris will be disposed of only at a dump or landfill designated to receive materials other than toxic, hazardous waste.

Operations

All field supervisors will ensure that all debris disposal hauling operators are licensed or certified to operate the required equipment. All debris disposal operators will be given area maps designating assignment/authorized areas of operations and transport routes designated or approved by the Client. All debris disposal haul operators will visibly display colored signs provided by the Grubbs team and, if applicable, the Client. The Grubbs signs are magnetic and placed on the vehicle cab drivers and passenger's side doors. Any signs provided by the Client will be displayed on both sides of the vehicle bed's forward-most section unless otherwise directed by the Client activity plan. All signs will be removed from the vehicle's exterior at the close of each business day and secured by the driver to prevent theft or loss. Signs will be replaced on the vehicle at the beginning of the next workday. Colored paper signs/passes will be displayed in the driver's side windshield of each vehicle. The sign/pass color is subject to change without notice to ensure quality control measures regarding authority to exit worksites and enter disposal site(s).

Closure Procedures

Pre-use inspection and documentation information will be used as a guide, restoring each site to pre-use condition.

Removal of Debris

Debris residue not taken to the appropriate disposal site during debris disposal operations will be collected, recorded, and hauled to the appropriate disposal site.

Removal of Temporary Structures

All temporary structures, such as fencing, inspection towers, temporary offices, sanitary facilities, etc., will be removed from each site.

Landscape Operations

Each site will be graded as required to return the topography to pre-use elevations unless otherwise directed by the Client activity plan. Each site will be restored to its pre-use vegetative condition by seeding, fertilizing, and laying of straw, as well as the replacement of agreed-upon shrubs and trees.

Final Debris Documentation and Contract Close-Out

The Contractor will coordinate the following closeout requirements working with the applicant's staff.

- ✓ Coordinate with local and state officials responsible for construction, real estate, contracting, project management, and legal counsel regarding requirements and support for the implementation of a site remediation plan.
- ✓ Establish an independent testing and monitoring program. The Contractor is responsible for the environmental restoration of both public and leased sites. The Contractor will also remove all debris from sites for final disposal at landfills before closure.
- ✓ Reference appropriate and applicable environmental regulations.
- ✓ Prioritize site closures.
- ✓ Schedule closeout activities
- ✓ Determine separate protocols for ash, soil, and water testing.
- ✓ Develop decision criteria for certifying satisfactory closure based on limited baseline information.
- ✓ Develop administrative procedures and contractual arrangements for the closure phase.
- ✓ Inform local and state environmental agencies regarding the acceptability of the program and established

requirements.

- ✓ Designate approving authority to review and evaluate Contractor closure activities and progress.
- ✓ Retain staff during the closure phase to develop site-specific remediation for sites, as needed, based on information obtained from the closure.

TAB F - Licenses



Ron DeSantis, Governor

Melanie S. Griffin, Secretary



STATE OF FLORIDA
DEPARTMENT OF BUSINESS AND PROFESSIONAL REGULATION

CONSTRUCTION INDUSTRY LICENSING BOARD

THE GENERAL CONTRACTOR HEREIN IS CERTIFIED UNDER THE
PROVISIONS OF CHAPTER 489, FLORIDA STATUTES

CANNON, MICHAEL ROSS

GRUBBS EMERGENCY SERVICES, LLC
13365 W HILLSBOROUGH AVENUE
TAMPA FL 33635

LICENSE NUMBER: CGC1521984

EXPIRATION DATE: AUGUST 31, 2024

Always verify licenses online at MyFloridaLicense.com



Do not alter this document in any form.

This is your license. It is unlawful for anyone other than the licensee to use this document.

State of Florida

Department of State

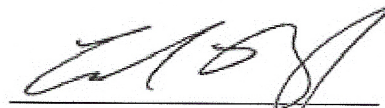
I certify from the records of this office that GRUBBS EMERGENCY SERVICES, LLC is a limited liability company organized under the laws of the State of Florida, filed on July 27, 2012.

The document number of this limited liability company is L12000097669.

I further certify that said limited liability company has paid all fees due this office through December 31, 2024, that its most recent annual report was filed on February 6, 2024, and that its status is active.

*Given under my hand and the
Great Seal of the State of Florida
at Tallahassee, the Capital, this
the Sixth day of February, 2024*




Secretary of State

Tracking Number: 4432497674CC

To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.

<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>

PASCO COUNTY BUSINESS TAX RECEIPT

Issued pursuant and subject to Florida Statutes and Pasco County Ordinances. Issuance does not certify compliance with zoning or other laws. This receipt must be posted conspicuously in place of business.

2024

Expires September 30th



ACCOUNT #:: 101280
SIC CODE: 7349.06

MIKE FASANO
TAX COLLECTOR
PASCO COUNTY FLORIDA

TYPE OF BUSINESS
CLEANING SERVICE
STATE LICENSE # for COUNTY COMP CARD #

GRUBBS EMERGENCY SERVICES LLC

OWNER/QUALIFYING AGENT
GRUBBS JOHN G

PO BOX 468
ARIPEKA, FL 34679

LOCATION ADDRESS:
16533 US HWY 19
HUDSON, FL 34667

DATE	RECEIPT	AMOUNT
07/25/2023	23-1-104228	113.75

Dear Business Owner:

Your 2024 Pasco County Business Tax Receipt is printed above. Please detach the receipt and display it in a place that is visible to the public and available for inspection.

The Pasco County Business Tax Receipt is in addition to any other license or certificate that may be required by law and does not signify compliance with zoning, health, or regulatory requirements. The Pasco County Business Tax Receipt is non-regulatory and is not meant to be a certification of the holder's ability to perform the service for which it is registered.

Business Tax Receipts expire September 30th. Annual renewals are mailed in June to the address of record at that time. Please contact our office if there are any changes to your business name, ownership, physical address, or closing of your business.

Thank you for allowing us to serve you!

MIKE FASANO
PASCO COUNTY TAX COLLECTOR

EAST PASCO GOVERNMENT CENTER
DADE CITY

WEST PASCO GOVERNMENT CENTER
NEW PORT RICHEY

TAX COLLECTOR BUILDING
GULF HARBORS

CENTRAL PASCO GOVERNMENT CENTER
LAND O' LAKES

COMPARK 75 BUSINESS PARK
WESLEY CHAPEL

CALL CENTER: MONDAY - FRIDAY 8:30 AM - 5:00 PM (352) 521-4338 • (727) 847-8032 • (813) 235-6076

TAB G - Insurance



EVANSTON INSURANCE COMPANY
THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

BLANKET ADDITIONAL INSURED

This endorsement modifies insurance provided under the following:

- COMMERCIAL GENERAL LIABILITY COVERAGE FORM
- LIQUOR LIABILITY COVERAGE FORM
- OWNERS AND CONTRACTORS PROTECTIVE LIABILITY COVERAGE FORM
- PRODUCTS/COMPLETED OPERATIONS LIABILITY COVERAGE FORM

SCHEDULE

Additional Premium: \$Included (Check box if fully earned <input checked="" type="checkbox"/>)
--

Please refer to each Coverage Form to determine which terms are defined. Words shown in quotations on this endorsement may or may not be defined in all Coverage Forms.

A. Who Is An Insured is amended to include as an additional insured any person or entity to whom you are required by valid written contract or agreement to provide such coverage, but only with respect to "bodily injury", "property damage" (including "bodily injury" and "property damage" included in the "products-completed operations hazard"), and "personal and advertising injury" caused, in whole or in part, by the negligent acts or omissions of the Named Insured and only with respect to any coverage not otherwise excluded in the policy.

However:

1. The insurance afforded to such additional insured only applies to the extent permitted by law; and
2. The insurance afforded to such additional insured will not be broader than that which you are required by the valid written contract or agreement to provide for such additional insured.

Our agreement to accept an additional insured provision in a valid written contract or agreement is not an acceptance of any other provisions of such contract or agreement or the contract or agreement in total.

When coverage does not apply for the Named Insured, no coverage or defense will apply for the additional insured.

