

**Proposal Response**  
**RFP # RFP-EM2024-002**  
**DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES**

Submitted to:  
Franklin County Clerk of Courts  
Attn: Michele Maxwell  
33 Market Street, Suite 203  
Apalachicola, FL 32320

Due Date: August 5, 2024, at 3:00 p.m.



Submitted by:  
**Southern Disaster Recovery, LLC**  
93 Sonia Drive | Greer, SC 29650  
POC: Al McClaran | Founder/CEO  
864-469-9776 | [al@gosdr.com](mailto:al@gosdr.com)

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- Business Entity Affidavit
- Drug-Free Workplace Certificate
- Sworn Statement Pursuant to Section 287.133 (3)(a) F.S. in Public Entity Crimes
- Affidavit Of Non-Collusion and Of Non-Interest of Entity's Employees
- Americans With Disabilities Act (Ada) Disability Nondiscrimination Statement
- No Lobbying Affidavit
- Vendor Certification Regarding Scrutinized Companies Lists
- Certification For Contracts, Grants, Loans, and Cooperative Agreements
- E-Verify Compliance Form
- Professional References
- MWBE Participation Statement
- Cost Fee Rate Schedule



## TAB A – STATEMENT OF INTEREST AND INTRODUCTION



## LETTER OF TRANSMITTAL

Due: **08/05/2024 no later than 3:00pm EST**

**RE: RFP FOR DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES**

**Franklin County Clerk of Courts  
33 Market Street, Suite 203  
Apalachicola, FL 32320**

Dear Franklin County:

Southern Disaster Recovery (SDR) is a national disaster debris removal company dedicated to our clients and their communities. This proposal provides detailed information regarding SDR's organizational structure, qualifications, resources, and experience we bring to our clients. We deliver excellence and integrity in our business practices and provide a whole of community recovery service. It is our pledge to provide the Franklin County communities with the utmost in ethical and professional disaster debris management services.

Since its inception, SDR has delivered superior debris recovery and removal services for the entities to which we have been contracted. When a disaster strikes, communities want the assurance that the contractor they have chosen to aid in recovering their community will provide efficient and comprehensive services. SDR has the experience and reputation to accomplish the contract requirements to the satisfaction of all parties involved.

SDR has significant available resources to manage disaster debris operations for all entities to whom we are contracted. SDR personnel have over 180 years combined experience in disaster recovery and debris management. Our leadership and management is comprised of former Emergency Management Directors who maintain certification in emergency management programs including FEMA and other agencies (FHWA-ER; NRCS-EWP) that fund disaster debris removal. Our proposal identifies how our expertise works for Franklin County's benefit in FEMA reimbursements and adhering to Federal regulations. SDR's project management

SDR uses Incident Command System (ICS) principles to organize and manage disaster debris removal operations. ICS uses procedures and processes to establish ongoing, highly communicative relationships with the County team and first responders. Encouraging the development of periodic objectives by the County team and then SDR developing a daily action plan based on those objectives is one mechanism that provides formal communication amongst all those involved in Franklin County debris management.

Franklin County will benefit from SDR's disaster debris removal training. SDR employees are certified and skilled in providing Incident Command System (ICS) training as well as debris management training. In 2024, SDR has conducted 38 disaster debris training sessions



(workshop or scenario-based discussion) for our clients. Each of these training sessions are conducted by experienced trainers and operations staff.

SDR has a Utility vegetation management division who's crews are QLCA (Qualified Line Clearing Arborist). This expertise benefits Franklin County by informing SDR's crews responding immediately post disaster, understanding the hazards and helping mitigate those hazards.

In the fall of 2023; SDR purchased Johnson Marine, a marine recovery and salvage company with offices in the Florida Keys and Georgia. Johnson Marine is now a Division of SDR supporting our coastal clients in boat/vessel insurance salvage as well as local/state governments who are involved in emergency boat/vessel removal.

If awarded this contract, SDR will work closely with Solid Waste, Emergency Management, and County officials to complete the project efficiently. Our commitment extends into the community with our intention to utilize the maximum amount of local resources to fulfil our contractual responsibilities. SDR provides a mechanism to pre-qualify and involve community crews. Once the Notice to Proceed is received, SDR will begin promptly with the debris recovery and removal process.

This proposal is in all respects fair and in good faith without collusion or fraud.

Al McClaran, the signer of this proposal, has the authority to bind Southern Disaster Recovery, LLC in all representations of this proposal.

SDR intends to be bound by the terms of this proposal and the prices provided herein. We look forward to the opportunity to be your supplier of DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES.

Sincerely,

Al McClaran, CEO  
Southern Disaster Recovery, LLC

Below is the contact information for this contract:

Company Name	Southern Disaster Recovery, LLC
Address 1	93 Sonia Dr. Greer, SC 29650 (Corporate Office)
Address 2	390 North Orange Avenue Suite 2300, Orlando, FL, US 32801 (Florida Office)
Phone	(864)469-9776
Fax	(864)469-9642
Email	<a href="mailto:al@gosdr.com">al@gosdr.com</a> / <a href="mailto:Chip@gosdr.com">Chip@gosdr.com</a>
Contact Person	Al McClaran / Chip Patterson



## TAB B – EXPERIENCE

## FLORIDA EXPERIENCE DOCUMENT

***SDR's Leadership Team possesses extensive knowledge and experience in the Florida disaster management.***

This section of our proposal contains:

- Completed Projects List
- Past Project Summaries
- Recent Projects from Hurricane Idalia, Hurricane Ian, Georgia Tornados, Kentucky Winter Storms
- Resumes of CEO, President, Quality/Safety Manager, Senior Project Managers
- Customer References

Chip Patterson, SDR's President, has a rich history in Florida disaster management including being the State of Florida Response Services Administrator in the early 1990's and Jacksonville/Duval County Emergency Management Director for over 10 years. In 2006, he was named Florida's Emergency Manager of the Year for work in the 2005 Hurricane Season which included leading an incident management team to support Lee County, Florida during Hurricane Wilma.

- State of Florida Response Services Administrator
- Jacksonville/Duval County Emergency Management Director
- Florida's Emergency Manager of the Year
- Florida's Catastrophic Plan Project
- Local Government Grants Manager (EMPG, SHSGP, UASI, EMPA, FEMA PA, HMGP, etc)
- ICS Instructor/Panhandle and North Florida Counties
- Flagler College Adjunct Professor/Public Administration

Mr. Patterson's experience includes serving as the Project Manager for Florida disaster debris removal operations in Tropical Storm Fay, Hurricanes Matthew and Irma. Mr. Patterson has successfully managed Public Assistance grant projects as a public official. As a contractor, has led operations on 22 contract activations that were funded by FEMA's Public Assistance program. Mr. Patterson is a frequent contributor to national planning task forces on disaster recovery programs and the public assistance grant program.







Sonny Sims, SDR's Senior Project Manager, possesses a depth of experience managing Florida programs. In 2004 Mr. Sims served as P.M. in Winter Park and Winter Springs in the wake of Hurricane Charlie and Frances. Following Hurricane Ivan, Mr. Sims served in Escambia County, and Gulf Breeze, and in 2005, Post-Katrina, Sonny worked on multiple recovery programs including Dade County, The Keys, and the City of Miami. Following Hurricane Wilma, he again served on the south Florida response, operating in Margate, Miramar, and Coral Gables. Most recently, Mr. Sims served the City of Deltona following Hurricane Irma in 2017.

John Ward, SDR's Quality and Safety Manager, is a retired local Emergency Management Director from Florida. He has extensive experience in major and catastrophic disaster response and recovery in Florida; being called upon frequently to lead IMT's supporting local government operations.

- Clay County Emergency Management Director
- Florida Professional Emergency Manager Award
- Florida Firefighter of the Year
- Local Government Grants Manager (EMPG, SHSGP, EMPA, FEMA PA, HMGP, etc)
- All Hazards Incident Management Team (IMT) Certification; multiple Florida deployments
- Florida Emergency Medical Technician

This extensive experience serving Florida clients has ultimately provided SDR an exceptional opportunity to deepen our environmental relationships, and to develop unique collection and disposal strategies which are exclusively tailored for the Florida market and the challenging logistics of the state.



# COMPLETED PROJECTS: 2012 - 2024

Year Completed	Start Date	Stop Date	Job Name and Description	Owner	State	Prime Or Sub	Contract Amount	Debris Quantity CY	Status
2024	6/5/2024	6/10/2024	Oxford Ct Grinding	Oxford	Connecticut	Prime Contractor	\$ 35,412.00	Lump Sum	Completed
2024	2/14/2024	3/6/2024	Town of Brookfield	Town of Brookfield	Connecticut	Prime Contractor	\$ 18,000.00	Lump Sum	Completed
2024	3/13/2024	3/16/2024	Town of Cheshire	Town of Cheshire	Connecticut	Prime Contractor	\$ 26,426.00	Lump Sum	Completed
2024	6/21/2024	7/5/2024	Emergency Cleanup of Tornado: City of Gastonia	City of Gastonia	North Carolina	Prime Contractor	\$ 106,770.00	10,169	Completed
2024	3/18/2024	3/30/2024	Dare Co, NC Large Item Pickup	Dare County	North Carolina	Prime Contractor	\$ 265,663.00	Hourly	Completed
2023	9/22/2023	9/23/2023	Tropical Cyclone 16: VADOT	Virginia DOT	Virginia	Prime Contractor	\$ 10,643.00	Hourly	Completed
2023	8/14/2023	9/28/2023	NC Windstorm: City of Newton	City of Newton	North Carolina	Prime Contractor	\$ 302,562.00	28,815	Completed
2023	8/31/2023	9/18/2023	NC Windstorm: Town of Landis	Town of Landis	North Carolina	Prime Contractor	\$ 47,673.00	4,540	Completed
2023	9/20/2023	11/8/2023	Hurricane Idalia: Clinch County	Clinch County	Georgia	Prime Contractor	\$ 667,630.00	23,990	Completed
2023	9/7/2023	11/15/2023	Hurricane Idalia: Brooks County	Brooks County	Georgia	Prime Contractor	\$ 3,656,735.00	149,640	Completed
2023	9/1/2023	10/30/2023	Hurricane Idalia: Gilchrist County	Gilchrist County	Florida	Prime Contractor	\$ 839,170.00	36,923	Completed
2023	5/15/2023	6/3/2023	NC Windstorm: Town of Elkin	Town of Elkin	North Carolina	Prime Contractor	\$ 475,440.00	37,757	Completed
2023	4/17/2023	4/29/2023	Canton Hominy Creek-Streamflow Rehabilitation Assistance Program	Town of Canton	North Carolina	Prime Contractor	\$ 142,500.00	Lump Sum	Completed
2023	3/26/2023	4/6/2023	Dare Co, NC Large Item Pickup	Dare County	North Carolina	Prime Contractor	\$ 261,540.00	Hourly	Completed
2023	3/13/2023	3/18/2023	Gulford County Stream Debris Removal	Gulford County	Florida	Prime Contractor	\$ 61,250.00	Lump Sum	Completed
2023	1/21/2023	4/15/2023	Georgia Tornados: Butts County	Butts County	Georgia	Prime Contractor	\$ 3,002,290.00	127,737	Completed
2023	1/19/2023	8/1/2023	Georgia Tornados: Spalding County	Spalding County	Georgia	Prime Contractor	\$ 6,588,294.00	487,913	Completed
2023	1/18/2023	9/21/2023	Georgia Tornados: City of Griffin	City of Griffin	Georgia	Prime Contractor	\$ 5,026,760.00	303,877	Completed
2023	11/30/2022	11/3/2023	Hurricane Ian Florida DEM Private Property Debris Removal	Florida Division of Emergency Management	Florida	Prime Contractor	\$ 5,968,692.00	47,414	Completed
2023	11/29/2022	5/10/2023	NFWFMD- Hurricane Recovery and Mitigation	Northwest Florida Water Management District	Florida	Prime Contractor	\$ 523,625.00	Lump Sum	Completed
2022	12/22/2022	12/23/2022	Winter Storm Elliott: VA DOT	Virginia DOT	Virginia	Prime Contractor	\$ 6,180.00	Hourly	Completed
2022	12/10/2022	12/10/2022	Emergency Beach & Dune Restoration: St Lucie County	St. Lucie County	Florida	Prime Contractor	\$ 49,520.00	Lump Sum	Completed
2022	12/3/2022	12/10/2022	Hurricane Ian: City of Gulfport, FL	City of Gulfport	Florida	Prime Contractor	\$ 89,310.00	7,207	Completed
2022	11/29/2022	11/29/2022	Hurricane Nicole: Edgewood Florida	City of Edgewood	Florida	Prime Contractor	\$ 2,970.00	318	Completed
2022	10/8/2022	11/5/2022	Hurricane Ian: Edgewood, FL	City of Edgewood	Florida	Prime Contractor	\$ 47,600.00	3,700	Completed
2022	10/4/2022	10/20/2022	Hurricane Michael: NFWFMD Road Repair	Northwest Florida Water Management District	Florida	Prime Contractor	\$ 209,625.00	N/A	Completed
2022	7/25/2022	8/27/2022	Tropical Storm Fred: Haywood Co PPDR	Haywood County	North Carolina	Prime Contractor	\$ 260,700.00	11,200	Completed
2022	7/6/2022	7/22/2022	Town of Wentworth, NC Tornado	Town of Wentworth	North Carolina	Prime Contractor	\$ 22,400.00	1,760	Completed
2022	4/4/2022	4/14/2022	Dare Co, NC Large Item Pickup	Dare County	North Carolina	Prime Contractor	\$ 242,500.00	Hourly	Completed
2022	1/16/2022	1/19/2022	Winter Storm Izzy: Lancaster Co, SC	Lancaster County	South Carolina	Prime Contractor	\$ 66,100.00	Hourly	Completed
2022	12/17/2021	3/11/2022	Tropical Storm Fred: Haywood Co, NC Waterway	Haywood County	North Carolina	Prime Contractor	\$ 1,338,500.00	15,500	Completed
2022	9/23/2021	3/16/2022	Hurricane Ida: South LaFourche Levee District	Dynamic Group, LLC	Louisiana	Sub Contractor	\$ 6,370,300.00	282,390	Completed
2022	9/7/2021	2/23/2022	Hurricane Ida: Plaquemines Parish, LA	Dynamic Group, LLC	Louisiana	Sub Contractor	\$ 14,698,600.00	549,000	Completed
2022	8/27/2021	4/1/2022	Tropical Storm Fred: Haywood Co, NC	Haywood County	North Carolina	Prime Contractor	\$ 981,700.00	36,000	Completed
2022	8/27/2021	2/18/2022	Tropical Storm Fred: Clyde, NC	Town of Clyde	North Carolina	Prime Contractor	\$ 30,800.00	2,270	Completed
2021	9/13/2021	11/9/2021	Tropical Storm Fred: Buncombe Co, NC	Buncombe County	North Carolina	Prime Contractor	\$ 334,600.00	5,100	Completed
2021	9/4/2021	9/10/2021	Hurricane Ida: Northshore Technical Community College	Northshore Technical Community College	Louisiana	Prime Contractor	\$ 17,000.00	Lump Sum	Completed
2021	8/27/2021	12/11/2021	Tropical Storm Fred: Canton, NC	Town of Canton	North Carolina	Prime Contractor	\$ 94,500.00	7,150	Completed
2021	7/8/2021	9/2/2021	Macon-Bibb, GA - Yard Waste Disposal	Macon-Bibb County	Georgia	Prime Contractor	\$ 827,000.00	2,864 (tons)	Completed
2021	4/22/2021	6/19/2021	Oconee County Creek/Stream Debris Removal	Oconee County	South Carolina	Prime Contractor	\$ 1,575,300.00	62,000	Completed
2021	4/5/2021	8/30/2021	Winter Storm Uri: Elliott Co, KY	Elliott County	Kentucky	Prime Contractor	\$ 2,266,400.00	88,500	Completed
2021	3/29/2021	8/6/2021	GA Tornado: City of Newnan, GA	City of Newnan	Georgia	Prime Contractor	\$ 5,481,300.00	388,000	Completed
2021	3/11/2021	8/30/2021	Winter Storm Uri: Lawrence Co, KY	Lawrence County	Kentucky	Prime Contractor	\$ 11,808,800.00	418,300	Completed
2021	3/4/2021	8/17/2021	Winter Storm Uri: Carter Co, KY	Carter County	Kentucky	Prime Contractor	\$ 4,272,400.00	135,000	Completed
2021	3/4/2021	3/20/2021	Winter Storm Uri: Boyd Co, KY	Boyd County	Kentucky	Prime Contractor	\$ 226,500.00	540 (tons)	Completed
2021	2/19/2021	3/3/2021	Hurricane Isaias: Fort Anderson State Historic Site	Department of Natural and Cultural Resources	North Carolina	Prime Contractor	\$ 11,500.00	800	Completed
2021	12/1/2020	6/30/2021	Iowa Derecho: City of Marion, IA - Waterway	City of Marion	Iowa	Prime Contractor	\$ 11,379,600.00	289,200	Completed
2021	12/1/2020	3/2/2021	Brevard Beach Berm Restoration Project	Brevard County	Florida	Prime Contractor	\$ 1,614,700.00	47,200 (sand)	Completed
2021	11/30/2020	2/11/2021	Hurricane Isaias: City of Oak Island, NC - Sand Sifting	City of Oak Island	North Carolina	Prime Contractor	\$ 1,025,000.00	75,620	Completed
2021	9/2/2020	3/29/2021	Hurricane Laura: LA DOT Districts 7 & 8	T.F.R Enterprises, Inc.	Louisiana	Sub Contractor	\$ 1,509,000.00	185,000	Completed
2020	11/9/2020	12/18/2020	Hurricane Zeta: White Co, GA	White County	Georgia	Prime Contractor	\$ 107,000.00	6,000	Completed
2020	8/27/2020	9/6/2020	Hurricane Isaias: Bertie Co, NC	Bertie County	North Carolina	Prime Contractor	\$ 35,900.00	465 (tons)	Completed
2020	8/24/2020	10/9/2020	Hurricane Isaias: Brunswick Co, NC	Brunswick County	North Carolina	Prime Contractor	\$ 355,000.00	19,700	Completed
2020	8/24/2020	9/13/2020	Hurricane Isaias: Town of Caswell Beach, NC	Town of Caswell Beach	North Carolina	Prime Contractor	\$ 82,100.00	5,000	Completed



# COMPLETED PROJECTS: 2012 - 2024

2020	8/18/2020	10/2/2020	Hurricane Isaias: City of Oak Island, NC	City of Oak Island	North Carolina	Prime Contractor	\$ 1,154,700.00	62,400	Completed
2020	8/17/2020	12/16/2020	Iowa Derecho: City of Marion, IA	City of Marion	Iowa	Prime Contractor	\$ 13,433,600.00	794,300	Completed
2020	8/7/2020	9/18/2020	Hurricane Isaias: Town of Holden Beach, NC	Town of Holden Beach	North Carolina	Prime Contractor	\$ 60,800.00	2,150	Completed
2020	8/4/2020	9/14/2020	Hurricane Isaias: Ocean Isle Beach, NC	Ocean Isle Beach	North Carolina	Prime Contractor	\$ 215,700.00	7,000	Completed
2020	6/24/2020	9/11/2020	SC Tornado: Hampton Co, SC	Hampton County	South Carolina	Prime Contractor	\$ 482,800.00	136,300	Completed
2020	5/18/2020	5/22/2020	SC Tornado: Barnwell Co, SC	SC DOT	South Carolina	Prime Contractor	\$ 32,000.00	7,624	Completed
2020	4/21/2020	6/26/2020	SC Tornado: Oconee Co, SC	SC DOT	South Carolina	Prime Contractor	\$ 2,748,000.00	491,504	Completed
2020	3/9/2020	3/28/2020	Spartanburg Tornado: City of Spartanburg	City of Spartanburg	South Carolina	Prime Contractor	\$ 87,200.00	12,900	Completed
2020	12/1/2019	4/30/2020	Brevard Beach Berm Restoration Project	Brevard County	Florida	Prime Contractor	\$ 3,343,000.00	100,000 (sand)	Completed
2020	9/23/2019	1/11/2020	Hurricane Dorian: Dare Co, NC - Debris Removal	Dare County	North Carolina	Prime Contractor	\$ 2,047,000.00	111,000	Completed
2020	9/21/2019	1/5/2020	Hurricane Dorian: Currituck Co, NC - Debris Removal	Currituck County	North Carolina	Prime Contractor	\$ 548,500.00	24,000	Completed
2020	9/6/2019	5/7/2020	Hurricane Dorian: Hyde Co, NC - Debris Removal	Hyde County	North Carolina	Prime Contractor	\$ 3,540,000.00	101,620	Completed
2019	10/10/2019	12/5/2019	Hurricane Dorian: Tyrrell Co, NC - Debris Removal	Tyrrell County	North Carolina	Prime Contractor	\$ 648,000.00	36,070	Completed
2019	10/9/2019	12/5/2019	Hurricane Dorian: City of Columbia, NC - Debris Removal	City of Columbia	North Carolina	Prime Contractor	\$ 114,500.00	3,900	Completed
2019	9/30/2019	10/7/2019	Hurricane Dorian: Town of Duck, NC - Debris Removal	Town of Duck	North Carolina	Prime Contractor	\$ 16,000.00	1,100	Completed
2019	9/24/2019	10/17/2019	Hurricane Dorian: Town of Kitty Hawk, NC - Debris Removal	Kitty Hawk	North Carolina	Prime Contractor	\$ 195,500.00	11,300	Completed
2019	9/23/2019	10/29/2019	Hurricane Dorian: Town of Southern Shores, NC - Debris Removal	Southern Shores	North Carolina	Prime Contractor	\$ 403,000.00	27,900	Completed
2019	4/30/2019	6/25/2019	Hurricane Michael: Baker Co, GA - Debris Removal	Baker County	Georgia	Prime Contractor	\$ 1,888,000.00	111,000	Completed
2019	3/21/2019	4/30/2019	Hurricane Michael: Mitchell Co, GA - Debris Removal	Mitchell County	Georgia	Prime Contractor	\$ 536,000.00	43,600	Completed
2019	3/12/2019	4/26/2019	Wiregrass Electric Cooperative - Tree Removal	Wiregrass Electric CoOp	Alabama	Prime Contractor	\$ 2,076,500.00	52,000	Completed
2019	11/13/2018	4/30/2020	Pacific Gas & Electric: Utility Line Clearing	Pacific Gas & Electric	California	Prime Contractor	\$ 48,317,000.00	N/A	Completed
2019	8/28/2018	4/19/2019	Bradford Co, FL - Creek Debris Removal	Bradford County	Florida	Prime Contractor	\$ 2,557,000.00	500 tons	Completed
2018	11/5/2018	11/17/2018	Hurricane Florence: Craven - Debris Removal	NC DOT	North Carolina	Prime Contractor	\$ 943,000.00	39,000	Completed
2018	11/3/2018	11/7/2018	Hurricane Michael: City of Kitty Hawk, NC - Debris Removal	Kitty Hawk	North Carolina	Prime Contractor	\$ 38,000.00	3,400	Completed
2018	11/2/2018	12/19/2018	Hurricane Florence: Beaufort Co, NC - Debris Removal	Beaufort County	North Carolina	Prime Contractor	\$ 178,700.00	18,700	Completed
2018	10/29/2018	11/2/2018	Hurricane Michael: Town of Duck, NC - Debris Removal	Town of Duck	North Carolina	Prime Contractor	\$ 22,100.00	2,000	Completed
2018	10/18/2018	10/29/2018	Hurricane Michael: City of Kill Devil Hills, NC-Debris Removal	Kill Devil Hills	North Carolina	Prime Contractor	\$ 111,800.00	10,400	Completed
2018	10/10/2018	10/17/2018	Hurricane Florence: Town of Bogue, NC - Debris Removal	Town of Bogue	North Carolina	Prime Contractor	\$ 62,200.00	8,900	Completed
2018	10/9/2018	10/19/2018	Hurricane Florence: Chesterfield - Debris Removal	SC DOT	South Carolina	Prime Contractor	\$ 24,000.00	800	Completed
2018	10/2/2018	10/27/2018	Hurricane Florence: Marion - Debris Removal	SC DOT	South Carolina	Prime Contractor	\$ 162,000.00	8,000	Completed
2018	10/1/2018	12/6/2018	Hurricane Florence: City of Goldsboro, NC - Debris Removal	City of Goldsboro	North Carolina	Prime Contractor	\$ 370,000.00	45,100	Completed
2018	9/30/2018	1/23/2019	Hurricane Florence: Pamlico - Debris Removal	NC DOT	North Carolina	Prime Contractor	\$ 3,432,500.00	111,900	Completed
2018	7/24/2018	8/20/2018	Town of Beacon Falls - Debris Removal	Supreme Industries	Connecticut	Sub Contractor	\$ 222,000.00	14,600	Completed
2018	7/3/2018	8/23/2018	Town of New Fairfield - Debris Removal	Supreme Industries	Connecticut	Sub Contractor	\$ 909,500.00	86,600	Completed
2018	12/4/2017	5/30/2018	Brevard Beach Berm Restoration Project	Brevard County	Florida	Prime Contractor	\$ 7,554,000.00	235,400 (sand)	Completed
2018	12/3/2017	2/25/2018	Hurricane Irma: Banks Co, GA - Debris Removal	Banks County	Georgia	Prime Contractor	\$ 1,086,000.00	27,100	Completed
2018	11/14/2017	2/2/2018	Hurricane Irma: Putnam Co, FL- Debris Removal	Crowder Gulf	Florida	Sub Contractor	\$ 3,199,000.00	315,000	Completed
2018	11/10/2017	1/13/2018	Hurricane Irma: Forsyth Co, GA- Debris Removal	Forsyth County	Georgia	Prime Contractor	\$ 92,000.00	7,200	Completed
2018	10/12/2017	2/23/2018	Hurricane Irma: Macon Bibb Co., GA- Debris Removal	Macon-Bibb County	Georgia	Prime Contractor	\$ 1,924,000.00	96,800	Completed
2018	10/2/2017	2/10/2018	Hurricane Irma: Lumpkin Co, GA- Debris Removal	Lumpkin County	Georgia	Prime Contractor	\$ 944,000.00	35,200	Completed
2018	9/19/2017	2/13/2018	Hurricane Irma: Nassau Co, FL- Debris Removal	Crowder Gulf	Florida	Sub Contractor	\$ 2,639,000.00	206,000	Completed
2018	9/16/2017	2/11/2018	Hurricane Irma: Clay Co, FL - Debris Removal	Crowder Gulf	Florida	Sub Contractor	\$ 4,383,000.00	423,600	Completed
2018	3/10/2017	5/26/2018	Seagrape Trail Beach Berm Restoration Project	HOAs: Baytree, Sea Colony, Sea Oaks	Florida	Prime Contractor	\$ 250,000.00	6,100 (sand)	Completed
2017	11/6/2017	1/20/2017	Hurricane Matthew: GDOT Camden - Debris Removal	Georgia DOT	Georgia	Prime Contractor	\$ 84,000.00	4,300	Completed
2017	10/16/2017	12/3/2017	Hurricane Irma: White Co., GA - Debris Removal	White County	Georgia	Prime Contractor	\$ 111,000.00	8,900	Completed
2017	10/8/2017	12/10/2017	Hurricane Irma: DeSoto County, FL - Site Mngmt	Crowder Gulf	Florida	Sub Contractor	\$ 530,000.00	78,900	Completed
2017	10/8/2017	11/19/2017	Hurricane Irma:City of Arcadia, FL - Site Mngmt	Crowder Gulf	Florida	Sub Contractor	\$ 42,000.00	34,700	Completed
2017	10/6/2017	11/8/2017	Hurricane Irma: City of Miami, FL - Debris Removal	Crowder Gulf	Florida	Sub Contractor	\$ 441,000.00	14,400	Completed
2017	10/5/2017	11/21/2017	Hurricane Irma: City of Palmetto, FL -Debris Removal	Crowder Gulf	Florida	Sub Contractor	\$ 184,000.00	17,700	Completed
2017	10/1/2017	11/5/2017	Hurricane Irma: City of St. Marys, GA- Debris Removal	Barnett Southern	Georgia	Sub Contractor	\$ 286,400.00	25,700	Completed