No coverage applies to such additional insured for injury or damage of any type to any "employee" of the Named Insured or to any obligation of the additional insured to indemnify another because of damages arising out of such injury or damage.

B. With respect to the insurance afforded to these additional insured, the following is added to limits of insurance:

The most we will pay on behalf of the additional insured is the amount of insurance:

1. Required by the valid written contract or agreement; or
2. Available under the applicable limits of insurance shown in the Declarations;

whichever is less.

This endorsement shall not increase the applicable limits of insurance shown in the Declarations.

All other terms and conditions remain unchanged.



EVANSTON INSURANCE COMPANY

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

BLANKET WAIVER OF TRANSFER OF RIGHTS OF RECOVERY AGAINST OTHERS TO US

This endorsement modifies insurance provided under the following:
COMMERCIAL GENERAL LIABILITY COVERAGE FORM

SCHEDULE

Name Of Person Or Organization:

Any person(s) or organization(s) with whom the Named Insured agrees, in a written contract executed prior to the "occurrence", to waive rights of recovery

Additional Premium: \$ Included

The following is added to Condition **8**. Transfer Of Rights Of Recovery Against Others To Us under Section **IV** – Commercial General Liability Conditions:

We waive any right of recovery we may have against any person or organization shown in the Schedule of this endorsement. This waiver applies only to the person or organization shown in the Schedule of this endorsement.

All other terms and conditions remain unchanged.

CERTIFICATE OF LIABILITY INSURANCE

Date
2/23/2024

Producer: Plymouth Insurance Agency
2739 U.S. Highway 19 N.
Holiday, FL 34691
(727) 938-5562

This Certificate is issued as a matter of information only and confers no rights upon the Certificate Holder. This Certificate does not amend, extend or alter the coverage afforded by the policies below.

Insured: South East Personnel Leasing, Inc. & Subsidiaries
2739 U.S. Highway 19 N.
Holiday, FL 34691

Insurers Affording Coverage	NAIC #
Insurer A: Lion Insurance Company	11075
Insurer B:	
Insurer C:	
Insurer D:	
Insurer E:	

Coverages

The policies of insurance listed below have been issued to the insured named above for the policy period indicated. Notwithstanding any requirement, term or condition of any contract or other document with respect to which this certificate may be issued or may pertain, the insurance afforded by the policies described herein is subject to all the terms, exclusions, and conditions of such policies. Aggregate limits shown may have been reduced by paid claims.

INSR LTR	ADDL INSRD	Type of Insurance	Policy Number	Policy Effective Date (MM/DD/YY)	Policy Expiration Date (MM/DD/YY)	Limits																
		GENERAL LIABILITY <input type="checkbox"/> Commercial General Liability <input type="checkbox"/> Claims Made <input type="checkbox"/> Occur <hr/> General aggregate limit applies per: <input type="checkbox"/> Policy <input type="checkbox"/> Project <input type="checkbox"/> LOC				Each Occurrence \$ Damage to rented premises (EA occurrence) \$ Med Exp \$ Personal Adv Injury \$ General Aggregate \$ Products - Comp/Op Agg \$																
		AUTOMOBILE LIABILITY <input type="checkbox"/> Any Auto <input type="checkbox"/> All Owned Autos <input type="checkbox"/> Scheduled Autos <input type="checkbox"/> Hired Autos <input type="checkbox"/> Non-Owned Autos				Combined Single Limit (EA Accident) \$ Bodily Injury (Per Person) \$ Bodily Injury (Per Accident) \$ Property Damage (Per Accident) \$																
		EXCESS/UMBRELLA LIABILITY <input type="checkbox"/> Occur <input type="checkbox"/> Claims Made Deductible				Each Occurrence Aggregate																
A		Workers Compensation and Employers' Liability Any proprietor/partner/executive officer/member excluded? NO If Yes, describe under special provisions below.	WC 71949	01/01/2024	01/01/2025	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 5%; text-align: center;">X</td> <td style="width: 70%;">WC Statutory Limits</td> <td style="width: 5%;"></td> <td style="width: 20%; text-align: center;">OTH-ER</td> </tr> <tr> <td></td> <td>E.L. Each Accident</td> <td></td> <td style="text-align: right;">\$1,000,000</td> </tr> <tr> <td></td> <td>E.L. Disease - Ea Employee</td> <td></td> <td style="text-align: right;">\$1,000,000</td> </tr> <tr> <td></td> <td>E.L. Disease - Policy Limits</td> <td></td> <td style="text-align: right;">\$1,000,000</td> </tr> </table>	X	WC Statutory Limits		OTH-ER		E.L. Each Accident		\$1,000,000		E.L. Disease - Ea Employee		\$1,000,000		E.L. Disease - Policy Limits		\$1,000,000
X	WC Statutory Limits		OTH-ER																			
	E.L. Each Accident		\$1,000,000																			
	E.L. Disease - Ea Employee		\$1,000,000																			
	E.L. Disease - Policy Limits		\$1,000,000																			
Other		Lion Insurance Company is A.M. Best Company rated A (Excellent). AMB # 12616																				

Descriptions of Operations/Locations/Vehicles/Exclusions added by Endorsement/Special Provisions: Client ID: 83-67-127
 Coverage only applies to active employee(s) of South East Personnel Leasing, Inc. & Subsidiaries that are leased to the following "Client Company":

Grubbs Emergency Services, LLC

Coverage only applies to injuries incurred by South East Personnel Leasing, Inc. & Subsidiaries active employee(s), while working in: FL.
 Coverage does not apply to statutory employee(s) or independent contractor(s) of the Client Company or any other entity.
 A list of the active employee(s) leased to the Client Company can be obtained by emailing a request to certificates@lioninsurancecompany.com

Project Name: FOR BID PURPOSES ONLY.

ISSUE 02-06-24 (PH). REISSUE 02-23-24 (BP)

Begin Date: 3/29/2021

CERTIFICATE HOLDER	CANCELLATION
Sample Insurance Cert	Should any of the above described policies be cancelled before the expiration date thereof, the issuing insurer will endeavor to mail 30 days written notice to the certificate holder named to the left, but failure to do so shall impose no obligation or liability of any kind upon the insurer, its agents or representatives.

TAB H – Required Documents

Section 8 – Required Forms

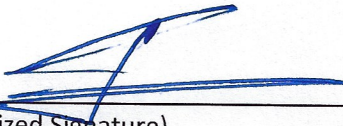
PROPOSAL SUBMITTAL CHECKLIST

- Program Standards and Requirements Statement
- Financial Statement
- Proposer's Information Sheet
- No Response Form
- Contact for Contract Administration Form
- Proposer's Certification
- Addendum Acknowledgement
- Drug-Free Workplace Certificate
- Sworn Statement Pursuant to Section 287.133 (3)(a) F.S. in Public Entity Crimes
- Affidavit of Non-Collusion
- ADA Nondiscrimination Statement
- No Lobbying Affidavit
- Vendor Certification Regarding Scrutinized Companies Lists
- Certification for Contracts, Grants, Loans, and Cooperative Agreements
- E-Verify Compliance Form
- Professional References
- MWBE Participation Statement
- Vendor Information
- W-9 Form
- Unit Cost Fee Rate Schedule

Submission of one (1) original marked "ORIGINAL", five (5) identical paper copies, and one (1) electronic copy in pdf format on a USB drive labeled with the company name and RFP number in conformance with the detailed submittal instructions. FAILURE TO PROVIDE ALL INFORMATION listed on each form may result in the rejection of your proposal, or a reduction in evaluation points. FAILURE TO PROVIDE AN UNLOCKED ACCESSIBLE ELECTRONIC COPY OF YOUR RESPONSE shall result in the rejection of your proposal.

BY: Grubbs Emergency Services, LLC

Bidder



(Authorized Signature)

July 31, 2024

(Date)

John G. Grubbs, Managing Member

(Print Name)

This document must be completed and returned with your Submittal



REQUEST FOR PROPOSAL FOR EMERGENCY PLANNING, DISASTER RECOVERY & HAZARD MITIGATION GRANT PROGRAM SERVICES RFP #:

**Information Sheet
For Transactions and Conveyances
Corporate Identification**

The Following information will be provided to the Franklin County Legal Services for incorporation in legal documents. It is; therefore, vital all information is accurate and complete. Please be certain all spelling, capitalization, etc. is exactly as registered with the State and Federal Government.

Is this a Florida Corporation: YES (Circle One) or NO

If not a Florida Corporation,
In what State was it created?
Name as spelled in that State. _____

What kind of Corporation is it? For Profit or Not for Profit

Is it in good Standing? YES or NO

Authorized to transact business in Florida? YES or NO

State of Florida, Department of State, Certificate of Authority Document No: _____

Does it use a registered fictitious name? YES or NO

Name of Officers:
 President: _____ Secretary: _____
 Vice President: _____ Treasurer: _____
 Director: _____ Director: _____
 Other: _____ Other: _____

Name of Corporation (As used in Florida): Grubbs Emergency Services, LLC
(Spelled exactly as it is registered with the State or Federal Government)

Corporate Address:
 Post Office Box: PO Box 468
 City, State, Zip: Aripeka, Florida 34667
 Street Address: 13365 West Hillsborough Ave.
 City, State, Zip: Tampa, Florida 33635
(Please provide Post Office Box and Street Address for mail and/or express delivery; also, for recorded instruments involving land)

Federal Identification Number: 32-0383464
(For all instruments to be recorded, taxpayer's identification is needed)

Name of Individual who will sign the instrument on behalf of the Company:
John G. Grubbs
(Upon Certification of Award, the President or Vice-President shall sign Contract. Any other officer shall have permission to sign via a resolution approved by the Board of Directors on behalf of the company. The awarded contractor shall submit a copy of the resolution together with the executed contract to the Contact listed in Section 3.1.)

Title of the individual named above who will sign on behalf of the Company:
Managing Member

"NO RESPONSE"

If your firm is unable to provide a submittal, please complete and return this form prior to date shown for receipt and return to:

Franklin County Emergency Management
28 Airport Road
Apalachicola, FL 32320
OR
jenniferd@franklincountyflorida.com

We have declined to propose for the following reason(s):

- _____ We do not offer this service/product
- _____ Our schedule would not permit us to perform
- _____ Unable to meet specifications
- _____ Unable to meet bond/insurance requirements
- _____ Specifications unclear (please explain below)
- _____ Other (please specify below)

REMARKS N/A

 John G. Grubbs, Managing Member

Print Name and Title

 Grubbs Emergency Services, LLC

Company Name

 13365 W. Hillsborough Ave. Tampa, Florida 33635

Address

 (352) 279-9222

Business Phone

 ggrubbses@grubbses.com

E-mail



REQUEST FOR PROPOSAL FOR EMERGENCY PLANNING, DISASTER RECOVERY & HAZARD MITIGATION GRANT PROGRAM SERVICES RFP #:

CONTACT FOR CONTRACT ADMINISTRATION

Designate one person authorized to conduct contract Administration.

NAME: John G. Grubbs

TITLE: Managing Member

COMPANY NAME: Grubbs Emergency Services, LLC

ADDRESS: 13365 West Hillsborough Ave


CITY: Tampa

STATE: Florida **ZIP:** 33635

TELEPHONE NUMBER: 352-279-9222

FAX NUMBER: _____

EMAIL: ggrubbs@grubbses.com or blaise@grubbses.com

SIGNATURE: 

Attachment 'F'

PROPOSER'S CERTIFICATION

I have carefully examined the Request for Proposals, Instructions to Proposers, General and/or Special Conditions, Specifications, RFP Proposal, and any other documents accompanying or made a part of this invitation.

I hereby propose to furnish the goods or services specified in the Request for Proposal at the prices or rates as finally negotiated. I agree that my proposal will remain firm for a period of up to ninety (90) days to allow the Entities adequate time to evaluate the proposal. Furthermore, I agree to abide by all conditions of the proposal.

I certify that all information contained in this RFP is truthful to the best of my knowledge and belief. I further certify that I am a duly authorized to submit this RFP on behalf of the Proposer / Contractor as its act and deed and that the Proposer / Contractor is ready, willing, and able to perform if awarded the contract.

I further certify that this RFP is made without prior understanding, Contract, connection, discussion, or collusion with any person, firm or corporation submitting a RFP for the same product or service; no officer, employee or agent of the Entities Board of Entities Commissioners or of any other proposer interested in said RFP; and that the undersigned executed this Proposer's Certification with full knowledge and understanding of the matters therein contained and was duly authorized to do so.

I further certify that having read and examined the specifications and documents for the designated services and understanding the general conditions for contract under which services will be performed, does hereby propose to furnish all labor, equipment, and material to provide the services set forth in the RFP.

I hereby declare that the following listing states any clarifications, all variations from and exceptions to the requirements of the specifications and documents. The undersigned further declares that the "work" will be performed in strict accordance with such requirements and understands that any exceptions to the requirements of the specifications and documents shall render the proposal non-responsive.

NO EXCEPTIONS ALLOWED AFTER THE RFP IS SUBMITTED:

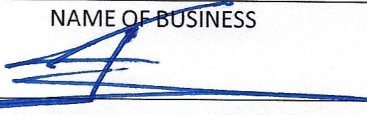
Please check one: I take NO exceptions. Exceptions:

Grubbs Emergency Services, LLC

NAME OF BUSINESS

13365 W. Hillsborough Ave.

MAILING ADDRESS



AUTHORIZED SIGNATURE

Tampa, Florida 33635

CITY, STATE & ZIP CODE

John G. Grubbs, Managing Member

NAME, TITLE, TYPED

(352) 279-9222 or (877) GRUBBS-1

TELEPHONE NUMBER / FAX NUMBER

32-0383464

FEDERAL IDENTIFICATION #

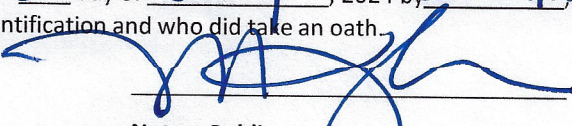
ggrubbs@grubbses.com or blaise@grubbses.com

E-MAIL ADDRESS

STATE OF FLORIDA
COUNTY OF PASCO

The foregoing instrument was acknowledged before me this 31st day of July, 2024 by John G. Grubbs who is personally known to me or who has produced as identification and who did take an oath.

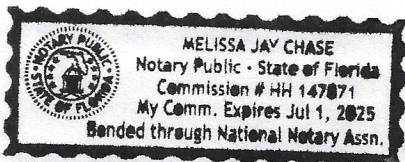
My Commission Expires:



Notary Public

Name typed, printed or stamped

My Commission Expires: July 1, 2025



Attachment 'F'

ADDENDUM ACKNOWLEDGEMENT

I have carefully examined this Request for Proposal (RFP) which includes scope, requirements for submission, general information and the evaluation and award process.

I acknowledge receipt and incorporation of the following addenda, and the cost, if any, of such revisions has been included in the price of the proposal.

Addendum #	_____	Date:	_____	Addendum #	_____	Date:	_____
Addendum #	_____	Date:	_____	Addendum #	_____	Date:	_____



(Authorized Signature)

July 31, 2024

(Date)

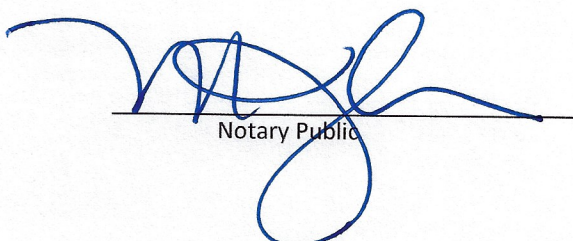
John G. Grubbs

(Print Name)

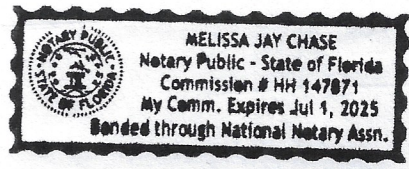
STATE OF FLORIDA
COUNTY OF PASCO

The foregoing instrument was acknowledged before me this 31st day of July, 2024 by John G. Grubbs who is personally known to me or who has produced as identification and who did take an oath.