# COMPLETED PROJECTS: 2012 - 2024

2017	9/24/2017	12/10/2017	Hurricane Irma: City of Deltona, FL - Debris Removal	Crowder Gulf	Florida	Sub Contractor	\$ 2,853,000.00	274,900	Completed
2017	9/18/2017	10/3/2017	Hurricane Irma: City of Sarasota, FL- Debris Removal	Ceres Environmental	Florida	Sub Contractor	\$ 36,000.00	4,300	Completed
2017	6/30/2017	7/7/2017	City of Pembroke, GA - Tree Clearing	Pembroke, GA	Georgia	Prime Contractor	\$ 99,000.00	836 trees	Completed
2017	4/1/2017	4/9/2017	Hurricane Matthew: Hunting Island, SC - Debris Removal	South Carolina Parks & Rec	South Carolina	Prime Contractor	\$ 748,000.00	N/A	Completed
2017	3/31/2017	4/2/2017	Hurricane Matthew: Brantley County, GA - Debris Grinding	Brantley County	Georgia	Prime Contractor	\$ 79,000.00	28,500	Completed
2017	3/6/2017	3/19/2017	Hurricane Matthew: SCDOT Bamberg - Debris Grinding	South Carolina DOT	South Carolina	Prime Contractor	\$ 9,000.00	1,700	Completed
2017	2/28/2017	3/19/2017	Hurricane Matthew: Evans County, GA - Debris Burning	Evans County	Georgia	Prime Contractor	\$ 40,000.00	26,700	Completed
2017	2/4/2017	2/26/2017	GA Tornadoes: Thomas County, GA - Debris Removal	Thomas County	Georgia	Prime Contractor	\$ 106,000.00	12,200	Completed
2017	1/30/2017	2/26/2017	Hurricane Matthew: GDOT Screven - Debris Removal	Georgia DOT	Georgia	Prime Contractor	\$ 123,000.00	10,200	Completed
2017	12/14/2016	1/29/2017	Hurricane Matthew: SCDOT Jasper - Debris Removal	Ceres Environmental	South Carolina	Sub Contractor	\$ 361,000.00	36,300	Completed
2017	11/29/2016	2/7/2017	Hurricane Matthew: GDOT Bulloch - Debris Removal	Georgia DOT	Georgia	Prime Contractor	\$ 731,000.00	53,300	Completed
2017	11/22/2016	1/25/2017	Hurricane Matthew: GDOT Evans - Debris Removal	Georgia DOT	Georgia	Prime Contractor	\$ 81,000.00	5,700	Completed
2017	11/18/2016	2/12/2017	Hurricane Matthew: GDOT Bryan - Debris Removal	Georgia DOT	Georgia	Prime Contractor	\$ 376,000.00	23,500	Completed
2017	11/11/2016	1/21/2017	Hurricane Matthew: GDOT Glynn - Debris Removal	Georgia DOT	Georgia	Prime Contractor	\$ 153,000.00	7,600	Completed
2017	11/10/2016	2/6/2017	Hurricane Matthew: City of Lumberton, NC - Debris Removal	Lumberton, NC	North Carolina	Prime Contractor	\$ 930,000.00	29,000	Completed
2017	11/10/2016	1/14/2017	Hurricane Matthew: SCDOT Hampton - Debris Removal	Ceres Environmental	South Carolina	Sub Contractor	\$ 755,000.00	61,600	Completed
2017	11/10/2016	2/12/2017	Hurricane Matthew: GDOT Effingham - Debris Removal	Georgia DOT	Georgia	Prime Contractor	\$ 192,000.00	11,200	Completed
2017	10/27/2016	1/29/2017	Hurricane Matthew: SCDOT Lee - Debris Removal	South Carolina DOT	South Carolina	Prime Contractor	\$ 310,000.00	17,000	Completed
2017	10/27/2016	2/3/2017	Hurricane Matthew: Effingham County, GA - Debris Removal	Effingham County	Georgia	Prime Contractor	\$ 274,000.00	13,700	Completed
2017	10/26/2016	1/1/2017	Hurricane Matthew: SCDOT Clarendon - Debris Removal	South Carolina DOT	South Carolina	Prime Contractor	\$ 922,000.00	53,700	Completed
2017	10/26/2016	1/5/2017	Hurricane Matthew: SCDOT Berkeley - Debris Removal	Ceres Environmental	South Carolina	Sub Contractor	\$ 693,000.00	48,400	Completed
2017	10/26/2016	1/19/2017	Hurricane Matthew: Hampton County, SC - Debris Removal	Hampton County	South Carolina	Prime Contractor	\$ 657,000.00	23,700	Completed
2017	10/15/2016	1/25/2017	Hurricane Matthew: SCDOT Marion - Debris Removal	South Carolina DOT	South Carolina	Prime Contractor	\$ 3,799,000.00	251,000	Completed
2017	10/13/2016	1/30/2017	Hurricane Matthew: SCDOT Georgetown - Debris Removal	South Carolina DOT	South Carolina	Prime Contractor	\$ 4,523,000.00	284,200	Completed
2016	11/5/2016	11/13/2016	Hurricane Matthew: Beaufort County, NC - Debris Removal	Beaufort County	North Carolina	Prime Contractor	\$ 28,000.00	3,700	Completed
2016	10/23/2016	12/31/2016	Hurricane Matthew: Pawleys Plantation - Debris Removal	Pawleys Plantation POA	South Carolina	Prime Contractor	\$ 229,000.00	13,200	Completed
2016	10/9/2016	11/14/2016	Hurricane Matthew: Town of Summerville, SC-Debris Removal	Town of Summerville, SC	South Carolina	Prime Contractor	\$ 468,000.00	44,300	Completed
2015	10/21/2015	12/23/2015	Butte Wildfires (CA) - Utility Line Clearing	Philips & Jordan	California	Sub Contractor	\$ 3,500,000.00	N/A	Completed
2015	10/21/2015	12/31/2015	SC Flooding: Georgetown County/DOT - Debris Removal	South Carolina DOT	South Carolina	Prime Contractor	\$ 676,000.00	76,300	Completed
2015	10/21/2015	12/31/2015	SC Flooding: Horry County/DOT - Debris Removal	South Carolina DOT	South Carolina	Prime Contractor	\$ 11,000.00	800	Completed
2014	6/25/2014	7/19/2014	City of Aiken, SC - Debris Removal	Aiken, SC	South Carolina	Prime Contractor	\$ 173,000.00	N/A	Completed
2014	6/13/2014	8/21/2014	Horse Creek Water Trail - Debris Removal	Aiken County	South Carolina	Prime Contractor	\$ 4,510,000.00	50,000	Completed
2014	3/31/2014	10/3/2014	Allendale County, SC - Debris Removal	Allendale County	South Carolina	Prime Contractor	\$ 887,000.00	31,500	Completed
2014	3/18/2014	8/28/2014	SC DOT Aiken - Debris Removal	JB Coxwell	South Carolina	Sub Contractor	\$ 68,000.00	N/A	Completed
2014	3/1/2014	8/8/2014	Aiken County, SC - Debris Removal	Aiken County	South Carolina	Prime Contractor	\$ 25,842,000.00	1,433,000	Completed
2014	3/1/2014	8/25/2014	Williamsburg County, SC - Debris Removal	Williamsburg County	South Carolina	Prime Contractor	\$ 3,965,000.00	L&H	Completed
2014	3/1/2014	4/30/2014	Aiken County School District - Debris Removal	Aiken County School District	South Carolina	Prime Contractor	\$ 637,000.00	N/A	Completed
2014	2/22/2014	5/13/2014	Barnwell County, SC - Debris Removal	Barnwell County	South Carolina	Prime Contractor	\$ 2,792,000.00	80,000	Completed
2014	2/22/2014	4/14/2014	Lexington County, SC - Debris Removal	DRC Emergency Services	South Carolina	Sub Contractor	\$ 162,000.00	32,400	Completed
2014	2/12/2014	4/30/2014	SC DOT Barnwell - Debris Removal	JB Coxwell	South Carolina	Sub Contractor	\$ 8,736,000.00	473,000	Completed
2014	1/20/2014	5/20/2014	White Horse Road Demo - site clearing	NAIEF	South Carolina	Prime Contractor	\$ 164,000.00	N/A	Completed
2013	7/25/2013	8/21/2013	North Dakota - Aggregate Hauling	Rock Solid Express	North Dakota	Sub Contractor	\$ 313,000.00	N/A	Completed
2012	9/14/2012	11/9/2012	St. John the Baptist Parish, LA - Debris Removal	DRC Emergency Services	Louisiana	Sub Contractor	\$ 165,000.00	25,000	Completed

## PAST PERFORMANCE SUMMARIES SINCE 2011

**2023 – GA Tornado,** After Georgia Tornados in 2023, SDR responded to support Butts Co., City of Griffin and Spalding County's Debris Removal Services. From 1/18/2023 to 9/21/2023, SDR processed 303,877 CYD of debris valued at \$5,026,758.00 in the City of Griffin. From 1/19/2023 to 8/1/2023, SDR processed 487,913 CYD of debris valued at \$6,588,294.00 in Spalding County. From 1/21/2023 to 4/15/2023, SDR processed 127,737 CYD of debris valued at \$3,002,290.00 in Butts Co.

**2022 – Hurricane Ian, City of Edgewood, FL:** SDR responded to Hurricane Ian damage in the City of Edgewood, FL. Work included removal of woody/vegetative disaster debris as well as removal of dangerous leaning trees and hanging limbs as well as hazardous stumps. A later hurricane, Hurricane Nicole, caused additional damage in the City that was removed as well. These small projects were completed in record time and to the satisfaction of the City.

**2022 – Mitigation and Repair Projects, FL:** SDR completed mitigation and repair projects in the State of Florida. SDR conducted emergency Beach and Dune Restoration in St. Lucie County, FL. These work efforts restored the dune line in the southern end of St. Lucie County and mitigated the impact of future storm surge flooding events. SDR also completed road repair in the Northwest Florida Water Management District to restore access following damage from Hurricane Michael and subsequent storms.

**2022 – Hurricane Ida, LA:** SDR teamed with Dynamic Corporation to win disaster debris removal contracts in Plaquemines Parish and South LaFource Levee District, LA. Hurricane Ida made landfall as 1 of the 3 historical Category 4 hurricanes that have impacted Louisiana. Hurricane Ida made landfall at Port Fourchon; putting the strong side of the storm and storm surge to devastate Plaquemines Parish. SDR removed 549,000 CY of debris in Plaquemines Parish and 282,390 CY of debris in South Lafource Levee District. Waste streams included marsh grass, woody/vegetative, C&D, HHW, White goods.

**2021 – Tropical Storm Fred, NC:** SDR's NC State disaster debris removal contract was activated by Haywood County, Town of Clyde, Town of Canton and Buncombe County, NC to provide rapid debris removal from the devastating effects of the tropical system rains in mountainous terrain. Tropical Storm Earl produced extraordinary rainfall resulting in the Pigeon River swelled 19.6 feet above normal flow; the resulting flood and damage resulted in 6 deaths and over \$300 million in damage. SDR removed over 66,000 CY of flood debris from the road



ROW and river to protect property and help recover the community. Source location, debris type, and volumes were documented using ADMS supporting accurate invoicing and FEMA reimbursement.



## PAST PERFORMANCE SUMMARIES SINCE 2011

**2021 – Winter Storm Uri, KY:** SDR was chosen by Carter Co., Boyd Co., Elliott Co and Lawrence Co. KY to help their Counties recover from the devastation of the ice storm Uri North – Eastern, KY in March 2021. From March 4<sup>th</sup> to August 30<sup>th</sup>, SDR removed in total 641,800 Cubic Yards and 540 tons of the debris valued at \$18,574,100.00. Source location, debris type, source and documentation tracked using an ADMS system for 2 of the counties; the 3<sup>rd</sup> county self monitored and used the SDR paper ticketing system for documentation.

**2021 – Oconee Co. Creek/Stream Debris Removal** The project is limited to the area 40 feet of top of bank on the creek/stream and includes the removal of fallen/damaged trees within 2020's tornado path in the City of Seneca/Oconee County. From 4/22/2021 to 6/19/2021, SDR processed over 62,000 CYD of water debris valued at \$1,575,300. Source location, debris type, source and documentation tracked using the SDR paper ticketing system for documentation.

**2021 – GA Tornado, City of Newnan, GA:** After Georgia Tornados in 2021, SDR responded rapidly to support City of Newnan's disaster response and recovery efforts. SDR's contract with the City of Newnan including disaster debris removal of numerous waste streams (woody, vegetative; C&D, HHW, white goods/appliances, etc.) as well as removal of dangerous leaners, hangers and stumps. Woody, vegetative debris was reduced by grinding and then hauled for beneficial re-use. Source location, debris type, source and documentation tracked using an ADMS system. From 3/29/2021 to 8/6/2021, SDR processed over 388,000 CYD of debris valued at \$5,481,300.00.

**2020 – Iowa Derecho, Waterway Debris Removal, City of Marion, IA:** After the Derecho hit much of central and eastern Iowa in August 2020, Crop damage was extensive across the state and tree damage was catastrophic in the City of Marion. SDR was selected by the City of Marion for their Waterway Debris Removal. Source location, debris type, source and documentation tracked using an ADMS system From Dec. 1, 2020, to June 30, 2021, SDR has collected 289,200 cubic yards of waterway debris for this FEMA Public Assistance (PA) funded project debris at \$11,379,600.00.

**2020 -- SC Tornado Oconee Co. SC:** In April of 2020, a strong line of storms went through Oconee County, SC and was later confirmed a tornado. SDR was selected by the South Carolina Department of Transportation (SCDOT) for debris grinding and haul out in Oconee County. Throughout the duration of the 10-week debris grinding and disposal project, from 4/21/2020 to 6/26/2020, In total, SDR processed over 501,504 cubic yards of debris valued at \$2,748,000.

### Construction & Demolition Debris

- All waste streams are safely collected consistent with contractual requirements, environmental sensitivity and organized to expedite community recovery
- C&D collected as a separate waste stream and either direct hauled to final disposal or hauled to a TDMS for further segregation of materials and/or reduction

### Household Hazardous Waste

- All waste streams are safely collected consistent with contractual requirements, environmental sensitivity and organized to expedite community recovery
- HHW is typically collected following first pass of Vegetative and C&D material. HHW is manually loaded into a lined or non-permeable container on a trailer or truck and hauled to a County aggregation site or final processing site.
- In large scale C&D producing events; a field expedient HHW cell is constructed in the TDMS for any material that inadvertently arrives at the TDMS

## PAST PERFORMANCE SUMMARIES SINCE 2011

**2020 – Iowa Derecho, Debris Removal, City of Marion, IA:** On August 10, 2020, a Derecho hit much of central and eastern Iowa with straight line winds over 100 mph that was sustained for nearly 30 minutes in many locations. Crop damage was extensive across the state and tree damage was catastrophic in the City of Marion. SDR was selected by the City of Marion for their debris collection and disposal efforts. Source location, debris type, source and documentation tracked using an ADMS system From 8/17/2020 to 12/16/2020, SDR collected 730,000 cubic yards with a total project value of \$12,988,800 of debris for this FEMA Public Assistance (PA) funded project.

**2019 – Hurricane Dorian, BEACH BERM RESTORATION BREVARD COUNTY, FL:**

Due to damage to public beach access areas as a result of Hurricane Dorian in 2019, South Beaches from R-142 to R-213 in Brevard County, Florida shoreline required beach and dune restoration. From 10/15/2019 to 4/21/2020, SDR successfully completed the original unit price contract by placing 99,841 CY of sand, which was sourced from quality local mines, with a total project value of over \$3.3 million. The scope of work mandated that only high-quality sand sources be utilized, and that the project's stringent timeframe be adhered to. Southern Disaster Recovery successfully met both criteria to the satisfaction of the client's Project Manager.



**2019 – Hurricane Dorian Debris Removal; Outer Banks, North Carolina:** Hurricane Dorian impacted Outer Banks North Carolina with significant storm surge flooding and wind damage. SDR had eight (8) local government contracts activated; Hyde County, Tyrrell County, Town of Columbia, Dare County, Currituck County, Town of Kill Devil Hills, Town of Duck, Town of Southern Shores. Each contract included debris management (ROW removal for woody, vegetative material; Construction and Demolition debris; Household Hazardous Wastes; White goods/Appliances). SDR operated seven (7) Temporary Debris Management Sites (TDMS); three (3) of them were in environmentally sensitive areas within the National Park Service boundaries. Source location, debris type, source and documentation tracked using an ADMS system. From Oct 2019 to May 2020, SDR processed over 316,890 CYD of debris valued at \$7.5 million.

**2018-2019 - California Wildfire Pacific Gas & Electric Utility Line Debris Removal:**

In November 2018, California suffered the most devastating wildfire in its history. The Camp Fire burned for approximately two weeks, until it was considered 100% contained. The ensuing tree debris caused perilous conditions in many areas serviced by Pacific Gas and Electric. As a result, Southern Disaster Recovery was contracted to remove debris from those areas. In an effort to be proactive in preventing subsequent property damage and power outages, From Nov 13, 2018 to April 30, 2020 Southern Disaster Recovery completed dangerous tree removal projects for Pacific Gas and Electric in California. Thousands of trees have been cut using multiple work crews. The project total is valued at over \$48 million.



**2018 - Hurricane Michael Debris & Tree Removal Wiregrass Electric Cooperative, Inc., Hartford, AL:** Following Hurricane Michael, Southern Disaster Recovery was contracted by the Wiregrass Electric

## PAST PERFORMANCE SUMMARIES SINCE 2011

Cooperative, Inc. (Wiregrass), with headquarters in Hartford, Alabama, to collect, remove, and dispose of hurricane generated debris along their 30-foot utility rights-of-way. The project scope included all the Wiregrass managed territory in Houston County, Alabama. In total, From March 12, 2019 to April 28 2019, SDR processed over 52,000 cubic yards of debris valued at nearly \$2.1 million. Source location, debris type, source and documentation tracked using the SDR paper ticketing system for documentation.

**2018 – Tree Removal, Alligator Creek & Sampson River Flood Abatement, Board of County, FL:** Following Hurricane Irma in 2017, the Bradford County, Florida Alligator Creek and Sampson River waterways were obstructed with debris and uprooted and/or fallen trees/tree limbs. Southern Disaster Recovery successfully completed not only the original fixed price contract of 14.7 miles of waterway at \$1.6 million, but also additional contract amendments, for a total project amount exceeding \$2.5 million. The original project began in September 2018 and was to last no more than 220 days. With the added tributaries, the project completion date extended to April 2019.

**2018 - Hurricanes Michael & Florence:** Hurricane’s Michael and Florence ravaged the Southeastern and Gulf Coasts. As the Prime Contractor for several debris removal projects, Southern Disaster Recovery (SDR) managed eleven contracts in North Carolina and South Carolina. From Sep 2018 to Jan 2019, SDR successfully processed over 248,200 cubic yards of Vegetative and C&D debris valued at over \$5.2 million while also simultaneously performing debris removal as a result of the catastrophic California wildfires that has continued into 2019.

**2017 - Hurricane Irma:** Southern Disaster Recovery (SDR) managed multiple vegetative and C&D debris removal contracts resulting from Hurricane Irma. In Georgia, we were the prime contractor on five debris removal contracts and operated as the prime sub on eight contracts in Florida and Georgia. In total, From Oct 2017 to March 2018, SDR processed over 1,500,000 cubic yards of Vegetative and C&D debris on contracts totaling \$18.7 million. Outside of debris recovery and removal, SDR completed a Florida beach berm restoration project hauling over 317,000 tons of sand with a total contract valued at over \$7.5 million.

**2016 - Hurricane Matthew:** Hurricane Matthew affected the coasts of Georgia, South Carolina, and North Carolina in October 2016. SDR managed multiple vegetative and C&D debris removal contracts in eight SCDOT Counties; Hunting Island, SC; the town of Summerville; the city of Lumberton, NC; and seven GDOT Counties. From Oct. 2016 to Feb 2017, SDR processed over 1,000,000 cubic yards of Vegetative and C&D debris on contracts totaling \$16.5 million.

### White Goods

- All waste streams are safely collected consistent with contractual requirements, environmental sensitivity and organized to expedite community recovery
- White goods are typically collected between 1<sup>st</sup> and 2<sup>nd</sup> pass. White goods are manually loaded onto a trailer or truck and hauled to a staging area for processing. White goods are inspected, putrescent material removed, and refrigerant removed by a certified technician.
- White goods taken to a recycler following processing.





## PAST PERFORMANCE SUMMARIES SINCE 2011

**2015 - Historic SC Flooding:** Severe flooding caused catastrophic damage in South Carolina during 2015. SDR managed debris removal contracts for C&D debris on state SCDOT roads in Horry and Georgetown counties, Georgetown County roads, and roads within the city of Georgetown, SC.

**2015-2016 - Butte Wildfires, California:** Following wildfires along utility lines in San Andreas, California, SDR was contracted to do a \$3.5 million tree removal project employing and managing up to 100 laborers comprising 25 work crews. The completion date is from Oct 21, 2015, to Dec 23, 2015.

**2014 - Winter Storm Pax:** SDR simultaneously directed debris removal and hauling operations for seven different contracts in four South Carolina counties, including county and SCDOT maintained roads, school and county properties, and public service authority rights-of-way as well as creek debris removal. In total, from Feb 13, 2014 to Aug 8, 2014, SDR collected and processed over 2,000,000 cubic yards of debris valued at over \$48 million.

**2012 - Hurricane Isaac, Louisiana:** Al McClaran oversaw vegetative, as well as construction and demolition (C&D) debris removal in parts of LaPlace, Louisiana (St. John the Baptist Parish). The C&D debris in the parish was the result of flooding from the hurricane. Approximately 25,000 cubic yards of debris was collected.

**2011 - Winter Storm Alfred, Connecticut:** Al McClaran, as Senior Project Manager, oversaw debris removal operations in fifteen townships of western Connecticut on DOT roads. This project lasting three months required the use of forty debris hauling units and thirty-two bucket truck crews. Approximately 100,000 cubic yards of debris were collected.

**2011 - Hurricane Irene, North Carolina:** Al McClaran, as Senior Project Manager, oversaw debris removal operations for North Carolina DOT in Edgecombe, Wayne, and Halifax counties. This operation involved the collection of vegetative debris and the removal of hazardous trees and stumps. Operations began in Edgecombe County but within a couple of weeks spread to additional counties because of the non-performance of other contractors. Debris operations in these counties were then conducted simultaneously. The work included all county roads and Federal Aid Highways (FHWA) including sections of Interstate 95. Operations on I-95 required lane closures. Debris collected was hauled directly to county landfills where it was later reduced by grinding. Nearly 20,000 tons of debris (roughly 100,000 cubic yards) was collected.



**2011 - April Tornado, Rabun County Georgia:** Al McClaran, as Senior Project Manager, oversaw disaster debris recovery operations. Mr. McClaran and the County Project Manager reviewed the two TDRS sites prepared by the county near Lake Burton. Mr. McClaran advised the county that they would save money by using only one site nearest to the largest concentration of damage. Within forty-eight hours of the Notice to Proceed, debris pickup commenced. This operation was primarily the collection of vegetative debris (around 50,000 cubic yards) which was reduced by grinding. Most of the mulch produced was hauled to a biomass plant in Dillard, GA for the production of electricity.

**HURRICANE IAN**  
**STATE OF FLORIDA**  
**PRIVATE PROPERTY DEBRIS**  
**REMOVAL (PPDR)**  
**LEE COUNTY, FL**  
**DIVISION OF EMERGENCY**  
**MANAGEMENT, FL**



**CLIENT / OWNER**

State of Florida; Division of  
Emergency Management

**VALUE**

\$5,968,692.00  
47,414 CY

**PROJECT FEATURES**

FEMA funding PPDR; TDMS; Titled  
Property Staging area; multiple  
waste streams

**COMPLETION**

Nov 30. 2022- Nov 3. 2023

**REFERENCE**

Kevin Guthrie  
Executive Director  
850-298-8250

[kevin.guthrie@em.myflorida.com](mailto:kevin.guthrie@em.myflorida.com)  
2555 Shumard Oak Blvd.  
Tallahassee, Florida 32399

**KEY STAFF ASSIGNED TO PROJECT**

Alvie McClaran-Project Manager  
Sonny Sims – Project manager

**PROJECT DESCRIPTION**

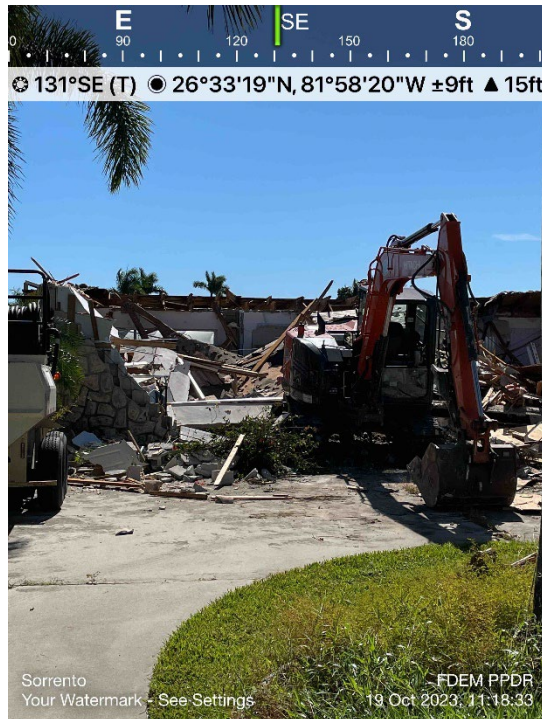
Hurricane Ian made landfall in Southwest Florida producing catastrophic storm surge and wind damage in Lee and Charlotte County, Florida.

SDR was awarded an emergency contract by the State of Florida (Division of Emergency Management) to conduct Private Property Debris Removal in North Fort Myers and the City of Cape Coral. The scope of work entailed woody, vegetative material; construction & demolition material; vessels and other titled property; household hazardous wastes, white goods and structure demolitions.

SDR had approximately 520 properties with completed Rights of Entry agreements to assess, develop debris management strategies and remove the debris.

The operation necessitated the removal of 35 Vessels that were “upland”; many of which were perched on lawns, seawalls, docks and against buildings. Vessels were stabilized, hauled, staged (as needed) and after a proper period, crushed and disposed of.

There were 23 properties where total demolitions necessitating SDR to obtain permits, coordinate with utility providers, disconnect utilities, demolish the structure and slabs, load/haul material to the TDMS or final disposal and restore properties per the local building code.





**2023 HURRICANE IDALIA  
WOODY/VEG, C&D, HHW, WHITE  
GOODS DEBRIS REMOVAL  
DANGEROUS  
LEANERS/HANGERS/STUMPS  
TDMS OPERATIONS**



**CLIENT / OWNER**

Gilchrist County, FL  
Brooks County, GA  
Clinch County, GA

**VALUE**

\$5,163,535.00  
CY: 210,553

**PROJECT FEATURES**

Debris Removal  
Debris Management  
FEMA PA Reimbursement

**COMPLETION**

Sep.1,2023 – Nov. 15, 2023

**REFERENCE**

Gilchrist County, FL  
Ralph Smith/EMD  
386.935.5400/Cell 352.317.1076  
[rsmith@gilchrist.flus](mailto:rsmith@gilchrist.flus)  
3250 N.U.S. Highway 129  
Bell, FL 32619  
Brooks County, GA  
Jessica J. McKinney/Co. ADMR  
229.560.2967  
[jmckinney@brookscountyga.gov](mailto:jmckinney@brookscountyga.gov)

**KEY STAFF ASSIGNED TO PROJECT**

Sonny Sims – Project manager

**PROJECT DESCRIPTION**

Hurricane Idalia was a late August, western Caribbean tropical system that threatened the entire western peninsular Florida and the Big Bend Florida. SDR pre-staged Project Managers all along the projected impact area from the Tampa Bay region to Big Bend Florida and Southern Georgia.

Hurricane Idalia made landfall as a Category 3 (Major) hurricane in Big Bend Florida and quickly moved NE through southern GA.

Storm impacts and consequences resulted in home and business damage; some destroyed, many with major damage from high winds and flooding. Extensive tree damage resulted in blocked roadways, electrical distribution and transmission line damage and additional home/business damage.

SDR was in place with our pre-event contract in Gilchrist County, FL and because of past years’ training and exercises, we moved seamlessly with the County response and recovery. SDR provided emergency resources to Books County, GA and Clinch County, GA. Crews initially worked to “make safe” the transportation corridors and then begin the task of debris removal and the recovery process.

SDR’s Project Managers and Quality Assurance Director established debris removal operations consistent with contractual and FEMA PA requirements. SDR’s Quality Assurance Director provided continual information and briefings to senior appointed officials to support the Counties’ positioning for FEMA PA reimbursement.

**PROJECT HIGHLIGHTS**

Throughout this two-month FEMA (PA)-funded debris removal and disposal project, SDR utilized:

- 12 Bucket Trucks
- 14 Self-Loaders (doubles)
- 4 Skidsteers
- 3 Horizontal Grinders





**2023 GEORGIA TORNADOES  
WOODY/VEG, C&D, HHW, WHITE  
GOODS DEBRIS REMOVAL  
DANGEROUS  
LEANERS/HANGERS/STUMPS  
TDMS OPERATIONS  
UTILITY ROW DEBRIS REMOVAL**



**CLIENT / OWNER**

Butts County, GA  
Spalding County, GA  
City of Griffin, GA

**VALUE**

\$14,617,344.00  
CY: 919,527

**PROJECT FEATURES**

Debris Removal  
Debris Management  
FEMA PA Reimbursement

**COMPLETION**

Jan. 18, 2023 – Sep. 1, 2023

**REFERENCE**

Spalding County, GA  
Glenn Polk/EMD  
770-228-2129  
gpolk@spaldingcounty.com  
City of Griffin, GA  
Mariza Eller/Public Works Director  
770-229-6603  
meller@cityofgriffin.com

**KEY STAFF ASSIGNED TO PROJECT**

Chris Johnson – Project manager

**PROJECT DESCRIPTION**

An early-season tornado outbreak impacted the Southeastern United States on January 12, 2023. The result of a mid-level trough moving through, moisture and the presence of a strong low level jet aided in the development of numerous severe and tornadic thunderstorms. The National Weather Service confirmed 2 Tornadoes in Spalding County, GA (an EF-3 and an EF-2). The EF-2 hit the northern side of the City of Griffin.

Storm impacts and consequences resulted in tremendous home and business damage; some destroyed, many with major damage. Extensive tree damage resulted in blocked roadways, electrical distribution and transmission line damage and additional home/business damage.

SDR responded immediately to support our pre-event contract in Butts County, GA and provide emergency resources to Spalding County, GA and the City of Griffin, GA. Crews initially worked to “make safe” the transportation corridors and then begin the task of debris removal and the recovery process.

SDR implemented our Daily Incident Action Planning in conjunction with the impacted communities as an important quality control feature to make best use of resources in the impacted areas. We continued with ongoing updates to ensure contractual and FEMA Public Assistance program compliance.

**PROJECT HIGHLIGHTS**

Throughout this FEMA (PA)-funded debris removal and disposal project, SDR utilized:

- 22 Bucket Trucks
- 28 Self-Loaders
- 12 Skidsteers
- 4 Horizontal Grinders



**2021 WINTER STORM URI  
DEBRIS REMOVAL  
VARIOUS COUNTIES IN KY**



**CLIENT / OWNER**

Carter County, KY  
Elliott County, KY  
Lawrence County, KY  
Boyd County, KY

**VALUE**

\$ 18,574,100  
CY: 641,800  
Tons: 540

**PROJECT FEATURES**

Debris Removal (Veg.)  
Hazardous Tree Removal  
TDMS Mgmt. and Burning  
Ash Haul-out  
FEMA PA Reimbursement

**COMPLETION**

Mar. 4, 2021 – Aug. 30, 2021

**REFERENCE**

Mike Malone  
Judge/Executive  
Carter Co. KY  
[cartercountyky@gmail.com](mailto:cartercountyky@gmail.com)  
606.474.5366 (work)  
300 W. Main St, Ste. 227  
Grayson, KY 41143

**KEY STAFF ASSIGNED TO PROJECT**

Roger Dail – Sr. project manager  
Chris Johnson – Sr. project manager

**PROJECT DESCRIPTION**

A winter storm in southeastern United States caused severe icing conditions in eastern Kentucky. In Carter, Elliott, Lawrence and Boyd Counties, the storm produced crippling ice and subsequent flooding that caused extensive tree and infrastructure (electrical and road) damage.

Upon contract award, SDR immediately went to work. Initial operations briefings, safety meetings and truck certifications were conducted. SDR organized crews into zones and went to work removing hazards caused by the winter storm.

SDR's project manager and superintendents provided an organizational, quality control and safety structure that worked to serve each county throughout the disaster recovery period. SDR put over 65 crews to work in eastern Kentucky, hauled and processed 641,800 CY of debris and removed over 24,000 dangerous leaning trees or hangers.

**PROJECT HIGHLIGHTS**

Challenging aspects included narrow, hilly roadways requiring careful MOT planning and execution in at least one county. Extensive flooding caused many roads to be compromised requiring detailed operational planning for trucking operations.