My Commission Expires:



Notary Public



**BUSINESS ENTITY AFFIDAVIT
(VENDOR/BIDDER DISCLOSURE)**

I, John G. Grubbs, Managing Member, being first duly sworn state:

The full legal name and business address of the person(s) or entity contracting or transacting business with Franklin County, FL ("County") are (Post Office addresses are not acceptable), as follows:

32-0383464

Federal Employer Identification Number (If none, Social Security Number)

Grubbs Emergency Services, LLC

Name of Entity, Individual, Partners or Corporation

13365 West Hillsborough Ave. Tampa, Florida 33635

Street Address Suite City State Zip Code

OWNERSHIP DISCLOSURE AFFIDAVIT

1. If the contact or business transaction is with a corporation, the full legal name and business address shall be provided for each officer and director and each stockholder who holds directly or indirectly five percent (5%) or more of the corporation's stock. If the contract or business transaction is with a trust, the full legal name and address shall be provided for each trustee and each beneficiary. All such names and addresses are (Post Office addresses are not acceptable), as follows:

<u>Full Legal Name</u>	<u>Address</u>	<u>Ownership</u>
John G. Grubbs	16533 US Hwy 19, Hudson, Florida 34679	57.50 %
Torrence L. Hunt	13365 W. Hillsborough Ave., Tampa, Florida 33635	21.25 %
Michael R. Cannon	13365 W. Hillsborough Ave., Tampa, Florida 33635	21.25 %

2. The full legal names and business address of any other individual (other than subcontractors, materialmen, suppliers, laborers, or lenders) who have, or will have, any interest (legal equitable, beneficial or otherwise) in the contract or business transaction with the County are (Post Office addresses are not acceptable), as follows:

N/A

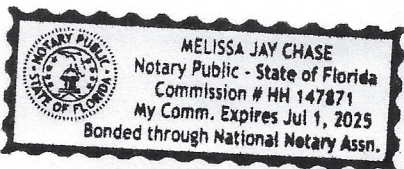
[Signature]
Signature of Affiant

July 31, 2024
Date

STATE OF FLORIDA
COUNTY OF PASCO

The foregoing instrument was acknowledged before me by means of physical presence or online notarization, this 7/31/24 (date) by John G. Grubbs (name of officer or agent, title of officer or agent) of Grubbs Emergency Services, LLC (name of corporation acknowledging), a FLORIDA (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced _____ (type of identification) as identification.

[Notary Seal]



[Signature]
Notary Public
Melissa Jay Chase
Name typed, printed or stamped
My Commission Expires: July 1, 2025

Attachment 'F'

FRANKLIN COUNTY
DRUG-FREE WORKPLACE COMPLIANCE FORM

Preference shall be given to businesses with drug-free workplace programs. Whenever two or more bids, which are equal with respect to price, quality, and service, are received by the State or by any political subdivision for the procurement of commodities or contractual services, a bid received from a business that certifies that it has implemented a drug-free workplace program shall be given preference in the award process.

(The undersigned vendor in accordance with Florida Statute 287.087 hereby certifies that Grubbs Emergency Services, LLC does):

- 1. Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the workplace...
2. Inform employees about the dangers of drug abuse in the workplace...
3. Give each employee engaged in providing the commodities or contractual services that are under bid a copy of the statement specified in Subsection 1.
4. In the statement specified in Subsection 1, notify the employees that, as a condition of working on the commodities or contractual services that are under bid, the employee will abide by the terms of the statement...
5. Impose a sanction on, or require the satisfactory participation in a drug abuse assistance or rehabilitation program if such is available in the employee's community...
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of this section.

As the person authorized to sign the statement, I certify that this form complies fully with the above requirements.

Vendor's Signature: [Signature] Date July 31, 2024

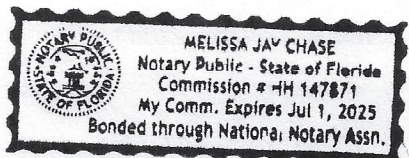
Print or Type Name/Title John G. Grubbs, Managing Member

STATE OF FLORIDA
COUNTY OF PASCO

The foregoing instrument was acknowledged before me by means of [X] physical presence or [] online notarization, this July 31, 2024 (date) by John G. Grubbs (name of officer or agent, title of officer or agent) of Grubbs Emergency Services, LLC (name of corporation acknowledging), a FLORIDA (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced [Signature] (type of identification) as identification.

[Notary Seal]

Notary Public [Signature]
Name typed, printed or stamped Melissa Jay Chase
My Commission Expires: July 1, 2025



Attachment 'F'

**SWORN STATEMENT PURSUANT TO SECTION 287.133 (3) (a),
FLORIDA STATUTES, ON PUBLIC ENTITY CRIMES**

THIS FORM MUST BE SIGNED AND SWORN TO IN THE
PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICAL
AUTHORIZED TO ADMINISTER OATHS

1. This sworn statement is submitted to FRANKLIN COUNTY, FLORIDA by:

John G. Grubbs, Managing Member

(print individual's name and title)

for: Grubbs Emergency Services, LLC

(print name of entity submitting sworn statement)

whose business address is: 13365 W. Hillsborough Ave., Tampa, Florida 33635

and (if applicable) its Federal Employer Identification Number (FEIN) is: 32-0383464

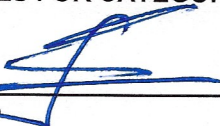
(If the entity has no FEIN, include the Social Security Number of the individual signing this sworn statement:
____ - ____ - ____).

2. I understand that a "public entity crime" as defined in Paragraph 287.133 (1)(g), Florida Statutes, means a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or of the United States, including but not limited to, any bid or contract for goods or services to be provided to any public entity or an agency or political subdivision of any other state or of the United States and involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misrepresentations.
3. I understand that "convicted" or "conviction" as defined in Paragraph 287.133 (1)(b), Florida Statutes, means a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, non-jury trial, or entry of a plea of guilty or non contendere.
4. I understand that an "affiliate" as defined in Paragraph 287.133(1)(a), Florida Statutes, means:
- a.) A predecessor or successor of a person convicted of a public entity crime; or
 - b.) An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The ownership by one person of shares constituting a controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.
5. I understand that a "person" as defined in Paragraph 287.133(1)(e), Florida Statutes, means any natural person or entity organized under the laws of any state or of the United States with legal power to enter into a binding contract and which bids or applies to bid on contracts for the provision of goods or services let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, directors, executives, and partners. Shareholders, employees, members, and agents who are active in management of an entity.
6. Based on information and belief, the statement, which I have marked below, is true in relations to the entity submitting this sworn statement. (Indicate which statement applies).
- Neither the entity submitting this sworn statement, nor any of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, nor any

affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.

- The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.
- The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989. However, there has been a subsequent proceeding before a Hearing Officer of the State of Florida, Division of Administrative Hearings and the final Order entered by the Hearing Officer determined that it was not in the public interest to place the entity submitting this sworn statement on the convicted vendor list (attach a copy of the final order).

I UNDERSTAND THAT THE SUBMISSION OF THIS FORM TO THE CONTRACTING OFFICER FOR THE PUBLIC ENTITY IDENTIFIED IN PARAGRAPH 1 ABOVE IS FOR THAT PUBLIC ENTITY ONLY AND THAT THIS FORM IS VALID THROUGH DECEMBER 31 OF THE CALENDAR YEAR IN WHICH IT IS FILED. I ALSO UNDERSTAND THAT I AM REQUIRED TO INFORM THE PUBLIC ENTITY PRIOR TO ENTERING INTO A CONTRACT IN EXCESS OF THE THRESHOLD AMOUNT PROVIDED IN SECTION 287.017, FLORIDA STATUTES FOR CATEGORY TWO OF ANY CHANGE IN THE INFORMATION CONTAINED IN THIS FORM.