Throughout this debris collection and disposal project, SDR utilized:

- 60 Bucket Trucks
- 86 Self-Loaders/Doubles
- 40 Dump Trailers
- 10 Trackhoes
- 9 80-100 CYD Dump Trailers



**Al McClaran**  
**CEO**

**PROFILE**

- Focuses on integrity, honesty, efficiency, and the safe completion of any endeavors SDR undertakes Implementing strategies and operations for disaster recovery services.
- Oversaw the debris recovery and management of 15 projects because of Hurricane Irma and 19 projects from Hurricane Matthew.
- Provided the most economical and environmentally safe ways to manage debris to the complete satisfaction of the entity to which SDR is contracted.

**CONTACT**

📞 864-561-7797

🏠 93 Sonia Drive  
Greer, SC 29650

✉ [al@gosdr.com](mailto:al@gosdr.com)

**CERTIFICATIONS**

*Over 40 FEMA Certifications*  
Mr. McClaran is thoroughly knowledgeable of all aspects of FEMA criteria for debris recovery operations.

**EDUCATION**

- Bob Jones University, Greenville, SC**  
*Master of Arts, 1983*
- Bob Jones University, Greenville, SC**  
*Bachelor of Arts, 1980*

**WORK EXPERIENCE**

**Southern Disaster Recovery, LLC**  
**CEO & Member, 2012 – Present**

- Responsible for the day-to-day operations of Southern Disaster Recovery.
- Works closely with Emergency Management and other government agencies both before and after disaster events
- Manages up to 100 debris hauling and cutting subcontractors during disaster events.
- Helps with readiness planning and preparation. This includes working on debris management plans and training government personnel in debris recovery operations.
- Coordinates all aspects of the recovery and the documentation process to assure that the applicant receives the funding to which it is entitled.

**Disaster Events Worked:**

- 2021 Winter Storm Uri – 4 Counties in KY
- 2021 Tornado in GA – City of Newnan, GA
- 2020 Hurricane Zeta in NC
- 2020 Hurricane Isaias – 6 Contractors in NC
- 2019 Hurricane Dorian – 8 Contractors in NC
- 2018 Hurricane Florence – Various Counties and Cities in NC and NCDOT & SCDOT.
- 2017 Hurricane Irma – 15 contracts in Florida and Georgia
- 2016 Hurricane Matthew – 19 contracts in NC, SC and GA
- 2015 Butte Wildfires – San Andreas, California.
- 2015 Flooding Event – South Carolina Department of Transportation.
- 2014 Winter Storm Pax – South Carolina Counties: Aiken, Barnwell, Allendale, Williamsburg.

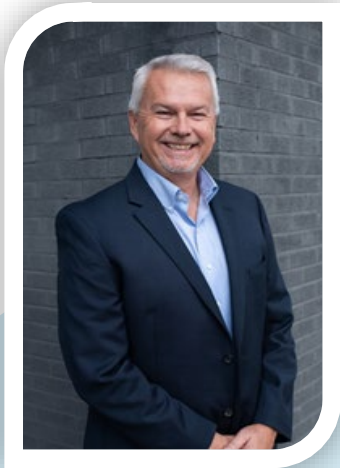
**DTS – Greer, SC**

**Senior Project Manager, 2009 - 2012**

- Oversaw debris removal operations.
- Worked closely with Emergency Management and other government agencies both before and after disaster events.

**Disaster Events Worked:**

- 2012 Hurricane Isaac –St. John the Baptist Parish, Louisiana
- 2011 Winter Storm Alfred – Connecticut: Fifteen Townships of Western Connecticut
- 2011 Hurricane Irene – North Carolina Counties: Edgecombe, Wayne, and Halifax
- 2011 Tornado - Rabun County, Georgia



## Robert "Chip" Patterson President

### PROFILE

- Has 35+ years of experience in Disaster Management.
- Implementing strategies and operations for disaster recovery services.
- 1<sup>st</sup> Disaster; 1989- Hurricane Hugo (Ops Technician)
- 1<sup>st</sup> FL Disaster; 1992- Hurricane Andrew (FEMA ESF 5 Ops Specialist)
- Served in a mayoral appointed position for 10 years as the City of Jacksonville, Florida's Director for Emergency Management.
- State of Florida EOC Director.
- State of North Carolina Chief of Operations for the Division of Emergency Management.
- Service as a Radiological Emergency Preparedness Planner in North Carolina and 6 years in the United States Navy nuclear propulsion program.

### CONTACT

**PHONE:**

904-334-9690

**ADDRESS:**93 Sonia Drive  
Greer, SC 29650**EMAIL:**[chip@gosdr.com](mailto:chip@gosdr.com)**University of the State of New York***Bachelor of Science in Sociology, 1989***Jacksonville University***Master's in Business Administration, 2002***Associations**

Adjunct Instructor, University of NC/College of Public Health, 2000-2024

Adjunct Instructor, Flagler College/Public Administration 2006 - 2017

US Navy Postgraduate School, Center for Homeland Security and Defense

Mobile Executive Seminars 2006 - Present

Florida Emergency Preparedness Association

Florida's Emergency Manager of the Year, 2005

Board Member, Greater Jacksonville Agricultural Fair, 2010-2020

National Hurricane Conference, Response Committee 2006-Present

**WORK EXPERIENCE****Southern Disaster Recovery, LLC/ President***July 2024 - Present*

Pivotal role in shaping SDR's strategic direction and leading sustainable growth and success. Responsible for overseeing all aspects of SDR's business operations, ensuring alignment with mission, vision, and values.

**VP of Operations***February 2018 - June 2024*

Responsible for fulfilling all contractual requirements in disaster response and recovery consistent with FEMA Public Assistance Program and Policy Guide and associated policy documents.

**J. B. Coxwell Contracting, Inc / Director of Disaster Services***July 2006 to February 2018*

Emergency management and homeland security business development and service delivery for a 300-person civil construction firm providing services in all phases of emergency management. Public Assistance activities included debris clearance and removal in eighteen (18) jurisdictions.

**City of Jacksonville Emergency Preparedness Division Chief****Duval County Emergency Preparedness Director***January 1996 to July 2006*

Responsible for a comprehensive emergency management program that included plans and procedures development; public education; disaster response and recovery management; facilities management; program development and marketing; personnel development; press availabilities; and, interacting with elected officials in a jurisdiction of 840 square miles with a population of over 800,000. NE FL Incident Management Team Lead. Oversight of disaster recovery programs for ten Presidential declared disasters; Managed disaster response and administered FEMA Public Assistance and Hazard Mitigation programs.

**Florida Division of Emergency Management /Response Services Administrator***June 1993 to December 1995*

Managed State of Florida delivery of disaster resources (equipment, personnel and programs). Non-disaster related activities included development and maintenance of the State's Comprehensive Emergency Management Plan. Disaster-related opportunities included managing the State Emergency Operations Center. Oversight during six Presidential declared disasters.

**North Carolina Division of Emergency Management / Chief of Operations***March 1989 to June 1993*

Managed State of North Carolina disaster resources delivery. aged the 24/7 State Warning Point. Planner for Radiological Emergency Preparedness.



**Chris Johnson**  
**Senior Project Manager**

**Kennesaw State University 1992**

*Bachelor of Science, Public and Social Service, Criminal Justice*

**Reinhardt University**

*A.S., Criminal Justice. 1987*

**Community Service**

Gordon County Young Farmers Board President 2024-present

Gordon County Board of Education, Chairman, 2016-2019

Gordon County Chamber of Commerce, Drugs Don't Work Committee

Calhoun Gordon County Fellowship of Christian Athletes, Charter Board Member

Gordon County Emergency Management Agency, Volunteer Coordinator, Incident Command Safety Officer

Gordon County College and Career Academy, Board Member

**WORK EXPERIENCE****Southern Disaster Recovery, LLC**

*Project Manager, February 2018 – Present*

As Senior Project Manager, Chris has performed management and contract negotiations in numerous cities and counties throughout the United States. His tenure with SDR has allowed him the opportunity to travel and provide aid under the FEMA Umbrella to communities within Georgia, Florida, South Carolina, North Carolina, Alabama, Kentucky, Iowa, Connecticut, Louisiana, Montana, Maine, Tennessee, Massachusetts, and Oregon. His public and private experience coupled with his ability to communicate in most any environment has propelled him to become one of the top leaders in disaster debris project management within the disaster recovery industry.

**Self-Employed - BBRAC Farms, LLC – Fairmount, GA**

*Project Manager, February 2017 – Present*

FEMA, NRCS, USDA, EPD, Corp of Engineers & Georgia DNR; Farm Manager (cattle, hay); Storm Debris Management; and Disaster Response and Recovery. 2017 Hurricane Irma – 15 contracts in Florida and Georgia.

**Self-Employed - Enviro-friendly Outdoors – Fairmount, GA**

*Various Roles, 1997 – present*

Environmental Manager; Erosion Control Inspector, Erosion Control Installation; Heavy Equipment Operator; Nuisance Animal Trapper.

Current instructor for the University of Georgia, Georgia Landfill Operators Training Program.

**Santek/Waste Services – Cleveland, TN**

*Safety Manager/Multi-Site Manager, June 2005 – January 2015*

Managed operations of Murray and Gordon County, Georgia, Solid Waste Disposal Facilities. Worked closely with elected officials and local, state, and federal regulatory agencies; Managed the safety program, ensuring staff training and compliance with safety policies and compliance of OSHA regulations. Conducted safety audits and inspections of company facilities throughout the U.S. Chaired monthly safety meetings and reviewed monthly incident reports.

**Fairmount Police Department – Fairmount, GA**

*Police Chief, April 2002 – June 2005*

Chief of all law enforcement activities conducted within the city limits of Fairmount. Supervised three full-time officers, one administrative assistant, and four part-time officers.

**Gordon County Board of Commissioners - Gordon County, GA**

*Director of Environmental Services and Compliance, 1998 – 2002*

Director over the following departments: landfill; recycle center; six convenience waste disposal sites; litter control and compliance; soil and erosion (issued land disturbing permits and enforced compliance);

**PROFILE**

- Has decades of skill development and practical experience in public service vocations, including disaster response and recovery project management, and storm debris management.
- Strong managerial and communication skills enable to successfully operate and provide oversight on FEMA Public Assistance Programs initiated by a declared emergency.

**CONTACT****PHONE:**

770-547-0951

**ADDRESS:**

2448 US Highway 411  
Fairmount, GA 30139

**EMAIL:**

[chris@gosdr.com](mailto:chris@gosdr.com)

**CERTIFICATIONS**

Over 20+ FEMA Certifications

- Georgia Department of Agriculture
- Pesticide Applicator License 2019 present
- Peace Officers Standards and Training/State of Georgia, POST Council, 1986 – Present
- Professional Nuisance Animal Trapper, GA DNR, 1997- Present
- Landfill Manager/Georgia Solid Waste Association, July 1998 – Present
- Soil and Erosion, Level 1-B Certified Inspector / Georgia Soil and Water Conservation Commission, June 2009- Present





## EDUCATION

**Bachelor of Science in Emergency and Disaster Management: 2013**  
*American Public University System | Charles Town, WV*

**Coursework in Public Administration**  
*Flagler College | St. Augustine, FL*

## WORK EXPERIENCE

### **Southern Disaster Recovery, LLC**

*Quality Assurance Director, August 2023 – Present*

- Ensuring SDR provides exceptional service to all communities we serve.

### **Clay County Division of Emergency Management – Clay Co., FL**

*Director, 2015 – 2023 Retired*

- Assume responsibility for the management of overall functions of emergency operations center (EOC) during EOC activations.
- Organize and facilitate a variety of public education events/speeches for emergency preparedness.
- Create and execute a number of large-scale multi-hazard and multi-jurisdictional training exercises for city, county, state, and federal levels.
- Hold accountability in managing multimillion-dollar budgets, grants, and recovery processes for the Emergency Management Division and County government.
- Serve as the incident commander lead for the State of Florida’s Disaster Incident Management Team (IMT), responsible for the deployment of teams to areas affected by disasters all over the nations to support the state and local governments’ response and recovery efforts for catastrophic events.
- Overseen 15 federally declared disaster events.

#### Key Highlight:

- Revamped the emergency management plans and structure upon relocation from a 900 sq. ft. EOC to a 12,000 sq. ft that enabled “normal” EOC functions.
- Received fast-track, progressive promotions for demonstrating excellent work performance.

### *Deputy Director, Public Safety 2010 - 2015*

- Built strong relationships and work with all partner agencies involved with event management, response, and recovery within Clay County and throughout the state of Florida.
- Contributed to the development and execution of a number of large-scale multi-hazard and multi-jurisdictional training exercises for city, county, state, and federal levels.
- Developed and organized the county training programs for employees and partner agencies in a disaster response.
- Backfilled and supported the Director’s duties as needed.

## John Ward

## Quality Assurance Director

### PROFILE

- Innovative and mission-focused director, with broad-ranging experience in public administration, operations management, and strategic planning and implementation.
- Areas Of Expertise: Emergency Management | Financial and Budget Administration | Grant Funding | Event Coordination Reports Generation | Public Speaking and Community Relations | Meeting Facilitation

### HONORS AND AWARDS:

- Florida Professional Emergency Manager Award, 2010
- Florida Firefighter of the Year, 2008
- Various Military and Federal Citations (Emergency Response and Disaster Management)
- Various Local Recognitions (Associations and Constitutional Agencies)

### CONTACT

#### **PHONE:**

904-219-0640

#### **ADDRESS:**

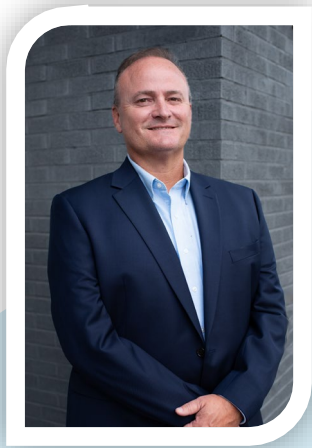
93 Sonia Drive  
Greer, SC 29650

#### **EMAIL:**

[john@gosdr.com](mailto:john@gosdr.com)

### CERTIFICATIONS

Florida Professional Emergency Manager  
 Advanced Professional Series  
 All-Hazards Incident Management Team (IMT) Certification  
 ICS Train-the-Trainer (Instructor)  
 Emergency Medical Technician,  
 Firefighting Minimum Standards  
 Various Training



## John (Sonny) Sims Operations Manager

### PROFILE

- An experienced Disaster Debris Removal Project Manager who brings forth valuable experience in the industry with exceptional safety and client satisfaction.
- An ISA certified Arborist
- Has completed over 89 disaster debris removal projects over 30 years.
- Adept at managing multiple priorities; integrating various interests into a successful project for all
- Ornamental Horticulture Degree, 1992

### CONTACT

#### PHONE:

864-901-0283

#### ADDRESS:

308 Edens Ridge Dr. Six Mile, SC  
29682

#### EMAIL:

[sonny@gosdr.com](mailto:sonny@gosdr.com)



## EDUCATION

### Certifications

- IS- 00632.a Introduction to Debris Operations
- IS-00633 Debris Management Plan Development
- IS-00100.PWc Introduction to Incident Command System,
- ICS-200; Basic Incident Command System
- IS-00253.a Overview of FEMA Environmental and Historic Preservation Review Responsibilities
- HAZWOPER 40 HR
- ISA Board Certified Arborist
- Landfills and Land Application Sites 2020
- AT-TC3TS010-15-T1 - Maintenance of Traffic for Supervisors

## WORK EXPERIENCE

### Southern Disaster Recovery, LLC

Operations Manager, 2014 – Present

- Successfully led all daily operational aspects.
- Managed and evaluated workflow and productivity, making changes where necessary.
- Developed and implemented performance standards and procedural changes to drive productivity and quality.

### Disaster Events Worked:

- 2023 Hurricane Idalia – Brooks Co. Clinch Co. GA, Gilchrist, FL
- 2023 Tornado – Newton, Elkin, Landis, NC
- 2022 Hurricane Ian - City of Cape Coral Florida PPDR
- 2021 Tornado - City of Newnan Ga
- 2021 Hurricane Ida – Plaquemines Parish, LA
- 2020 Hurricane Isaias – Brunswick Co. Holden Beach, Oak Island, Ocean Isle Beach, Caswell Beach, NC
- 2020 SC Tornado- Hampton Co, SC
- 2020 SC Tornado-SCDOT Barnwell Co, SC
- 2020 SC Tornado-SCDOT Oconee Co, SC
- 2020 Spartanburg Tornado- Spartanburg, SC
- 2009 Ice Storm Dunklin County, Missouri
- 2018 Hurricane Florence- New Bern, NC
- 2017 Hurricane Irma- City of Miami & City of Deltona, Florida
- 2016 Hurricane Matthew- Marion County & Lumberton Co, NC
- 2014 Ice Storm Barnwell County, SCDOT, South Carolina


### Previous Experience

- 2008 Hurricane Ike- Liberty Co, San Jacinto, and Huntsville, TX
- 2005 Hurricane Wilma- Coral Gables, Lauderdale by the Sea, City of Miami, University of Miami, Miramar, and Margate, FL
- 2005 Hurricane Rita- Islamorada, Florida
- 2005 LDOT Boregard, Allan, Jefferson Davis Parish, Louisiana
- 2005 Hurricane Katrina- Coral Gables, City of Miami, University of Miami, Islamorada,
- Marathon and Dade County, Florida
- 2005 Hurricane Katrina- Gulf Breeze, Escambia Co, Florida, Mobile Alabama
- 2004 Hurricane Francis and Charlie- Winter Park, Winter Springs, and Marion County, Florida
- 2003 Hurricane Isabel- Richmond, Chesterfield Co, and Henrico County, Virginia
- 2002 Ice Storm Raleigh, North Carolina



## CERTIFICATION OF ACKNOWLEDGMENTS

Southern Disaster Recovery, LLC (SDR) will meet all program standards as provided for the guides FEMA's Debris Management Guide to coordinating and managing debris removal operations as part of our overall emergency management services.

 _____ Signature	<i>CEO</i> _____ Title
<i>Al McClaran</i> _____ Printed Name	<i>07/31/2024</i> _____ Date



## TAB C – FINANCIAL INFORMATION

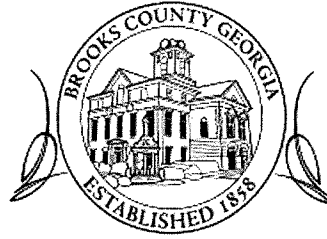


## TAB D – REFERENCES



# Past Project References

Project	Date	Total CY/ Tons	Total Dollar Amount	Contact	Brief Description
2023 HURRICANE IAN PRIVATE PROPERTY DEBRIS REMOVAL (PPDR), FL Division of Emergency Management, FL	11/03/2022 to 11/3/2023	47,414	\$5,968,692.00	REFERENCE	FEMA funding PPDR; TDMS; Titled Property Staging area; multiple waste streams
				Name: Kevin Guthrie	
				Title: Executive Director	
				Phone: 850-298-8250	
				Email: kevin.guthrie@em.myflorida.com	
Address: 2555 Shumard Oak Blvd. Tallahassee, Florida 32399					
2023 HURRICANE IDALIA Brooks County, GA	09/01/2023 to 11/15/2023	149,640	\$3,656,735.00	REFERENCE	Woody/Veg, C&D, HHW, White Goods Debris Removal Dangerous Leaners/Hangers/Stumps TDMS Operations
				Name: Jessica J. McKinney	
				Title: County Administration	
				Phone: 229-560-2967	
				Email: jmckinney@brookscountyga.gov	
Address: 610 S Highland Rd, Quitman, GA 31643					
2023 HURRICANE IDALIA Gilchrist County, FL	09/01/2023 to 11/15/2023	36,923	\$839,170.00	REFERENCE	Woody/Veg, C&D, HHW, White Goods Debris Removal Dangerous Leaners/Hangers/Stumps TDMS Operations
				Name: Ralph Smith	
				Title: Emergency Management Director	
				Phone: 386-935-5400	
				Email: rsmith@gilchrist.fl.us	
Address: 3250 N.U.S. Highway 129 Bell, FL 32619					
2023 GA Tornados/Debris Removal Services; City of Griffin, GA	01/18/2023 to 9/21/2023	303,877	\$5,026,760.00	REFERENCE	Debris Collection / Removal Debris Management FEMA Reimbursement
				Name: Mariza Eller	
				Title: Director of Public Works	
				Phone: 770-229-6603	
				Email: meller@cityofgriffin.com	
Address: 100 South Hill Street, Griffin, GA 30223					
2023 GA Tornados/Debris Removal Services; Spalding County, GA	01/19/2023 to 08/01/2023	487,913	\$6,588,294.00	REFERENCE	Debris Collection / Removal Debris Management FEMA Reimbursement
				Name: Glenn Polk	
				Title: Emergency Management Director	
				Phone: 770-228-2129	
				Email: gpolk@spaldingcounty.com	
Address: 1005 Memorial Drive, Griffin, GA 30223					
2021 Georgia Tornadoes City of Newnan, GA	3/29/2021 to 8/6/2021	388,000	\$5,481,300.00	REFERENCE	Woody/VEG; C&D; HHW White Goods Debris Removal Dangerous Leaners/Hangers/Stumps TDMS Operations
				Name: Ray Norton	
				Title: Public Works Director	
				Phone: 404-606-9140	
				Email: rnorton@cityofnewnan.org	
Address: 25 Lagrange St. Newnan, GA 30263					
2019 Hurricane Dorian Tyrrell County, NC	10/10/2019 to 12/5/2019	36,070	\$648,000.00	REFERENCE	Vegetative and C&D Debris Removal
				Name: David Clegg	
				Title: County Manager	
				Phone: 252-796-1371 Fax: 252-796-1188	
				Email: dclegg@tyrrellcounty.net	
Address: 108 S Water Street, Columbia NC 27925					
2019 Hurricane Michael Mitchell Co. GA	3/21/2019 to 4/30/2019	43,600	\$536,000.00	REFERENCE	Debris & Tree Removal Flood Abatement Environmental Constraints
				Name: Clark Harrell	
				Title: County Administrator	
				Phone: 229-276-2672	
				Email: charrell@crispcounty.com	
Address: 210 S 7th St., Cordele, GA 31015					



January 5, 2024

Al McClaran, CEO, SDR  
319 Garlington Road  
Greenville, SC 29615  
Regarding: Reference Letter

Dear Mr. McClaran,

Hurricane Idalia was a Category 3 hurricane at landfall in Big Bend Florida and was still a Category 1 hurricane as it impacted our community. It was reported that portions of Brooks County experienced some of the worst Hurricane Idalia storm damage in Georgia.

The SDR team was very responsive to our needs up to and following the hurricane's passage. It was clear that your team is very storm experienced and without hesitation or doubt, knew the right thing to do, not just at the right time, but for the entire time.


With such a significant impact on Brooks County, we knew we needed to get roads opened and get the community's recovery started quickly. Our Road Department was broken with more than 85% of its positions vacant with stressed and limited resources. We also knew we needed to anticipate and adhere to all possible State and Federal grant funding requirements that might subsequently come our way as we are a small community with limited revenue streams primarily funded on taxpayers' dollars and a well-guarded reserve.

Your team provided expert advice and support all along the way to ensure we were accomplishing our goals of rapid recovery and balancing post-disaster grant funding requirements.

SDR responded rapidly with equipment and personnel to establish a debris removal operations plan, Temporary Debris Management Sites, and immediately began eliminating hazards in the community. We are very appreciative of the experience of SDR's Project Manager Sonny Sims and SDR's Quality Assurance Director John Ward throughout the debris removal process and the benefit to Brooks County. The team worked with precision, continuity, consistency and maintained fiduciary accountability and responsibility through the entire process.

Thank you for the work and the partnership that your team accomplished with our community during the debris removal process. SDR helped Brooks County accomplish a recovery with unprecedented swiftness that left an impressive impression on our citizens as well as our neighboring counties.

Best regards,

  
Jessica McKinney  
County Administrator  
Brooks County, Georgia



June 8, 2023

Demetris Pressley  
Southern Disaster Recovery, LLC  
109 White Oak Road  
Greenville, SC 29609

Re: Southern Disaster Recovery (SDR) response to Hurricanes Ian and Nicole

Dear Mr. Pressley,

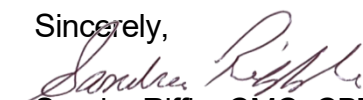
As the City of Edgewood nears completion with FEMA regarding the 2023 Hurricanes Ian and Nicole, I wanted to take a moment to thank you for your excellent service during the whole process. I just began my tenure as a City Clerk and the City had no Police Chief at the time of the events. Your team led us through the process very effectively and efficiently as we all learned the ropes. I believe that we were the first city in Orange County to have debris removed from all roads and City property.

SDR also worked very effectively with all teams including CMTS and the City's maintenance company. Sometimes during these events teams are stretched thin but we never lacked resources and were always given prompt responses to our needs and questions. For all of that, we are thankful.

Sometimes during these weather events teams are stretched thin, but we never had to wait for a response. We understand that this election to be excluded will be effective for the entire three-year period (Federal FY 2024-2025) for which Orange County qualifies. As you know, we are pleased to renew our contract with SDR, and while we hope that there will be no cause to use your services this hurricane season, we know that if we do, all will be well.

Please allow this letter to serve as a formal recommendation of SDR to prospective clients. I am available for any conversation from them if ever needed.

Sincerely,



Sandra Riffle, CMC, CBTO

City Clerk Corey Phillips <dcconstruction.orfl@gmail.com>





**CITY OF GULFPORT, FLORIDA**  
*Gateway to the Gulf*  
WWW.MYGULFPORT.US

June 7, 2023

Mr. Dimetris Pressley  
Southern Disaster Recovery, LLC  
109 White Oak Rd  
Greenville, SC 29609

I want to convey my sincere gratitude to SDR for their exceptional efforts in the cleanup of Gulfport, post-Hurricane Ian. Thank you for deploying trucks to this area quickly. Your diligent and efficient work resulted in the successful removal of 7200 cubic yards of storm debris, which undoubtedly helped restore the city to its previous state. You and your staff's dedication and hard work are truly commendable, and they have undoubtedly made a significant difference in bringing Gulfport back to normal operations.

It gives me great pleasure to express my utmost satisfaction with the exceptional service provided by SDR. Please allow this letter to serve as a formal recommendation to other potential SDR customers.

Sincerely,

Tom Nicholls  
City of Gulfport Public Works Director



## County of Dare

P.O. Box 1000 | Manteo, North Carolina 27954 | 252.475.5000

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February 6, 2020

Southern Disaster Recovery, LLC  
109 White Oak Rd  
Greenville, SC 29609

Re: Contract Agreement, dated July 16, 2018 between Dare County, NC and SDR-- Hurricane Dorian

Dear Mr. McClaran,

I would like to take this opportunity to express my gratitude to SDR for a job well done in the disaster clean up of Dare County following Hurricane Dorian.

First and foremost, I would like to thank you, Mr. McClaran, for deploying trucks to this area prior to our Board's approval. This good will gesture went above and beyond the scope of your responsibilities and I, for one, was extremely impressed and grateful that you did so.

Next, I would like to personally commend two of the finest professionals that I have ever had the pleasure to work with-- Mr. Randy Thompson and Mr. Chris Johnson. I want you to know that both of these gentlemen acted with integrity and accountability in all dealings related to this operation. SDR should be proud to have them on staff and be assured that they both take pride in representing the SDR image.

In a nutshell, the entire operation from beginning to completion went smoothly and quickly. Here are just a few details that I would like to note:

- Accurate and timely information was disseminated
- Any hiccups were quickly addressed and resolved
- Extensive knowledge of FEMA regulations
- Flawless execution of management plan
- Customer Satisfaction a top priority-- which includes the National Park Service

Please allow this letter to serve as a formal recommendation to other potential SDR customers. I would welcome the opportunity to expound upon SDR's remarkable services if requested.

Sincerely,

Shanna T. Fullmer  
Dare County Public Works Director



# North Carolina Department of Public Safety

## Emergency Management

Roy Cooper, Governor  
Casandra Skinner Hoekstra, Interim Secretary

William C. Ray, Director

December 15, 2023

Al McClaran, CEO  
Southern Disaster Recovery, LLC  
319 Garlington Road  
Greenville, SC 29615

Regarding: Letter of Reference

Dear Mr. McClaran,

This letter acknowledges that Southern Disaster Recovery LLC (SDR) has been under contract with the State of North Carolina for statewide disaster debris removal services (19-IFB-015120-DAD) for just over three (3) years. In August of 2020, the State of North Carolina issued a solicitation for 13 regions in the State. The resulting contract is offered as a cooperative purchase for all jurisdictions of the State (cities, counties, State agencies, etc.)

SDR was awarded as the Primary contractor in each Region of the State.

During that period, SDR has been a great partner with the State of North Carolina by initiating, at no cost to the State, an outreach program to NC cities and counties that included pre-planning and training in disaster debris removal.

SDR has successfully responded and completed eight (8) projects under this contract throughout the State from the mountains to the sea; encompassing response to floods, tropical systems and windstorms. Your company has always responded with a customer service, responsive approach toward helping communities recover from disaster.

Best regards,

*Todd Wright*

Todd Wright  
Assistant Director-Recovery

**MAILING ADDRESS:**  
4236 Mail Service Center  
Raleigh, NC 27699-4236  
[www.ncdps.gov/ncem](http://www.ncdps.gov/ncem)



*An Equal Opportunity Employer*

**OFFICE LOCATION:**  
1636 Gold Star Drive  
Raleigh, NC 27607  
Telephone: (919) 825-2500



# Gilchrist County Emergency Management

3250 North U.S. Highway 129

Bell, Florida 32619

(386) 935-5400

(386) 935-0294 Fax

[rsmith@gcfr.org](mailto:rsmith@gcfr.org)

**Ralph Smith, Director of Emergency Management**

---



Al McClaran, CEO  
SDR  
319 Garlington Road  
Greenville, SC 29615

Regarding: Reference Letter  
Dear Mr. McClaran,

Southern Disaster Recovery LLC (SDR) has been under contract with Gilchrist County as a "pre-event" for disaster debris removal services for just over three (3) years. As a matter of increasing the County's readiness for major disaster, the County issued an RFP for disaster debris removal services and SDR was selected as a service provider to Gilchrist County

During that period, SDR has been a great partner with the County by conducting pre-planning with us and participating in any disaster debris removal training or briefings we conducted.

Gilchrist County recently impacted by Hurricane Idalia in the 2023 hurricane season. Hurricane Idalia made landfall as a Category 3 hurricane; first Major hurricane on record to make landfall in this portion of Big Bend Florida. The consequences of Hurricane Idalia caused extensive tree/structure damage in our County.

SDR was very responsive to our needs in Gilchrist County; making contact to check on our status and determine any needs for road opening support. Your team stayed in contact with us which allowed Gilchrist County to get started on disaster debris removal weeks prior to our neighboring counties. The contribution to our overall disaster recovery and the community perception of our recovery was tremendous.

Thank you for the work and the partnership that your team makes with our community.

Best regards,

A handwritten signature in blue ink, appearing to read "Ralph Smith".