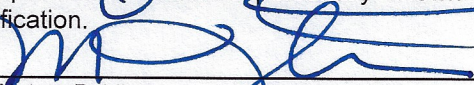


Signature

STATE OF FLORIDA
COUNTY OF PASCO

The foregoing instrument was acknowledged before me by means of physical presence or online notarization, this 7/1/24 (date) by John G. Grubbs (name of officer or agent, title of officer or agent) of Grubbs Emergency Services, Inc. (name of corporation acknowledging), a FLORIDA (state or place of incorporation) corporation, on behalf of the corporation. (He/she is personally known to me or has produced _____ (type of identification) as identification.

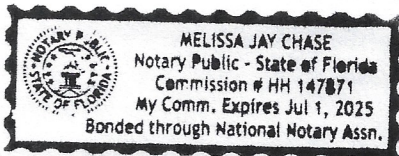
[Notary Seal]



Notary Public

Melissa Jay Chase
Name typed, printed or stamped

My Commission Expires: July 1, 2025



Attachment 'F'

AFFIDAVIT OF NON-COLLUSION AND OF NON-INTEREST OF ENTITY'S EMPLOYEES

John G. Grubbs, Managing Member, * being first duly sworn, deposes and says that he/she is the Offeror in the above proposal, that the only person or persons interested in said proposal are named therein; that no officer, employee or agent of the Entities Board of Entities Commissioners or of any other Offeror is interested in said proposal; and that affiant makes the above proposal with no past or present collusion with any other person, firm or corporation.



Authorized Signature

July 31, 2024

Date

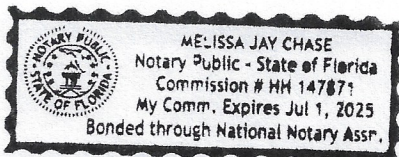
John G. Grubbs

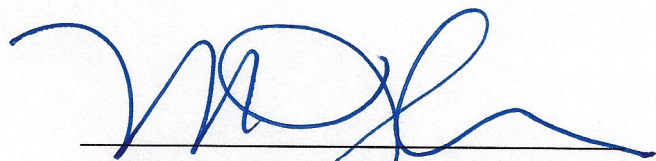
(Print Name)

STATE OF FLORIDA
COUNTY OF FLORIDA

The foregoing instrument was acknowledged before me this 31st day of July, 2024 by John G. Grubbs, who is personally known to me or who has produced as identification and who did take an oath.

My Commission Expires:





Notary Public

*NOTICE: State name of Offeror followed by name of authorized individual (and title) that is signing as Affiant. If Offeror is an individual, state name of Offeror only.

**AMERICANS WITH DISABILITIES ACT (ADA)
DISABILITY NONDISCRIMINATION STATEMENT**

**THIS FORM MUST BE SIGNED AND SWORN TO IN THE
PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICIAL
AUTHORIZED TO ADMINISTER OATHS**

This sworn statement is submitted to FRANKLIN COUNTY, FLORIDA by: John G. Grubbs, Managing Member

for: (print individual's name and title) Grubbs Emergency Services, LLC

whose business address is: (print name of entity submitting sworn statement) 13365 W. Hillsborough Ave., Tampa, Florida 33635

and (if applicable) its Federal Employer Identification Number (FEIN) is: 32-0383464
(If the entity has no FEIN, include Social Security Number of the individual signing this sworn statement:
_____ - _____ - _____.)

I, being duly first sworn state:

That the above named firm, corporation or organization is in compliance with and agreed to continue to comply with, and assure that any subcontractor, or third party contractor under this project complies with all applicable requirements of the laws listed below including, but not limited to, those provision pertaining to employment, provision of programs and services, transportation, communications, access to facilities, renovations, and new construction.

The Americans with Disabilities Act of 1990 (ADA), Pub. L. 101-336, 104 Stat 327, 42 USC 12101-12213 and 47 USC Sections 225 and 661 including Title I, Employment; Title II, Public Services; Title III, Public Accommodations and Services Operated by Private entities; Title IV, Telecommunications; and Title V, Miscellaneous Provisions.

The Florida Americans with Disabilities Accessibility Implementation Act of 1993, Section 553.501-553.513, Florida Statutes:

The Rehabilitation Act of 1973, 229 USC Section 794;

The Federal Transit Act, as amended 49 USC Section 1612;

The Fair Housing Act as amended 42 USC Section 3601-3631.

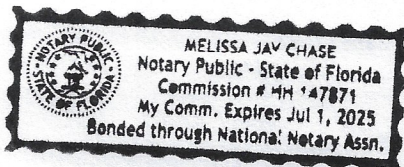
[Signature]
Signature

STATE OF FLORIDA
COUNTY OF PASCO

The foregoing instrument was acknowledged before me by means of physical presence or online notarization, this 7/1/2024 (date) by John G. Grubbs (name of officer or agent, title of officer or agent) of Grubbs Emergency Services, LLC (name of corporation acknowledging), a FLORIDA (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced _____ (type of identification) as identification.

[Notary Seal]

[Signature]
Notary Public
Melissa J. Chao
Name typed, printed or stamped
My Commission Expires: July 1, 2025



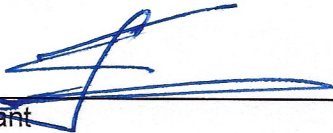
NO LOBBYING AFFIDAVIT

STATE OF FLORIDA
COUNTY OF Florida

This 31st day of July 20 24,

being first duly sworn, deposes and says that he/she is the authorized representative of _____

Grubbs Emergency Services, LLC (Name of contractor, firm or individual), maker of the attached submittal made in response to a request for bid, proposals, qualifications and/or any other solicitation released by Franklin County, FL, and swears that the bidder and any of its agents agrees to abide by the County's no lobbying restrictions in regard to this solicitation.



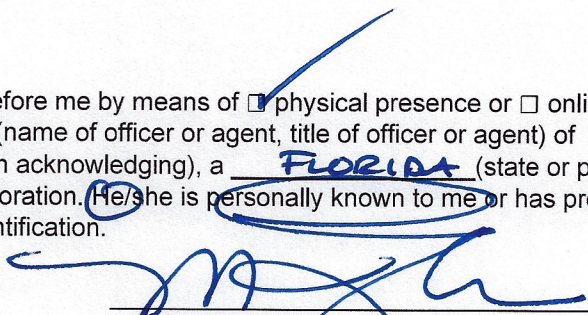
Affiant

John G. Grubbs

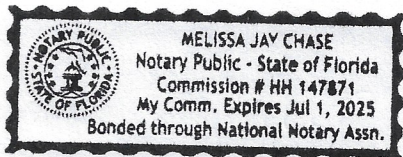
Print / Type Name & Title

The foregoing instrument was acknowledged before me by means of physical presence or online notarization, this 7/1/24 (date) by John G. Grubbs (name of officer or agent, title of officer or agent) of Grubbs Emergency Services, LLC (name of corporation acknowledging), a FLORIDA (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced _____ (type of identification) as identification.

My commission expires:



Notary Signature
Melissa Jay Chase



VENDOR CERTIFICATION
REGARDING SCRUTINIZED
COMPANIES LISTS

Respondent Vendor Name: Grubbs Emergency Services, LLC

Vendor FEIN: 32-0383464

Vendor's Authorized Representative Name and Title: John G. Grubbs, Managing Member

Address: 13365 W. Hillsborough Ave.

City: Tampa State: Florida Zip: 33635

Phone Number: (352) 279-9222

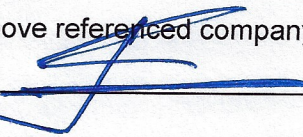
Email Address: ggrubbs@grubbses.com or blaise@grubbses.com

Section 287.135, Florida Statutes, prohibits agencies from contracting with companies for goods or services of \$1,000,000 or more, that are on either the Scrutinized Companies with Activities in Sudan List, the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector Lists which are created pursuant to s. 215.473, F.S., or the Scrutinized Companies that Boycott Israel List, created pursuant to s. 215.4725, F.S., or companies that are engaged in a boycott of Israel.