**Ralph Smith**

**Emergency Management Director**

**Gilchrist County Public Safety**

**3250 N. U. S. Highway 129**

**Bell, Florida 32619**

**Office: 386-935-5400**

**Cell: 352-317-1076**

**FAX: 386-935-0294**

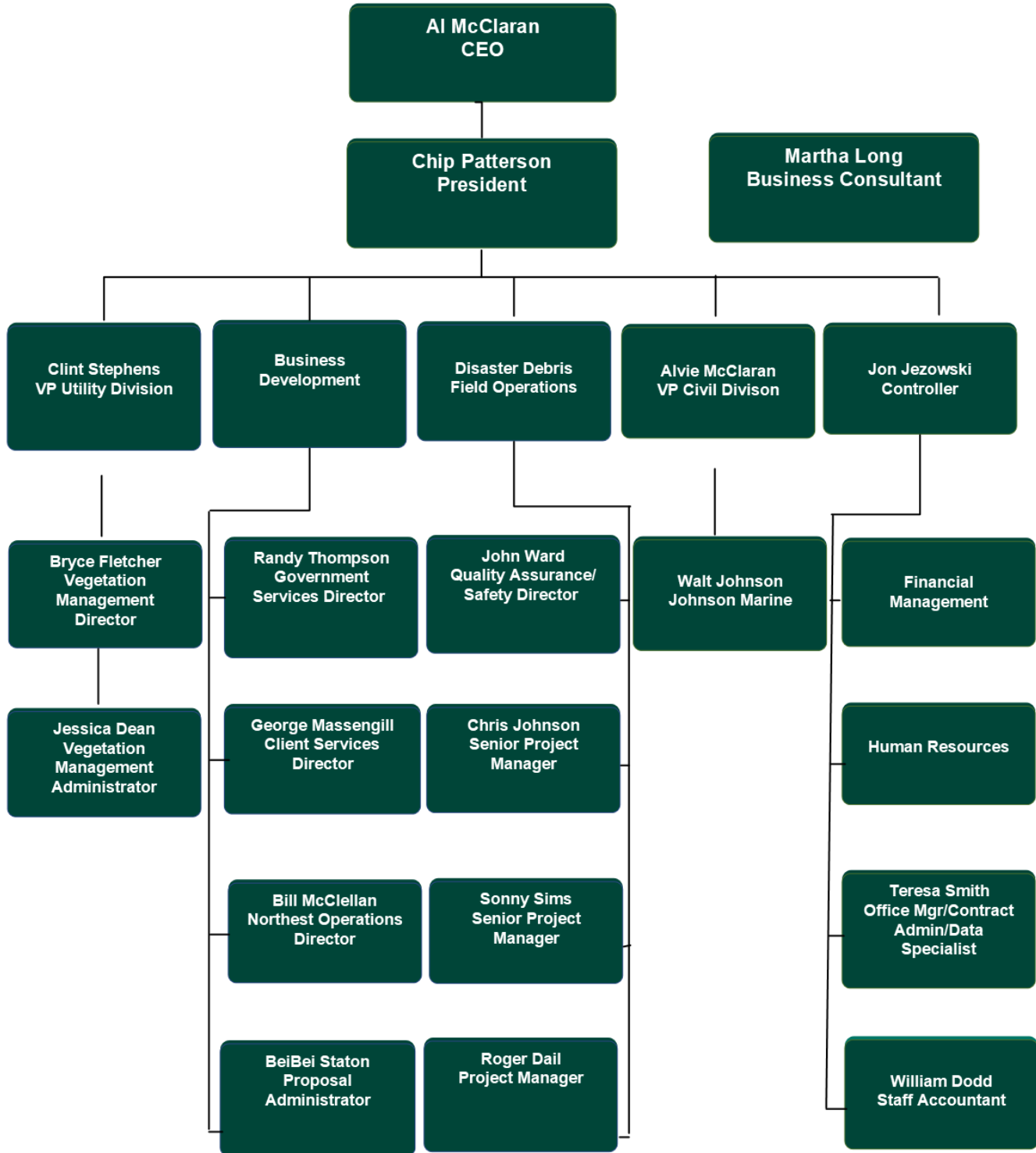
**[rsmith@gilchrist.fl.us](mailto:rsmith@gilchrist.fl.us)**



## TAB E – PROPOSAL MATRIX S



# SDR CORPORATE ORGANIZATION STRUCTURE





# COMPANY BACKGROUND OVERVIEW

**Southern Disaster Recovery (SDR)** is a rapid-response contractor serving public and private clients. We are there for you in difficult times. Our service delivery includes:

- ☑ Disaster Debris Removal
- ☑ FEMA Public Assistance Expertise
- ☑ Environmental Response
- ☑ Hazardous Tree Mitigation,
- ☑ Utility Right of Way Services

This section of our proposal contains:

- Corporate Overview
- SDR Organization Chart
- SDR and Subcontractor Equipment
- SDR's Mobilization and Operations/Franklin County
- SDR's Documentation and Reporting Procedures
- SDR's FEMA Reimbursement Past Performance and Capability

SDR's significant range and breadth of technical and operational resources are applied to your disaster response and recovery. In the past eleven years, SDR has safely and successfully completed over 135 disaster debris contracts managing and disposing of over 10 million cubic yards of debris, valued over \$250 million. SDR is large enough to successfully fulfill our contract obligations to the satisfaction of all parties.

**SDR's professional staff consists of:**

- Professional Engineers
- ISA Certified Arborists
- Former Local Government Public Works Directors
- Former Local Government Emergency Management Directors
- Certified Emergency Managers
- Licensed Landfill Operators
- Certified Public Accountant

## Corporate Information

- Formed in 2012 as an LLC, SDR has been in disaster debris business for 12 years  
FEIN: 45-5312400  
DUNS: 078499137  
Cage Code: 6TXC1
- Al McClaran, CEO
- Headquartered in Greenville, SC  
93 Sonia Drive  
Greer, SC 29650
- Office in NC  
6784 Waterstone Crossing SW  
Ocean Isle Beach, NC 28469
- Office in GA  
2448 US Highway 411 Fairmount, GA 30139
- Office in Orlando, FL  
390 North Orange Avenue Suite 2300,  
Orlando, FL, US 32801
- Formed to provide excellent service in disaster recovery programs
- Have successfully completed over 135 Federally funded or Federally reimbursed projects for State and Local Government.
- SDR has 18 contract and full-time employees. Disaster project staffing is consistent with the size of the job; ranging from 20+ people to over 200 people working as subcontractors.

We excel at mobilizing and getting to work quickly, following an aggressive project management plan that safely supported rapid disaster debris removal. Our project managers, superintendents and foremen are experienced in disaster debris removal in strict adherence to FEMA Public Assistance requirements.

Our technically diverse management team is uniquely equipped to address the complexity of issues in post disaster recovery work. In addition to SDR's expertise in disaster recovery; our management and supervision team has experience in leadership positions in Public Works, Solid Waste, Emergency Management, Public Safety and Disaster Recovery program monitoring.

**SDR principals and leadership team have over 130 years collective experience in disaster recovery programs and program management dating to Hurricane Hugo in 1989. With the comprehensive abilities and experience of our principals, project managers, liaisons, and safety officer, assets of over \$12 million, and annual sales exceeding \$40 million, we are large enough to manage multiple contracts simultaneously, without sacrificing the hands-on attention required by every community's unique situation.**

SDR has the broad experience needed to manage disaster recovery operations – program planning, project management, safety, quality control and un-paralleled success in project execution. Our staff are knowledgeable in all aspects of FEMA documentation and reimbursement criteria, thus ensuring that you receive all federal disaster funding to which they are entitled. SDR is committed to excellent business practices and pledges to conduct our endeavors safely, professionally, and ethically.

SDR is committed to excellence in our service delivery. We pledge to conduct business in a consistently safe, professional, and ethical manner.



- ❖ **SDR vetted by 3<sup>rd</sup> party industry assessors**
- ❖ **Health & Safety Issues; Workforce Qualification; Sustainability & ESF; Diversity & Inclusion; Liability; Financial Liability; Cyber Security**

**“We enable and verify ongoing environmental, social and financial performance, helping companies build a strong and diverse supplier base...”**





## EQUIPMENT LIST

Company Name	Equipment Type/Name	Owned/Leased Sub	SOW Mission
SDR	Self Loader Debris Truck - <b>150 CY (Truck/Tandem)-Qty 9</b>	Owned	Load/Haul
SDR	Self Loader Debris Truck - <b>65 CY</b>	Owned	Load/Haul
SDR	Dump Truck - <b>35 CY</b>	Owned	Haul
SDR	Bucket Truck - <b>Qty 2</b>	Owned	Hazardous Trees
SDR	Bucket Truck with <b>forestry package - Qty 2</b>	Owned	Hazardous Trees
SDR	Brush/ Chipper unit- <b>Vermeer- BC-1000 74HP - Qty 2</b>	Owned	Hazardous Trees, Debris Clearance
SDR	Walking Floor - <b>110 CY</b>	Owned	Haul
SDR	Lowboy Trailer - <b>50 Ton</b>	Owned	Mobilization
SDR	Skid Steer Loader ( <b>CAT-236</b> )	Owned	Debris Clearance, Loading, Site Mgt
SDR	Skid Steer Loader ( <b>CAT-242</b> )	Owned	Debris Clearance, Loading, Site Mgt
SDR	Skid Steer Loader ( <b>CAT- 299D2</b> )	Owned	Debris Clearance, Loading, Site Mgt
SDR	Skid Steer Loader ( <b>CAT-299D3</b> ) - <b>Qty 2</b>	Owned	Debris Clearance, Loading, Site Mgt
SDR	Semi Tractor Truck - <b>Qty 3</b>	Owned	Haul
SDR	End Dump Trailers - <b>30 CY - Qty 7</b>	Owned	Haul
SDR	Belly Dump Trailer - <b>Qty 2</b>	Owned	Haul
SDR	John Deere tractor 85HP <b>w/ loader and all implements</b>	Owned	Load
SDR	Cat Excavator - 312	Owned	Debris Clearance, Loading, Site Mgt
SDR	Cat Bulldozer D3K2LGP	Owned	Site mgt
SDR	Wheel Loader WA3205	Owned	Debris Clearance, Loading, Site Mgt
SDR	Command/Maintenance Center	Owned	Logistics
SDR	F-550 flatbed prime mover, with 20' gooseneck trailer	Owned	Logistics
SDR	F-250 pickup	Owned	Logistics
Pride Contracting, Inc	Grapple Truck w/Palfinger Loader 82 Cyds / Peterbilt 567	Sub	Load/Haul
Pride Contracting, Inc	Debris Pup Trailer 86 Cyds / Homebuilt 9332	Sub	Load/Haul
Pride Contracting, Inc	Grapple Truck w/ Palfinger Loader 82 Cyds / Peterbilt 567	Sub	Load/Haul
Pride Contracting, Inc	Debris Pup Trailer 86 Cyds / Homebuilt 9325	Sub	Load/Haul
Pride Contracting, Inc	Grapple Truck w/ Serco Loader 82 Cyds / Peterbilt 567	Sub	Load/Haul
Pride Contracting, Inc	Debris Pup Trailer 86 Cyds / Homebuilt 9326	Sub	Load/Haul
Pride Contracting, Inc	Grapple Truck w/ Serco Loader 82 Cyds / Peterbilt 567	Sub	Load/Haul
Pride Contracting, Inc	Debris Pup Trailer 86 Cyds / Homebuilt 9327	Sub	Load/Haul
Pride Contracting, Inc	Grapple Truck w/ Rotobec Loader 82 Cyds / Peterbilt 379	Sub	Load/Haul
Pride Contracting, Inc	Debris Pup Trailer 86 Cyds / Homebuilt 9328	Sub	Load/Haul
Pride Contracting, Inc	Grapple Truck w/ Rotobec Loader 69 Cyds / Sterling 9500	Sub	Load/Haul

Company Name	Equipment Type/Name	Owned/Leased Sub	SOW Mission
Pride Contracting, Inc	Debris Pup Trailer 67 Cyds / Homebuilt	Sub	Load/Haul
Pride Contracting, Inc	Road Tractor / Peterbilt 379	Sub	Load/Haul
Pride Contracting, Inc	55 Ton Air Ride Lowboy Trailer / Kaufman - FRDT55	Sub	Mobilization
Pride Contracting, Inc	Aluminum Framed Dump Trailer 76 Cyds / Rhodes - DUM-SE	Sub	Haul
Pride Contracting, Inc	Fuel/Lube Truck / International - 8100	Sub	Maintenance
Pride Contracting, Inc	Chipper Truck / Freightliner M2106	Sub	Hazardous Trees
Pride Contracting, Inc	Chipper Truck / Ford F550	Sub	Hazardous Trees
Pride Contracting, Inc	Bucket Truck / International 4700	Sub	Hazardous Trees
Pride Contracting, Inc	Bucket Truck / Ford F550	Sub	Hazardous Trees
Pride Contracting, Inc	Bucket Truck / Ford F550	Sub	Hazardous Trees
Pride Contracting, Inc	Crew Cab 4x4 Work Truck / Ford F550	Sub	Transport
Pride Contracting, Inc	Crew Cab 4x4 Work Truck / Dodge 2500	Sub	Transport
Pride Contracting, Inc	Crew Cab 4x4 Work Truck / Chevy 1500	Sub	Transport
Pride Contracting, Inc	Crew Cab 4x4 Work Truck / Chevy 1500	Sub	Transport
Pride Contracting, Inc	Crew Cab 4x4 Work Truck Chevy 3500	Sub	Transport
Pride Contracting, Inc	7x16 Utility Trailer /Utility World	Sub	Logistics
Pride Contracting, Inc	20' Tilt Top Equipment Trailer /Kaufman - Utility World	Sub	Logistics
Pride Contracting, Inc	20' Tilt Top Equipment Trailer /Big Tex - BT20TT	Sub	Logistics
Pride Contracting, Inc	20' Tilt Top Equipment Trailer /Big Tex - BT20TT	Sub	Logistics
Pride Contracting, Inc	All Terrain Aerial Trimmer /Kershaw - Skytrim 75G2	Sub	Hazardous Trees
Pride Contracting, Inc	All Terrain Aerial Trimmer /Kershaw - Skytrim 75G2	Sub	Hazardous Trees
Pride Contracting, Inc	Skidsteer w/ Attachments /Kubota - SVL-75 - 8752	Sub	Debris Clearance, Loading, Site Mgt
Pride Contracting, Inc	Skidsteer w/ Attachments /Kubota - SVL-75 - 8011	Sub	Debris Clearance, Loading, Site Mgt
Pride Contracting, Inc	Skidsteer w/ Attachments /Kubota - SVL-75 - 5332	Sub	Debris Clearance, Loading, Site Mgt
Pride Contracting, Inc	Skidsteer w/ Attachments /Kubota - SVL-75 - 9223	Sub	Debris Clearance, Loading, Site Mgt
Pride Contracting, Inc	Utility Tractor w/ Attachments / Kubota - M-5111	Sub	Debris Clearance, Loading, Site Mgt
Pride Contracting, Inc	Compact Wheel Loader w/ Attachments /Kubota - R-640R	Sub	Debris Clearance, Loading, Site Mgt
Pride Contracting, Inc	UTV / Kubota - RTV-1140	Sub	Logistics
Pride Contracting, Inc	18" Chipper /Vermeer - 18 XL	Sub	Hazardous Trees
Pride Contracting, Inc	22" Chipper / Morbark - 2230	Sub	Hazardous Trees
Pride Contracting, Inc	19" Chipper /Bandit - 19XPC	Sub	Hazardous Trees
Pride Contracting, Inc	Tracked Excavator w/ Attachments /Doosan - 225	Sub	Debris Clearance, Loading, Site Mgt
Pride Contracting, Inc	Rotating Grapple Saw / Ryan - RGPS	Sub	Hazardous Trees
Pride Contracting, Inc	Tracked Excavator w/ Attachments / Doosan - DX225	Sub	Debris Clearance, Loading, Site Mgt
Pride Contracting, Inc	Rotating Grapple Saw / Ryan - RGPS	Sub	Hazardous Trees
Pride Contracting, Inc	Stump Screw /Terex - XP-St	Sub	Hazardous Stumps
Pride Contracting, Inc	All Terrain Forwarder / Ponsee - Gazelle	Sub	All Terrain Haul

Company Name	Equipment Type/Name	Owned/Leased Sub	SOW Mission
Pride Contracting, Inc	All Terrain Forwarder / Ponsee - Bison	Sub	All Terrain Haul
Pride Contracting, Inc	All Terrain Forwarder /Valmet - 840.2	Sub	All Terrain Haul
Pride Contracting, Inc	Forestry Mulcher / ASV - RT-120F	Sub	Hazardous Trees
Pride Contracting, Inc	30' Camper / Keystone	Sub	Logistics
Pride Contracting, Inc	35'x12'x3' Debris Barge w/AM230 Log Loader/Durapoly Boats 35DB-1.361	Sub	Waterway Debris
Pride Contracting, Inc	35'x12'x3' Debris Barge w/AM230 Log Loader/Durapoly Boats 35DB-1.362	Sub	Waterway Debris
Florida Preferred Group	Self-Loader - Qty 5	Sub	
Florida Preferred Group	Dump Truck (<40 cubic yards) - Qty 24	Sub	
Florida Preferred Group	Dump Truck (40-80 cubic yard capacity) - Qty 3	Sub	
Florida Preferred Group	Dump Truck (>80 cubic yard capacity)	Sub	
Florida Preferred Group	Sid Steer/ Bobcat - Qty 2	Sub	
Florida Preferred Group	Front End Loader - Qty 5	Sub	
Florida Preferred Group	Low boy trailers to transport machinery - Qty 4	Sub	
Florida Preferred Group	Bucket Truck (>50' broom) - Qty 1	Sub	
Florida Preferred Group	Excavator - Qty 2	Sub	
Florida Preferred Group	Walking Floor Trailer - Qty >5	Sub	
Florida Preferred Group	Water Truck - Qty 4	Sub	
Florida Preferred Group	Ford Transit Bus - Qty 1	Sub	
Florida Preferred Group	Motorhome - Qty 1	Sub	
Florida Preferred Group	Pressure washing truck with water tank- Qty 1	Sub	
Florida Preferred Group	Pressure washing machines - Qty 4	Sub	
Florida Preferred Group	Generators (2,000-6,000 watts) - Qty 4	Sub	
Florida Preferred Group	Portable gas tanks (5 gallons - 200 gallons) - gas transport available	Sub	
LCS	Self Loader Debris Truck - 150 CY (9 Trucks/Tandems)	Sub	Load/Haul
LCS	Self Loader Debris Truck - 65 CY	Sub	Load/Haul
LCS	Dump Truck - 35 CY	Sub	Haul
LCS	Bucket Trucks *(2 Trucks)	Sub	Hazardous Trees
LCS	Walking Floor - 110 CY	Sub	Haul
LCS	Lowboy Trailer - 50 Ton	Sub	Mobilization
LCS	Skid Steer Loaders * 4 (Loaders) (236, 242, 299D2, 299D3)	Sub	Debris Clearance, Loading, Site Mgt
LCS	Semi Tractor Trucks * (3 Trucks)	Sub	Haul
LCS	End Dump Trailers - 30 CY * (7 Trucks)	Sub	Haul
LCS	Belly Dump Trailer * (2 Trucks)	Sub	Haul
LCS	John Deere tractor 85HP w/ loader and all implements	Sub	Load
LCS	Cat Excavator - 312	Sub	Debris Clearance, Loading, Site Mgt
LCS	Cat Bulldozer D3K2LGP	Sub	Site mgt

Company Name	Equipment Type/Name	Owned/Leased Sub	SOW Mission
LCS	Wheel Loader WA3205	Sub	Debris Clearance, Loading, Site Mgt
LCS	Command/Maintenance Center	Sub	Logistics
LCS	Excavators, Wheel Loaders, Bull Dozers	Leased	Debris Clearance, Loading, Site Mgt
LCS	Multiple Equipment Trailers- goosenecks, tags and pindle hitch	Leased	Transport
LCS	Shallow Draft barges	Leased	Waterway Debris
LCS	JON Boat - 10-14 FT to 17 FT	Leased	Waterway Debris
LCS	Utility Boat - 1-24 FT	Leased	Waterway Debris
Moorhead Brothers, Inc.	Self Loader (capacity)	Sub	Load/Haul
Moorhead Brothers, Inc.	45-50 excavators	Sub	Debris Clearance, Loading, Site Mgt
Moorhead Brothers, Inc.	15-18 dozers	Sub	Site Mgt
Moorhead Brothers, Inc.	3 track chippers	Sub	TDS Mgt/Reduction
Moorhead Brothers, Inc.	6 grinders	Sub	TDS Mgt/Reduction
Moorhead Brothers, Inc.	9 buckets and chippers	Sub	Hazardous Trees
Moorhead Brothers, Inc.	6 knuckleboom trucks	Sub	Load/Haul
Dupon Trucking	Grapple trucks with Palfinger loader 88 C/Y (Qty 9)	Sub	
Dupon Trucking	Pup trailers/ homemade 115 c/y (Qty 9)	Sub	
Dupon Trucking	Cat 206 wheel loader	Sub	
Dupon Trucking	Cat 299 skid steer loader	Sub	

# MOBILIZATION AND OPERATIONS PLAN

## READINESS – RESPOND - RECOVER

### TABLE OF CONTENTS

- **SDR Actions to Support Franklin County Readiness**
  - Planning
  - Training
  - Exercises
  - Site Assessments
- **Mobilization and Operations Plan Objectives**
- **SDR Organizational Structure to Support Franklin County Disaster Recovery**
- **General Process Map of Disaster Debris Removal Mission**
- **Post-Storm Emergency Clearance of Roads and Rights of Ways**
  - Emergency Road Clearance
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- **Debris Removal Operations**
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  - Equipment
  - Subcontracting Practices and Procedures
  - Temporary Debris Management Site Set-up and Operation
    - 1. *General*
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    - 3. *TDMS Foreman – Day/Nigh Operations*
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    - 6. *Site Preparation*
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    - 15. *Site Closure*
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    - 1. *Vegetative Debris*
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  - Removal of Hazardous Leaning Trees and Hanging Limbs and Stumps
  - Household Hazardous Waste Removal, Transport, and Disposal
  - Abandoned Vehicle Removal
  - Animal Carcass Removal and Disposal
  - ROW White Goods Debris Removal

# MOBILIZATION AND OPERATIONS PLAN

## READINESS – RESPOND - RECOVER

Freon Removal

Demolition, Removal, and Disposal of Damaged or Condemned Structures Asbestos Removal

➤ **Documentation and Recovery Process**

Quality Control

Field Documentation

Incident Action Plan (Work Plan)

Documenting and Reporting Damage

Invoicing and Data Management

Technical Support for Reimbursement

➤ **Support for Franklin County's Public Information**

Public Notices

Personal Safety Statements (Draft)

Debris Removal Instructions (Draft)

Assistance with Private Property Debris Removal (Draft)

First/Second/Third Pass Notice (Draft)

❖ **NOTE: This plan will be refined and updated following award in consultation with Franklin County. This plan is written referencing and in full compliance with:**

• Archived Documents:

- FEMA 321 Public Assistance Policy Digest
- FEMA 322 Public Assistance Guide
- FEMA 325 Public Assistance Debris Management Guide
- FEMA 329 Debris Management Brochure
- FEMA Disaster Assistance Policy
- DAP 9523.11: Hazardous Stump Extraction and Removal Eligibility
- DAP 9523.12: Debris Operations; Hand loaded trucks and trailers
- DAP 9523.13: Debris Removal from Private Property
- DAP 9523.4: Demolition of Private Structures
- FEMA Fact Sheets
  - 9580.1 Public Assistance Debris Operations Job Aid
  - 9580.4 Debris Operations
  - 9580.201 Debris Removal – Applicant's Contracting Checklist
  - 9580.203 – Debris Monitoring
- FP 104-009-2 Public Assistance Program and Policy Guide (FEMA PAPPG)
- FEMA Stafford Act Sections 403 & 407
- FEMA Stafford Act Section 316
- 44 CFR 10.8(d)(2) Determination of requirement for environmental reviews
- 44 CFR 206.44 Implementing CoBRA
- National Environmental Protection Act (NEPA)
- FHWA/ER Program - 23 CFR 668 Subpart A
- USACOE EM 385-1-1 Safety Guidance/Accident Prevention Plan

# MOBILIZATION AND OPERATIONS PLAN

## READINESS – RESPOND - RECOVER

### SDR Actions to Support Franklin County Readiness

*This plan is prepared uniquely for Franklin County, and will be updated following contract award and consultation with the County.*

#### PLANNING:

FEMA states that “applicants with a FEMA accepted Debris Management Plan at the time of an event can increase effectiveness of its debris management mission”. SDR has written and supported planning for numerous FEMA approved plans. Our management team includes experienced State and Local government emergency managers who are deeply experienced in disaster debris removal operations. We will support Franklin County in all debris removal planning activities.

#### TRAINING:

SDR is proficient in leading training and workshops to improve disaster readiness. We teach the FEMA Debris Management Course and conduct readiness workshops for our customers. SDR would lead or support debris management training efforts of Franklin County.

#### EXERCISES:

Disaster debris management operations are a multi-discipline effort for most jurisdictions. Tabletop exercises (scenario-based discussions) are an important readiness activity to reinforce principles learned in Planning and Training. SDR would lead or support tabletop exercise (TTX) development and conduct for Franklin County and the debris management team.

#### TEMPORARY DEBRIS MANAGEMENT SITE ASSESSMENTS:

Detailed site assessment for Temporary Debris Management Sites and “pre-permitting”, if possible, are important pre-cursors to starting disaster debris removal operations rapidly. If TDMS locations are not properly permitted and constructed, debris removal operations cannot commence. SDR uses a very thorough documentation tool to organize TDMS assessments and document site conditions for proper permitting and construction. SDR will lead or support Franklin County in conducting TDMS site assessments.

### Mobilization and Operations Plan Objectives

- **Debris Clearance** – Roadways shall be cleared of debris as soon as possible to enable emergency and relief organizations to complete their missions in serving the public.
- **Debris Removal** – Debris shall be removed quickly and efficiently to support the community’s social and economic efforts by adhering to federal funding/reimbursement requirements to maximize recovery funds for the County.

# MOBILIZATION AND OPERATIONS PLAN

## READINESS – RESPOND - RECOVER

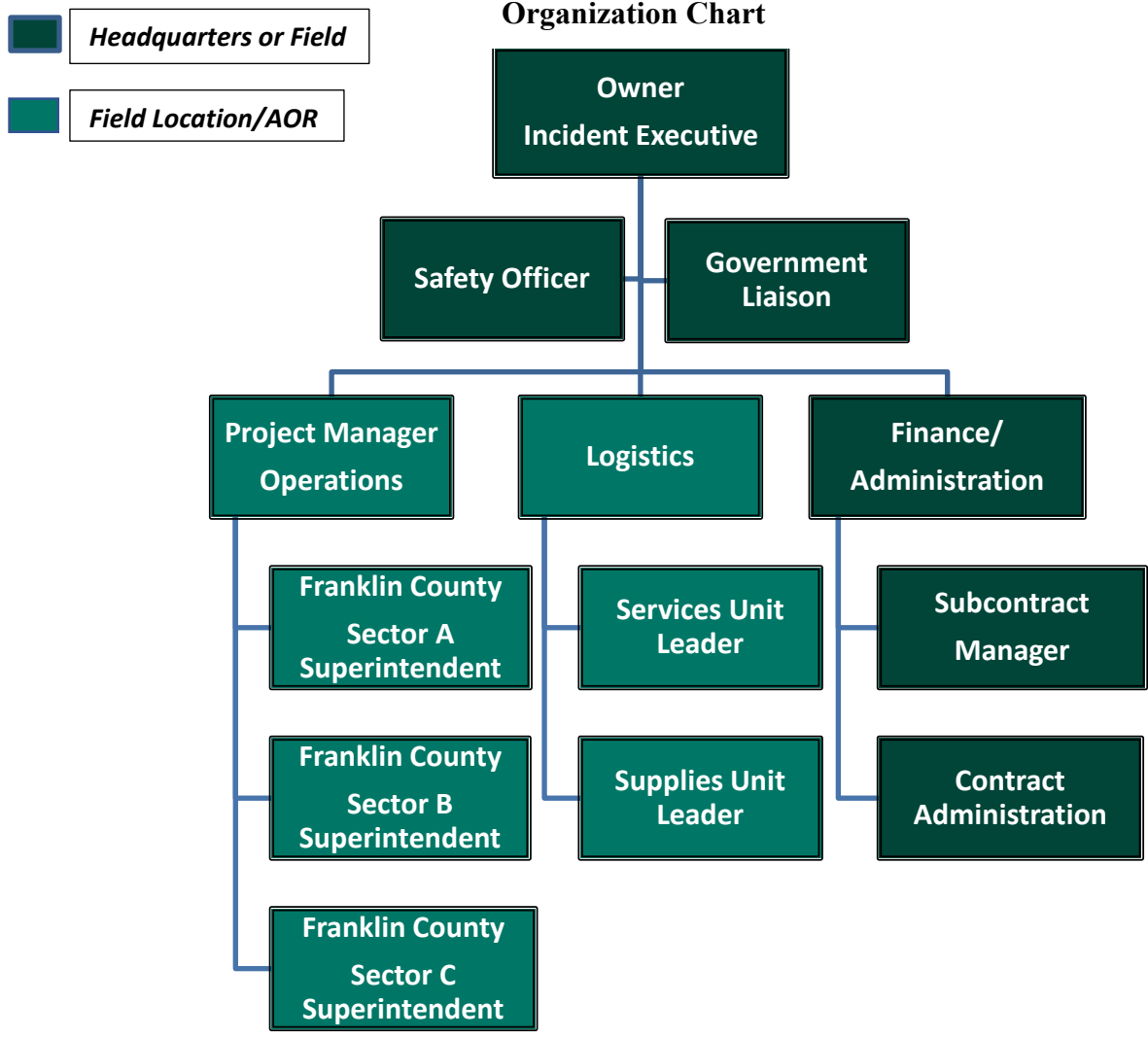
### SDR Organizational Structure To Support Franklin County Disaster Recovery

SDR uses incident command system principles to organize and manage our mission to clear disaster debris in Franklin County. Important ICS principles in our concept of operation include; a manageable span of control, unity of command, an action planning process (work plan) and an organization structure that can expand or contract based on the work plan’s objectives. The following Organization Chart illustrates our disaster operations organization chart that is then tailored to the specific disaster size and complexity.

**Experienced Management Team**

*SDR has successfully managed to completion over 60 separate debris contracts in the Northeast US, Southeast US, Mississippi Valley and California exceeding over \$120M in revenue!*

**SDR Project Management  
Organization Chart**





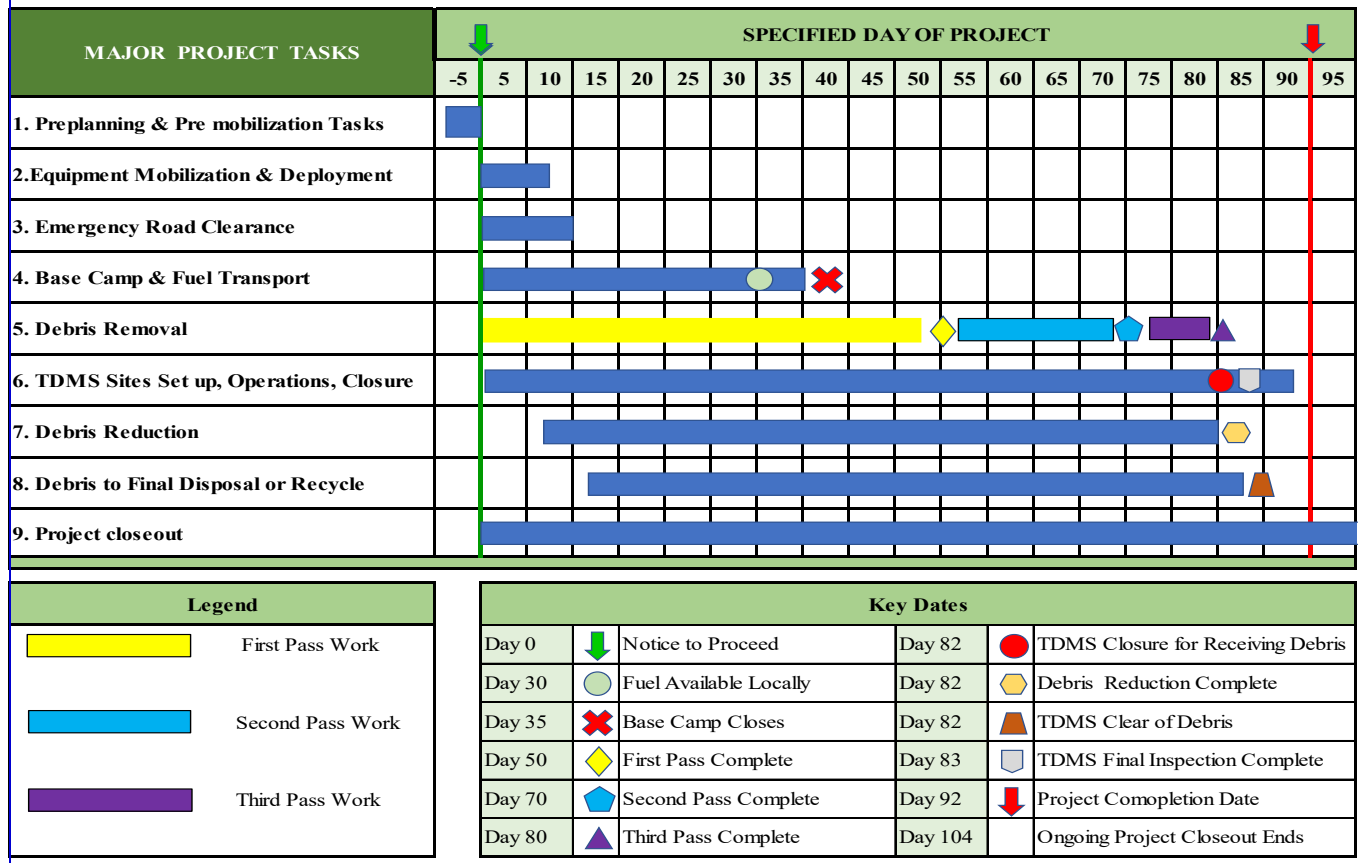
# MOBILIZATION AND OPERATIONS PLAN

## READINESS – RESPOND - RECOVER

### Disaster Debris Removal Mission General Process Map

This General Process Map (Gantt Chart) illustrates major aspects of the Scope of Work, their scheduling and timing relationship. The significance of the disaster and the interests of Franklin County will dictate the actual length of the disaster debris removal mission.

#### Sample Task Order Timeline



### Post-Storm Emergency Clearance of Roads and Rights-of-Way:

#### EMERGENCY ROAD CLEARANCE

Actions pertaining to the mobilization of SDR personnel, equipment and coordination with the County. In disaster response “with notice” much of this effort will occur before the disaster strikes to facilitate a minimum of 24 hours response time:

- Available personnel staffing in the local area.
- Identify and confirm landfill, transfer station locations, debris management sites, hours of operation, and availability in the local area.
- Initial notification/contact of major subcontractors committed to Team SDR.
- Establish coordination with the County and other local officials important to mission execution.

#### Typical Debris Clearance Crew

- Front end loader (150 hp) with operator
- Equipment transport
- 2 chainsaw men
- Foreman with communications

# MOBILIZATION AND OPERATIONS PLAN

## READINESS – RESPOND - RECOVER

- Identify streets with limited access – small width, dead end, proximal ditches.
- Project Administration and Accountability – Advance coordination with subcontractors.
- Payroll and Equipment Inventory Status updates.
- Test and verify all communications.

### DEBRIS CLEARANCE CREWS

#### SDR and Subcontract Debris Clearance Crews Committed

<p>w/in Region 15 Loaders 49 Chainsawmen 22 Equipment Transports</p>	<p>Reach Back 58 Loaders 110 Chainsawmen 33 Equipment Transports</p>
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After the event has passed, SDR will immediately mobilize to the affected area. The Project Manager will arrive at the designated Post-Storm meeting location and initiate recovery activities as conditions permit within 8 hours of notice to proceed.

SDR will provide a minimum of 5 crews to commence debris clearance operations within 24 hours of issuance of a notice to proceed.

### Quality Check

Team SDR will begin debris clearance along the primary transportation routes, rights-of-way, easements, streets, and roads identified and directed by the County. Crews will be deployed from the pre-arranged staging areas to clear debris from roads, bridges and emergency vehicle paths as required. Absent specific guidance:

- **First priority** will be given to main arterial roadways and access routes leading to EOC's, fire, police and health care facilities.
- **Second priority** will be given to streets and thoroughfares providing access to major utility systems and services, such as electric, water and gas.
- **Third priority** will be given to major highways and commercial streets, followed by residential streets and alleyways.

- **Five fully equipped crews operational within 24 hours.**
- **Pre work safety checks of equipment and work site completed**
- **Crew members trained in the use of equipment**
- **100% use of appropriate Personal Protective Equipment**
- **Timely tracking and accounting for hourly equipment.**

### DEBRIS REMOVAL OPERATIONS MOBILIZATION:

Upon receiving the *Notice to Proceed*, Southern Disaster Recovery (SDR) will immediately mobilize resources and initiate actions item as per the contract kick-off meeting and the *Notice to Proceed*.

Examples of kick off meeting expectations include:

- Establish County priorities
- Establish County clean-up goals
- Establish County's point of contact
- Establish contractor project management points of contact
- Determine how project monitoring will be accomplished
- Establish debris monitor points of contact
- Discuss any additional reporting requirements

Immediate action and planning requirements to be accomplished:

- Develop the initial Operational Period Action Plan
- Mobilize and stage equipment
- Organize debris removal assignments (Sectors and Zones)
- Establish temporary debris management site(s) (TDMS)
  - ✓ Confirm proper permitting and/or acquire permits
  - ✓ Establish site layout as per permit(s)

# MOBILIZATION AND OPERATIONS PLAN

## READINESS – RESPOND - RECOVER

**EQUIPMENT** - Size and type determined by overall accessibility of rights-of-way and the location overhead utilities.

For maximum and safety and efficiency, SDR will apply the following standards:

**Loading Equipment** – All loading and moving equipment will be operated from the roadway, streets, alleys, or rights-of-way using clam shell loaders, booms, or grapple devices to collect and load debris into collection vehicles. No equipment will be operated behind the curb or outside the defined roadway shoulder/swale section or in an area that may endanger operators or work crews, unless specifically directed to do so by emergency officials.

**Hauling Equipment** – All trucks and trailers used to haul debris will be capable of rapidly and independently dumping loads, and, will be equipped with a tailgate. Trucks will be equipped with a tarp or net to secure loose materials during transport to the disposal facility or site. The tarp/net will not exceed the truck body/trailer measurements.

**Truck Measurements and Signage** – Trucks will be measured accurately and identifying data will be fully documented. The inspection/measuring will be performed by County and SDR representatives, documented, and signed-off by the jurisdiction. The dimensions will be the inside measurements of the trailer. The truck specifications will be on file with the jurisdiction. Signage and vehicle numbers will be prepared and ready prior to deployment. SDR identification placards will be affixed to the sides of each piece of heavy equipment and trucks.

**Hours of Operation** – Debris removal operations that generate excessive noise levels will take place during daylight hours, seven days a week. Adjustments to the hours of operation, based on working conditions and scope of work, may require a coordinated change with the approval of the County’s designated official.

### LOAD/HAUL CREWS

#### SDR and Subcontract Load/Haul Equipment Committed

<p><b>w/in Region</b>  <b>18 Grapple Trucks</b>  <b>49 Trailers</b>  <b>15 Loaders</b></p>	<p><b>Reach Back</b>  <b>248 Grapple Trucks</b>  <b>110 Trailers</b>  <b>58 Loaders</b></p>
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### SUBCONTRACTING PRACTICES AND PROCEDURE

- ✓ As per our written *Subcontractor Protocol*, we often use subcontractors to ensure our resources are sufficient to complete operations efficiently for prompt emergency debris removal and restoration operations. We have an extensive pool of dependable subcontractors that can mobilize immediately upon notification. SDR ensures: Our subcontractors are fully vetted as to insurance, safety procedures, experience, pricing, and resources.
- ✓ We will pursue local and MBE/WBE/DBE as it is economically feasible to do so.

### STRATEGY TO RETAIN RESOURCES

Our disaster experience has proven that subcontractors remain on the project and maintain high production levels as long as they are properly incentivized.

- ✓ **On the Positive Incentive Side**
  - SDR pays subcontractors weekly
  - Production incentives associated with Sector assignments
  - SDR pays a wage where a crew can make a living
- ✓ **On the Negative Incentive Side**
  - By contract, leaving a project without completion and/or a release results in retainage being held.
  - Poor production, safety or quality performance results in less desirable sector assignment

# MOBILIZATION AND OPERATIONS PLAN

## READINESS – RESPOND - RECOVER

### TEMPORARY DEBRIS MANAGEMENT SITE SET-UP AND OPERATION

#### 1. General

Southern Disaster Recovery (SDR) will provide all management, equipment, operators, and laborers required for the establishment, operation, and maintenance to accept, process, reduce, incinerate, and dispose of disaster related debris. These Temporary Debris Management Sites (TDMSs) may utilize air curtain incineration and/or mechanical chipping/grinding to reduce vegetative and clean woody debris. The TDMSs may also be used as transfer points for depositing mixed Construction and Demolition (C&D) debris prior to reloading for final transport to an authorized landfill. SDR will manage the TDMSs to accept debris collected under other contracts.

Site selection will be done by the Contracting Authority at its own cost.

#### 2. Site Operations Plan

Following identification by the contracting authority of the TDMSs, SDR will develop a Site Operations Plan for each site.

The plan will address the following:

- ✓ Site management, to include point-of-contact and organizational chart
- ✓ Site ingress and egress
- ✓ Site preparation, including clearing, erosion control, and grading
- ✓ Traffic control procedures
- ✓ Site security
- ✓ Site safety
- ✓ Site layout/segregation plan, to include: air curtain incineration areas, mechanical chipping/grinding areas, ash storage or disposal areas, hazardous waste containment area, contractor work area, inspection tower, and safety zone clearance areas (100-foot clearance area between stockpiled debris and incineration operations, and 1000-foot clearance area from structures)
- ✓ Environmental mitigation plan, including considerations for smoke, dust, noise, traffic, safety buffer zones, storm water runoff, historic preservation, wetlands, and endangered species as appropriate

#### TEMPORARY DEBRIS MANAGEMENT

##### SDR and Subcontract TDMS Equipment Committed

<p><b>w/in Region</b>  <b>20 Grinders</b>  <b>34 Trackhoes/Excavators</b>  <b>16 Dozers</b></p>	<p><b>Reach Back</b>  <b>34 Grinders</b>  <b>50 Trackhoes/Excavators</b>  <b>29 Dozers</b></p>
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#### 3. TDMS Foreman - Day/Night Operations

SDR will provide site foremen for both day and night operations, who will be responsible for all oversight, including traffic control, dumping operations, segregation of debris, incineration and mechanical grinding operations, and site safety.

Both foremen will be responsible for monitoring and documenting all equipment and labor utilized on the site. This information will be compiled with other daily reporting data and will be provided to the contracting authority by the Debris Operations Manager.

If multiple TDMSs are in operation, SDR will assign a site manager for all necessary oversight.

# MOBILIZATION AND OPERATIONS PLAN

## READINESS – RESPOND - RECOVER

### 4. Site Assessment

Immediately upon taking occupancy of any site, SDR will conduct an initial site assessment to determine baseline conditions. This assessment will include visual inspection in the presence of a Contracting Authority representative, documentation of any existing improvements to or on the site, aerial and/or ground photography/videography, random soil samples, water samples from any existing wells located on the site, and review for any volatile organic compounds.

Spot soil samples will be taken at the areas considered for the temporary storage of household hazardous waste, ash, and fuel.

Photographs and/or GPS based maps of the site will be updated as the use and configuration of the site changes.

### 5. Site Design

The sites will be designed so that air curtain incinerators are located a minimum of 1,000 feet from the nearest occupied building or as specified by the applicable state or local environmental regulatory entity. The area within 50 feet of the burn pits will be cleared of vegetative cover to reduce fire hazard. If pit burning is utilized, and the pit is situated on pervious soils, an impervious layer of clay, limestone, or synthetic material will be provided.

Vegetative debris will be centrally stored near the air curtain incinerators, but at a minimum of 100 feet away from the air curtain incinerators to reduce potential fire hazard. Roads should be designed with separate ingress and egress, where possible, to expedite truck flow in and out of the site. If possible, large turnaround areas will be constructed to enable simultaneous movement of multiple trucks.

To reduce hazards from flying debris, wood chipping operations will be located a minimum of 250 feet from all areas where personnel are actively working.

If needed, access roads will be constructed at each site. Crushed rock or gravel will be used to form a base that will prevent soil erosion, reduce dust generation, and provide truck access during inclement weather. Additional applications of rock may be necessary for road maintenance as the project progresses. Additional reserves of rock should be maintained on site road to repair and rebuild roads for road relocation, mud accumulation, and compression of rock as a result of heavy truck traffic.

### 6. Site Preparation

SDR will be responsible for preparing the TDMSs to accept debris. This preparation may include clearing, erosion control, grading, constructing and maintaining haul roads, entrances, dumping pads, equipment washing areas, and burn pits. SDR will provide utility clearance and sanitary facilities, if needed. SDR will protect existing structures at the site(s) and repair any damage caused by our operations at no additional cost to the County.

### 7. Site Security

SDR will provide and maintain site security measures for all operations conducted at the TDMSs.

# MOBILIZATION AND OPERATIONS PLAN

## READINESS – RESPOND - RECOVER

### 8. Inspection Towers

SDR will construct and maintain one Inspection Tower at each TDMS site. SDR and the County personnel will conduct inspections, load volume estimations, and photograph each load of debris delivered to the site from the tower. Existing structures serving this purpose may be utilized following coordination between SDR and the County. Tower locations may be changed to support the progression of debris storage and reduction as well as normal traffic patterns on the site.

The towers may be constructed using pressure treated wood or metal scaffolding materials. The floor elevation of the tower will be such that it affords the County representative(s) and SDR personnel a complete view of the load bed of each piece of equipment that hauls debris to the site while allowing for the easy transfer of the debris removal load ticket between the County representative and the vehicle driver. The floor area will be a minimum of 8' x 8'. A 4' high wall, sturdily fastened to the structure to eliminate fall hazards, will protect the perimeter of the floor area. A roof will be constructed over the floor area, constructed to provide a minimum of 6'-6" of headroom. Steps with a handrail will provide access to the Inspection Tower.

To prevent falls, all personnel on the tower must be "tied-off" to the tower at all times.

### 9. Debris Unloading and Segregation

Trucks containing any waste other than vegetative debris will be directed through the disposal site to the C&D debris area of the disposal site.

Trucks insufficiently loaded will be noted and reported. Photos and live video may be utilized to record actual hauling equipment.

Trucks containing vegetative debris will be directed to the debris depository areas of the sites in an orderly manner via the ingress. Upon obtaining clearance from the designated flag person at the depository area, the trucks will back up, dump their load, and exit the site via the egress.

Once the debris has been deposited at the base of the debris storage pile, dozers and track hoes will be used to move and pile the debris. Debris piles will be compacted and constructed with a slope to prevent loose debris from rolling or falling down the sides of the piles.

When feasible, maximum effort will be made to salvage and/or recycle debris.

Only vegetative debris will be brought to the air curtain incinerator section of the disposal site. All non-vegetative debris will be segregated according to its type. Debris sorting will be done when it is picked up for transport to the burning pits. The vegetative waste at each site will be segregated into three basic categories: stumps, logs, and brush.

### 10. Debris Incineration

Debris eligible for incineration will be moved to the air curtain incinerator by a front-end loader. The air curtain incinerator will be loaded using a trackhoe. Burning will continue until the box/pit is approximately 1/3 full of ash. At that point, any large, partially burned logs will be removed and placed on an earthen area near the box/pit. After the ash has cooled, it will be removed and placed in an adjacent storage area. The storage area will be bermed or diked to prevent ash from being transported from the pit by storm water runoff during a rainfall event.

# MOBILIZATION AND OPERATIONS PLAN

## READINESS – RESPOND - RECOVER

### 11. Debris Chipping

Tub grinders will be set up at each disposal site to convert some of the debris into wood chips suitable for use as mulch or fuel chips. A knuckleboom loader or trackhoe will be used to load debris into the grinder. The grinders will be primarily used for debris with high soil content such as stumps, which are not suitable for incineration. Due to the noise generated by the grinders and the hazard of debris being ejected from the tub, the grinders will be set up at least 150 to 200 feet from all other work areas. The 200-foot boundary will be marked by physical barriers, caution tape, and have appropriate signage.

A dozer should be used to stockpile mulch as it is processed by the grinders. Large amounts of processed debris will produce large mulch piles. Consideration should be given to the amount of material that will be chipped and adequate space should be allotted for stockpiled mulch. The piles should be at least 50 feet away from the grinder.

The temperature of the stockpiled mulch should be monitored to prevent spontaneous combustion. If the temperature approaches or exceeds 150 degrees Fahrenheit, the stockpile should be rolled to release the heat buildup. The environmental monitors will record the temperatures of all debris piles on a periodic basis.

### 12. Fire Protection

SDR will manage all site operations to minimize the risk of uncontrolled/uncontained fire. Twenty-pound all-purpose fire extinguishers should be strategically stationed around the incinerators/burn pits and specifically around the debris piles with the heaviest concentration of debris. The number of fire extinguishers will vary depending on the size of the TDMSs. At no time should a fire extinguisher be located further than a 1-minute round-trip walking distance from any point on the site. Site conditions may necessitate having additional water-filled extinguishers and readily available hand tools, such as fire rakes.

### 13. Ash Containment Area

SDR will contain, store, and remove ash from all incineration operations. The ash containment area will be wet down periodically for the duration of operations to prevent particles from becoming airborne.

### 14. Household Hazardous Waste Containment

SDR will construct a containment area at each TDMS for any hazardous waste inadvertently delivered to the site. The containment area will be a minimum of 30" x 30". The perimeter of the containment area will be constructed with an earthen berm or hay/straw bales that are staked in place. The area will be lined with a heavy gage, non-permeable plastic to provide a waterproof barrier. Additional heavy gage, non-permeable plastic sufficient in size to cover the entire containment area will be kept on site and used to prevent rain from entering the containment area. To direct run-off away from the protected area, the site will be sloped appropriately to provide necessary grading.

### 15. Site Closure

SDR will close each TDMS within 30 calendar days of completing the reduction or transfer all delivered debris to an authorized landfill. Site closure will include removing site equipment, debris, and all remnants

# MOBILIZATION AND OPERATIONS PLAN

## READINESS – RESPOND - RECOVER

from the processing operation; grading the site; and, restoring the site to pre-occupancy conditions. The site(s) will be restored in accordance with all state, tribal, and local requirements.

SDR will be responsible for the proper disposal of non-burnable debris, ash, wood chips, and hazardous and toxic wastes.

SDR will conduct a final inspection of the site along with the County representative to receive final approval of the site closure.

### DEBRIS COLLECTION AND TRANSPORTATION

**Removal Activities** – From the grid/zone assignments, areas are categorized by priority and accessibility. The zones will be equitably established to ensure timely progression throughout the affected area. A “clean as you go” process will be implemented for the waste stream being worked, with crews working from street to street through each zone. Crews and resources will be adjusted as needed during this phase.

**Debris Segregation** – Initial storm/event debris will be separated when feasible.

- Crews will attempt to segregate materials, where feasible, into constituent piles for collection and disposal. Hazardous materials will be segregated and properly stored for future collection.
- Mixed debris will be collected as C&D.

Debris collection passes will continue up to the point where the remaining debris consists of light litter that can be easily collected using raking and sweeping methods of operation.

### FINAL DISPOSAL OF DEBRIS AND DEBRIS BY-PRODUCTS

Disposal of all eligible debris, reduced debris, ash residue, and other products of debris management will be in accordance with all applicable state, federal, and local laws. Associated related costs will be “pass-through” with no additional charges to the County. SDR will ensure disposed debris is properly documented in accordance with FEMA protocol by using approved collection/disposal and tipping tickets. Activities will be done in coordination with the County’s Debris Manager.

#### DISPOSAL/RECYCLING HAULING

##### SDR and Subcontract Disposal/Recycling Trucks Committed

<b>w/in Region</b> 18 Trackhoes 49 Trailers	<b>Reach Back</b> 38 Trackhoes 110 Trailers
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### REMOVAL OF LEANERS, HANGERS, AND STUMPS

SDR will ensure the location and removal of all approved leaners, hangers, and stumps is properly documented as per FEMA. Any holes remaining after stump removal will be backfilled appropriately.

### HOUSEHOLD HAZARDOUS WASTE (HHW) REMOVAL, TRANSPORT, AND DISPOSAL

HHW removal will be organized as a unique, separate mission from the debris removal passes. The equipment and specialized training (HAZWOPER training) combine to make this a unique debris removal operation. Consistent with the level of damage from the disaster, an initial pass may be conducted by HAZWOPER qualified personnel to visually inspect disaster debris piles and take action to segregate the HHW from woody, vegetative and C&D material. At a later date, coordinated with the County, specially trained crews will move the hazard area to remove the HHW. In heavily damaged areas with a significant amount of HHW, the HHW may be placed in a temporary containment cell constructed at a properly permitted TDMS. Otherwise HHW will be taken directly to a proper disposal location.



# MOBILIZATION AND OPERATIONS PLAN

## READINESS – RESPOND - RECOVER

### ABANDONED VEHICLE REMOVAL

Abandoned vehicle removal will be a unique, separate mission from the debris removal passes. The County will identify abandoned vehicles to be removed, SDR removes the vehicles and takes them to a County identified location.

### ANIMAL CARCASS REMOVAL AND DISPOSAL

As identified by the County, animal carcasses will be removed and transported to a properly permitted disposal location.

### ROW WHITE GOODS DEBRIS REMOVAL

A separate debris mission will be organized to remove White Goods in the disaster areas. The removal of white goods will take place using a flat deck, stake body truck with an equipment lift gate. All loading of White Goods will be done manually so as not to disturb any Freon containing lines. Each White Good will be evaluated for its use of freon. Those white goods without freon may be hauled directly to final disposal or recycler. White goods with freon will require the work of a freon technician to remove the ozone depleting gas.

### FREON REMOVAL

A Section 608 certified technician will maintain, repair or dispose of equipment that could release ozone depleting refrigerants into the air.

### DEMOLITION, REMOVAL, AND DISPOSAL OF DAMAGED OR CONDEMNED STRUCTURES

As required and directed by County officials, demolition and removal of condemned structures and buildings resulting from the disaster, will be performed by SDR to reduce or eliminate an immediate threat to life or enhance safety and health to the public. Each demolition will have a site inspection report (including a site plan), right-of-entry agreement, and proper permits. Demolition, removal and disposal of damaged or condemned structures will be considered a special mission within the daily action plan and will use unique heavy equipment resources and qualified personnel to complete the mission.

### DOCUMENTATION AND RECOVERY PROCESS

SDR's Project Manager and Site Superintendents have complete responsibility for quality assurance/quality control (QA/QC) of work performed by SDR and all subcontractors. As with any project, effective QA/QC starts with initial identification of project roles, which is a key element to our standard QA/QC program. Further, oversight and support will be provided from three levels within our organization, including SDR's Principal-In-Charge, Project Manager, and Site Superintendents. The cornerstone of our approach is the assignment of a strong Project Manager capable of integrating each sub-discipline required as part of this project. The Project Manager will have first-line responsibility for performance. Continuity of tasks will be maintained by the Project Manager's oversight of and participation in all contract activities.

By the close of business each day of the contract, the Project Manager will submit a report with the following to the Contracting Officer:

- Contract number
- Daily and cumulative hours for each piece of equipment and personnel
- By unit cost or daily and cumulative CY removed

SDR will reconcile all units of work daily, thereby reducing the occurrence of erroneous or disputed data later in the project, and commits to the following:

- Maintenance of recovery process documents
- Preparation of written and oral status reports as requested by the County

# MOBILIZATION AND OPERATIONS PLAN

## READINESS – RESPOND - RECOVER

- Assistance with claim document preparation as required by the FEMA Public Assistance Program for submittal to the state and the FEMA Public Assistance program

### DEBRIS TAKEN TO LANDFILL

Should it be more cost effective to transport the eligible debris directly to a permitted landfill for disposal, field procedures will be implemented to ensure that each load ticket prepared at the loading area is properly manifested to the landfill for proper confirmation of truck capacity and disposal information.

### REDUCED DEBRIS/FINAL HAUL OUT TO DISPOSAL FACILITY

The same procedure listed above will be implemented for debris taken to a TDMS. However, during the final haul out, a separate ticket will be issued for the reduced debris hauled to the final disposal site. Documentation will include haul out time, cubic yards, disposal location and time.

### INCIDENT ACTION PLAN

The Incident Action Plan (much like a daily work plan) is the process by which the Debris Management Team (County, Contractor and Debris Monitor) agree to the objectives for the next operational period (day or next series of days); and, by which the rest of the SDR Incident

Management Team ensures the Project Manager has the resources to accomplish the objectives.

### DOCUMENTING AND REPORTING DAMAGE

SDR's **Customer Service Plan** is a tiered system consisting of:

Tier 1: Conduct business in a manner that is professional, ethical, and sensitive to the area in which we work, to prevent damage, and to facilitate positive interactions with the public. Should any damage to property or detrimental public interaction occur, our personnel are trained to solve problems speedily to the mutual satisfaction of all parties involved, including the immediate repair of property if necessary.

Tier 2: Adds the inclusion of the Project Manager's in the problem-solving process. Also, any customer service issues, including damage and repairs, are added to the daily situation report, so the entire operation may learn from the activities.

Tier 3: At this level, any issues identified by the County are addressed. The County may have an ongoing citizen complaint system that properly identifies issues and tracks them to resolution. SDR command staff ensures the complaint is included as an action item within the daily Incident Action Plan (IAP) development. All necessary personnel will be apprised of any action items ensure speedy and complete resolution.

### INVOICING AND DATA MANAGEMENT

All our processes and procedures are designed to ensure each project is carried in such a way that the County's federal reimbursement is maximized.

Key elements of our systems include:

- Proper certification of haul vehicles with County signatures and approvals
- Proper field documentation of each load hauled by identifying the precise/certified vehicle, the driver, and location of eligible debris removed
- Proper field documentation of each disposed or reduced load, including disposal location and the safe, permitted operation of that disposal or reduction site location
- Daily reports, which may also include the updated loads-hauled database (if available), to ensure ongoing transparency and communication of work outcomes
- Reports and databases that are fully supported by accurate field documentation

Our project management documentation process also provides for positive identification and control of work on FHWA and other federal aid eligible roads.

## **MOBILIZATION AND OPERATIONS PLAN**

### **READINESS – RESPOND - RECOVER**

The client may choose to utilize the SDR Disaster Recovery Load Ticket to record the debris collected and transported from the rights-of-way to the designated disposal sites. SDR captures 15 key data points described in FEMA’s Debris Management Guide. The six-part load ticket allows project participants to accurately maintain documentation of billable activities.

At a minimum, the load tickets used will be posted to a weekly spreadsheet and/or database with both a hard copy and electronic version provided to the client. The following ticket information is included in the database:

- Date
- Preprinted ticket number
- Hauler’s name
- Truck number and truck capacity in cubic yards
- Total load percentage, as assigned by the client representative in the tower
- Load amount in billable cubic yards
- Debris classification as burnable, non-burnable, mixed, or other
- Point of origin for debris collection, time loaded and unloaded, including location of the temporary disposal site

**Since the load ticket data is the basis for invoicing, SDR works with the County’s monitoring firm to ensure all data is complete and accurate.**

#### TECHNICAL SUPPORT FOR REIMBURSEMENT

In addition to utilizing the industry’s best practices for debris removal documentation, SDR will provide comprehensive Public Assistance technical support for reimbursement. SDR’s Disaster Recovery Services Director will coordinate and set up all necessary meetings. SDR will meet with the County to review and update the information required for FEMA reimbursement submittals as well as assist with item checklists required for each FEMA category.

SDR’s Program Assistance includes:

- Coordination with the County for their submission of the official request for state assistance and FEMA inspection.
- Review of the FEMA Project Worksheet (PW) for accurate scope of work and unit costs.
- Recovery process documentation, including creating a process to capture the daily log and tickets from the field/contractor and data entry of the recovery process. (Perform daily, weekly ticket reconciliation, and final reconciliation of debris removal ticket ledgers and disposal ledgers (TDMS to final disposal), per FEMA requirements. Provide FEMA Category A submittals including final inspection reports.)
- Review project documentation for consistency, compliance, and completeness. Assist with submission of requests for payment, if needed.
- Make recommendations to County representatives for reimbursement tasks.
- Assist the County in negotiations with federal and state agencies and verify completion of work task items for FEMA Category A-B for contract closeout.

# MOBILIZATION AND OPERATIONS PLAN

## READINESS – RESPOND - RECOVER

### PUBLIC NOTICES

SDR will work with County public information efforts to inform residents about disaster recovery, debris management tasks, and how residents can participate in the community's debris management and the expectations for the upcoming period.

SDR will participate in any established joint information center and provide materials and information to ensure the public is aware of debris clearance disaster recovery endeavors.