As the person authorized to sign on behalf of Respondent, I hereby certify that the company identified above in the section entitled "Respondent Vendor Name" is not listed on either the Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List, or the Scrutinized Companies that Boycott Israel List. I further certify that the company is not engaged in a boycott of Israel. I understand that pursuant to section 287.135, Florida Statutes, the submission of a false certification may subject company to civil penalties, attorney's fees, and/or costs.

Certified By: Grubbs Emergency Services, LLC

who is authorized to sign on behalf of the above referenced company.

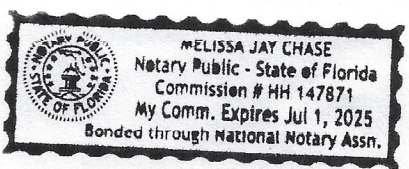
Authorized Signature Print Name and Title:  John G. Grubbs, Managing Member

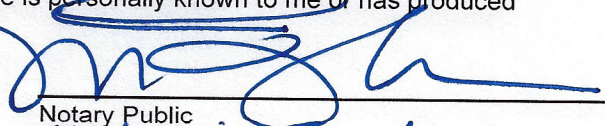
Date: July 31, 2024

STATE OF FLORIDA
COUNTY OF PASCO

The foregoing instrument was acknowledged before me by means of physical presence or online notarization, this 7/1/24 (date) by John G. Grubbs (name of officer or agent, title of officer or agent) of Grubbs Emergency Services, LLC (name of corporation acknowledging), a Florida (state or place of incorporation) corporation, on behalf of the corporation. He (he/she) is personally known to me or has produced _____ (type of identification) as identification.

[Notary Seal]




Notary Public
Melissa Jay Chase
Name typed, printed or stamped
My Commission Expires: July 1, 2025

CERTIFICATION FOR CONTRACTS, GRANTS, LOANS, AND COOPERATIVE AGREEMENTS
(for agreements exceeding \$100,000)

The undersigned certifies, to the best of his or her knowledge, that:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form- LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.
3. The undersigned shall require that the language of this certification be included in the award documents for all sub awards at all tiers (including subcontracts, sub grants, and contracts under grants, loans, and cooperative agreements) and that all sub recipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by 31, U.S.C. § 1352 (as amended by the Lobbying Disclosure Act of 1995). Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

The undersigned Contractor hereby certifies and attests to the accuracy of each statement of its certification and disclosure, if any. In addition, the Contractor understands and agrees that the provisions of 31 U.S.C. § 3801 *et seq.*, apply to this certification and disclosure, if any.

AFFIANT

John G. Grubbs, Managing Member

Typed Name of AFFIANT / AFFIANT Title

July 31, 2024

Date

STATE OF FLORIDA
COUNTY OF PASCO

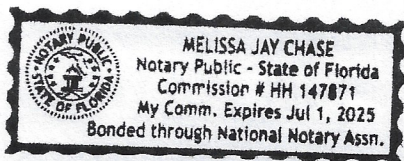
The foregoing instrument was acknowledged before me by means of physical presence or online notarization, this 7/1/24 (date) by John G. Grubbs (name of officer or agent, title of officer or agent) of Grubbs Emergency Services, Inc. (name of corporation acknowledging), a FLORIDA (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced _____ (type of identification) as identification.

[Notary Seal]

Notary Public

Melissa Jay Chase
Name typed, printed or stamped

My Commission Expires: 7/1/2025



E-VERIFY COMPLIANCE FORM

Definitions:

"Contractor" means a person or entity that has entered or is attempting to enter into a contract with a public employer to provide labor, supplies, or services to such employer in exchange for salary, wages, or other remuneration.

"Subcontractor" means a person or entity that provides labor, supplies, or services to or for a contractor or another subcontractor in exchange for salary, wages, or other remuneration.

Effective January 1, 2021, public and private employers, contractors and subcontractors will begin required registration with, and use of the E-verify system in order to verify the work authorization status of all newly hired employees. Vendor/Consultant/Contractor acknowledges and agrees to utilize the U.S. Department of Homeland Security's E-Verify System to verify the employment eligibility of:

- a) All persons employed by Vendor/Consultant/Contractor to perform employment duties within Florida during the term of the contract; and
b) All persons (including subvendors/subconsultants/subcontractors) assigned by Vendor/Consultant/Contractor to perform work pursuant to the contract with the Department. The Vendor/Consultant/Contractor acknowledges and agrees that use of the U.S. Department of Homeland Security's E-Verify System during the term of the contract is a condition of the contract with the Franklin County, Florida; and
c) Should vendor become successful Contractor awarded for the above-named project, by entering into this Contract, the Contractor becomes obligated to comply with the provisions of Section 448.095, Fla. Stat., "Employment Eligibility," as amended from time to time. This includes but is not limited to utilization of the E-Verify System to verify the work authorization status of all newly hired employees, and requiring all subcontractors to provide an affidavit attesting that the subcontractor does not employ, contract with, or subcontract with, an unauthorized alien. The contractor shall maintain a copy of such affidavit for the duration of the contract. Failure to comply will lead to termination of this Contract, or if a subcontractor knowingly violates the statute, the subcontract must be terminated immediately. Any challenge to termination under this provision must be filed in the Circuit Court no later than 20 calendar days after the date of termination. If this contract is terminated for a violation of the statute by the Contractor, the Contractor may not be awarded a public contract for a period of 1 year after the date of termination.

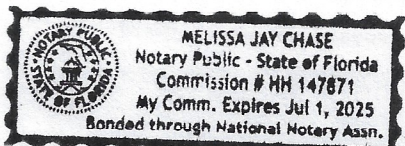
Company Name: Grubbs Emergency Services, LLC
Authorized Signature: [Signature] Print Name: John G. Grubbs
Title: Managing Member Date: July 31, 2024
Phone: (352) 279-9222 Email: ggrubbs@grubbses.com

STATE OF FLORIDA
COUNTY OF PASCO

The foregoing instrument was acknowledged before me by means of [X] physical presence or [] online notarization, this 7/1/24 (date) by John G. Grubbs (name of officer or agent, title of officer or agent) of Grubbs Emergency Services, LLC (name of corporation acknowledging), a FLORIDA (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced [] (type of identification) as identification.

[Notary Seal]

[Signature]
Notary Public
Melissa Jay Chase
Name typed, printed or stamped
My Commission Expires: 7/1/25



MWBE PARTICIPATION STATEMENT

Note: The Contractor is required to complete the following information and submit this form with the proposal. Project

Description: Disaster Debris Removal and Disposal Services - RFP# RFP-EM2024-002

Contractor Name: Grubbs Emergency Services, LLC

This Contractor (is) (is not) a certified small or Minority or Woman Owned Business Enterprise (MWBE) per 44 C.F.R. § 13.36 (e).