SDR can provide weekly public notices of the debris removal schedule to keep those affected by the processes informed. All public notices shall be approved by the County prior to release and will contain a description of the proposed work and how debris should be placed in the right-of-way for removal as well as a description of eligible debris and the schedule for removal.

Specific information will include:

- Cleanup instructions
- Status of cleanup
- Locations of drop-off or collection sites
- How to source separate
- Projected cleanup locations for the coming week

SDR will participate with the County with any other public information efforts including providing information for a telephone hotline and/or a flyer to hand out or to be inserted into utility bills/mailouts.

Consistent with the County's desires, available information will include recycling/diversion programs for the disaster debris such as point of collection, hours, materials to be collected, method of collection (drop-off, curbside, bins, etc.).

### **Statements for Disaster Debris Information:**

The following written statements are given as examples of what we can provide to assist entities with disseminating information to their constituents and are designed to be modified as needed. They may be used in flyers, newspaper articles, or read over television and/or radio. The statements are intended to fit into an overall public information strategy and may be used in conjunction with other messages about the disaster recovery process.

### **PERSONAL SAFETY STATEMENTS**

**EVERYONE INVOLVED IN DEBRIS CLEAN-UP IS ENCOURAGED TO WEAR PROPER CLOTHING AND RESPIRATORY PROTECTION.** *Protect yourself with gloves, hard-soled shoes or boots, and respiratory masks as necessary. If you have a cut or a scratch that is not healing properly, seek immediate medical attention.*

**POWER EQUIPMENT CAN BE DANGEROUS.** *If you are not familiar with or haven't operated power equipment such as chain saws or grinders, consider hiring a licensed, qualified contractor to assist you.*

**STAY AWAY FROM UTILITY AND DEBRIS CREWS WORKING IN YOUR AREA.** *All utility and debris crews working for the County are licensed and qualified for the work they are performing. They maintain safety programs to reduce the occurrence of injuries in their work locations. However, you must stay clear of utility and debris crew operations because of the inherent dangers in operating heavy equipment.*

# MOBILIZATION AND OPERATIONS PLAN

## READINESS – RESPOND - RECOVER

### DEBRIS REMOVAL INSTRUCTIONS

**HELP SPEED UP DEBRIS REMOVAL** by placing debris in the right of way.

Follow these key steps:

- o Keep debris at least three feet from electrical utility poles and boxes, fire hydrants, and water and gas meters.
- o Separate woody (limbs and leaves) debris; construction and demolition debris and household hazardous waste into separate piles.
- o Garbage pickup will resume on your regular schedule on \_\_\_\_\_. Separate garbage from your disaster debris
- o Call \_\_\_\_\_ with debris removal questions at \_\_\_\_\_.
- o Debris removal will be ending soon, so residents are encouraged to take advantage of the free removal service.

### DISASTER DEBRIS THAT WILL BE PICKED UP

- o **Woody, vegetative debris:** Limb and leaf debris created by the storm event.
- o **Construction and demolition (C&D) debris:** Debris such as 2X4's, dry wall, shingles, paneling, insulation, etc. that was created by the storm event. Do not place C&D debris at the roadside if your insurance company pays for a contractor to clear your C&D debris from your home.
- o **White goods:** appliances and other household devices that were damaged/destroyed by the storm event.
- o **Household hazardous waste:** Material that includes such things as paint, fuels, insecticides, pesticides, sprays with petroleum distillates, etc. These will only be picked up if they are associated with damage from the storm event.

Each of these will need to be separate from the other at the roadside. Some of the materials will be processed for recycling and some of these materials will go to immediate disposal. Your assistance is necessary for debris clearance to progress rapidly and correctly.

### ASSISTANCE WITH PRIVATE PROPERTY DEBRIS REMOVAL

Anyone who needs assistance with debris removal, such as senior citizens, and those that need help with activities of daily living may call \_\_\_\_\_ to schedule a volunteer to assess your needs. Assistance will be provided by volunteer groups working in our area and will be prioritized for those that do not have insurance coverage to pay for the cleanup.

### **FIRST/SECOND/THIRD PASS NOTICE**

The County's contractor will be in \_\_\_\_\_ (add in neighborhoods or street designations) for a (first/second/third) pass at picking up disaster debris from the road right of way. Only eligible debris will be picked up.

### **NOTE:**

**County should insert the appropriate debris and/or safety statements above to assist residents and business owners with the safe and efficient removal of debris.**

## DOCUMENTATION, REPORTING, AND RECONCILIATION

### PROPRIETARY NOTICE

***This document includes data that shall not be disclosed outside the Government, and shall not be duplicated, used, or disclosed in whole or in part for any purpose other than for evaluation of company capabilities in conjunction of any proposal or award, without consent from Southern Disaster Recovery (SDR).***

Onsite monitoring of disaster debris during a recovery project is typically managed by a firm specializing in debris monitoring and tracking. Should an entity require self-monitoring by the debris recovery and removal contractor during a declared disaster, Southern Disaster Recovery (SDR) has access to a leading storm management software system, STORMadms™, which was designed to streamline debris tracking and ticketing. STORMadms™ applications and reporting work together to support overall management of a project, drive down costs, increase efficiency, and easily integrates with SDR's QuickBooks and Microsoft Office applications.



SDR's current electronic protocol for debris data management easily supports the importing of any data output from a Monitoring Firm's Automated Debris Management System (ADMS). The integration of our selected software choices provides intelligent, flexible, and accessible methodology to manage complex work.

In the absence of a Monitoring Firm's ADMS, SDR has a robust field documentation system that has proven its reliability as source documentation for FEMA and other federal funding program reimbursements.

SDR recognizes the importance of, and the details required, for documenting and reporting disaster recovery services throughout the entire recovery process. Our project management documentation process is built to exceed related federal guidance including:

- Archived Documents Include:
  - FEMA 321 Public Assistance Policy Digest
  - FEMA 322 Public Assistance Guide
  - FEMA 325 Public Assistance Debris Management Guide
  - FEMA 329 Debris Management Brochure
  - FEMA Disaster Assistance Policy
    - DAP 9523.11: Hazardous Stump Extraction and Removal Eligibility
    - DAP 9523.12: Debris Operations; Hand loaded trucks and trailers
    - DAP 9523.13: Debris Removal from Private Property
    - DAP 9523.4: Demolition of Private Structures
  - FEMA Fact Sheets
    - 9580.1 Public Assistance Debris Operations Job Aid
    - 9580.4 Debris Operations
    - 9580.201 Debris Removal – Applicant's Contracting Checklist
    - 9580.203 – Debris Monitoring
- FP 104-009-1 Public Assistance Program and Policy Guide
- FEMA Stafford Act Sections 403 & 407

## DOCUMENTATION, REPORTING, AND RECONCILIATION

- FEMA Stafford Act Section 316
- 44 CFR 10.8(d)(2) Determination of requirement for environmental reviews
- 44 CFR 206.44 Implementing CoBRA
- National Environmental Protection Act (NEPA)
- FHWA/ER Program - 23 CFR 668 Subpart A
- USACOE EM 385-1-1 Safety Guidance/Accident Prevention Plan

SDR structures our service delivery, plans/procedures, and training to ensure we conduct a disaster recovery project for the greatest federal government reimbursement to our client. Our plans and procedures include the field deployed, command center, and administrative tools to ensure proper documentation of the removal of eligible debris. Our protocols assure the entities to which we are contracted that their federal reimbursement will be fully maximized.

Our system is built upon:

- ✓ Proper certification of haul vehicles with entity signatures and approvals.
- ✓ Proper field documentation of each load hauled with identification of the particular certified vehicle, driver and location of eligible debris removed.
- ✓ Proper field documentation of each load disposed of (or reduced) with specific information concerning the disposal location and the safe, permitted operation of that disposal (or reduction site) location.
- ✓ Daily reports (including access to those reports) of the updated loads hauled database to ensure ongoing transparency and communication of work accomplished.
- ✓ Field documentation fully supported by detailed reports and up-to-date databases that describe eligible debris removed from eligible roadways.

Additionally, SDR's project management documentation process provides for positive identification and control of work on FHWA and other federal aid eligible roads.

Most jurisdictions anticipate receiving disaster recovery funding from various state and/or federal agencies, which necessitates strict adherence to established guidelines and the provision of required documentation. In addition, systems must validate the exact level of effort provided by the contractor in order to properly control and verify the work effort. To that end, SDR has established a catalog of forms and documentation, which successfully provides the required information for full reimbursement from the various funding agencies, as well as the essential documents to secure payment to the contractor.


The following pages detail SDR's forms and processes for each step of the project.

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# DOCUMENTATION, REPORTING, AND RECONCILIATION

## HOURLY TIME SHEETS

The *Hourly Push Time Sheet* is used during the 70-hour “push” or “cut and toss” phase to properly identify who worked, their job classification, work performed, and any equipment utilized. The connectivity between labor hours and equipment run-time is very important in final documentation and FEMA reimbursement.

		SOUTHERN DISASTER RECOVERY 109 White Oak Road Greenville, SC 29609 www.southerndr.com P. (864) 469-9776 F. (864) 469-9642								
<b>TIME SHEET</b>										
APPLICANT	Subcontractor	Crew Number	LOCATION/SITE							
NOTES										
Personnel / Equipment		OPERATOR'S NAME		DATE AND HOURS WORKED EACH DAY						TOTAL HOURS
INDICATE MAKE, MODEL, AND JOB DESCRIPTION AS APPROPRIATE				DATE						
				HOURS						
				HOURS						
				HOURS						
				HOURS						
				HOURS						
				HOURS						
				HOURS						
				HOURS						
				HOURS						
				INITIALS						
CERTIFIED BY:				TITLE			DATE			

SDR Hourly Push Time Sheet (Document shown smaller than actual size)


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# DOCUMENTATION, REPORTING, AND RECONCILIATION

## DEBRIS MANAGEMENT SITE ASSESSMENT FORM

Concurrently, during the 70-hour “push” or “cut and toss” phase, entity officials and SDR will be preparing for the debris removal phase of the operation. Typically, before the debris removal phase can start, Temporary Debris Management Sites (TDMS) must be established. The sample form below is designed to document the site assessment; gather information to complete any state and/or local permits; and, document the completion of the site as a TDMS.




**DEBRIS MANAGEMENT SITE ASSESSMENT FORM**

Jurisdiction:		Contract Name/#:	
Prime Contractor:		TDS Subcontractor:	
TDS Name:		TDS Land Owner:	
TDS Location (address and/or GPS):		TDS Land Owner Contact Information:	
Individual Completing Assessment:		Property or Real Estate ID #:	
Assessor's Contact Information:		Company/Agency Completing Assessment:	
Type of Debris		Special Operations	
Anticipated Processing		Sorting <input type="checkbox"/> Grinding/Chipping <input type="checkbox"/> Air Curtain Burn <input type="checkbox"/> Open Burn <input type="checkbox"/> Compaction <input type="checkbox"/>	
Site Characterization <sup>1</sup>		Site Map Available/Attached Yes <input type="checkbox"/> No <input type="checkbox"/>	
<b>Assessment Features</b>			
Wetlands on Site	Yes <input type="checkbox"/> No <input type="checkbox"/>	Critical Animal/Plant Habitats	Yes <input type="checkbox"/> No <input type="checkbox"/>
Sole Source Aquifers	Yes <input type="checkbox"/> No <input type="checkbox"/>	Historic District	Yes <input type="checkbox"/> No <input type="checkbox"/>
Potable Water Well w/in 500'	Yes <input type="checkbox"/> No <input type="checkbox"/>	Surface Water w/in 200'	Yes <input type="checkbox"/> No <input type="checkbox"/>
Low/Moderate Income Area	Yes <input type="checkbox"/> No <input type="checkbox"/>	Social Justice Issues	Yes <input type="checkbox"/> No <input type="checkbox"/>
Previous Risky Use (landfill, brownfield, etc.)	Yes <input type="checkbox"/> No <input type="checkbox"/>	Other Issues Eliminating or Restricting Use	Yes <input type="checkbox"/> No <input type="checkbox"/>

<sup>1</sup> Provide narrative description of the site, examples may include acreage, soil type(s), open field or paved, nature of area (rural, suburban, etc.) any hazards, characteristics that cause marginal use (wetlands nearby, sensitive populations nearby, water wells).

1 | Page



**DEBRIS MANAGEMENT SITE ASSESSMENT FORM**

Explanation if YES on any of the above:

Operations Features					
Adequate Turn Lane Off Main Road	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Adequate Ingress/Egress for Heavy Trucks	Yes <input type="checkbox"/>	No <input type="checkbox"/>
Storm water Structures Adequate	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Security Adequate	Yes <input type="checkbox"/>	No <input type="checkbox"/>
Erosion Control in Place	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Soil/Water Samples Taken	Yes <input type="checkbox"/>	No <input type="checkbox"/>
Tree/Brush Obstructions Removed	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Fencing/Structure Obstructions Removed	Yes <input type="checkbox"/>	No <input type="checkbox"/>
Operations Areas Delineated	Yes <input type="checkbox"/>	No <input type="checkbox"/>	Monitoring Tower in Place	Yes <input type="checkbox"/>	No <input type="checkbox"/>

Correction or Mitigation if No on any of the above:

Adequate Turn Lane Off Main Road:

Adequate Ingress/Egress for Heavy Trucks:

Storm Water Structures Adequate:

Security Adequate:

Erosion Control in Place:

Soil/Water Samples Taken:

Tree/Brush Obstructions:

Fencing/Structure Obstructions:

Operational Areas Delineated:

Monitoring Tower(s):

Reviewed By:	Name	Date:	Date
Approved By:	Name	Date:	Date
Last Updated By:	Name	Date/Time:	Date/Time

2 | Page

### SDR DEBRIS MANAGEMENT SITE ASSESSMENT (Document shown smaller than actual size)

As TDMS's are being constructed or modified per the permit requirements, the entity officials and SDR will certify trucks to prepare for the “load/haul” stage of disaster debris recovery/management.


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## DOCUMENTATION, REPORTING, AND RECONCILIATION

- Hauler's name
- Truck number
- Truck capacity in cubic yards
- Load percentage full, as assigned by the Client Representative in the tower
- Load amount in billable cubic yards
- Debris classification as burnable, non-burnable, mixed, other
- Point of origin for debris collection, time loaded and unloaded, including location of the temporary disposal site

29199\*



**SDR** Southern  
Disaster  
Recovery  
[www.southerndr.com](http://www.southerndr.com)

2201

### Load Ticket

Contracting Agency:		Date:
Subcontractor:		
Truck No.:	Max Load Capacity:	CY
Loading Site: <i>(Street or Intersection, City, County)</i>		
Load Classification: <i>(check one)</i>		
<input type="checkbox"/> Vegetative/Woody	<input type="checkbox"/> C & D	
<input type="checkbox"/> Mixed	<input type="checkbox"/> Mulch	
<input type="checkbox"/> White Goods	<input type="checkbox"/> Other (specify):	
Driver's Name: <i>(print)</i>		
Loading Site Departure Time:		
Agency Loading Site Monitor:		
Signature: _____		ID #: _____
Disposal Site Location:		
Disposal Site Arrival Time:		
Debris Quantity Estimate:	Cubic Yard Estimate:	Tons:
% Full	C/Y's	
Agency Disposal Site Monitor:		
Signature: _____		ID #: _____
Notes:		
Southern Disaster Recovery, 419 The Parkway #214, Greer, SC 29650 ~ Ph: 864-561-7797		
White: SDR ~ Blue: Invoice Copy ~ Green: Agency ~ Canary: Client Tower ~ Pink: Truckers Copy ~ Gold: Client Field		

**SDR 6-part Sequentially Numbered Load Ticket (Document shown smaller than actual size)**

# DOCUMENTATION, REPORTING, AND RECONCILIATION

As demonstrated in the preceding example, the load ticket records all necessary identifying data to expedite data processing, compensation, and reimbursement.


The distribution of all ticket copies for the various type of debris will be determined by the contractor and the designated Project Officer.

Entity officials may authorize other debris recovery tasks during debris management for which the Load Ticket is not suitable. Specifically, leaners and hangers have unique documentation requirements.

## LEANER/HANGER WORKSHEET

The *Hanger/Leaner Worksheet* documents the eligible work effort of the assigned crew in the field in a manner consistent with the FEMA Public Assistance Program and Policy.

### Leaner / Hanger Worksheet



Applicant : \_\_\_\_\_  
 Contractor: \_\_\_\_\_ Subcontractor: \_\_\_\_\_  
 Applicant Representative: \_\_\_\_\_

*This # is Ticket #* **1000**

Date: \_\_\_\_\_  
 Truck# \_\_\_\_\_

No.	Physical Location (i.e. Street Address, etc.)	Describe Facility (ROW, R.O.E., Park, City Hall, etc.)	Signature		Print name		Picture # and Comments
			Lat(N):	Lon(W):	Leaner Tree Size(Dia. In.)	Hanger	
1			Lat(N):	Lon(W):			
2			Lat(N):	Lon(W):			
3			Lat(N):	Lon(W):			
4			Lat(N):	Lon(W):			
5			Lat(N):	Lon(W):			
6			Lat(N):	Lon(W):			
7			Lat(N):	Lon(W):			
8			Lat(N):	Lon(W):			
9			Lat(N):	Lon(W):			
10			Lat(N):	Lon(W):			
11			Lat(N):	Lon(W):			
12			Lat(N):	Lon(W):			
13			Lat(N):	Lon(W):			
14			Lat(N):	Lon(W):			
15			Lat(N):	Lon(W):			
16			Lat(N):	Lon(W):			
17			Lat(N):	Lon(W):			
18			Lat(N):	Lon(W):			
19			Lat(N):	Lon(W):			
20			Lat(N):	Lon(W):			
21			Lat(N):	Lon(W):			
22			Lat(N):	Lon(W):			
23			Lat(N):	Lon(W):			
24			Lat(N):	Lon(W):			
25			Lat(N):	Lon(W):			
26			Lat(N):	Lon(W):			
27			Lat(N):	Lon(W):			

\* White: SDR \* Blue: Driver \* Green: Client \* Canary: Field

**SDR Leaner/Hanger Worksheet (Document shown smaller than actual size)**

## DOCUMENTATION, REPORTING, AND RECONCILIATION

### DATA VERIFICATION AND REPORTING

Just as in the Field Ticketing for Loads and Time/Material Tickets, the third-party independent monitor signature is an important validation for the County to document for disaster reimbursement purposes.

Following the collection of data in the field via Load Tickets or Leaner/Hanger Worksheets, all documents are entered into a spreadsheet for subsequent reports and invoicing. Entity officials and will receive daily reports and updates that are integrated into the entity's situation reporting, enabling the production of any manner of report for daily briefings, weekly rollups, or work reconciliation. Reports are tailored to support the unique needs of each client.

In addition to the aforementioned forms, SDR may provide the following source documentation in conjunction with the entity's monitoring firm:

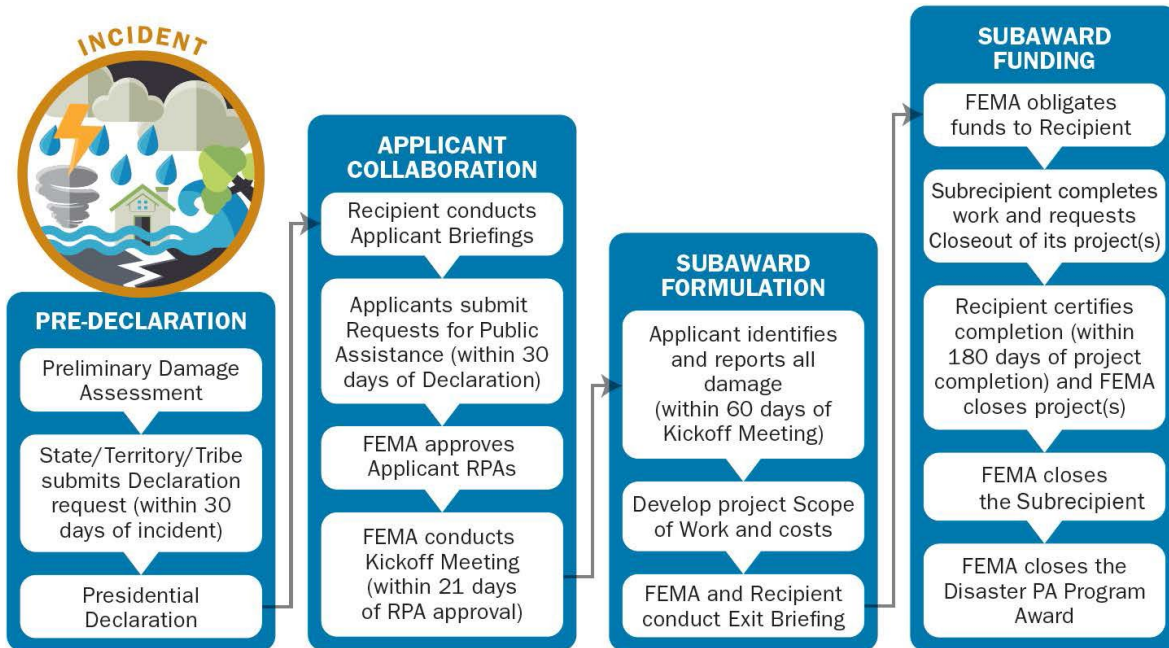
1. Monitored Time and Materials Tickets and Summary Spreadsheets
2. Debris estimate reports
3. TDMS
  - a. Lease Agreement (if warranted)
  - b. Property Owner Releases
  - c. Pre-cleanup pictures of site
  - d. Site Characterization Report; Soil samples
  - e. State Environmental Agency Permit
4. Truck Certification Forms, Photos, Summary Spreadsheets
5. Daily Action Plan(s), Damage Reports, Customer Contact Reports
6. Monitored Load/Haul Tickets, Summary Spreadsheets, Daily Reports
7. Monitor Tower Log Sheets, Daily Reports
8. Monitor Tower Log Sheets, Monitored Haul Out Load Tickets/Tipping Tickets, Sales Receipts (if warranted); disposal locations permits/name, addresses, contact information
9. Monitor Geo-locate, Review/inspection prior to work
10. TDMS Closeout Report

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# DOCUMENTATION, REPORTING, AND RECONCILIATION

## FEMA PROGRAM ASSISTANCE COORDINATION

SDR's FEMA Program Director can set up and coordinate necessary meetings. The Program Director will meet with the entity to review and/or update existing information that may be required for FEMA reimbursement submittals, and detail item checklists required for each FEMA categories A and B.



SDR's Program Assistance will include the following:

- Coordination with the entity to submit an official request for State assistance and FEMA inspection.
- Local government representation: SDR can train and assist the entity's personnel with submittal forms for force labor accounts and equipment inventory data sheets.
- Evaluation of the entity's FEMA Project Worksheet (PW) for accurate scope of work and unit costs.
- Recovery process documentation: SDR can assist the entity in formulating a plan to process all daily logs, tickets from the field/contractor, and enter data of the recovery process. Perform daily and/or weekly ticket reconciliation, and final reconciliation of debris removal ticket ledgers and disposal ledgers (TDMS to final disposal), per FEMA requirements. Provide FEMA Category A submittals, including final inspection reports.
- Examination of project documentation for consistency, compliance, and completeness. Assist with submission of Requests for Payment, if necessary.
- Recommendations to entity representatives for reimbursement tasks.
- Negotiation assistance with state and/or federal entities, if needed. Verification of work-item tasks completion for FEMA Category A-B for contract closeout.



## FEMA REIMBURSEMENT PROCESSES

Southern Disaster Recovery (SDR) is highly experienced and qualified to assist Franklin County with all aspects of FEMA reimbursement and documentation as it relates to disaster debris removal. We have the expertise to perform the tasks of the project to meet the needs of the entity and maximize funds reimbursement. Our operations are based on the Public Assistance Program as stipulated in The Stafford Act and clarified in 44 CFR, FEMA's Public Assistance Program and Policy Guide (PAPPG) and archived debris removal technical documents (FEMA's 325 Guide, the 9500 series) and various other FEMA publications on the subject of disaster debris management.

We have found that the best way to maximize your Federal reimbursement is to conduct and document our work that is fully in adherence with our contract, FEMA's Public Assistance program, national safety standards and state/federal environmental standards. As you will see in the following table; our company is aligned with this statement from top to bottom. Additionally, you will notice the expertise noted in this table is tremendous in addressing those issues that are a matter of interpretation by FEMA field reps and administrators; helping ensure your full eligible reimbursement!

To date, all SDR's clients have received their full eligible reimbursement from the FEMA Public Assistance program.

SDR EMPLOYEE	ROLE WITHIN COMPANY	SPECIFIC EXPERIENCE WITH FEMA PUBLIC ASSISTANCE REIMBURSEMENT AND OTHER GRANT PROGRAMS
<b>Johnny Deloach</b>	FEMA Liaison	<ul style="list-style-type: none"> <li>• Retired FEMA employee, deputy for debris in FEMA Region IV</li> <li>• Consultant to states/counties</li> <li>• Consultant to US Army Corps of Engineers</li> <li>• Expertise in: Preliminary Damage Assessments (PDA's), preparation and review of Project Worksheets (PW's), securing Immediate Needs Funding and Expedited Funding</li> </ul>
<b>Al McClaran</b>	CEO	<ul style="list-style-type: none"> <li>• Written numerous disaster debris management plans organized to adhere to FEMA's Public Assistance program.</li> <li>• Has worked directly with local governments in their PDA, PW's and Immediate Needs Funding</li> <li>• Has Led and Managed over 90 disaster debris removal projects over the past nine (9) years</li> </ul>
<b>Chip Patterson</b>	VP of Operations	<ul style="list-style-type: none"> <li>• Operations Chief and grants manager in two State emergency management organizations (NC, FL)</li> <li>• City/County Emergency Management Director (Jacksonville/Duval County, FL) and grants manager for over 10 years (FEMA PA, HMGP, FMAP, UASI, SHSGP, MMRS)</li> <li>• Technical writer for FEMA's CPG 201 program; Recovery/Public Assistance program; Disaster Debris Management Plan</li> <li>• Trainer for FEMA's CPG 201 program (Recovery, PA program, Debris Management) in urban cities</li> <li>• Lead technical expert debris removal in catastrophic planning in urban areas (SE FL, NY/NJ, TX)</li> <li>• Project Manager, Senior Project Manager, or Director on 27 jurisdictions' disaster debris removal contract activations</li> </ul>
<b>Randy Thompson</b>	Government Affairs	<ul style="list-style-type: none"> <li>• Certified Emergency Manager (CEM) with over 30 years' experience in emergency management planning, operational response, project/program management and disaster response/recovery.</li> <li>• Local government public safety experience (Fire/Law Enforcement/Emergency Management)</li> </ul>

		<ul style="list-style-type: none"> <li>• County Emergency Services Director (10 years) – readiness programs, PA, HMGP, SHSGP, EMPG grant management, disaster response/recovery.</li> <li>• County Elected Leader (County Commissioner)</li> <li>• Ten (10) years providing leadership and management in disaster debris removal contract activations.</li> </ul>
<b>John Ward</b>	Quality Assurance Director	<ul style="list-style-type: none"> <li>• John is SDR’s QA Director; responsible for ensuring SDR provides exceptional service to all communities we serve.</li> <li>• John is a Certified Emergency Manager (CEM)</li> <li>• Served as Clay County, Florida’s Emergency Management Director</li> <li>• Served on numerous State of Florida Incident Management Teams as the Team Lead to support local governments in response/recovery. Most recently served in the Town of Fort Myers Beach for over 9 weeks.</li> <li>• Established central grants management shop in Clay County housed in the EMA. FEMA Public Assistance, HMGP, HUD CDBG, Flood Mitigation Assistance Program</li> </ul>
<b>Sonny Sims</b>	Sr. Project Manager	<ul style="list-style-type: none"> <li>• Disaster Debris Removal Project Management               <ul style="list-style-type: none"> <li>➤ 2023 Hurricane Idalia – Brooks Co. Clinch Co. GA, Gilchrist, FL</li> <li>➤ 2023 Tornado – Newton, Elkin, Landis, NC</li> <li>➤ 2022 Hurricane Ian - City of Cape Coral Florida PPDR</li> <li>➤ 2021 Tornado - City of Newnan Ga</li> <li>➤ 2021 Hurricane Ida – Plaquemines Parish, LA</li> <li>➤ 2020 SC Tornado- Hampton Co, SC, SCDOT Barnwell County, SC; SCDOT Oconee County, SC</li> <li>➤ 2020 Spartanburg Tornado- Spartanburg, SC</li> <li>➤ 2018 Hurricane Florence- New Bern, NC</li> <li>➤ 2017 Hurricane Irma- City of Miami &amp; City of Deltona, Florida</li> <li>➤ 2016 Hurricane Matthew- Marion County &amp; Lumberton Co, NC</li> <li>➤ 2014 Ice Storm Barnwell County, SCDOT, South Carolina 2009 Ice Storm Dunklin County, Missouri</li> <li>➤ 2008 Hurricane Ike- Liberty Co, San Jacinto, and Huntsville, Texas</li> <li>➤ 2005 Hurricane Wilma- Coral Gables, Lauderdale by the Sea, City of Miami, University of Miami, Miramar, and Margate, Florida</li> <li>➤ 2005 Hurricane Rita- Islamorada, Florida</li> <li>➤ 2005 LDOT Boregard, Allan, Jefferson Davis Parish, Louisiana</li> <li>➤ 2005 Hurricane Katrina- Coral Gables, City of Miami, University of Miami, Islamorada, Marathon and Dade County, Florida</li> <li>➤ 2005 Hurricane Katrina- Gulf Breeze, Escambia Co, FL, Mobile AL</li> <li>➤ 2004 Hurricane Francis and Charlie- Winter Park, Winter Springs, and Marion County, Florida</li> <li>➤ 2003 Hurricane Isabel- Richmond, Chesterfield Co, and Henrico Co. VA</li> <li>➤ 2002 Ice Storm Raleigh, North Carolina</li> </ul> </li> </ul>





## SUBCONTRACTOR PROTOCOL

### ***MBE | WBE | DBE | Local Participation***

Southern Disaster Recovery (SDR) is committed to the localities we serve and pledge to further assist in their recovery by offering subcontracting opportunities to local contractors. To ensure we have the labor resources needed, we will reach out to other subcontractors who have previously worked for us if local resources are inadequate. Depending on the size of the project SDR may subcontract up to *sixty percent* of the debris operations.

***Our highest priority is to provide the necessary resources for your entity's full physical and economic recovery.***

SDR will enlist the services of subcontractors that have been carefully vetted. SDR subcontractors:

- ✓ Meet federal and contract standards of safety
- ✓ Are experience and highly skilled
- ✓ Have all necessary liability and workers compensation insurances
- ✓ Adhere to our strict safety and drug-free work zone policies

SDR contractors are our responsibility. All management, bonding, funding, safety compliance, and documentation of subcontractors are handled by SDR's administrative staff. We utilize a comprehensive subcontractor agreement, which must be signed and on file in our office before any subcontractor begins operations on a debris removal project. That mutual agreement subordinates the subcontractor to the entity's contract with SDR.