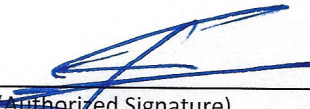
Expected percentage of contract fees to be subcontracted to MWBE(s): _____ %

If the intention is to subcontract a portion of the contract fees to MWBE(s), the proposed MWBE sub-Contractors are as follows:

DBE Sub-Contractor

Type of Work/Commodity

DBE Sub-Contractor	Type of Work/Commodity
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____



(Authorized Signature)

July 31, 2024

(Date)

John G. Grubbs

(Print Name)

Cost Line	Description of Service	Units	Proposed Unit Cost
	DEBRIS REMOVAL SERVICES		
1	Vegetative Storm Debris Removal rom ROW to DDMS	CY	\$ 7.50 -
2	Vegetative Storm Debris Processing at DDMS	CY	\$ 4.00 -
3	Vegetative Storm Debris Haul-Out to FDS	CY	\$ 5.00 -
4	Vegetative Tipping Fees - Franklin County Landfill	CY	\$ 32.00
5	Vegetative Tipping Fees Fee includes negotiated contract price or pass-through amount for vegetative CY	CY	\$ 32.00 -
6	Construction and Demolition Storm Debris Removal to FDS, or to DDMS as approved by County	CY	\$ 5.00 -
7	Construction & Demolition Storm Debris Processing at DDMS, if approved by County	CY	\$ 1.00 -
8	Construction & Demolition Storm Debris Haul-Out from DDMS to FDS, if approved by County	CY	\$ 5.00 -
9	Construction & Demolition Tipping Fees - Franklin County Landfill	CY	\$ 46.00
10	Construction & Demolition Tipping Fees Fee includes negotiated contract price or pass-through amount for C&D	CY	\$ 46.00 -
11	Waterway and Marine Debris Removal, Processing, and Haul-out to FDS <i>Debris removal from canals, rivers, creeks, streams & ditches</i>	CY	\$ 60.00 -
12	Sand Collection, Screening and Replacement or Disposal <i>Pick up, screen and return debris laden sand/mud/dirt/rock</i>	CY	\$ 12.00 -
13	White Goods Storm Debris Removal, Processing and Haul-Out to FDS*	EA	\$ 20.00 -
14	Hazardous Waste Pick-Up, Processing, and Disposal at approved site*	LB	\$ 1.00 -
15	E-Waste Storm Debris Removal, Processing, and Haul-Out to FDS*	LB	\$ 1.00 -
16	Freon Management, Recycling, and Disposal*	EA	\$ 25.00 -

Cost Line	Description of Service	Units	Proposed Unit Cost
17	Biowaste - Removal of waste capable of causing infection to humans (Animal waste, human blood, pathological waste)	LB	\$ 2.00 -
18	Carcass Collection Pick-Up & Disposal at FDS*	LB	\$ 1.00 -
19	Removal and Disposition - Marine Vessels, Open Boats and Skiffs up to and including 18 feet in length	LF	\$ 20.00 -
20	Removal and Disposition - Marine Vessels, Open Boats and Skiffs Greater than 18 feet but less than and including 35 feet in length	LF	\$ 28.00 -
21	Removal and Disposition - Marine Vessels, Open Boats and Skiffs greater than 35 feet in length	LF	\$ 40.00 -
22	Abandoned Motor Vehicle Removal and Disposition Inclusive of all Towing, Processing and Disposal Costs (Per Vehicle)	EA	\$ 500.00 -
23	Demolition of Public and/or Private Structures	SF	\$ 2.00 -
24	Emergency Road Clearance, per person/per hour	Hour (s)	\$ 500.00 -

TREE OPERATIONS, INCLUDING HAULING

25	Hazardous Limbs Removal >2", per Tree	EA	\$ 50.00 -
26	Hazardous Trees Removal 6" diameter to 12" diameter, per Tree	EA	\$ 75.00 -
27	Hazardous Trees Removal >12" diameter to 24" diameter, per Tree	EA	\$ 125.00 -
28	Hazardous Trees Removal >24" diameter to 36" diameter, per Tree	EA	\$ 190.00 -
29	Hazardous Trees Removal >36" to 48", per Tree	EA	\$ 250.00 -
30	Hazardous Trees Removal >48", per Tree	EA	\$ 275.00 -
31	Hazardous Stumps Removal >24" – 36"	EA	\$ 100.00 -
32	Hazardous Stumps Removal >36" – 48"	EA	\$ 200.00 -

Cost Line	Description of Service	Units	Proposed Unit Cost
33	Hazardous Stumps >48"	EA	\$ 260.00 -
34	Stump Fill Dirt <i>Fill dirt for stump holes after removal</i>	CY	\$ 10.00 -
MANAGEMENT AND REDUCTION			
35	Grinding <i>Grinding/chipping vegetative debris</i>	CY	\$ 4.00 -
36	Air Curtain Burning <i>Air Curtain Burning vegetative debris</i>	CY	\$ 1.00 -
37	Open Burning <i>Opening burning vegetative debris</i>	CY	\$.50 -
38	Compacting <i>Compacting vegetative debris</i>	CY	\$.25 -
39	Debris Management - Site Management <i>Preparation, management, and segregating at debris CY management site</i>	CY	\$ 1.00 -
EMERGENCY ROAD CLEARING OF DEBRIS FROM EMERGENCY ACCESS			
40	Backhoe - Rubber Tire Type, J.D. 310 or equal w/bucket & hoe	Hour	\$ 120.00 -
41	Bucket Truck - 50 Ft.	Hour	\$ 150.00 -
42	Bucket Truck - 50' to 75'	Hour	\$ 200.00 -
43	Chipper w/2-man Crew	Hour	\$ 550.00 -
44	Crane - 100 Ton (8 Hr. Minimum)	Hour	\$ 350.00 -
45	Crane - 50 Ton	Hour	\$ 325.00 -
46	Crane 30 Ton or larger	Hour	\$ 325.00 -
47	Dozer -D-6 or equivalent	Hour	\$ 140.00 -

Cost Line	Description of Service	Units	Proposed Unit Cost
48	Dozer-CAT D4 or equivalent	Hour	\$ 200.00 -
49	Dozer-Cat D8 or equivalent	Hour	\$ 230.00 -
50	Dump Truck - 5 CY	Hour	\$ 65.00 -
51	Dump Truck - Trailer, 50-80 cubic yard	Hour	\$ 90.00 -
52	Dump Truck-Tandem, 14-18 cubic yard	Hour	\$ 75.00 -
53	Dump Truck-Trailer, 24-40 CY	Hour	\$ 175.00 -
54	Dump Truck-Trailer, 41-60 CY	Hour	\$ 200.00 -
55	Dump Trailer w/Tractor, 30 to 40 CY	Hour	\$ 225.00 -
56	Dump Trailer w/Tractor, 41 to 50 CY	Hour	\$ 250.00 -
57	Dump Trailer w/Tractor, 51 to 60 CY	Hour	\$ 275.00 -
58	Dump Truck - 10 to 15 CY	Hour	\$ 120.00 -
59	Walking Floor Trailer w/Tractor, 100CY	Hour	\$ 300.00 -
60	Equipment Transports	Hour	\$ 150.00 -
61	Excavator - Cat 320 or equivalent	Hour	\$ 125.00 -
62	Excavator - Cat 325 or equivalent	Hour	\$ 150.00 -
63	Excavator - Cat 330 or equivalent	Hour	\$ 125.00 -
64	Excavator - Rubber Tired with debris grapple	Hour	\$ 100.00 -

Cost Line	Description of Service	Units	Proposed Unit Cost
65	Farm Tractor w/Box blade	Hour	\$ 125.00 -
66	Feller Bunchers 611 Hydro-Ax or equivalent	Hour	\$ 120.00 -
67	Forklift - Extends Boom with debris grapple	Hour	\$ 55.00 -
68	Jetter Vac Truck	Hour	\$ 60.00 -
69	Loader - Bobcat, 753 or John Deere 648-E with debris grapple or equivalent	Hour	\$ 45.00 -
70	Loader - Front End, 544 or equal with debris grapple or equivalent	Hour	\$ 60.00 -
71	Loader - Knuckle boom -216 Prentice or equivalent	Hour	\$ 60.00 -
72	Loader - Self, Knuckle Boom Truck, 25-35 CY Body	Hour	\$ 95.00 -
73	Loader - Self, Knuckle Boom Truck, 35-45 CY Body	Hour	\$ 98.00 -
74	Loader - Skid Steer-753 Bobcat w/Bucket or equivalent	Hour	\$ 45.00 -
75	Loader - Steer-753 Bobcat Skid with Street Sweeper or equivalent	Hour	\$ 50.00 -
76	Loader - Towed w/Tractor, Prentice 210 or equivalent	Hour	\$ 60.00 -
77	Loader - Wheel JD 644, or equivalent, with debris grapple or equivalent	Hour	\$ 70.00 -
78	Loader - Wheel, Cat 955 or equivalent	Hour	\$ 60.00 -
79	Loader - Wheel, Cat 966 or equivalent	Hour	\$ 90.00 -
80	Loader - Wheel, JD 644, 2-3 CY Articulated w/Bucket or equivalent	Hour	\$ 75.00 -
81	Log skidder-JD 648E, or equivalent	Hour	\$ 75.00 -

Cost Line	Description of Service	Units	Proposed Unit Cost
82	Motor Grader-CAT 125 - 140HP or equivalent	Hour	\$ 100.00 -
83	Pickup Truck - Unmanned	Hour	\$ 65.00 -
84	Portable Light Plant	Hour	\$ 25.00 -
85	Power Screen	Hour	\$ 175.00 -
86	Loader-Self, Scraper CAT 623 or equivalent	Hour	\$ 225.00 -
87	Stacking Conveyor	Hour	\$ 50.00 -
88	Stump Grinder/ Vermeer 252 or equivalent	Hour	\$ 250.00 -
89	Street Sweeper	Hour	\$ 40.00 -
90	Sweeper – open air broom	Hour	\$ 50.00 -
91	Track hoe 690 J.D. or equivalent	Hour	\$ 150.00 -
92	Truck - 1 ton Pickup	Day	\$ 65.00 -
93	Truck - 1/2-ton Pickup	Day	\$ 60.00 -
94	Truck - 3/4-ton Pickup	Day	\$ 55.00 -
95	Truck - 6 Wheel Drive Heavy Off Roads	Hour	\$ 150.00 -
96	Truck - Box	Day	\$ 25.00 -
97	Truck - Service	Hour	\$ 30.00 -
98	Truck - Supplies	Hour	\$ 65.00 -

Cost Line	Description of Service	Units	Proposed Unit Cost
99	Truck - Water	Hour	\$ 85.00 -
100	Utility Van	Day	\$ 80.00 -
101	Other (List)		\$ N/A -
102	Other (List)		\$ N/A -
PERSONNEL RATES			
103	Traffic Control Personnel	Hour	\$ 35.00 -
104	Laborer	Hour	\$ 30.00 -
105	Survey Person w/Truck	Hour	\$ 55.00 -
106	Inspector w/Vehicle	Hour	\$ 55.00 -
107	Chainsaw w/Operator	Hour	\$ 55.00 -
108	Foreman w/Truck	Hour	\$ 60.00 -
109	Superintendent w/Truck	Hour	\$ 65.00 -
110	Climber w/Gear	Hour	\$ 75.00 -
111	Mechanic w/Truck and Tools	Hour	\$ 100.00 -
112	Ticket Writers / Individual	Hour	\$ 30.00 -
113	Clerical / Individual	Hour	\$ 35.00 -
114	Program Management Services – Professional	Hour	\$ 75.00 -

Cost Line	Description of Service	Units	Proposed Unit Cost
115	Program Management Services – Administrative	Hour	\$ 70.00 -
116	Other (List)	Hour	\$ N/A -
117	Other (List)	Hour	\$ N/A -
118	Other (List)	Hour	\$ N/A -

**NOTE: Contractor will pay tipping fee or other disposal fee at final disposal site(s) and charge the Entity as pass-thru cost. All final disposal sites must be approved by Entity.*

This document in its entirety must be completed and returned with your Submittal

Request for Taxpayer Identification Number and Certification

**Give Form to the
requester. Do not
send to the IRS.**

▶ Go to www.irs.gov/FormW9 for instructions and the latest information.

Print or type.
See Specific Instructions on page 3.

	1 Name (as shown on your income tax return). Name is required on this line; do not leave this line blank.	
	2 Business name/disregarded entity name, if different from above Grubbs Emergency Services, LLC	
	3 Check appropriate box for federal tax classification of the person whose name is entered on line 1. Check only one of the following seven boxes.	4 Exemptions (codes apply only to certain entities, not individuals; see instructions on page 3): Exempt payee code (if any) _____ Exemption from FATCA reporting code (if any) _____ <i>(Applies to accounts maintained outside the U.S.)</i>
	<input type="checkbox"/> Individual/sole proprietor or single-member LLC <input type="checkbox"/> C Corporation <input type="checkbox"/> S Corporation <input type="checkbox"/> Partnership <input type="checkbox"/> Trust/estate <input checked="" type="checkbox"/> Limited liability company. Enter the tax classification (C=C corporation, S=S corporation, P=Partnership) ▶ _____ Note: Check the appropriate box in the line above for the tax classification of the single-member owner. Do not check LLC if the LLC is classified as a single-member LLC that is disregarded from the owner unless the owner of the LLC is another LLC that is not disregarded from the owner for U.S. federal tax purposes. Otherwise, a single-member LLC that is disregarded from the owner should check the appropriate box for the tax classification of its owner. <input type="checkbox"/> Other (see instructions) ▶ _____	
	5 Address (number, street, and apt. or suite no.) See instructions. 13365 West Hillsborough Ave	Requester's name and address (optional)
	6 City, state, and ZIP code Tampa, Florida 33635	
	7 List account number(s) here (optional)	

Part I Taxpayer Identification Number (TIN)

Enter your TIN in the appropriate box. The TIN provided must match the name given on line 1 to avoid backup withholding. For individuals, this is generally your social security number (SSN). However, for a resident alien, sole proprietor, or disregarded entity, see the instructions for Part I, later. For other entities, it is your employer identification number (EIN). If you do not have a number, see *How to get a TIN*, later.

Social security number									
			-				-		
or									
Employer identification number									
3	2	-	0	3	8	3	4	6	4

Note: If the account is in more than one name, see the instructions for line 1. Also see *What Name and Number To Give the Requester* for guidelines on whose number to enter.

Part II Certification

- Under penalties of perjury, I certify that:
- The number shown on this form is my correct taxpayer identification number (or I am waiting for a number to be issued to me); and
 - I am not subject to backup withholding because: (a) I am exempt from backup withholding, or (b) I have not been notified by the Internal Revenue Service (IRS) that I am subject to backup withholding as a result of a failure to report all interest or dividends, or (c) the IRS has notified me that I am no longer subject to backup withholding; and
 - I am a U.S. citizen or other U.S. person (defined below); and
 - The FATCA code(s) entered on this form (if any) indicating that I am exempt from FATCA reporting is correct.

Certification instructions. You must cross out item 2 above if you have been notified by the IRS that you are currently subject to backup withholding because you have failed to report all interest and dividends on your tax return. For real estate transactions, item 2 does not apply. For mortgage interest paid, acquisition or abandonment of secured property, cancellation of debt, contributions to an individual retirement arrangement (IRA), and generally, payments other than interest and dividends, you are not required to sign the certification, but you must provide your correct TIN. See the instructions for Part II, later.

Sign Here	Signature of U.S. person ▶	Date ▶ 1-10-24
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General Instructions

Section references are to the Internal Revenue Code unless otherwise noted.

Future developments. For the latest information about developments related to Form W-9 and its instructions, such as legislation enacted after they were published, go to www.irs.gov/FormW9.

Purpose of Form

An individual or entity (Form W-9 requester) who is required to file an information return with the IRS must obtain your correct taxpayer identification number (TIN) which may be your social security number (SSN), individual taxpayer identification number (ITIN), adoption taxpayer identification number (ATIN), or employer identification number (EIN), to report on an information return the amount paid to you, or other amount reportable on an information return. Examples of information returns include, but are not limited to, the following.

- Form 1099-INT (interest earned or paid)

- Form 1099-DIV (dividends, including those from stocks or mutual funds)
- Form 1099-MISC (various types of income, prizes, awards, or gross proceeds)
- Form 1099-B (stock or mutual fund sales and certain other transactions by brokers)
- Form 1099-S (proceeds from real estate transactions)
- Form 1099-K (merchant card and third party network transactions)
- Form 1098 (home mortgage interest), 1098-E (student loan interest), 1098-T (tuition)
- Form 1099-C (canceled debt)
- Form 1099-A (acquisition or abandonment of secured property)

Use Form W-9 only if you are a U.S. person (including a resident alien), to provide your correct TIN.
If you do not return Form W-9 to the requester with a TIN, you might be subject to backup withholding. See What is backup withholding, later.