### **MBE | WBE | DBE | Local Participation**

While we have a large fleet of debris removal equipment, we strive to use local, minority businesses, women's business enterprises, and labor surplus area firms are used when possible whenever possible. Upon award of a disaster debris removal contract, SDR will advertise locally announcing the opportunity for area contractors to join our efforts as a viable subcontractor. Respondents then begin SDR's vetting and training process.

SDR takes all necessary affirmative steps to assure that minority businesses, women's business enterprises, and labor surplus area firms are used when possible.

- 1) Placing qualified small and minority businesses and women's business enterprises on solicitation lists.
- 2) Assuring that small and minority businesses, and women's business enterprises are solicited whenever they are potential sources.
- 3) Dividing total requirements, when economically feasible, into smaller tasks or quantities to permit maximum participation by small and minority businesses, and women's business enterprises.
- 4) Establishing delivery schedules, where the requirement permits, which encourage participation by small and minority businesses, and women's business enterprises.



- 5) Using the services and assistance, as appropriate, of such organizations as the Small Business Administration and the Minority Business Development Agency of the Department of Commerce; and
- 6) Requiring the prime contractor, if subcontracts are to be let, to take the affirmative steps listed in paragraphs (1) through (5) of this section.

The involvement of the entire community is crucial to the full economic and social recovery from a disaster situation. To the that end, we encourage all subcontractors in our employ to patronize and support other local businesses to further strengthen and revitalize the area throughout recovery operations.

Your satisfaction with SDR depends largely upon our subcontractors' performance. To ensure efficient and seamless operations, SDR provides:

- ✓ Quality control
- ✓ Teaming efforts with the monitoring firm
- ✓ Clear and frequent communication to ensure satisfactory outcomes

Subcontractor List:

1	Company Name	<i>Pride Contracting Inc</i>
	Business Type	<i>W/S/DBE</i>
	Address:	<i>12603 Camp Charles Rd. Bailey, NC 27807</i>
	Contract person	<i>Jamey Byrd</i>
	Phone	<i>252-245-0936</i>
	Email:	<a href="mailto:jamey@prideinc.net">jamey@prideinc.net</a>
	Type of work:	<i>Loading &amp; Hauling</i>
2	Company Name	<i>Florida Preferred Group</i>
	Business Type	<i>DBE WBE</i>
	Address:	<i>3806 SW 148th Ave, Miami, FL 33132</i>
	Contract person	<i>Jennifer Oves / President</i>
	Phone	<i>786.643.6853</i>
	Email:	<a href="mailto:info@floridapreferredgroup.com">info@floridapreferredgroup.com</a>
	Type of work:	<i>Debris Removal, Loading &amp; Hauling</i>



## TAB F – LICENSES

**TRAINING AND CERTIFICATIONS HELD BY MANAGEMENT TEAM**

**Summary**

<b>Professional Engineer –</b>	Alvie McClaran
<b>ISA Certified Arborist –</b>	Sonny Sims
<b>Certified Emergency Manager –</b>	Randy Thompson, Roger Dail, Ron Campbell
<b>Licensed Landfill Operator (GA) –</b>	Chris Johnson
<b>NPDES Certifications –</b>	Sonny Sims, Chris Johnson, Chip Patterson
<b>MOT for Supervisors (ASHTO) –</b>	Chip Patterson, Sonny Sims, Chris Johnson, Randy Thompson
<b>USACE Contractor Quality Control –</b>	Chip Patterson
<b>Quality and Safety Manager –</b>	John Ward

**Al McClaran (CEO)**

IS-1	Emergency Manager: An Orientation to the Position
IS-5.a	An Introduction to Hazardous Materials
IS-7	A Citizen’s Guide to Disaster Assistance
IS-10.a	Animals in Disaster: Awareness and Preparedness
IS-15.b	Special Events Contingency Planning for Public Safety Agencies
IS-22	Are You Ready? An In-depth Guide to Citizen Preparedness
IS-26	Guide to Points of Distribution
IS-33.12	FEMA Initial Ethics Orientation
IS-35.12	FEMA Safety Orientation
IS-55	Household hazardous Materials-A Guide for Citizens
IS-100.a	Introduction to Incident Command
IS-100.Pwb	Introduction to the Incident Command System for Public Works
IS-208.a	State Disaster Management
IS-230.a	Fundamentals of Emergency Management
IS-235.b	Emergency Planning
IS-240	Leadership and Influence
IS-241.a	Decision Making and Problem Solving
IS-242.a	Effective Communication
IS-253	Coordinating Environmental and Historic Preservation Compliance
IS-271	Anticipating Hazardous Weather and Community Risk
IS-293	Mission Assignment
IS-324	Community Hurricane Preparedness
IS-340	Hazardous Materials Prevention
IS-403	Introduction to Individual Assistance
IS-630	Introduction to the Public Assistance Process
IS-632	Introduction to Debris Operations
IS-634	Introduction to FEMA’s Public Assistance
IS-650.a	Building Partnerships with Tribal Governments
IS-700.a	National Incident Management System (NIMS), An Introduction
IS-800.b	National Response Framework, An Introduction
IS-801	Emergency Support Functions (ESF) #1- Transportation
IS-802	ESF #2 – Communications
IS-803	ESF #3 – Public Works and Engineering
IS-804	ESF #4 – Firefighting
IS-805	ESF #5 – Emergency Management
IS-806	ESF #6 – Mass Care, Emergency Assistance, Housing, and Human Services

## TRAINING AND CERTIFICATIONS HELD BY MANAGEMENT TEAM

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IS-807	ESF #7 – Logistics Management and Resource Support Annex
IS-808	ESF #8 – Public Health and Medical Services
IS-809	ESF #9 – Search and Rescue
IS-810	ESF #10 – Oil and Hazardous Materials Response Annex
IS-811	ESF #11 – Agriculture and Natural Resources Annex
IS-812	ESF #12 – Energy
IS-813	ESF #13 – Public Safety and Security Annex
IS-814	ESF #14 – Long Term Community Recovery
IS-820	Introduction to NRF Support Annexes
EM16	Debris Management (G202 12.0 Credit Hours)

### **Chip Patterson (Vice President of Operations)**

Certified Emergency Manager (CEM) 2012-2017

USACE Contractor Quality Control

OSHA 30-hour Safety

OSHA HAZWOPER

ASHTO - Maintenance of Traffic for Supervisors

ICS – 100, 200, 300, 400

G-449 (FL) – ICS Curricula TtT

NIMS/ICS Instructor

Florida Professional Emergency Management (2001-2006)

IS 700.a - National Incident Management System (NIMS), An Introduction

IS630 - Introduction to the Public Assistance Process

IS631 - Public Assistance I & II

IS632 - Debris Operations in FEMA's PA Program

FEMA Instructor – Emergency Operations Center

FEMA Exercise Design Control Evaluate Certified

FEMA Integrated Emergency Management Course

Navy Postgraduate School Center for Homeland Defense and Security Mobile Executive Training SME 2006-2021

University of North Carolina, Gilling's School of Public Health, Emergency Preparedness Certificate, Adjunct Instructor 2006-present

Flagler College, Public Administration Program, Adjunct Professor, (Emergency Management; Fiscal Administration; Intergovernmental Relations) 2012-2017

North Carolina SERT Emergency Operations Chief; 1990-1993

Florida SERT Comprehensive Emergency Management Plan (CEMP) Administrator; 1993-1995

Florida SERT Emergency Operations Chief; 1993-1995

Florida SERT Hurricane Katrina Incident Management Team Lead (Harrison County, MS)

Florida SERT Hurricane Wilma Incident Management Team Lead (Lee County, FL)

Florida County (Duval) Emergency Management Director; 1996-2006

Florida's Emergency Manager of the Year - 2005

Florida Governor's Hurricane Conference 2018; Lead Trainer; "Evaluating Debris Management and Monitoring RFPs"

National Hurricane Conference; Response Planning Subcommittee; 2008-present.

US Army Emergency Operations Center Training Development Team; 2014-2016

US Army Emergency Operations Center Training Cadre; 2014-2019

Emergency Management Accreditation Program (EMAP); Standards Subcommittee; 2015-2018

**John Ward (Quality Assurance Director)**

Florida Professional Emergency Manager (FPEM) -- Certified 2010 to current  
 Federal Emergency Management Agency (FEMA) -- Advanced Professional Series (APS)  
 Division of Emergency Management (DEM):

- All-Hazards Incident Management Team (IMT) Certification
- Planning Section Chief Certification and Instructor
- Public Information Officer Certification

National Wildfire Coordinating Group (NWCG)

- All-Hazards Incident Management Team (IMT) Certification
- Planning Section Chief Certification and Instructor
- Public Information Officer Certification

Various Training:

- Government Management
- Disaster Management and Response
- Federal Recovery and Budget Processes
- Government Resiliency Leadership and Partnership Building
- Multiple FEMA independent study certifications

ICS Train-the-Trainer (Instructor)

IS-100.c Introduction to the Incident Command System  
 IS-200.c Basic Incident Command System for Initial Response  
 ICS-300 Intermediate ICS for Expanding Incidents O0465  
 ICS-400 Advanced Incident Command System  
 IS-700.b Introduction to the National Incident Management System (NIMS)  
 IS-701.a NIMS Multiagency Coordination System (MACS)  
 IS-702.a NIMS Public Information Systems  
 IS-800.c National Response Framework, An Introduction  
 Multiple Local, State and Federal IMT deployments, managing Federally Declared disasters

**Randy Thompson (Government Affairs)**

NC-1002.2 NCEMA Spring Conference  
 IS-00394.A Protecting Your Home or Small Business from Disaster  
 IS-00453 Introduction to Homeland Security Planning  
 IS-00230.c Fundamentals of Emergency Management  
 G-146 HSEEP - Homeland Security Exercise and Evaluation Program  
 IS-00548 Continuity of Operations (COOP) Manager  
 IS-00026 Guide to Points of Distribution  
 G-386 Mass Fatalities Incident Response  
 G191 ICS/EOC Interface  
 G-271 Hazardous Weather and Flooding Preparedness  
 G-400 ICS-400 - Advanced Incident Command System Command and General Staff - Complex Incidents  
 G-300 ICS-300 - Intermediate Incident Command System for Expanding Incidents  
 NC771 Brunswick WMD Training Exc  
 NC815.1 Incident Command System 200 TTT  
 NC714 WMD Radiological/Nuclear Awareness TTT  
 NC290 Basic Public Information Officers (PIO)  
 NC-999.3 Damage Assessment  
 G-288 Local Volunteer and Donations Management  
 NC654 Capstone Seminar  
 G280 Public Policy in Emergency Mgmt  
 G244 Developing Volunteer Resources

## TRAINING AND CERTIFICATIONS HELD BY MANAGEMENT TEAM

G652	Managing the Search Operation
G241.1	Basic Skills/Decision Making & Problem
G240.1	Basic Skills/Leadership & Influence
G-385	Disaster Response and Recovery Operations
G320	Fundamental Course for Radiological Monitor
G330	Refresher Course for Radiological Monitors
NC-601	Public Officials Conference (POC)
G326	Fundamental Course for Rad Response Teams
G305.7	Overview of the Incident Command System
NC-601	Public Officials Conference (POC)
G326	Fundamental Course for Rad Response Teams
G652	Managing the Search Operation
G-130	Exercise Evaluation
G120	Exercise Design Course
G242	Basic Skills/Effective Communications
G243	Basic Skills/Creative Financing
NC-999.3a	Damage Assessment
G230	Introduction to Emergency Mgmt
G-386	Mass Fatalities Incident Response
G346	Hospital Emergency Dept Mgmt of Rad Accident
G652	Managing the Search Operation
G235	Emergency Planning Course
G305.8	Hazmat Workshop for EMS Providers
G605	Family Preparedness
G651	Managing Emergency Operations
G650	New Coord/sec Workshop
G340	Radiological Monitor Instructor Course
G323	Fundamental Crs for Radiological Officer
G801	Hazmat 1st Responder
ASHTO	Maintenance of Traffic for Supervisors

### **John (Sonny) Sims (Senior Project Manager)**

ISA Board Certified Master Arborist  
 IS -- 00632.a Introduction to Debris Operations  
 IS – 00633 Debris Management Plan Development  
 IS – 00100.PWc Introduction to Incident Command System, ICS-100  
 IS – 00253.a Overview of FEMA Environmental and Historic Preservation Review  
 Responsibilities  
 Landfills and Land Application Sites 2020  
 HAZWOPER 40 HR  
 AT-TC3TS010-15-T1 - Maintenance of Traffic for Supervisors

### **Roger Dail (Project Manager)**

IS-35.22 FEMA Safety Orientation 2022  
 ICS 300 Incident Command System  
 ICS 400 Advanced Incident Command System  
 ICS 402 Incident Command System for Executives / Senior officials  
 IS - 700 NIMS  
 IS – 01009 Conditions of the Public Assistance Grant  
 IS – 00632.a Introduction to Debris Operations  
 IS – 00633 Debris Management Plan Development  
 IS – 01000 Public Assistance Program and Eligibility

## TRAINING AND CERTIFICATIONS HELD BY MANAGEMENT TEAM

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IS – 01001      The Public Assistance Delivery Model Orientation  
Hazardous Waste Site workers - 40 hours  
Hazardous Materials Incidents - 40 hours  
Chemistry of Hazardous Materials

### **Christopher Johnson (Project Manager)**

IS-000.35.20    FEMA Safety Orientation 2020  
IS-00632.a      Introduction to Debris Operations  
IS-00633        Debris Management Plan Development  
IS-00037.20    Managerial Safety and Health

#### Various Training:

Management Training Level I, II, III  
Basic Woodlands Operations  
Survival Spanish for Public Safety Officers  
Hazardous Materials Contingency Planning  
Hazardous Weather and Flooding Preparedness

### **William (Bill) McClellan (Project Manager)**

IS-01000        Public Assistance Program and Eligibility  
IS-00633        Fundamentals of Emergency Management  
IS-00632.a      Introduction to Debris Operations

### **Jon Jezowski (Controller)**

IS – 633         Debris Management Plan Development  
IS – 00632.A    Introduction to Debris Operations



# *State of Florida*

## *Department of State*

I certify from the records of this office that SOUTHERN DISASTER RECOVERY, LLC is a South Carolina limited liability company authorized to transact business in the State of Florida, qualified on May 30, 2017.

The document number of this limited liability company is M17000004656.

I further certify that said limited liability company has paid all fees due this office through December 31, 2024, that its most recent annual report was filed on February 2, 2024, and that its status is active.

I further certify that said limited liability company has not filed a Certificate of Withdrawal.

*Given under my hand and the  
Great Seal of the State of Florida  
at Tallahassee, the Capital, this  
the Twenty-ninth day of February,  
2024*



A handwritten signature in black ink, appearing to be "W. J. Scott", written over a horizontal line.

*Secretary of State*

**Tracking Number: 7982981207CU**

**To authenticate this certificate, visit the following site, enter this number, and then follow the instructions displayed.**

**<https://services.sunbiz.org/Filings/CertificateOfStatus/CertificateAuthentication>**



[Department of State](#) / [Division of Corporations](#) / [Search Records](#) / [Search by Entity Name](#) /

## Detail by Entity Name

Foreign Limited Liability Company  
SOUTHERN DISASTER RECOVERY, LLC

### Filing Information

<b>Document Number</b>	M17000004656
<b>FEI/EIN Number</b>	45-5312400
<b>Date Filed</b>	05/30/2017
<b>State</b>	SC
<b>Status</b>	ACTIVE
<b>Last Event</b>	LC STMNT OF RA/RO CHG
<b>Event Date Filed</b>	06/28/2020
<b>Event Effective Date</b>	NONE

### Principal Address

93 Sonia Drive  
Greer, SC 29650

Changed: 03/28/2024

### Mailing Address

93 Sonia Drive  
Greer, SC 29650

Changed: 03/28/2024

### Registered Agent Name & Address

REGISTERED AGENTS INC.  
7901 4TH ST N  
STE 300  
ST PETERSBURG, FL 33702

Name Changed: 06/28/2020

Address Changed: 07/28/2020

### Authorized Person(s) Detail

#### **Name & Address**

Title MBR

MCCLARAN, AL  
1314 Jonesville Rd  
SIMPSONVILLE, SC 29681

**Annual Reports**

<b>Report Year</b>	<b>Filed Date</b>
2023	01/18/2023
2023	08/01/2023
2024	02/02/2024

**Document Images**

<a href="#">02/02/2024 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">08/01/2023 -- AMENDED ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">01/18/2023 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">01/31/2022 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">02/02/2021 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">06/28/2020 -- CORLCRACHG</a>	<a href="#">View image in PDF format</a>
<a href="#">02/25/2020 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">02/26/2019 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">05/21/2018 -- CORLCRACHG</a>	<a href="#">View image in PDF format</a>
<a href="#">03/05/2018 -- ANNUAL REPORT</a>	<a href="#">View image in PDF format</a>
<a href="#">05/30/2017 -- Foreign Limited</a>	<a href="#">View image in PDF format</a>



## TAB G – INSURANCE





## TAB H – REQUIRED DOCUMENTS

## Section 8 – Required Forms

### PROPOSAL SUBMITTAL CHECKLIST

- Program Standards and Requirements Statement
- Financial Statement
- Proposer's Information Sheet
- No Response Form
- Contact for Contract Administration Form
- Proposer's Certification
- Addendum Acknowledgement
- Drug-Free Workplace Certificate
- Sworn Statement Pursuant to Section 287.133 (3)(a) F.S. in Public Entity Crimes
- Affidavit of Non-Collusion
- ADA Nondiscrimination Statement
- No Lobbying Affidavit
- Vendor Certification Regarding Scrutinized Companies Lists
- Certification for Contracts, Grants, Loans, and Cooperative Agreements
- E-Verify Compliance Form
- Professional References
- MWBE Participation Statement
- Vendor Information
- W-9 Form
- Unit Cost Fee Rate Schedule

Submission of one (1) original marked "ORIGINAL", five (5) identical paper copies, and one (1) electronic copy in pdf format on a USB drive labeled with the company name and RFP number in conformance with the detailed submittal instructions. FAILURE TO PROVIDE ALL INFORMATION listed on each form may result in the rejection of your proposal, or a reduction in evaluation points. FAILURE TO PROVIDE AN UNLOCKED ACCESSIBLE ELECTRONIC COPY OF YOUR RESPONSE shall result in the rejection of your proposal.

BY:

Bidder

  
\_\_\_\_\_  
(Authorized Signature)

07/31/2024  
\_\_\_\_\_  
(Date)

AI McClaran

\_\_\_\_\_  
(Print Name)

***This document must be completed and returned with your Submittal***



Information Sheet
For Transactions and Conveyances
Corporate Identification

The Following information will be provided to the Franklin County Legal Services for incorporation in legal documents. It is; therefore, vital all information is accurate and complete. Please be certain all spelling, capitalization, etc. is exactly as registered with the State and Federal Government.

Is this a Florida Corporation: YES (Circle One) or NO

If not a Florida Corporation, In what State was it created? South Carolina
Name as spelled in that State. Southern Disaster Recovery, LLC

What kind of Corporation is it? For Profit or Not for Profit

Is it in good Standing? YES or NO

Authorized to transact business in Florida? YES or NO

State of Florida, Department of State, Certificate of Authority Document No: M17000004656

Does it use a registered fictitious name? YES or NO

Name of Officers: President, Vice President, Director, Other, Secretary, Treasurer, Director, Other

Name of Corporation (As used in Florida): Southern Disaster Recovery, LLC
(Spelled exactly as it is registered with the State or Federal Government)

Corporate Address: Post Office Box, City, State, Zip, Street Address: 93 Sonia Drive, City, State, Zip: Greer, SC 29650

(Please provide Post Office Box and Street Address for mail and/or express delivery; also, for recorded instruments involving land)

Federal Identification Number: 45-5312400
(For all instruments to be recorded, taxpayer's identification is needed)

Name of Individual who will sign the instrument on behalf of the Company: Al McClaran

(Upon Certification of Award, the President or Vice-President shall sign Contract. Any other officer shall have permission to sign via a resolution approved by the Board of Directors on behalf of the company. The awarded contractor shall submit a copy of the resolution together with the executed contract to the Contact listed in Section 3.1.)

Title of the individual named above who will sign on behalf of the Company: CEO





### CONTACT FOR CONTRACT ADMINISTRATION

Designate one person authorized to conduct contract Administration.

NAME: Al McClaran

TITLE: CEO

COMPANY NAME: Southern Disaster Recovery, LLC

ADDRESS: 93 Sonia Drive


CITY: Greer

STATE: South Carolina ZIP: 29650

TELEPHONE NUMBER: 864-469-9776

FAX NUMBER: 864-469-9642

EMAIL: al@gosdr.com

SIGNATURE: 

**Attachment 'F'**

**PROPOSER'S CERTIFICATION**

I have carefully examined the Request for Proposals, Instructions to Proposers, General and/or Special Conditions, Specifications, RFP Proposal, and any other documents accompanying or made a part of this invitation.

I hereby propose to furnish the goods or services specified in the Request for Proposal at the prices or rates as finally negotiated. I agree that my proposal will remain firm for a period of up to ninety (90) days to allow the Entities adequate time to evaluate the proposal. Furthermore, I agree to abide by all conditions of the proposal.

I certify that all information contained in this RFP is truthful to the best of my knowledge and belief. I further certify that I am a duly authorized to submit this RFP on behalf of the Proposer / Contractor as its act and deed and that the Proposer / Contractor is ready, willing, and able to perform if awarded the contract.

I further certify that this RFP is made without prior understanding, Contract, connection, discussion, or collusion with any person, firm or corporation submitting a RFP for the same product or service; no officer, employee or agent of the Entities Board of Entities Commissioners or of any other proposer interested in said RFP; and that the undersigned executed this Proposer's Certification with full knowledge and understanding of the matters therein contained and was duly authorized to do so.

I further certify that having read and examined the specifications and documents for the designated services and understanding the general conditions for contract under which services will be performed, does hereby propose to furnish all labor, equipment, and material to provide the services set forth in the RFP.

I hereby declare that the following listing states any clarifications, all variations from and exceptions to the requirements of the specifications and documents. The undersigned further declares that the "work" will be performed in strict accordance with such requirements and understands that any exceptions to the requirements of the specifications and documents shall render the proposal non-responsive.

**NO EXCEPTIONS ALLOWED AFTER THE RFP IS SUBMITTED:**

Please check one:  I take NO exceptions.  Exceptions:

Southern Disaster Recovery, LLC

NAME OF BUSINESS

93 Sonia Drive

MAILING ADDRESS

*Al McClaran*

AUTHORIZED SIGNATURE

Greer, SC 29650

CITY, STATE & ZIP CODE

Al McClaran / CEO

NAME, TITLE, TYPED

864-469-9776

864-469-9642

TELEPHONE NUMBER / FAX NUMBER

45-5312400

FEDERAL IDENTIFICATION #

al@gosdr.com

E-MAIL ADDRESS

STATE OF ~~FLORIDA~~ South Carolina  
COUNTY OF Greenville

The foregoing instrument was acknowledged before me this 31 day of July, 2024 by Al McClaran who is personally known to me or who has produced as identification and who did take an oath.

My Commission Expires



*Teresak Smith*

Notary Public

Name typed, printed or stamped

Teresak Smith

My Commission Expires: 9/22/32

**Attachment 'F'**

**ADDENDUM ACKNOWLEDGEMENT**

I have carefully examined this Request for Proposal (RFP) which includes scope, requirements for submission, general information and the evaluation and award process.

I acknowledge receipt and incorporation of the following addenda, and the cost, if any, of such revisions has been included in the price of the proposal.

Addendum # _____	Date: _____	Addendum # _____	Date: _____
Addendum # _____	Date: _____	Addendum # _____	Date: _____

*AMcC*  
(Authorized Signature)

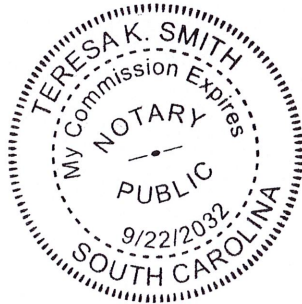
07/31/2024  
(Date)

Al McClaran  
(Print Name)

STATE OF ~~FLORIDA~~ South Carolina  
COUNTY OF Greenville

The foregoing instrument was acknowledged before me this 31 day of July, 2024 by Al McClaran who is personally known to me or who has produced as identification and who did take an oath.

My Commission Expires:



*Teresa K Smith*  
Notary Public

Attachment 'F'

**BUSINESS ENTITY AFFIDAVIT  
(VENDOR/BIDDER DISCLOSURE)**

I, Al McClaran, being first duly sworn state:

The full legal name and business address of the person(s) or entity contracting or transacting business with Franklin County, FL ("County") are (Post Office addresses are not acceptable), as follows:

45-5312400

Federal Employer Identification Number (If none, Social Security Number)

Southern Disaster Recovery, LLC

Name of Entity, Individual, Partners or Corporation

93 Sonia Drive

Greer

SC

29650

Street Address Suite

City

State

Zip Code

**OWNERSHIP DISCLOSURE AFFIDAVIT**

- 1. If the contact or business transaction is with a corporation, the full legal name and business address shall be provided for each officer and director and each stockholder who holds directly or indirectly five percent (5%) or more of the corporation's stock. If the contract or business transaction is with a trust, the full legal name and address shall be provided for each trustee and each beneficiary. All such names and addresses are (Post Office addresses are not acceptable), as follows:

Full Legal Name	Address	Ownership
<u>Al McClaran</u>	<u>1314 Jonesville Rd. Simpsonville, SC 29681</u>	<u>75</u> %
<u>Brad Dawkins</u>	<u>5950 Old Rangeline Road, Theodore, AL 36582</u>	<u>25</u> %
		%

- 2. The full legal names and business address of any other individual (other than subcontractors, materialmen, suppliers, laborers, or lenders) who have, or will have, any interest (legal equitable, beneficial or otherwise) in the contract or business transaction with the County are (Post Office addresses are not acceptable), as follows:

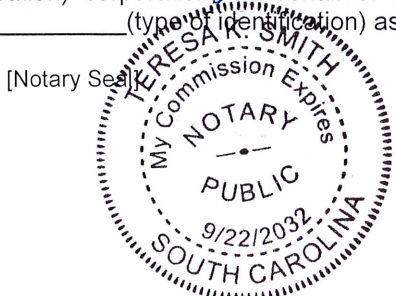
N/A

ACMcC  
Signature of Affiant

07/31/2024  
Date

STATE OF South Carolina  
COUNTY OF Greenville

The foregoing instrument was acknowledged before me by means of  physical presence or  online notarization, this 7/31/24 (date) by Al McClaran (name of officer or agent, title of officer or agent) of Southern Disaster Recovery (name of corporation acknowledging), a South Carolina (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced \_\_\_\_\_ (type of identification) as identification.



Teresa K Smith  
Notary Public  
Teresa K Smith  
Name typed, printed or stamped  
My Commission Expires: 9/22/32

Attachment 'F'

FRANKLIN COUNTY
DRUG-FREE WORKPLACE COMPLIANCE FORM

Preference shall be given to businesses with drug-free workplace programs. Whenever two or more bids, which are equal with respect to price, quality, and service, are received by the State or by any political subdivision for the procurement of commodities or contractual services, a bid received from a business that certifies that it has implemented a drug-free workplace program shall be given preference in the award process.

(The undersigned vendor in accordance with Florida Statute 287.087 hereby certifies that Southern Disaster Recovery, LLC does):
(Name of Business)

- 1. Publish a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession, or use of a controlled substance is prohibited in the workplace and specifying the actions that will be taken against employees for violations of such prohibition.
2. Inform employees about the dangers of drug abuse in the workplace, the business's policy of maintaining a drug-free workplace, any available drug counseling rehabilitation, and employee assistance programs, and the penalties that may be imposed upon employees for drug abuse violations.
3. Give each employee engaged in providing the commodities or contractual services that are under bid a copy of the statement specified in Subsection 1.
4. In the statement specified in Subsection 1, notify the employees that, as a condition of working on the commodities or contractual services that are under bid, the employee will abide by the terms of the statement and will notify the employer of any conviction of, or plea of guilty or nolo contendere to, any violation of Chapter 1893 or of any controlled substance law of the United States or any state, for a violation occurring in the workplace no later than five (5) days after such conviction.
5. Impose a sanction on, or require the satisfactory participation in a drug abuse assistance or rehabilitation program if such is available in the employee's community, by any employee who is so convicted.
6. Make a good faith effort to continue to maintain a drug-free workplace through implementation of this section.

As the person authorized to sign the statement, I certify that this form complies fully with the above requirements.

Vendor's Signature: [Signature] Date 07/31/2024

Print or Type Name/Title Al McClaran / CEO

STATE OF South Carolina
COUNTY OF Greenville

The foregoing instrument was acknowledged before me by means of [X] physical presence or [ ] online notarization, this 7/31/24 (date) by Al McClaran (name of officer or agent, title of officer or agent) of Southern Disaster Recovery (name of corporation acknowledging), a South Carolina (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced (type of identification) as identification.



[Signature]
Notary Public
Teresa K Smith
Name typed, printed or stamped
My Commission Expires: 9/22/32

Attachment 'F'

SWORN STATEMENT PURSUANT TO SECTION 287.133 (3) (a),  
FLORIDA STATUTES, ON PUBLIC ENTITY CRIMES

THIS FORM MUST BE SIGNED AND SWORN TO IN THE  
PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICIAL  
AUTHORIZED TO ADMINISTER OATHS

1. This sworn statement is submitted to FRANKLIN COUNTY, FLORIDA by:

Al McClaran, CEO  
*(print individual's name and title)*  
for: Southern Disaster Recovery, LLC  
*(print name of entity submitting sworn statement)*

whose business address is: 93 Sonia Drive, Greer SC 26950

and (if applicable) its Federal Employer Identification Number (FEIN) is: 45-5312400  
*(If the entity has no FEIN, include the Social Security Number of the individual signing this sworn statement:  
\_\_\_\_ - \_\_\_\_ - \_\_\_\_).*

2. I understand that a "public entity crime" as defined in Paragraph 287.133 (1)(g), Florida Statutes, means a violation of any state or federal law by a person with respect to and directly related to the transaction of business with any public entity or with an agency or political subdivision of any other state or of the United States, including but not limited to, any bid or contract for goods or services to be provided to any public entity or an agency or political subdivision of any other state or of the United States and involving antitrust, fraud, theft, bribery, collusion, racketeering, conspiracy, or material misrepresentations.
3. I understand that "convicted" or "conviction" as defined in Paragraph 287.133 (1)(b), Florida Statutes, means a finding of guilt or a conviction of a public entity crime, with or without an adjudication of guilt, in any federal or state trial court of record relating to charges brought by indictment or information after July 1, 1989, as a result of a jury verdict, non-jury trial, or entry of a plea of guilty or non contendere.
4. I understand that an "affiliate" as defined in Paragraph 287.133(1)(a), Florida Statutes, means:
- a.) A predecessor or successor of a person convicted of a public entity crime; or
  - b.) An entity under the control of any natural person who is active in the management of the entity and who has been convicted of a public entity crime. The term "affiliate" includes those officers, directors, executives, partners, shareholders, employees, members, and agents who are active in the management of an affiliate. The ownership by one person of shares constituting a controlling interest in another person, or a pooling of equipment or income among persons when not for fair market value under an arm's length agreement, shall be a prima facie case that one person controls another person. A person who knowingly enters into a joint venture with a person who has been convicted of a public entity crime in Florida during the preceding 36 months shall be considered an affiliate.
5. I understand that a "person" as defined in Paragraph 287.133(1)(e), Florida Statutes, means any natural person or entity organized under the laws of any state or of the United States with legal power to enter into a binding contract and which bids or applies to bid on contracts for the provision of goods or services let by a public entity, or which otherwise transacts or applies to transact business with a public entity. The term "person" includes those officers, directors, executives, and partners. Shareholders, employees, members, and agents who are active in management of an entity.
6. Based on information and belief, the statement, which I have marked below, is true in relations to the entity submitting this sworn statement. (Indicate which statement applies).
- Neither the entity submitting this sworn statement, nor any of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, nor any

affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.

- The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989.
- The entity submitting this sworn statement, or one or more of its officers, directors, executives, partners, shareholders, employees, members, or agents who are active in the management of the entity, or an affiliate of the entity has been charged with and convicted of a public entity crime subsequent to July 1, 1989. However, there has been a subsequent proceeding before a Hearing Officer of the State of Florida, Division of Administrative Hearings and the final Order entered by the Hearing Officer determined that it was not in the public interest to place the entity submitting this sworn statement on the convicted vendor list (attach a copy of the final order).

**I UNDERSTAND THAT THE SUBMISSION OF THIS FORM TO THE CONTRACTING OFFICER FOR THE PUBLIC ENTITY IDENTIFIED IN PARAGRAPH 1 ABOVE IS FOR THAT PUBLIC ENTITY ONLY AND THAT THIS FORM IS VALID THROUGH DECEMBER 31 OF THE CALENDAR YEAR IN WHICH IT IS FILED. I ALSO UNDERSTAND THAT I AM REQUIRED TO INFORM THE PUBLIC ENTITY PRIOR TO ENTERING INTO A CONTRACT IN EXCESS OF THE THRESHOLD AMOUNT PROVIDED IN SECTION 287.017, FLORIDA STATUTES FOR CATEGORY TWO OF ANY CHANGE IN THE INFORMATION CONTAINED IN THIS FORM.**

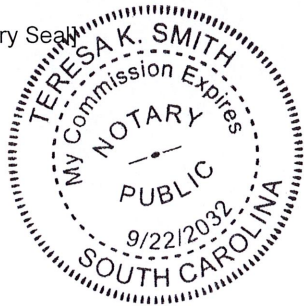
ACM.C

Signature

STATE OF South Carolina  
COUNTY OF Greenville

The foregoing instrument was acknowledged before me by means of  physical presence or  online notarization, this 7/3/24 (date) by ~~Al McClaran~~ Al McClaran (name of officer or agent, title of officer or agent) of Southern Disaster Recovery (name of corporation acknowledging), a South Carolina (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced \_\_\_\_\_ (type of identification) as identification.

[Notary Seal]



Teresa K Smith  
Notary Public  
Teresa K Smith  
Name typed, printed or stamped  
My Commission Expires: 9/22/32

Attachment 'F'

AFFIDAVIT OF NON-COLLUSION AND OF NON-INTEREST OF ENTITY'S EMPLOYEES

Southern Disaster Recovery, LLC, Al McClaran, CEO, \* being first duly sworn, deposes and says that he/she is the Offeror in the above proposal, that the only person or persons interested in said proposal are named therein; that no officer, employee or agent of the Entities Board of Entities Commissioners or of any other Offeror is interested in said proposal; and that affiant makes the above proposal with no past or present collusion with any other person, firm or corporation.

ACM.C

Authorized Signature

07/31/2024

Date

Al McClaran

(Print Name)

South Carolina  
STATE OF ~~FLORIDA~~  
COUNTY OF Greenville

The foregoing instrument was acknowledged before me this 31 day of July, 2024 by Al McClaran, who is personally known to me or who has produced as identification and who did take an oath.

My Commission Expires



Theresa K Smith

Notary Public

\*NOTICE: State name of Offeror followed by name of authorized individual (and title) that is signing as Affiant. If Offeror is an individual, state name of Offeror only.



Attachment 'F'

**AMERICANS WITH DISABILITIES ACT (ADA)  
DISABILITY NONDISCRIMINATION STATEMENT**

**THIS FORM MUST BE SIGNED AND SWORN TO IN THE  
PRESENCE OF A NOTARY PUBLIC OR OTHER OFFICIAL  
AUTHORIZED TO ADMINISTER OATHS**

This sworn statement is submitted to FRANKLIN COUNTY, FLORIDA by:

Al McClaran / CEO

(print individual's name and title)

for: Southern Disaster Recovery, LLC

(print name of entity submitting sworn statement)

whose business address is: 93 Sonia Drive, Greer SC 29650

and (if applicable) its Federal Employer Identification Number (FEIN) is: 45-5312400

(If the entity has no FEIN, include Social Security Number of the individual signing this sworn statement:

\_\_\_\_\_ - \_\_\_\_\_ - \_\_\_\_\_.)

I, being duly first sworn state:

That the above named firm, corporation or organization is in compliance with and agreed to continue to comply with, and assure that any subcontractor, or third party contractor under this project complies with all applicable requirements of the laws listed below including, but not limited to, those provision pertaining to employment, provision of programs and services, transportation, communications, access to facilities, renovations, and new construction.

The Americans with Disabilities Act of 1990 (ADA), Pub. L. 101-336, 104 Stat327, 42USC1210112213 and 47 USC Sections 225 and 661 including Title I, Employment; Title II, Public Services; Title III, Public Accommodations and Services Operated by Private entities; Title IV, Telecommunications; and Title V, Miscellaneous Provisions.

The Florida Americans with Disabilities Accessibility Implementation Act of 1993, Section 553.501-553.513, Florida Statutes:

The Rehabilitation Act of 1973, 229 USC Section 794;

The Federal Transit Act, as amended 49 USC Section 1612;

The Fair Housing Act as amended 42USC Section 3601-3631.

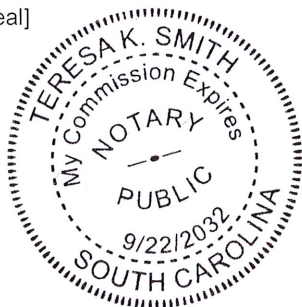
Al McClaran

Signature

STATE OF South Carolina  
COUNTY OF Greenville

The foregoing instrument was acknowledged before me by means of  physical presence or  online notarization, this 7/31/24 (date) by Al McClaran (name of officer or agent, title of officer or agent) of Southern Disaster Recovery (name of corporation acknowledging), a South Carolina (state or place of incorporation) corporation) on behalf of the corporation. He/she is personally known to me or has produced \_\_\_\_\_ (type of identification) as identification.

[Notary Seal]



Teresa K Smith

Notary Public

Teresa K Smith

Name typed, printed or stamped

My Commission Expires: 9/22/32

NO LOBBYING AFFIDAVIT

STATE OF ~~FLORIDA~~ South Carolina  
COUNTY OF Greenville

This 31st day of July, 20 24,  
Al McClaran

being first duly sworn, deposes and says that he/she is the authorized representative of \_\_\_\_\_

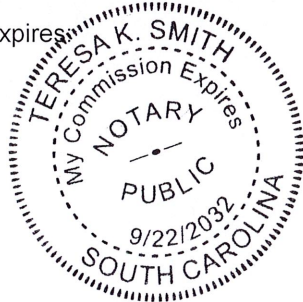
Southern Disaster Recovery, LLC (Name of contractor, firm or individual), maker of the attached submittal made in response to a request for bid, proposals, qualifications and/or any other solicitation released by Franklin County, FL, and swears that the bidder and any of its agents agrees to abide by the County's no lobbying restrictions in regard to this solicitation.

ACM=C  
Affiant

Al McClaran, CEO  
Print / Type Name & Title

The foregoing instrument was acknowledged before me by means of  physical presence or  online notarization, this 7/31/24 (date) by Al McClaran (name of officer or agent, title of officer or agent) of Southern Disaster Recovery (name of corporation acknowledging), a South Carolina (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced \_\_\_\_\_ (type of identification) as identification.

My commission expires \_\_\_\_\_



Teresa K Smith  
Notary Signature  
Teresa k Smith

VENDOR CERTIFICATION  
REGARDING SCRUTINIZED  
COMPANIES LISTS

Respondent Vendor Name: Southern Disaster Recovery, LLC

Vendor FEIN: 45-5312400

Vendor's Authorized Representative Name and Title: Al McClaran / CEO

Address: 93 Sonia Drive

City: Greer State: SC Zip: 29650

Phone Number: 864-469-9776

Email Address: al@gosdr.com

Section 287.135, Florida Statutes, prohibits agencies from contracting with companies for goods or services of \$1,000,000 or more, that are on either the Scrutinized Companies with Activities in Sudan List, the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector Lists which are created pursuant to s. 215.473, F.S., or the Scrutinized Companies that Boycott Israel List, created pursuant to s. 215.4725, F.S., or companies that are engaged in a boycott of Israel.

As the person authorized to sign on behalf of Respondent, I hereby certify that the company identified above in the section entitled "Respondent Vendor Name" is not listed on either the Scrutinized Companies with Activities in Sudan List or the Scrutinized Companies with Activities in the Iran Petroleum Energy Sector List, or the Scrutinized Companies that Boycott Israel List. I further certify that the company is not engaged in a boycott of Israel. I understand that pursuant to section 287.135, Florida Statutes, the submission of a false certification may subject company to civil penalties, attorney's fees, and/or costs.

Certified By: Al McClaran

who is authorized to sign on behalf of the above referenced company.

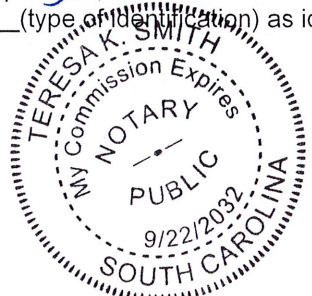
Authorized Signature Print Name and Title: Al McClaran, CEO

Date: 07/31/2024

STATE OF South Carolina  
COUNTY OF Greenville

The foregoing instrument was acknowledged before me by means of  physical presence or  online notarization, this 7/31/24 (date) by Al McClaran (name of officer or agent, title of officer or agent) of Southern Disaster Recovery (name of corporation acknowledging), a South Carolina (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced \_\_\_\_\_ (type of identification) as identification.

[Notary Seal]



Teresa K Smith  
Notary Public  
Teresa K Smith  
Name typed, printed or stamped  
My Commission Expires: 9/22/32

**CERTIFICATION FOR CONTRACTS, GRANTS, LOANS, AND COOPERATIVE AGREEMENTS  
(for agreements exceeding \$100,000)**

The undersigned certifies, to the best of his or her knowledge, that:

1. No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.
2. If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form- LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.
3. The undersigned shall require that the language of this certification be included in the award documents for all sub awards at all tiers (including subcontracts, sub grants, and contracts under grants, loans, and cooperative agreements) and that all sub recipients shall certify and disclose accordingly.

This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by 31, U.S.C. § 1352 (as amended by the Lobbying Disclosure Act of 1995). Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

The undersigned Contractor hereby certifies and attests to the accuracy of each statement of its certification and disclosure, if any. In addition, the Contractor understands and agrees that the provisions of 31 U.S.C. § 3801 *et seq.*, apply to this certification and disclosure, if any.

ACMcC  
AFFIANT

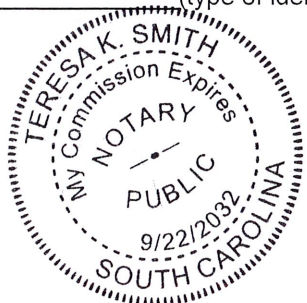
Al McClaran / CEO  
Typed Name of AFFIANT / AFFIANT Title

07/31/2024  
Date

STATE OF South Carolina  
COUNTY OF Greenville

The foregoing instrument was acknowledged before me by means of  physical presence or  online notarization, this 7/31/24 (date) by Al McClaran (name of officer or agent, title of officer or agent) of Southern Disaster Recovery (name of corporation acknowledging), a South Carolina (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced \_\_\_\_\_ (type of identification) as identification.

[Notary Seal]



Teresak K Smith  
Notary Public  
Teresak, Smith  
Name typed, printed or stamped  
My Commission Expires: 9/22/32

E-VERIFY COMPLIANCE FORM

Definitions:

"Contractor" means a person or entity that has entered or is attempting to enter into a contract with a public employer to provide labor, supplies, or services to such employer in exchange for salary, wages, or other remuneration.

"Subcontractor" means a person or entity that provides labor, supplies, or services to or for a contractor or another subcontractor in exchange for salary, wages, or other remuneration.

Effective January 1, 2021, public and private employers, contractors and subcontractors will begin required registration with, and use of the E-verify system in order to verify the work authorization status of all newly hired employees. Vendor/Consultant/Contractor acknowledges and agrees to utilize the U.S. Department of Homeland Security's E-Verify System to verify the employment eligibility of:

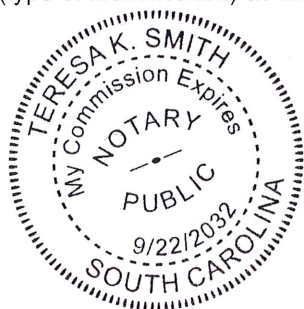
- a) All persons employed by Vendor/Consultant/Contractor to perform employment duties within Florida during the term of the contract; and
b) All persons (including subvendors/subconsultants/subcontractors) assigned by Vendor/Consultant/Contractor to perform work pursuant to the contract with the Department. The Vendor/Consultant/Contractor acknowledges and agrees that use of the U.S. Department of Homeland Security's E-Verify System during the term of the contract is a condition of the contract with the Franklin County, Florida; and
c) Should vendor become successful Contractor awarded for the above-named project, by entering into this Contract, the Contractor becomes obligated to comply with the provisions of Section 448.095, Fla. Stat., "Employment Eligibility," as amended from time to time. This includes but is not limited to utilization of the E-Verify System to verify the work authorization status of all newly hired employees, and requiring all subcontractors to provide an affidavit attesting that the subcontractor does not employ, contract with, or subcontract with, an unauthorized alien. The contractor shall maintain a copy of such affidavit for the duration of the contract. Failure to comply will lead to termination of this Contract, or if a subcontractor knowingly violates the statute, the subcontract must be terminated immediately. Any challenge to termination under this provision must be filed in the Circuit Court no later than 20 calendar days after the date of termination. If this contract is terminated for a violation of the statute by the Contractor, the Contractor may not be awarded a public contract for a period of 1 year after the date of termination.

Company Name: Southern Disaster Recovery, LLC
Authorized Signature: [Signature] Print Name: Al McClaran
Title: CEO Date: 07/31/2024
Phone: 864-469-9776 Email: al@gosdr.com

STATE OF South Carolina
COUNTY OF Greenville

The foregoing instrument was acknowledged before me by means of [X] physical presence or [ ] online notarization, this 7/31/24 (date) by Al McClaran (name of officer or agent, title of officer or agent) of Southern Disaster Recovery (name of corporation acknowledging), a South Carolina (state or place of incorporation) corporation, on behalf of the corporation. He/she is personally known to me or has produced (type of identification) as identification.

[Notary Seal]



[Signature]
Notary Public
Name typed, printed or stamped
My Commission Expires: 9/22/32

Attachment 'F'

PROFESSIONAL REFERENCES

Please provide three (3) current and correct references from clients for similar services.

1

Company Name:	Gilchrist County, FL
Contact Person:	Ralph Smith
City, State:	3250 N.U.S. Highway 129 Bell, FL 32619
Telephone Number:	386-935-5400
Email Address:	rsmith@gilchrist.fl.us
Description of goods or services provided:	2023 Hurricane Idalia - Woody/Veg, C&D, HHW, White Goods Debris Removal Dangerous Leaners/Hangers/Stumps TDMS Operations
Contract Amount:	\$839,170.00
Contract Dates:	09/01/2023 - 11/15/2023

2

Company Name:	Spalding County, GA
Contact Person:	Glenn Polk
City, State:	1005 Memorial Drive, Griffin, GA 30223
Telephone Number:	770-228-2129
Email Address:	gpolk@spaldingcounty.com
Description of goods or services provided:	2023 GA Tornados/Debris Removal Services; Debris Management FEMA Reimbursement
Contract Amount:	\$6,588,294.00
Contract Dates:	01/19/2023 to 08/01/2023

3

Company Name:	Division of Emergency Management, FL
Contact Person:	Kevin Guthrie
City, State:	2555 Shumard Oak Blvd. Tallahassee, Florida 32399
Telephone Number:	850-298-8250
Email Address:	kevin.guthrie@em.myflorida.com
Description of goods or services provided:	2023 HURRICANE IAN PRIVATE PROPERTY DEBRIS
Contract Amount:	\$5,968,692
Contract Dates:	11/03/2022 - 11/3/2023

Attachment 'F'

**MWBE PARTICIPATION STATEMENT**

Note: The Contractor is required to complete the following information and submit this form with the proposal. Project

Description: RFP # RFP - EM2024 - 002 - DISASTER DEBRIS REMOVAL AND DISPOSAL SERVICES

Contractor Name: Southern Disaster Recovery, LLC

This Contractor (is \_\_\_\_\_) (is not ) a certified small or Minority or Woman Owned Business Enterprise (MWBE) per 44 C.F.R. § 13.36 (e).

Expected percentage of contract fees to be subcontracted to MWBE(s): \_\_\_\_\_%

If the intention is to subcontract a portion of the contract fees to MWBE(s), the proposed MWBE sub-Contractors are as follows:

DBE Sub-Contractor	Type of Work/Commodity
<u>Florida Preferred Group</u>	<u>Debris Removal, Loading &amp; Hauling</u>
<u>Pride Contracting Inc</u>	<u>Debris Removal, Loading &amp; Hauling</u>
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____
_____	_____

Al McClaran  
(Authorized Signature)

Al McClaran  
(Print Name)

07/31/2024  
(Date)

Cost Line	Description of Service	Units	Proposed Unit Cost
	<b>DEBRIS REMOVAL SERVICES</b>		
1	Vegetative Storm Debris Removal from ROW to DDMS	CY	\$ 7.75 -
2	Vegetative Storm Debris Processing at DDMS	CY	\$ 4.25 -
3	Vegetative Storm Debris Haul-Out to FDS	CY	\$ 6.25 -
4	Vegetative Tipping Fees - Franklin County Landfill	CY	\$ 32.00
5	Vegetative Tipping Fees Fee includes negotiated contract price or pass-through amount for vegetative CY	CY	\$ PASS THROUGH -
6	Construction and Demolition Storm Debris Removal to FDS, or to DDMS as approved by County	CY	\$ 8.25
7	Construction & Demolition Storm Debris Processing at DDMS, if approved by County	CY	\$ 1.90
8	Construction & Demolition Storm Debris Haul-Out from DDMS to FDS, if approved by County	CY	\$ 5.75
9	Construction & Demolition Tipping Fees - Franklin County Landfill	CY	\$ 46.00
10	Construction & Demolition Tipping Fees Fee includes negotiated contract price or pass-through amount for C&D	CY	\$ PASS THROUGH
11	Waterway and Marine Debris Removal, Processing, and Haul-out to FDS <i>Debris removal from canals, rivers, creeks, streams &amp; ditches</i>	CY	\$ 82.50 -
12	Sand Collection, Screening and Replacement or Disposal <i>Pick up, screen and return debris laden sand/mud/dirt/rock</i>	CY	\$ 24.50 -
13	White Goods Storm Debris Removal, Processing and Haul-Out to FDS*	EA	\$ 25.00 -
14	Hazardous Waste Pick-Up, Processing, and Disposal at approved site*	LB	\$ 3.00 -
15	E-Waste Storm Debris Removal, Processing, and Haul-Out to FDS*	LB	\$ 25.00 -
16	Freon Management, Recycling, and Disposal*	EA	\$ 24.00 -



Cost Line	Description of Service	Units	Proposed Unit Cost
17	Biowaste - Removal of waste capable of causing infection to humans (Animal waste, human blood, pathological waste)	LB	\$ \$6.00 -
18	Carcass Collection Pick-Up & Disposal at FDS*	LB	\$ \$1.00 -
19	Removal and Disposition - Marine Vessels, Open Boats and Skiffs up to and including 18 feet in length	LF	\$ \$135.00 -
20	Removal and Disposition - Marine Vessels, Open Boats and Skiffs Greater than 18 feet but less than and including 35 feet in length	LF	\$ \$149.00 -
21	Removal and Disposition - Marine Vessels, Open Boats and Skiffs greater than 35 feet in length	LF	\$ \$225.00 -
22	Abandoned Motor Vehicle Removal and Disposition Inclusive of all Towing, Processing and Disposal Costs (Per Vehicle)	EA	\$ \$325.00 -
23	Demolition of Public and/or Private Structures	SF	\$ \$2.85 -
24	Emergency Road Clearance, per person/per hour	Hour (s)	\$ -

### TREE OPERATIONS, INCLUDING HAULING

25	Hazardous Limbs Removal >2", per Tree	EA	\$ \$89.00 -
26	Hazardous Trees Removal 6" diameter to 12" diameter, per Tree	EA	\$ \$110.00 -
27	Hazardous Trees Removal >12" diameter to 24" diameter, per Tree	EA	\$ \$225.00 -
28	Hazardous Trees Removal >24" diameter to 36" diameter, per Tree	EA	\$ \$275.00 -
29	Hazardous Trees Removal >36" to 48", per Tree	EA	\$ \$310.00 -
30	Hazardous Trees Removal >48", per Tree	EA	\$ \$350.00 -
31	Hazardous Stumps Removal >24" – 36"	EA	\$ \$125.00 -
32	Hazardous Stumps Removal >36" – 48"	EA	\$ \$175.00 -

Cost Line	Description of Service	Units	Proposed Unit Cost
33	Hazardous Stumps >48"	EA	\$ 225.00 -
34	Stump Fill Dirt <i>Fill dirt for stump holes after removal</i>	CY	\$ 11.50 -
<b>MANAGEMENT AND REDUCTION</b>			
35	Grinding <i>Grinding/chipping vegetative debris</i>	CY	\$ 3.25 -
36	Air Curtain Burning <i>Air Curtain Burning vegetative debris</i>	CY	\$ 2.25 -
37	Open Burning <i>Opening burning vegetative debris</i>	CY	\$ 1.90 -
38	Compacting <i>Compacting vegetative debris</i>	CY	\$ 0.45 -
39	Debris Management - Site Management <i>Preparation, management, and segregating at debris CY management site</i>	CY	\$ 1.00 -
<b>EMERGENCY ROAD CLEARING OF DEBRIS FROM EMERGENCY ACCESS</b>			
40	Backhoe - Rubber Tire Type, J.D. 310 or equal w/bucket & hoe	Hour	\$ 65.00 -
41	Bucket Truck - 50 Ft.	Hour	\$ 175.00 -
42	Bucket Truck - 50' to 75'	Hour	\$ 210.00 -
43	Chipper w/2-man Crew	Hour	\$ 95.00 -
44	Crane - 100 Ton (8 Hr. Minimum)	Hour	\$ 290.00 -
45	Crane - 50 Ton	Hour	\$ 145.00 -
46	Crane 30 Ton or larger	Hour	\$ 110.00 -
47	Dozer -D-6 or equivalent	Hour	\$ 145.00 -

<b>Cost Line</b>	<b>Description of Service</b>	<b>Units</b>	<b>Proposed Unit Cost</b>
48	Dozer-CAT D4 or equivalent	Hour	\$ <b>\$128.00</b> -
49	Dozer-Cat D8 or equivalent	Hour	\$ <b>\$195.00</b> -
50	Dump Truck - 5 CY	Hour	\$ <b>\$85.00</b> -
51	Dump Truck - Trailer, 50-80 cubic yard	Hour	\$ <b>\$162.00</b> -
52	Dump Truck-Tandem, 14-18 cubic yard	Hour	\$ <b>\$112.00</b> -
53	Dump Truck-Trailer, 24-40 CY	Hour	\$ <b>\$132.00</b> -
54	Dump Truck-Trailer, 41-60 CY	Hour	\$ <b>\$139.00</b> -
55	Dump Trailer w/Tractor, 30 to 40 CY	Hour	\$ <b>\$129.00</b> -
56	Dump Trailer w/Tractor, 41 to 50 CY	Hour	\$ <b>\$135.00</b> -
57	Dump Trailer w/Tractor, 51 to 60 CY	Hour	\$ <b>\$142.00</b> -
58	Dump Truck - 10 to 15 CY	Hour	\$ <b>\$108.00</b> -
59	Walking Floor Trailer w/Tractor, 100CY	Hour	\$ <b>\$147.00</b> -
60	Equipment Transports	Hour	\$ <b>\$125.00</b> -
61	Excavator - Cat 320 or equivalent	Hour	\$ <b>\$134.00</b> -
62	Excavator - Cat 325 or equivalent	Hour	\$ <b>\$147.00</b> -
63	Excavator - Cat 330 or equivalent	Hour	\$ <b>\$159.00</b> -
64	Excavator - Rubber Tired with debris grapple	Hour	\$ <b>\$137.00</b> -

<b>Cost Line</b>	<b>Description of Service</b>	<b>Units</b>	<b>Proposed Unit Cost</b>
65	Farm Tractor w/Box blade	Hour	\$ \$42.00 -
66	Feller Bunchers 611 Hydro-Ax or equivalent	Hour	\$ \$142.00 -
67	Forklift - Extends Boom with debris grapple	Hour	\$ \$128.00 -
68	Jetter Vac Truck	Hour	\$ \$270.00 -
69	Loader - Bobcat, 753 or John Deere 648-E with debris grapple or equivalent	Hour	\$ \$109.00 -
70	Loader - Front End, 544 or equal with debris grapple or equivalent	Hour	\$ \$142.00 -
71	Loader - Knuckle boom -216 Prentice or equivalent	Hour	\$ \$161.00 -
72	Loader - Self, Knuckle Boom Truck, 25-35 CY Body	Hour	\$ \$165.00 -
73	Loader - Self, Knuckle Boom Truck, 35-45 CY Body	Hour	\$ \$177.00 -
74	Loader - Skid Steer-753 Bobcat w/Bucket or equivalent	Hour	\$ \$107.00 -
75	Loader - Steer-753 Bobcat Skid with Street Sweeper or equivalent	Hour	\$ \$112.00 -
76	Loader - Towed w/Tractor, Prentice 210 or equivalent	Hour	\$ \$157.00 -
77	Loader - Wheel JD 644, or equivalent, with debris grapple or equivalent	Hour	\$ \$167.00 -
78	Loader - Wheel, Cat 955 or equivalent	Hour	\$ \$172.00 -
79	Loader - Wheel, Cat 966 or equivalent	Hour	\$ \$187.00 -
80	Loader - Wheel, JD 644, 2-3 CY Articulated w/Bucket or equivalent	Hour	\$ \$165.00 -
81	Log skidder-JD 648E, or equivalent	Hour	\$ \$165.00 -

<b>Cost Line</b>	<b>Description of Service</b>	<b>Units</b>	<b>Proposed Unit Cost</b>
82	Motor Grader-CAT 125 - 140HP or equivalent	Hour	\$ 125.00 -
83	Pickup Truck - Unmanned	Hour	\$ 22.00 -
84	Portable Light Plant	Hour	\$ 36.00 -
85	Power Screen	Hour	\$ 128.00 -
86	Loader-Self, Scraper CAT 623 or equivalent	Hour	\$ 132.00 -
87	Stacking Conveyor	Hour	\$ 65.00 -
88	Stump Grinder/ Vermeer 252 or equivalent	Hour	\$ 125.00 -
89	Street Sweeper	Hour	\$ 128.00 -
90	Sweeper – open air broom	Hour	\$ 112.00 -
91	Track hoe 690 J.D. or equivalent	Hour	\$ 165.00 -
92	Truck - 1 ton Pickup	Day	\$ 157.00 -
93	Truck - 1/2-ton Pickup	Day	\$ 124.00 -
94	Truck - 3/4-ton Pickup	Day	\$ 142.00 -
95	Truck - 6 Wheel Drive Heavy Off Roads	Hour	\$ 132.00 -
96	Truck - Box	Day	\$ 145.00 -
97	Truck - Service	Hour	\$ 85.00 -
98	Truck - Supplies	Hour	\$ 72.00 -

<b>Cost Line</b>	<b>Description of Service</b>	<b>Units</b>	<b>Proposed Unit Cost</b>
99	Truck - Water	Hour	\$ <b>\$67.00</b> -
100	Utility Van	Day	\$ <b>\$152.00</b> -
101	Other (List)		\$ -
102	Other (List)		\$ -
<b>PERSONNEL RATES</b>			
103	Traffic Control Personnel	Hour	\$ <b>\$37.00</b> -
104	Laborer	Hour	\$ <b>\$35.00</b> -
105	Survey Person w/Truck	Hour	\$ <b>\$42.00</b> -
106	Inspector w/Vehicle	Hour	\$ <b>\$44.00</b> -
107	Chainsaw w/Operator	Hour	\$ <b>\$41.00</b> -
108	Foreman w/Truck	Hour	\$ <b>\$47.00</b> -
109	Superintendent w/Truck	Hour	\$ <b>\$56.00</b> -
110	Climber w/Gear	Hour	\$ <b>\$87.00</b> -
111	Mechanic w/Truck and Tools	Hour	\$ <b>\$112.00</b> -
112	Ticket Writers / Individual	Hour	\$ <b>\$32.00</b> -
113	Clerical / Individual	Hour	\$ <b>\$34.00</b> -
114	Program Management Services – Professional	Hour	\$ <b>\$55.00</b> -

Cost Line	Description of Service	Units	Proposed Unit Cost
115	Program Management Services – Administrative	Hour	\$ S47.00 -
116	Other (List)	Hour	\$ -
117	Other (List)	Hour	\$ -
118	Other (List)	Hour	\$ -

*\*NOTE: Contractor will pay tipping fee or other disposal fee at final disposal site(s) and charge the Entity as pass-thru cost. All final disposal sites must be approved by Entity.*

***This document in its entirety must be completed and returned with your Submittal***